

# ANNUAL COMPREHENSIVE FINANCIAL REPORT

FOR FISCAL YEAR ENDED JUNE 30, 2022



SHELBY COUNTY, TENNESSEE





**Annual Comprehensive  
Financial Report  
of  
Shelby County, Tennessee  
For The Year Ended  
June 30, 2022**

*Prepared by the Department of Finance*

PHOTO CREDITS

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Photographer: Paula Casey  
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Shelby Farms Park  
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Shelby County Mayor Lee Harris







# Shelby County Government

LEE HARRIS  
MAYOR

January 31, 2023

To the Members of the Board of County Commissioners and the Citizens of Shelby County, Tennessee:

The Finance Department is pleased to present the Annual Comprehensive Financial Report (ACFR) of Shelby County Government, Tennessee (the "County"), for the fiscal year ended June 30, 2022. The ACFR is provided to give detailed information about the financial position and activities of the County to citizens, the Board of Commissioners, County staff and external users. Responsibility for both the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, rests with the County. To the best of our knowledge and belief, the enclosed data is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds of the County. All disclosures necessary to enable the reader to gain an understanding of the County's financial activities are included. Generally accepted accounting standards require the County publish a narrative introduction, overview and analysis to accompany the basic financial statements in the form of a Management Discussion & Analysis section (MD&A). This letter of transmittal is designed to complement the MD&A that follows and should be read in conjunction with that section.

Local ordinances and state statutes require that Shelby County publish a complete set of annual financial statements that are prepared in compliance with Generally Accepted Accounting Principles (GAAP) and audited by a firm of licensed certified public accountants.

Management assumes full responsibility for the completeness and reliability of all of the information presented in this report, based upon a comprehensive framework of internal controls that have been established for this purpose. Because the cost of internal controls should not exceed anticipated benefits, the objective is to provide reasonable rather than absolute assurance that the financial statements are free from any material misstatement.

The two certified public accountants hired to audit these financials are Watkins Uiberall, PLLC and Banks, Finley, White and Company. Jointly, they have issued an unmodified opinion on Shelby County's financial statements for the fiscal year ended June 30, 2022. The independent auditors' report is presented as the first component of the financial section of this report.

## **Profile of Shelby County, Tennessee**

Shelby County, established in 1819, is the largest county in the State of Tennessee, with the City of Memphis serving as the County seat. The County is located in the extreme southwest corner of Tennessee on the eastern bank of the Mississippi River, and it serves as the hub of the surrounding 105-county Mid-South region. Contained within the County's 783 square miles are

the seven incorporated municipalities of Arlington, Bartlett, Collierville, Germantown, Lakeland, Memphis, and Millington. The population of the County is 924,454 according to the U.S. Census Bureau 2021 American Community Survey. The County is empowered to levy, without limit, a property tax on both real and personal property located within its boundaries.

The County operates under the Mayor-Commission form of government. The Mayor, as the County's chief executive officer, oversees the operations of the County's seven divisions. The thirteen members of the Shelby County Board of Commissioners (the Commission), as the legislative branch of the government, review and approve the County's programs and budgets. The Mayor and each Commissioner serve a four-year term. The Sheriff, County Clerk, Assessor, Register, Trustee, Circuit Court Clerk, Criminal Court Clerk, General Sessions Court Clerk, Juvenile Court Clerk, and Probate Court Clerk are also elected to four-year terms.

Shelby County provides a full range of services, including health and community services, fire protection, recreational activities, law enforcement and detention, judicial and corrections systems. Shelby County is also financially accountable for a legally separate public education system, public hospital, agricultural center, and emergency communications district, which are reported separately within the Shelby County financial statements. Additional information on these entities can be found in Note I. A. in the notes to the financial statements.

The annual budget is the foundation for Shelby County's financial planning and control. All departments and elected officials submit their requested budgets to the County Mayor by late February. After a series of administrative reviews, the County Mayor presents a proposed consolidated budget to the County Commission in April. The County Commission conducts budget hearings and then adopts a final budget. This process is generally completed before July 1, which is the beginning of the fiscal year. However, the County Commission has the authority to adopt a continuing budget until a final budget can be approved. The appropriated budget is prepared by fund, division (e.g., public works), and department (e.g., parks). The Mayor may authorize transfers of appropriations within the same fund, division, or expenditure category (i.e., personnel or non-personnel). Any other transfers require approval by the County Commission.

## **Local Economy**

Shelby County continues to be a major wholesale and retail center for western Tennessee, eastern Arkansas and northern Mississippi. It has continued to recognize improvements in the local economy as did most of the State. The industrial economy of the County remains highly diversified. Growth in commercial and residential property values is reflected in the most recent reappraisal conducted during 2021. Per STR, a global hospitality data and analytics company, after a temporary setback in early 2022 due to concerns over the Covid-19 Omicron variant, Memphis-area hotels experienced a sharp, V-shaped recovery for the better. Relaxing Covid-19 restrictions have continued to fuel the recovery.

Staffing shortages continue to plague the Entertainment and Hospitality industries. The U.S. Bureau of Economic Analysis reports that the major areas of employment in Shelby County are health care and social assistance, transportation and warehousing, administrative and support services, government and government enterprises, and retail trade. According to the U.S. Bureau of Labor Statistics, the unemployment rate for Shelby County was 4.4% as of November 2022, as compared to the state's rate of 3.5% and the national rate of 3.5%. Over the past ten years, the

unemployment rate for the County was 5.0% in November 2002 and declined to a low 3.6% in April 2019 prior to the onset of the Covid-19 pandemic. In July 2022 the unemployment rate was 6.0% and was 4.4% as recent as November 2022. These highs and lows continue to be comparable to the rest of the nation.

Median household incomes in Shelby County are lower than those of the State of Tennessee and the United States as a whole. According to the U.S. Census Bureau 2021 American Community Survey, the median household income in Shelby County was \$55,015; meanwhile, it was \$58,516 in Tennessee and \$70,784 for the United States. However, the cities and towns in Shelby County are frequently recognized nationally as the nation's "best places to live" with a low average cost of living as exemplified by a median owner-occupied housing price of \$150,400, which is 69% of the nation's median of \$217,500 according to the U.S. Census Bureau 2019 American Community Survey.

### **Financial Planning**

Close cooperation exists between the Administration and the Commission in developing an annual financial plan in a transparent and timely process with the shared goals of maintaining structural balance, stable tax rates, and adequate fund balance levels. In each annual budget process, operating revenue and expenditures are projected for the next five years to evaluate the longer-term implications of decisions regarding new programs, service level changes, salary increases, benefits, and the property tax rate. As part of the annual budget process, the County also reviews and updates its plan for capital improvements and debt based on an analysis of historical data and projections of future requirements.

Over the past ten years, total revenues related to governmental funds have increased by \$237.9 million, or 22.3%, as shown in the table on page G-6. During this period, property tax revenues have grown by \$103.2 million, or 14.3%, and are 63.3% of total revenues, down by 4.4 less than ten years prior at 67.8%. Meanwhile, other local taxes, which now represent 10.1% of total revenues, have increased by \$36.9 million, or 38.7% as compared to ten years prior. Federal and local revenues have increased by \$94.4 million, or 149.6% over 10 years primarily due to funding per the Federal State and Local Fiscal Recovery Funds (SLFR). The County received and recognized \$67 million of this award in FY2022. State revenues have increased by \$15.7 million, or 17.7%; Federal and local revenues now represent 12.1% of total revenues, and State revenues now represent 8.2% of total revenue. Fines, fees and permits increased by \$3.4 million over 10 years or 4.8% and recovered from a dip in FY 2020, which was due to temporary court closures in response to the Covid-19 pandemic.

Over the same ten-year period, the County's total expenditures related to governmental funds have increased by \$232.5 million, or 2.1%, excluding capital project outlays that are highly variable and debt repayment of \$147.4 million in FY22. Funding for Health Services increased by \$21.7 million or 81.0% over 10 years. This increase can be contributed to the higher cost of drugs and services provided due to the pandemic. Education funding has increased by \$74.5 million or 20.6%; law enforcement expenditures have increased by \$28.1 million, or 17.9%; general government expenditures have increased by \$44.7 million, or 92.2%; judicial services have increased by \$3.9 million, or 5.7%; and other elected officials have increase by \$8.9 million or 29%. Meanwhile, continued adherence to the County's debt reduction plan has resulted in a reduction of interest and administrative costs on debt of \$38.6 million or 46.0%. While community services expenditures increased by \$39.8 million or 55.2% over 10 years, these expenses were \$52.4 million or 88.1% higher than in FY21 primarily due to the administration of

community enhancement programs such as rental and utility assistance programs that were supported by the SLFR award and other federal grants.

### **Relevant Financial Policies**

Due to the County's historical operating performance, ability to adjust property taxes, manageable long-term debt burden, healthy fund balances and Fund Balance Policy, the County's bonds are rated Aa1 by Moody's Investor Service and AA+ by Fitch Ratings and S&P Global Ratings. The County has adopted fund balance policies for both the General Fund and the Debt Service Fund to buffer the County's cash flow cycle during the year. The County always has negative cash flows from the beginning of the fiscal year in July through late November, as most property tax payments are received from December through February before taxes become delinquent on March 1. For the General Fund, the Commission adopted a policy of maintaining unassigned fund balance between 20% and 30% of revenue, with the stated intent to remain above 25%. Since 2018, uses of fund balance have been budgeted and utilized, and these have resulted in a reduction in the General Fund unassigned fund balance to 18.6% as of June 30, 2022. However; this amount is actually ~20.0% due to the recognition of revenue in FY2023 to reimburse FY2022 Committed cost support by the SLFR award. This actual expense will be recognized in FY2023. For the Debt Service Fund, the County also adopted a policy of maintaining the fund balance at 20% to 30% of revenue. As of June 30, 2022, the Debt Service Fund balance was \$43.7M or 29.3% as of June 30, 2022.

Annually, the County adopts a five-year capital improvement plan (CIP). To control the County's debt and annual debt service payments, the County's annual CIP appropriations are limited to \$75 million by the Debt Management Policy, unless clear justification for additional expenditures is provided. This annual limit was initially established by the County's 2002 Debt Reduction Plan, and as a result, the County's general obligation debt has been reduced from \$1.85 billion in 2006 to \$870.9 million as of June 30, 2022.

### **Major Initiatives**

As the County and the Country emerge from the Covid-19 pandemic, the Administration is taking lessons learned and refocusing its efforts on initiatives that will lead to an educated, informed and engaged community. Additionally, the Administration and County Commission continue to identify and design priorities that will strengthen the long-term financial position of the County. In 2022, the County received the Federal State and Local Fiscal Recovery Funds (SLFR) in the amount of \$182,033,509. The County utilized SLFR for Revenue Replacement (EC6) which allowed the County to utilize these funds for government services and operations. These funds will assist in putting forth opportunities that will improve the County's overall financial and physical health. The Administration has continued to respond to the Covid-19 pandemic which has been a significant focus of the County since March 2020. The following initiatives provide a financial planning focus in areas that are important to our future prosperity.

- 1. Student Achievement** – The County's largest annual investment is in education. After seven years of investing in Pre-K, the County established a separate special revenue fund dedicated to a contribution of \$8.5M in FY2022. The Administration wants to ensure that student opportunity continues to expand up until the time students enter the workforce. The operating expenditures associated with governmental funds for education totaled \$435.8 million; this reflects an increase of \$7.8 million, or 13.8%, since fiscal year 2015, which was the first year for the separate municipal school districts. Additionally, capital funding for the

schools has increased, and the 2022 capital budget for school projects, including amounts carried forward from prior years, was \$116.0 million.

2. **Protect and Promote Public Health** – The dual priorities of public health and high quality of life for our citizens are supported through strong community and environmental programs. Integrated healthcare services focus on wellness, early intervention, and prevention of chronic and infectious diseases. Through the SLFR grant, the County was able to support the local public hospital that is the trauma center for not only Shelby County but for multiple surrounding counties in Tennessee, Mississippi and Arkansas with a financial infusion of \$19,100,000 to support acute critical care needs and other medical needs of the West Tennessee region. Funds were also allocated to four other local hospitals in the total amount of \$10,300,000. The local Public Health Department continued to educate the public and provide access to Covid-19 vaccinations and other immunizations. Expansion and renovation of health clinics is underway to more fully serve the community.
3. **Promote Workforce Development and a Healthy Economy** - The County continued to recover from the economic fallout from Covid-19, but many citizens still required housing and utility assistance. The County utilized various Federal grants to provide housing and utility assistance to individuals who lost employment during the pandemic and would otherwise face eviction and utility shut offs. The County is exploring long-term solutions to neighborhood revitalization such as the establishment of an Affordable Housing Trust Fund.
4. **Enhance Public Safety and Support Criminal Justice Reform** – Public safety is a fundamental focus and responsibility of the County, and it is second only to education in total expenditures. To make our community safer and end the cycle of people in and out of the justice system, the County is focused on reducing the number of people entering the criminal justice system, and it has strengthened what is now known as the Office of Re-entry to reduce the recidivism rate for those exiting the justice system. Mental Health support is further being integrated into justice initiatives.
5. **Provide Effective Governance and Sound Stewardship for County Resources** – Trust and confidence in government are supported through transparent, accessible, and responsive interactions with all internal and external customers. Recruiting and retaining a skilled workforce is critical to high quality service delivery, so providing equitable compensation and professional training for our employees has been an ongoing priority.

Additionally, sound financial stewardship is vital for our County to continue to prosper. The preparation of each annual budget focuses on minimizing the size of government while maintaining essential core functions that are important to our citizens. All programs are reviewed thoroughly to evaluate the effectiveness of service delivery and to identify opportunities for savings through technology, efficiency measures, or alternate funding sources. Financial stability is achieved through careful oversight of fiscal operations, taxation, debt management, and revenue collections.

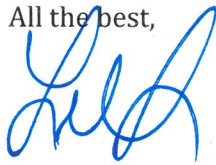
### **Awards and Acknowledgements**

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to Shelby County, Tennessee for its Comprehensive Annual Financial Report for the year ended June 30, 2021. The County has received this prestigious award for more than thirty-one consecutive years. In order to be awarded the Certificate of

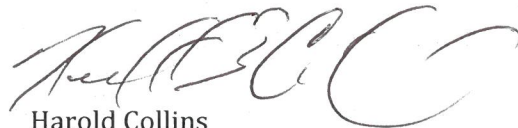
Achievement, a government must publish an easily readable and efficiently organized Annual Comprehensive Financial Report that satisfies both generally accepted accounting principles and applicable legal requirements. A Certificate of Achievement is valid for a period of one year only. We believe our current report conforms to the program requirements, and we are submitting it to the GFOA to determine its eligibility for another certificate. The County also received the GFOA Distinguished Budget Presentation Award for the fiscal year ended June 30, 2022, which is our fourteenth consecutive year to receive this award.

The preparation of this report could not have been accomplished without the efficient and professional services of the entire staff of the Finance Department. We would also like to express our appreciation to the departments of the Elected Officials who assisted and contributed to the timely preparation of this report. Due credit is also given to all County Commissioners for their dedicated service in planning and conducting the operations of Shelby County in a responsible and progressive manner.

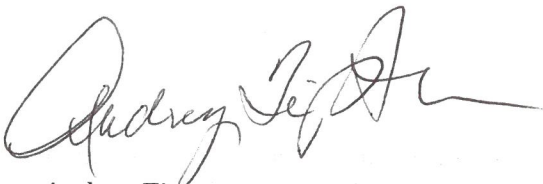
All the best,



Lee Harris  
Mayor



Harold Collins  
Chief Administrative Officer



Audrey Tipton  
Director, Division of Administration and Finance

**Shelby County, Tennessee  
County Officials  
As of June 30, 2022**

**Shelby County Board of Commissioners**

**Willie F. Brooks Jr., Chairman  
\*Michael Whaley, Chairman Pro Tempore**

**Mark Billingsley  
David C. Bradford  
Edmund Ford, Jr.  
Eddie S. Jones Jr.**

**Mickell M. Lowery  
Amber Mills  
Reginald Milton  
Brandon Morrison**

**Tami Sawyer  
Van D. Turner  
\*\*Mick Wright**

**\*Audit Committee Chairman  
\*\*Audit Committee Vice-Chairman**

**Publicly Elected Officials**

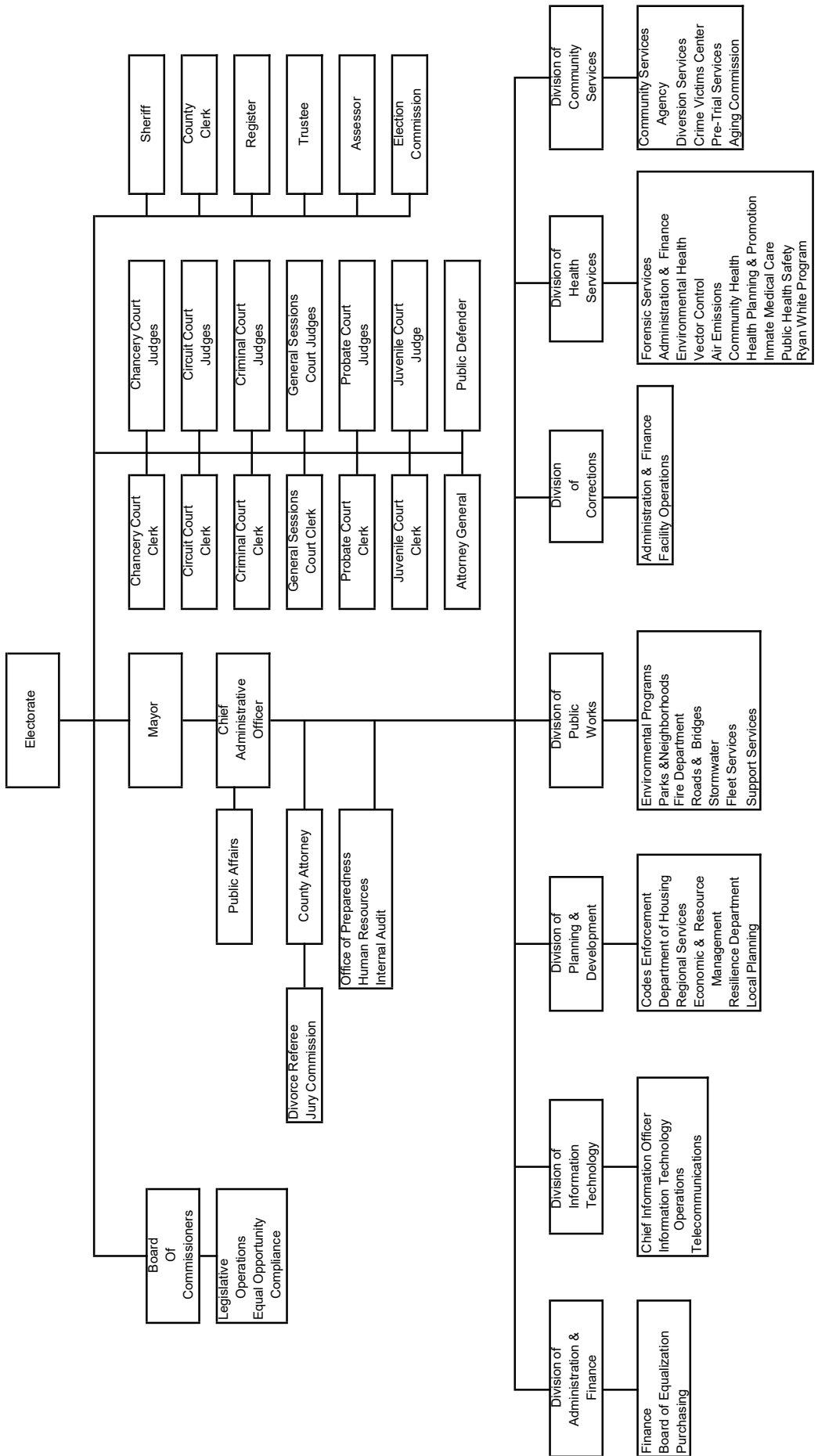
**Assessor of Property – Melvin Burgess  
Attorney General – Amy P. Weirich  
County Clerk – Wanda Halbert  
County Mayor – Lee Harris  
County Register – Shelandra Y. Ford  
County Trustee – Regina Morrison Newman  
Juvenile Court Clerk – Janis Fullilove  
Chancery Court Clerk and Master – W. Aaron Hall  
Circuit Court Clerk – Temiika D. Gipson  
Criminal Court Clerk – Heidi Kuhn  
General Sessions Court Clerk – Joe Brown  
Probate Court Clerk – Bill Morrison  
Sheriff – Floyd Bonner, Jr.**

**Shelby County Administrative Officials**

**Lee Harris – Mayor  
Dwan Gilliom - Chief Administrative Officer  
Audrey Tipton - Director of Administration and Finance  
Sandra Perry - Chief Information Officer  
John Zeanah - Director of Planning and Development  
Cliff Norville - Director of Public Works  
Anthony Alexander - Director of Corrections  
Dr. Michelle Taylor- Director of Health Services  
Dorcas Young Griffin - Director of Community Services  
Marlinee Iverson – County Attorney**

# Shelby County Government Organizational Chart

## As of June 30, 2022







Government Finance Officers Association

Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting

Presented to

**Shelby County  
Tennessee**

For its Annual Comprehensive  
Financial Report  
For the Fiscal Year Ended

June 30, 2021

*Christopher P. Morill*

Executive Director/CEO





**Mark Billingsley**



**David C. Bradford**



**Willie F. Brooks, Jr.**



**Edmund Ford, Jr.**



**Eddie S. Jones, Jr.**



**Mickell M. Lowery**



**Amber Mills**



**Reginald Milton**



**Brandon Morrison**



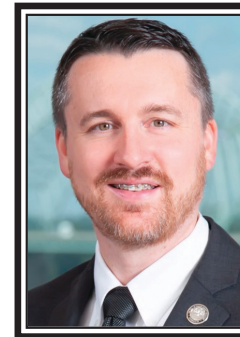
**Tami Sawyer**



**Van D. Turner**



**Michael Whaley**



**Mick Wright**

# COMMISSIONERS



## INDEPENDENT AUDITORS' REPORT

To the Chairman and Members  
Shelby County Board of Commissioners and  
the Mayor of Shelby County, Tennessee  
Memphis, Tennessee

### Report on the Audit of the Financial Statements

#### Opinions

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, the statements of budgetary comparison for the general fund, education fund, grants fund, and the aggregate remaining fund information of Shelby County, Tennessee, as of and for the year ended June 30, 2022, and the related notes to the financial statements, which collectively comprise Shelby County, Tennessee's basic financial statements as listed in the table of contents.

In our opinion, based on our audit and the reports of the other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, the statements of budgetary comparison for the general fund, education fund, grants fund, and the aggregate remaining fund information of Shelby County, Tennessee, as of June 30, 2022, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

We did not audit the financial statements of the Shelby County Health Care Corporation, Agricenter International, Inc., and Emergency Communications District of Shelby County, Tennessee which represents \$412,760,475, \$226,277,900, and \$675,919,127, respectively, of the assets, net position, and revenues of the component units as of June 30, 2022, and the respective changes in financial position, and where applicable, cash flows thereof for the year then ended. Those statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for those component units, is based solely on the report of the other auditors.

#### Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Shelby County, Tennessee, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Shelby County, Tennessee's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Shelby County, Tennessee's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Shelby County, Tennessee's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

### **Adoption of New Accounting Standards**

As discussed in Note I to the financial statements, during the year ended June 30, 2022, Shelby County, Tennessee adopted the provisions of Governmental Accounting Standards Board Statements No. 87, *Leases*, No. 91, *Conduit Debt Obligations*, No. 92, *Omnibus 2020*, No. 93, *Replacement of Interbank Offered Rates (IBOR)*, No. 97, *Certain Component Unit Criteria and Accounting and Financial Reporting for Internal Revenue Code 457 Deferred Compensation Plans – an amendment of GASB Statement No. 14 and No. 84*, and a supersession of GASB Statement No. 32, No. 98, *The Annual Comprehensive Financial Report*, and No. 99, *Omnibus 2022*. Our opinion is not modified with respect to these matters.

### **Required Supplementary Information**

Accounting principles generally accepted in the United States of America require that the management's discussion and the required supplementary information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context.

We and other auditors have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### **Supplementary Information**

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Shelby County, Tennessee's basic financial statements. The combining and other statements and schedules and other budgetary comparison schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America by us and other auditors. In our opinion, based on our audit and the report of the other auditors, the combining and other statements and schedules and other budgetary comparison schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

### **Other Information**

Management is responsible for the other information included in the annual report. The other information comprises the introductory and statistical sections but does not include the basic financial statements and our auditor's report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

### **Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated January 31, 2023, on our consideration of the Shelby County, Tennessee's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Shelby County Tennessee's internal control over financial reporting and compliance.

*Watkins Mikusall, PLLC Banty, Jolley, White & Co.*

Memphis, Tennessee  
January 31, 2023





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## Management's Discussion and Analysis

The management of Shelby County Government (County) presents this narrative overview and analysis of the County's financial activities for the fiscal year ended June 30, 2022. We encourage readers to consider the information presented here in conjunction with additional information furnished in the transmittal letter found at the front of this report and the basic financial statements, which follow in this section.

Accounting principles generally accepted in the United States of America for governmental entities are established by the Governmental Accounting Standards Board (GASB). This annual financial report uses the standards established by the GASB's Statement No. 34 *Basic Financial Statements-and Management's Discussion and Analysis-for State and Local Governments*. Shelby County follows all GASB standards in addition to Statement No. 34 as well as other authoritative literature known collectively within the accounting profession as "generally accepted accounting principles."

### Financial Highlights

- At June 30, 2022 the unassigned fund balance for the General Fund was \$81.6 million, 18.6% of total General Fund revenue, a decrease of \$14.4 million during the year. The unassigned fund balance at the end of the previous year was \$96.0 million, or 21.9% of General Fund revenue. Overall, General Fund balance increased \$5.0 million, but the unassigned fund balance decreased due to Committed Fund Balance increasing by \$17.6 million. Revenue increases were seen in Property taxes - \$4.2 million; Federal and Local taxes - \$5.1.
- Fund balance for the Debt Service Fund increased \$1.8 million to \$43.7 million, which is 29.3% of total revenue of the Debt Service Fund. This balance is consistent with our debt plan to provide for future debt service requirements.
- Grant fund revenues increased from \$93.7 million to \$213.2 million, and expenditures correspondingly increased from \$96.0 million to \$161.3 million. The increase in both revenue and expenditures is primarily due to American Rescue Plan Act (ARPA) funds. Fund balance decreased by \$3.6 million. This can be attributed to timing of expenditures.
- Fund balance for Capital Projects Fund decreased significantly to \$11.6 million. This decrease is primarily attributed to spend down of the issuance of General Obligation Public Improvement and School Bonds issued in the prior fiscal year. The County normally issues debt every two years.
- Education Fund balance increased by \$5.4 million.
- The change in net position for Business-type activities was an increase of \$21.2 million during the year, reducing the net position to a negative \$13.8 million. The increase in net position is predominantly due to increased revenue from the State and Federal governments in Corrections; and an increase in Fire Fees collected.
- The County's total net position increased \$139.0 million primarily due to increased property tax collections and expense control. After these results for the year the County's negative net position at June 30, 2022 was negative \$425.1 million.

More details on these highlights and other information are in the remainder of this discussion and analysis.

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## Overview of the Financial Report

The Comprehensive Annual Financial Report includes three major sections – Introductory Section, Financial Section, and Statistical Section. The Introductory Section includes a transmittal letter and general information about the County. The Statistical Section includes financial and non-financial data, some from sources other than financial records and often covering up to ten years. The Financial Section is the major part of the financial report. The Independent Auditor's Report applies only to the Financial Section. This discussion and analysis applies only to the Financial Section.

The Financial Section includes the following statements and schedules:

- Basic Financial Statements
  - Government-wide financial statements
  - Fund financial statements
  - Notes to financial statements
- Required Supplementary Information
- Combining and Other Statements and Schedules
- Other Budgetary Comparison Schedules

### BASIC FINANCIAL STATEMENTS

**Differences between government-wide and fund financial statements.** The government-wide financial statements are much more aggregated and summarized than the fund financial statements. The government-wide Statement of Net Position includes capital assets and long-term debt, whereas the fund Balance Sheet includes neither. The government-wide Statement of Activities does not report the issuance or repayment of long-term debt during the year and reports depreciation expense but not amounts expended for capital assets during the year. The fund Statement of Revenues, Expenditures and Changes in Fund Balances includes as other financing sources the amount of long-term debt incurred during the year and as expenditures the amount of principal repaid. This statement also includes amounts expended for capital assets but not depreciation. These are some of the most common, significant differences but there are others. Following the fund Balance Sheet and the Fund Statement of Revenues, Expenditures and Changes in Fund Balances is a reconciliation of those statements to the government-wide Statement of Net Position and the Statement of Activities.

**Government-wide financial statements.** The *government-wide financial statements* are designed to provide a broad overview of Shelby County Government's finances in a manner similar to a private-sector business. The two government-wide financial statements present highly summarized information for all of County government.

The *Statement of Net Position* presents information on all of Shelby County's assets plus deferred outflows of resources and liabilities plus deferred inflows of resources, with the difference between the two reported as *net position*. Over time, increases or decreases in net position may serve as a useful indicator of changes in the financial position of Shelby County. The County has in prior years issued substantial amounts of debt for capital assets of others, such as the Shelby County Schools. This debt is a liability of the County but the buildings constructed with the funds are not assets of the County; thus the County has a deficit net position. In some years the County may issue enough similar debt that an annual decrease in net position occurs.

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The *Statement of Activities* presents information showing how the government's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying economic event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of Shelby County that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of Shelby County include general government, hospital, planning & development, public works, corrections, health services, community services, law enforcement, judicial, other elected officials, education, capital projects outlay and interest on debt. The business-type activities of Shelby County consist of codes enforcement, fire services and corrections center.

The government-wide financial statements include not only Shelby County itself - known as the *primary government* - but also four legally separate entities for which Shelby County is financially accountable. These entities are the Shelby County Board of Education, Shelby County Health Care Corporation (Regional One), Agricenter International, and the Emergency Communications District (E-9-1-1). Financial information for these *component units* is reported separately from the financial information presented for the primary government itself. This discussion and analysis is devoted to Shelby County Government rather than the component units.

**Fund financial statements.** A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Shelby County, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of Shelby County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

*Governmental funds.* *Governmental funds* are used to account for essentially the same functions reported as *governmental activities* in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus *on near-term inflows and outflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for governmental activities in the government-wide financial statements. By doing so readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund Balance Sheet and the governmental fund Statement of Revenues, Expenditures and Changes in Fund Balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

Shelby County maintains sixteen individual governmental funds. Information is presented separately in the governmental fund Balance Sheet and in the governmental fund Statement of Revenues, Expenditures and Changes in Fund Balances for the General Fund, Debt Service Fund, Capital Projects Fund, Education Fund, and Grants Fund, all of which are considered to be major funds.

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Data from the other eleven governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the nonmajor governmental funds *combining statements* elsewhere in this report.

Proprietary funds. Shelby County maintains two types of proprietary funds. *Enterprise funds* are used to report the same functions presented as *business-type activities* in the government-wide financial statements. Shelby County uses enterprise funds to account for Consolidated Codes Enforcement, Fire Services and Correction Center. *Internal service funds* are an accounting device used to accumulate and allocate costs internally among Shelby County's various functions. Shelby County uses internal service funds to account for its Central Services, Group Health, Tort Liability and Employer Insurance funds. Because these services predominantly benefit governmental rather than business-type functions, they have been included within *governmental activities* in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements. The Corrections Center is reported as a major enterprise fund and all internal service funds are combined into a single, aggregated presentation in the proprietary fund financial statements. Individual fund data for the nonmajor enterprise funds and internal service funds are provided in the form of *combining statements* elsewhere in this report.

Fiduciary funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statements because the resources of those funds are *not* available to support Shelby County's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds. The Fiduciary Funds statements report the Custodial Funds and the combined Shelby County Retirement System and the Shelby County OPEB Trust, which are reported separately in a *combining statement* elsewhere in this report.

Component units combining statement. Component units are not "funds" of Shelby County as the primary government. However, the government-wide financial statements include one column for all component units as discussed above. In order to provide details on each component unit, a *Combining Statement of Net Position* and a *Combining Statement of Activities* are included in the fund financial statements section of the basic financial statements. Complete, separately issued financial statements for each component unit may be obtained from those component units as described in Note I(A) in the Notes to the Financial Statements.

Budgetary Comparison Statements. Within this section are budgetary comparison statements for the general fund and other "major" special revenue funds (the Education Fund and the Grants Fund) to demonstrate compliance with their budget. Other budgetary comparison schedules not fitting the criteria defined for this section are presented under "Combining and Other Statements and Schedules" and "Other Budgetary Comparison Schedules."

**Notes to Financial Statements.** The Notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. "Notes" is the traditional term applied to this information; however, the term is misleading in that the Notes can vary in length from one paragraph to several pages.

**REQUIRED SUPPLEMENTARY INFORMATION**

This section contains other information that financial reporting standards specify should be included under this caption. Supplementary information is presented for the Shelby County Retirement System and the Shelby County OPEB Trust.

**COMBINING AND OTHER STATEMENTS AND SCHEDULES**

Combining fund statements for the non-major enterprise funds, non-major special revenue funds, and internal service funds are included in this section of the report. Supplemental schedules include budgetary comparisons, detail of county charter officers' activities and schedules of debt by debt issue.

**Government-wide Financial Analysis (Reporting the County as a Whole)**

**FINANCIAL POSITION**

Table 1 shows a condensed version of the Statement of Net Position (see the government-wide financial statements for the full version as of June 30, 2022). This statement shows the financial position of the County as a whole at specific points in time – in this case as of June 30, 2022, and as of June 30, 2021.

Property taxes receivable is by far the largest portion of Shelby County's assets and deferred outflows (37.1% at June 30, 2022 and 36.0% at June 30, 2021). The June 30, 2022, property taxes receivable includes \$835.4 million, offset by an equal unavailable revenue amount in deferred inflows of resources, which became a property lien on January 1, 2022 but are levied for next fiscal year's operations. The similar amount at June 30, 2021, was \$822.5 million. Total assets and deferred outflows of resources decreased by \$26.9 million. This includes decreases in deferred outflows of \$129.6 million and an increase of \$93.0 million in current and other assets. There was also a \$9.8 million increase in capital assets. Deferred inflows increased by \$155.9 million during the year and other liabilities increased \$34.7 million. Long term liabilities decreased \$357.3 million during the year.

**Table 1**  
**Condensed Statement of Net Position**  
**As of June 30, 2022 and June 30, 2021**

	<u>Governmental Activities</u>		<u>Business-Type Activities</u>	
	June 30, 2022	June 30, 2021	June 30, 2022	June 30, 2021
Property taxes receivable	\$ 859,925,634	\$ 844,385,931	\$ ---	\$ ---
Current and other assets	488,726,465	534,065,990	43,909,499	40,816,073
Capital assets net	659,712,855	650,715,423	24,124,543	23,354,126
Pension and OPEB assets, net	100,110,930	32,682,130	19,623,070	6,450,863
Total assets	<u>2,108,475,884</u>	<u>2,061,849,474</u>	<u>87,657,112</u>	<u>70,621,062</u>
Deferred outflows of resources	105,109,485	215,672,321	18,088,374	37,170,204
Total deferred outflows of resources	<u>105,109,485</u>	<u>215,672,321</u>	<u>18,088,374</u>	<u>37,170,204</u>
Total assets and deferred outflows	<u>2,213,585,369</u>	<u>2,277,521,795</u>	<u>105,745,486</u>	<u>107,791,266</u>
Long-term liabilities	1,364,785,719	1,681,936,770	80,807,022	121,046,152
Other liabilities	238,232,966	203,606,124	2,261,662	2,123,349
Total liabilities	<u>1,603,018,685</u>	<u>1,885,542,894</u>	<u>83,068,684</u>	<u>123,169,501</u>
Deferred inflows of resources	1,021,864,750	889,311,451	36,511,324	13,177,194
Total deferred inflows of resources	<u>1,021,864,750</u>	<u>889,311,451</u>	<u>36,511,324</u>	<u>13,177,194</u>
Total liabilities and deferred inflows	<u>2,624,883,435</u>	<u>2,774,854,345</u>	<u>119,580,008</u>	<u>136,346,695</u>
Net investment in capital assets	465,189,594	501,918,373	24,124,543	23,354,126
Restricted	166,057,875	92,832,077	39,246,140	6,450,863
Unrestricted	<u>(1,042,545,535)</u>	<u>(1,124,765,130)</u>	<u>(77,205,205)</u>	<u>(64,811,281)</u>
Total net position	<u>(411,298,066)</u>	<u>(530,014,680)</u>	<u>(13,834,522)</u>	<u>(35,006,292)</u>

**Table 1 (continued)**  
**Condensed Statement of Net Position**  
**As of June 30, 2022 and June 30, 2021**

**Total Primary Government**

	June 30, 2022	June 30, 2021	Change
Property taxes receivable	\$ 859,925,634	\$ 844,385,931	\$ 15,539,703
Current and other assets	532,635,964	568,431,200	(35,795,236)
Capital assets, net	683,837,398	680,520,412	3,316,986
Pension and OPEB assets, net	119,734,000	32,682,130	87,051,870
Total assets	<u>2,196,132,996</u>	<u>2,126,019,673</u>	<u>70,113,323</u>
Deferred outflows of resources	123,197,859	252,842,525	(129,644,666)
Total deferred outflows of resources	<u>123,197,859</u>	<u>252,842,525</u>	<u>(129,644,666)</u>
Total assets and deferred outflows	<u>2,319,330,855</u>	<u>2,378,862,198</u>	<u>(59,531,343)</u>
Long-term liabilities	1,445,592,741	1,802,982,922	(357,390,181)
Other liabilities	240,494,628	205,729,473	34,765,155
Total liabilities	<u>1,686,087,369</u>	<u>2,008,712,395</u>	<u>(322,625,026)</u>
Deferred inflows of resources	1,058,376,074	902,488,645	155,887,429
Total deferred inflows of resources	<u>1,058,376,074</u>	<u>902,488,645</u>	<u>155,887,429</u>
Total liabilities and deferred inflows	<u>2,744,463,443</u>	<u>2,911,201,040</u>	<u>(166,737,597)</u>
Net investment in capital assets	489,314,137	525,272,499	(35,958,362)
Restricted	205,304,015	99,282,940	106,021,075
Unrestricted	(1,119,750,740)	(1,189,576,411)	69,825,671
Total net position	<u>\$ (425,132,588)</u>	<u>\$ (565,020,972)</u>	<u>\$ 139,888,384</u>

“Net Position” is the difference between assets plus deferred outflows and liabilities plus deferred inflows and, in a general sense, may be considered the recorded financial “net worth” of the County. The most obvious concern that can be noted about net position is the large negative net position amount. The major factor causing this negative net position amount relates to debt issued for capital assets (buildings, roads, etc.) where the capital asset values are *not* recorded in the County’s financial records, but the debt *is* in the County’s records. Some of this debt has been issued to provide capital assets to component units of the County, including the Shelby County Board of Education and the Shelby County Health Care Corporation (Regional One). These component units report the capital assets but not the debt. Other debt is issued for entities not a part of the County reporting entity, including the municipal school districts within Shelby County. As a result of reporting the debt liabilities without reporting the assets acquired with the proceeds of the debt, a negative net position amount is reported in the County’s Statement of Net Position. If the related capital assets were reported by the County or the debt were reported by the benefiting entities, the County would have a significant, positive net position. The net unfunded pension obligation also adds to the negative net position reported by Shelby County.

The following long-term debt and notes payable are reported by the County for which related capital assets are not recorded by Shelby County:

	<u>June 30, 2022</u>	<u>June 30, 2021</u>
Shelby County and Municipal Public School Systems	\$ 709,078,334	\$ 781,762,614
Shelby County Health Care Corp (Regional One)	8,746,463	11,498,405
Economic Development Growth Engine (EDGE)	14,467,500	14,870,000
Other	13,296,891	15,051,058
Total	<u>\$ 745,589,188</u>	<u>\$ 823,182,077</u>

Shelby County, the component units, and other entities use these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although Shelby County’s investment in its capital assets is reported net of related debt, the resources needed to repay this debt must be provided from other sources since the capital assets themselves cannot be used to liquidate these liabilities.

The County’s total net position for governmental activities increased by \$117.8 million for the year. The reasons for these changes can be generally understood from information in the sections below about “Changes in Net Position” and the “Financial Analysis of the Government’s Funds.” It will be noted that the net changes in deferred outflows and deferred inflows of resources were the significant factor in the current fiscal year. Changes in net position are discussed below.

**CHANGES IN NET POSITION – REVENUES, EXPENSES AND TRANSFERS**

For governmental activities, program revenues are those generated by the department or program as a result of the activities engaged in by the department or program. General revenues are those revenues not generated through activities of the County. Property taxes are the primary source of general revenue. Program revenues increased 31.8% or \$79.8 million. This was due primarily to receipt of new grants in FY22. Total general revenues increased \$37.6 million or 4.0%. Property taxes increased \$32.3 million or 3.9% and other taxes increased \$5.9 million or 5.4%. These increases can be attributed to the increase in services and collection efforts.

Total expenditures for the year in governmental activities increased \$62.8 million or 5.6%. General Government expenditures increased \$15.2 million or 21.9%; and Education expenditures increased \$15.0 million or 3.3%; Law Enforcement expenditures decreased \$24.0 million or 12.6%, while Health Services and Community Services increased \$2.6 million or 3.3% and \$50.3 million or 81.1%, respectively. These increase in expenditures for Community Services is primarily a result of emergency services and homelessness prevention.



Table 2 summarizes the financial activity for the County as a whole for the fiscal year ended June 30, 2022, with comparative amounts for the fiscal year ended June 30, 2021.

Table 2  
Shelby County Changes in Net Position  
Fiscal Years Ended June 30, 2022 and 2021

	FY 2022	FY 2021	Change
<b>Governmental activities:</b>			
<u>Revenues:</u>			
Program revenues:			
Charges for services	\$ 113,868,569	\$ 119,067,019	\$ (5,198,450)
Operating grants and contributions	216,861,932	126,575,944	90,285,988
Capital grants and contributions	533,183	5,731,778	(5,198,595)
Total program revenues	<u>331,263,684</u>	<u>251,374,741</u>	<u>79,888,943</u>
General revenues:			
Property taxes	870,259,076	837,971,674	32,287,402
Other taxes	114,624,075	108,755,718	5,868,357
Other	1,801,119	2,290,693	(489,574)
Total general revenues	<u>986,684,270</u>	<u>949,018,085</u>	<u>37,666,185</u>
Total revenues-governmental activities	<u>1,317,947,954</u>	<u>1,200,392,826</u>	<u>117,555,128</u>
<u>Expenses:</u>			
General Government	84,215,151	69,057,908	15,157,243
Hospital	48,508,000	29,408,000	19,100,000
Planning and Development	12,008,807	5,970,280	6,038,527
Public Works	56,021,988	56,470,593	(448,605)
Corrections	1,155,671	1,732,179	(576,508)
Health Services	76,419,130	79,052,332	(2,633,202)
Community Services	111,927,109	61,674,447	50,252,662
Law Enforcement	166,365,613	190,389,433	(24,023,820)
Judicial	64,368,235	78,986,959	(14,618,724)
Other Elected Officials	44,660,232	43,599,906	1,060,326
Education	466,384,834	451,350,512	15,034,322
Debt interest and related cost	44,204,881	45,710,159	(1,505,278)
Total expenses-governmental activities	<u>1,176,239,651</u>	<u>1,113,402,708</u>	<u>62,836,943</u>
Increase (decrease) in net position before transfers	141,708,303	86,990,118	54,718,185
Transfers	<u>(23,867,871)</u>	<u>(27,432,535)</u>	<u>3,564,664</u>
Increase (decrease) in net position	117,840,432	59,557,583	58,282,849
Net position - beginning of year, restated	<u>(529,138,498)</u>	<u>(589,572,263)</u>	<u>60,433,765</u>
Net position - end of year	<u>(411,298,066)</u>	<u>(530,014,680)</u>	<u>118,716,614</u>

Table 2 (continued)  
Shelby County Changes in Net Position  
Fiscal Years Ended June 30, 2022 and 2021

<b>Business-type activities:</b>	FY 2022	FY 2021	Change
<u>Revenues:</u>			
Operating revenues:			
Charges for services	\$ 80,387,449	\$ 70,406,413	\$ 9,981,036
Operating grants and contributions	1,505,203	1,531,596	(26,393)
Total operating revenues	<u>81,892,652</u>	<u>71,938,009</u>	<u>9,954,643</u>
Non-operating revenues	42,801	80,351	(37,550)
Total revenues	<u>81,935,453</u>	<u>72,018,360</u>	<u>9,917,093</u>
<u>Expenses:</u>			
Operating expenses	84,631,554	98,080,628	(13,449,074)
Total expenses	<u>84,631,554</u>	<u>98,080,628</u>	<u>(13,449,074)</u>
Increase (decrease) in net position before transfers	(2,696,101)	(26,062,268)	23,366,167
Transfers	23,867,871	27,432,535	(3,564,664)
Increase (decrease) in net position	21,171,770	1,370,267	19,801,503
Net position - beginning of year	(35,006,292)	(36,376,559)	1,370,267
Net position - end of year	<u>(13,834,522)</u>	<u>(35,006,292)</u>	<u>21,171,770</u>
<b>Total primary government:</b>			
Increase (decrease) in net position	139,012,202	60,927,850	78,084,352
Net position - beginning of year, restated	(564,144,790)	(625,948,822)	61,804,032
Net position - end of year	<u>\$ (425,132,588)</u>	<u>\$ (565,020,972)</u>	<u>\$ 139,888,384</u>

In business-type activities, operating revenues increased by \$9.9 million or 13.8%. Operating expenses decreased by \$13.4 million or 13.7% with the decrease driven primarily by pension costs and other post-employment costs.

#### CHANGE IN FINANCIAL POSITION DURING YEAR

The overall change in the financial position of Shelby County during the current fiscal year was an increase in net position of \$139.0 million. The County's governmental activities operated with an increase in net position of \$117.8 million. The business-type activities had a net increase of \$21.2 million. This resulted in the County's overall net position changing from a deficit balance of \$564.1(*restated*) million to a deficit balance of \$425.1 million.

#### Financial Analysis of the Government's Funds

As noted earlier, Shelby County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental funds.** The focus of Shelby County’s *governmental funds* is to provide information on near-term inflows, outflows, and balances of *spendable resources*. Such information is useful in assessing Shelby County’s financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government’s net resources available for spending at the end of the fiscal year. Governmental accounting standards prescribe fund balance categories in a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed on the use of the resources reported in governmental funds. The categories, in order of the constraints, are non-spendable, restricted, committed, assigned and unassigned. More details on these classifications are presented in the Notes to Financial Statements I (E) under “Net Position and Fund Balance.”

As of the end of the current fiscal year, Shelby County’s governmental funds reported a combined ending fund balance of \$239,040,942. The components of the balances are:

	June 30, 2022	June 30, 2021
General Fund	\$ 106,767,195	\$ 101,725,478
Debt Service Fund	43,731,776	41,946,028
Special Revenue Funds	76,932,328	65,824,840
Total, Except Capital Projects Fund	227,431,299	209,496,346
Capital Projects Fund	11,609,643	80,767,285
Total all Governmental Funds	<u>\$ 239,040,942</u>	<u>\$ 290,263,631</u>

There was a \$17.9 million net increase in fund balance, excluding capital projects. There was an increase of \$5.0 million in the General Fund; an increase in Debt Service Fund of \$1.8 million; and an increase of \$11.1 million in special revenue funds. There was a decrease of \$69.2 million in the Capital Projects Fund. Each of these changes is discussed below.

The *General Fund* is the chief operating fund of Shelby County and operated with a net increase in fund balance of \$5.0 million, compared to an increase of \$10.6 million in the previous year. The General Fund revenue overall increased \$1.5 million from the prior year. Property taxes increased \$4.2 million (2.2%). State revenue decreased \$5.1 million (16.7%); and Federal and local revenues increased \$5.1 million (77.0%). Charges for services, Fines, fees and permits and other revenue decreased in the aggregate by \$1.3 million. Total expenditures in FY 2022 exceeded revenues by \$29.2 million, compared to revenues over expenditures of \$45.3 million in FY 2021. General Fund expenditures were \$76.0 million (19.4%) higher than previous year expenditures, and net other financing sources and uses increased \$68.9 million. Property tax revenues for FY 2022 increased primarily due to increased collections efforts and continued local growth. The General Fund’s unassigned fund balance decreased \$14.4 million to \$81.6 million; this amount is available for spending at the government’s discretion.

As a measure of the General Fund’s liquidity, it may be useful to compare the unassigned fund balance to total fund revenue. Unassigned fund balance represents 19.8% of total General Fund revenue; unassigned revenue is adjusted by \$5.5 million that will be reimbursed by American Rescue Plan Act (ARPA). The County’s Fund Balance Policy is to maintain an unassigned fund balance in the General Fund between 20% and 30% of General Fund revenue.

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The *Debt Service Fund* total fund balance increased \$1.8 million during the year to \$43.7 million, all of which is restricted or committed for the payment of debt service. Tax revenue increased \$12.9 million during the year as the result of increased property tax. Debt Service expenditures increased primarily due to higher principal paydown on debt.

The fund balance of the *Capital Projects Fund* fluctuates significantly as funds are borrowed or transferred in for capital project purposes and then expended for the projects. This fund balance decreased \$69.2 million during the year, from \$80.8 million to \$11.6 million. Expenditures for various capital projects were \$71.8 million; and Other financing sources included \$14.5 million in debt refinancing offset by \$14.2 million use for payment to refunded bond escrow agent.

The *Education Fund* is used to provide local funding to the Shelby County Board of Education and six municipal school districts. A portion of the County property tax is specifically assessed for the schools in addition to 100% of Wheel Tax revenues. There is usually no net change in fund balance and no fund balance in the Education Fund. However, the fund balance on June 30, 2022, was \$10.0 million. This was primarily due to increased property tax collections and 100% of Wheel Tax revenue. The Pre-K fund was established as a dedicated source of funding for early childhood development and classroom environment. While Pre-K is a Special Revenue fund, it is included with the Education Funds and supported primarily by sales tax collections and not considered as part of the maintenance-of-effort obligations.

The *Grants Fund* fund balance decreased from \$20.0 million at June 30, 2021 (*restated*) to \$15.6 million at June 30, 2022. Total revenue increased by \$119.5 million to \$213.2 million. This is primarily contributed to the increased funding from American Rescue Plan Act in FY2021 with the second tranche being received in FY22. Total expenditures and transfers out also increased by \$70.0 million during the year due to additional expenditures related to mitigating the pandemic.

The *Nonmajor Governmental Funds* are special revenue funds. All of the special revenue fund balances are used for the specific purposes designated by the provider of the funds or the legislation establishing the fees and charges that generate the revenue. These funds in total had a net increase of \$9.4 million in fund balances during the year. Changes in individual fund balances were increases of \$2.4 million in the Roads and Bridges Fund; \$2.2 million in Sheriff Forfeitures Fund; \$3.8 million in the Hotel Motel Tax Fund \$0.4 million Data Processing funds and \$.4 million increase for Health Services Restricted funds.

**Proprietary funds.** Shelby County's proprietary funds report financial information on the same basis as the government-wide financial statements (full accrual accounting based on the economic substance of transactions) but in more detail. Proprietary funds consist of two types of funds: business-type activities - enterprise funds and governmental activities - internal service funds.

The County has three business-type activities; these are essentially self-supporting activities. In total these funds had an increase of \$23.4 million in net position during the year. Total net position balances at year-end are a deficit of \$11.1 million, of which \$53.4 million is unrestricted off-set by \$22.7 million net investment in capital assets and \$19.6 million OPEB net assets. The negative unrestricted balances are the result of financial reporting standards that require proprietary funds to record unfunded net pension liabilities.

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*Corrections Center Fund.* The State of Tennessee reimburses the County for a portion of the cost of housing State prisoners at the Corrections Center; State prisoners account for approximately 85% of the prison population. The General Fund provides the remaining cost, excluding depreciation. Expenses continue to exceed revenues, requiring additional support from the General Fund. Total transfers to the Corrections Center Fund from the General Fund were \$22.5 million. The overall deficit net position decreased to \$16.1 million. Implementation of GASB 68 *Accounting and Financial Reporting for Pensions* has negatively affected the net position of all of the enterprise funds because of the pension's net liability.

*Consolidated Codes Enforcement Fund.* Operating revenue increased to \$13.4 million and operating expenses decreased to \$11.5 million. The County's General Fund and the City of Memphis contributed \$1.5 million each to support operations, consistent with the previous year. The change in net position was a positive \$4.8 million. The positive net position at June 30, 2022 of \$8.9 million consists of a positive \$1.9 million investment in capital assets; \$3.1 million in OPEB assets and unrestricted balance of \$3.8 million.

*Fire Services Fund* operates primarily on user fees collected from residents and businesses in the unincorporated areas of the County served by the department. In the current year, revenue from fees were \$27.9 million, an increase over prior year of \$1.8 million, and other operating revenue was \$6.4 million, an increase of \$1.0 million. Operating expenses decreased \$4.1 million over prior year to \$28.5 million for FY2022. Net operating income was \$5.9 million. The decrease in operating expenses is attributed to OPEB. The change in net position for the year was a positive \$5.9 million. Total net position changed from a negative \$9.7 million at June 30, 2021 to a negative \$3.8 million at June 30, 2022.

The County has four internal service funds. These funds are reported using full accrual accounting. For the government-wide financial statements, these funds are combined with governmental activities. Internal service funds provide goods or services to other funds or departments on a cost-reimbursement basis. At June 30, 2022, these funds combined had net position of \$34.7 million, a decrease of \$8.0 million. The Group Health Insurance Fund had a decrease of \$5.3 million to a total net position of \$23.7 million. Revenues decreased by \$1.8 million and health claims increased \$4.7 million as compared to the previous year. This increase could be attributed to the pandemic costs as well as employees re-starting delayed healthcare. The Employer Insurance Fund had a decrease of \$1.4 million to a net position of \$4.0 million. The Tort Liability Fund had a decrease of \$1.0 million to a net position of zero. The Central Services Fund had a slight decrease of \$0.2 million to a net position of \$7.0 million.

**Fiduciary funds.** Shelby County reports five fiduciary funds. The largest is the Shelby County Retirement System. The funds in this trust are available only for retirement benefits of current and retired County employees. The actuarial value of accumulated funds in the Retirement System at June 30, 2022 was 65.54% of the currently calculated actuarial accrued liability. The County provides funding as required each year for the increased liability for benefits being earned by current employees. At June 30, 2022, the Retirement System had net position held in trust of \$1,290.1 million, a decrease of \$183.1 million, due to a significant decrease in the market value of investments in part caused by market uncertainty as inflation increased and interest rates went up.

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The Shelby County OPEB Trust was created as of July 1, 2007, to accumulate funds and pay other post-employment benefits to terminated County employees. As of June 30, 2022, the Trust had net position held in trust of \$289.5 million, a decrease of \$41.4 million for the year. Net investment losses for the year were \$181.6 million compared to a net gain of \$75.8 million in the prior year. The ratio of current funding to the actuarial liability was 133.46% at the latest actuarial valuation (June 30, 2022), a decrease from 156.68% at June 30, 2021 due to weak capital markets.

The County also maintains custodial funds to account for the assets held by a number of the County's Charter Officers and nonmajor governmental funds.

### Governmental Fund Budgetary Highlights

Differences between the original budget and the final amended budget and between the final budget and actual results were primarily due to the continued impact of the COVID-19 pandemic. For the General Fund, these variances can be briefly summarized as follows:

- The total revenue budget increased by \$3.2 million from original to amended, primarily due to increased revenue collections from Fines, Fees, and Permits.
- The original expenditure budget increased by a net amount of \$75.6 million (17.8%) to fund various operating needs during the year. The County Commission approved the appropriation of American Rescue Plan Act of 2021 (ARPA) funds to support one-time nonrecurring general fund expenditures and grants to non-profit organizations in response to the COVID-19 pandemic.
- Actual revenues were greater than the amended budget by \$11.8 million in total (2.8%), largely due to an increase of \$5.8 million in property tax revenue collections, \$3.3 million in other local taxes, and \$2.5 million in Federal and Local revenue.
- Actual total expenditures were \$30.9 million (6.2%) less than the amended budget, primarily attributable to personnel savings resulting from vacancies throughout the county in excess of the budgeted attrition rate for the General Fund.
- The amended budget included \$5.8 million in planned use of fund balance. The actual results were a fund balance increase of \$5.0 million. This favorable variance is due to spending control measures implemented in the County and funding received as result of the American Rescue Plan Act of 2021 (ARPA).

### Capital Assets and Debt Administration

**Capital Assets.** Shelby County Government's investment in capital assets for its governmental and business-type activities as of June 30, 2022, amounts to \$683.8 million (net of accumulated depreciation). This investment in capital assets includes land, artwork, buildings and system improvements, machinery and equipment, park facilities, roads and other infrastructure. Construction in progress as of the end of the current fiscal year was \$57.1 million. Additional information on Shelby County Government's capital assets can be found in Note IV (D) of the Notes to Financial Statements of this report.

Major capital asset events during the current fiscal year included the following:

- Expenditures of \$15.1 million were made towards the Youth Justice Education Center.
- Expenditures of \$6.7 million were made towards the Memphis River Parks Partnership.

- Expenditures of 4.0 million were made for the Criminal Justice Center (CJC) Chiller rebuild and replacement.
- Expenditures of 2.2 million were made towards the Health Department Master Plan
- Expenditures of \$32.7 million were made for the continued renovation projects of the Shelby County Schools.
- Expenditures of \$4.6 million were made towards land and mobile radios for the City and County

**Long-term debt.** At June 30, 2022 Shelby County’s general obligation long-term bonded debt (bonds payable) totaled \$870.9 million, which represented approximately 3.4% of assessed value of taxable property. The County’s bonds, notes, and loans payable decreased by approximately \$100.9 million (10.4%) during the year. Debt, generally, may be issued without regard to any limit on indebtedness. The ad valorem tax levy is also without legal limit.

Annually the County adopts a five-year capital improvement plan. Based on this plan for the current year and capital projects cash flow projections, a notes payable program may be established with a maximum amount of borrowing. Borrowing occurs as needed for up to two years. After completion of each program, the notes payable are converted to bonds payable to be repaid within 25 years.

During FY 2013, as part of a capital lease agreement, the State of Tennessee issued tax-exempt revenue bonds for the construction of a Regional Forensic Center. The County has agreed to provide the State the funds, as they become due, to make principal and interest payments over the next twenty (20) years on \$8.0 million of the bonds, which had a balance of \$3,638,482 at June 30, 2022. In September 2011, the County and the City of Memphis agreed to provide the funds necessary to pay the principal and interest on \$20.0 million of bonds each that were issued by the Memphis and Shelby County Port Commission for a specific economic development project. In June, 2022, the remaining balance of \$14.2 million of the 2011 Port Commission bonds was refunded and the Economic Development Growth Engine (EDGE) 2022 Revenue Refunding Bonds were issued. The County and the City of Memphis agreed to provide the funds necessary to pay the principal and interest on 14.5 million of bonds that were issued by EDGE. At June 30, 2022, the County’s remaining principal obligation was \$14.5 million. The EDGE debt is reported with bonds and other long-term debt as detailed in Note IV (G) of the financial report.

The County maintains ratings from Moody’s Investors Service (“Moody’s”), Standard & Poor’s Corporation (“Standard & Poor’s”) and Fitch IBCA, Inc. (“Fitch”) on its previously issued general obligation bonds not secured by a letter of credit as follows:

<u>Moody’s</u>	<u>Standard &amp; Poor’s</u>	<u>Fitch IBCA, Inc.</u>
Aa1	AA+	AA+

Moody’s issues ratings from Aaa to C to designate the relative investment qualities of bonds. The Aa rating is in the second highest of the rating categories. The modifier 1 indicates that the bonds are in the top range of the Aa category. Moody’s describes its Aa ratings as: “Bonds which are rated Aa are judged to be a high quality by all standards. They are rated lower than the best bond because margins of protection may not be as large as in Aaa or fluctuation of protection elements may be of greater amplitude or there may be other elements present which make the long-term risk appear somewhat larger than Aaa securities.”

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Standard & Poor's and Fitch issue ratings from AAA to D to designate the relative investment qualities of bonds. The AA rating is the second highest of the ten such ratings. Standard & Poor's and Fitch describe their rating as: "Debt rated AA+ has a very strong capacity to pay interest and repay principal and differs from the highest rated issues only in small degree. Plus or minus signs are used to show relative standing within the major rating categories."

Additional information on Shelby County Government's long-term debt can be found in Note IV (G) of the Notes to Financial Statements of this report.

### **Economic Factors and Next Year's Budgets and Rates**

*Economic Factors.* The COVID-19 pandemic has continued to impact the economy significantly. However, according to the Tennessee Department of Labor, the unemployment rate for Shelby County as of September 30, 2022 was 4.5%, as compared to the state's rate of 3.5% and the national rate of 3.7%. All of these rates have decreased dramatically during the recent year as the economy rebounded from the COVID-19 pandemic due to assistance from the Federal Government. For the County, the absolute decrease is 0.8% from an unemployment rate of 5.3% in September 2021.

#### *Next Year's Budget and Rates*

- For FY 2023 (Tax Year 2022), the Recapture Tax Rate has been calculated and approved by the State Board of Equalization at \$3.39, which is a \$0.06 reduction from the adopted certified tax rate of \$3.45 as set by the County Commission for FY 2022. The Assessor reappraised property values in the spring of 2021, and the reappraisal confirmed that the realty market significantly increased in recent years. Based on State law, the calculation of a "certified tax rate" is required to equalize revenue to prior-year levels after a reappraisal includes an estimate of anticipated assessment reductions resulting from appeals of higher property values to the County Board of Equalization. In the year following a reappraisal, the "certified recapture tax rate" is calculated to recognize the actual appeals level and to adjust the certified tax rate accordingly. This two-step process ensures that the tax rate is not overstated due to an excessive appeals allowance.
- Recalculation of the certified tax rate to the certified recapture tax rate impacted the actual number of cents allocated to each fund noting the value of a penny generates \$2,360,956 in net collection income in FY 2023 as compared to \$2,292,999 for FY 2022. The Education Fund allocation is \$1.59; the General Fund allocation is \$1.25; and the Debt Service Fund allocation is \$0.55.
- Total FY 2023 General Fund revenue is budgeted at \$4.6 million or 1.1% above FY 2022 budgeted revenue due to positive collection trends and growth in the property tax assessment base
- Total General Fund expenditures in the FY 2023 adopted budget are \$19.8 million or 4% less than the FY 2022 amended budget. As of November, FY 2023 budget amendments have added expenditures of \$6.4 million.
- Based on the FY 2023 amended budget, Unassigned General Fund balance is projected to be 21% of revenue, which is within the 20-30% range specified by County policy. Debt Service Fund balance is budgeted to be 24.2% of revenue, which is within the policy level of 20-30%.
- Shelby County Schools continues to face significant budgetary challenges as the issues of OPEB liability, declining enrollment, and aging capital infrastructure are addressed



**Requests for Information**

This financial report is designed to provide a general overview of Shelby County's finances for all of those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Administrator, Department of Finance, Shelby County Government, 160 North Main Street, Suite 800, Memphis, Tennessee 38103.







Shelby County, Tennessee

Statement of Net Position  
June 30, 2022

	Governmental Activities	Business-type Activities	Total	Component Units
<b>Assets:</b>				
Cash and cash equivalents	\$ 299,124,845	\$ 32,900,309	\$ 332,025,154	\$ 109,702,829
Investments	99,358,439	---	99,358,439	294,474,960
Accrued interest receivable	497,993	---	497,993	86,876
Property taxes receivable, net of allowance for uncollectibles	859,925,634	---	859,925,634	---
Accounts receivable and accrued revenues	21,154,792	3,236,607	24,391,399	112,195,735
Internal balances	2,773,242	(2,773,242)	---	---
Due from other governmental entities	62,846,420	10,471,490	73,317,910	199,112,578
Due from primary government	---	---	---	20,417,066
Lease receivable - current	---	---	---	876,450
Lease receivable - noncurrent	---	---	---	5,948,509
Inventories	161,534	---	161,534	21,780,165
Prepays	269,644	74,335	343,979	9,096,145
Deposits held by others	230,125	---	230,125	---
Notes receivable	2,309,431	---	2,309,431	---
Restricted and other assets	---	---	---	60,151,970
Land	58,502,957	5,300	58,508,257	71,331,878
Artwork collection	43,621	---	43,621	---
Construction in progress	55,659,591	1,429,753	57,089,344	16,108,171
Depreciable capital assets, net	544,192,142	22,589,314	566,781,456	1,024,931,568
Intangible right-to-use assets, net	1,314,544	100,176	1,414,720	---
Net OPEB asset	100,110,930	19,623,070	119,734,000	---
Net Pension asset	---	---	---	595,759,798
<b>Total assets</b>	<b>2,108,475,884</b>	<b>87,657,112</b>	<b>2,196,132,996</b>	<b>2,541,974,698</b>
<b>Deferred outflows of resources:</b>				
OPEB related deferred outflows	3,844,998	753,670	4,598,668	181,806,586
Pension related deferred outflows	88,436,388	17,334,704	105,771,092	219,323,216
Accumulated decrease in fair value of hedging derivative	12,828,099	---	12,828,099	---
<b>Total deferred outflows of resources</b>	<b>105,109,485</b>	<b>18,088,374</b>	<b>123,197,859</b>	<b>401,129,802</b>
<b>Liabilities:</b>				
Accounts payable and accrued liabilities	29,174,577	2,121,637	31,296,214	207,236,329
Accrued interest payable	8,233,391	---	8,233,391	---
Due to other governmental entities	5,339,358	3,647	5,343,005	---
Due to component units	20,415,632	---	20,415,632	---
Claims payable	8,410,559	8,700	8,419,259	5,863,200
Unearned revenue	148,865,256	26,781	148,892,037	3,683,205
Deposits held for others	4,966,094	---	4,966,094	19,000
Derivative instruments-rate swap	12,828,099	---	12,828,099	---
<b>Noncurrent liabilities:</b>				
Due within one year: Bonds, notes, leases, claims, compensated absences	140,018,162	4,254,122	144,272,284	11,924,206
Due in more than one year: Net OPEB liability	---	---	---	1,003,125,370
Net pension liability	383,685,549	75,207,451	458,893,000	58,210
Bonds, notes, leases, claims, compensated absences	841,082,008	1,446,346	842,528,354	85,435,031
<b>Total liabilities</b>	<b>1,603,018,685</b>	<b>83,068,684</b>	<b>1,686,087,369</b>	<b>1,317,344,551</b>
<b>Deferred inflows of resources:</b>				
Next year property tax assessment	835,353,652	---	835,353,652	---
OPEB related deferred inflows	76,213,203	14,938,797	91,152,000	214,355,300
Pension related deferred inflows	110,056,473	21,572,527	131,629,000	502,975,544
Leases	---	---	---	6,738,741
Deferred charge on refunding	241,422	---	241,422	---
<b>Total deferred inflows of resources</b>	<b>1,021,864,750</b>	<b>36,511,324</b>	<b>1,058,376,074</b>	<b>724,069,585</b>
<b>Net position:</b>				
Net investment in capital assets	465,189,594	24,024,367	489,213,961	1,078,194,103
<b>Restricted for:</b>				
Debt service	2,522,319	---	2,522,319	---
Capital improvement projects	---	---	---	9,899,470
Roads and bridges	32,587,197	---	32,587,197	---
Law enforcement	8,621,296	---	8,621,296	---
OPEB net asset	100,110,930	19,623,070	119,734,000	---
Pension net asset	---	---	---	341,349
Economic and cultural projects	7,420,840	---	7,420,840	---
Computerization	5,231,305	---	5,231,305	---
Other special purposes	9,563,988	---	9,563,988	702,412,026
Unrestricted	(1,042,545,535)	(57,481,959)	(1,100,027,494)	(889,156,584)
<b>Total net position</b>	<b>\$ (411,298,066)</b>	<b>\$ (13,834,522)</b>	<b>\$ (425,132,588)</b>	<b>\$ 901,690,364</b>

The notes to the financial statements are an integral part of this statement.

**Statement of Activities  
For the Year Ended June 30, 2022**

Functions/Programs:	Expenses	Program Revenues		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions
<b>Primary Government:</b>				
Governmental activities:				
General Government	\$ 84,215,151	\$ 20,516,012	\$ 61,913,750	\$ 126,995
Hospital	48,508,000	---	---	---
Planning and Development	12,008,807	397,720	10,647,719	10,128
Public Works	56,021,988	4,084,616	3,530,982	15,253
Corrections	1,155,671	---	425,482	---
Health Services	76,419,130	8,035,481	36,467,480	102,830
Community Services	111,927,109	562,338	96,893,402	62,862
Law Enforcement	166,365,613	10,347,351	1,370,975	215,115
Judicial	64,368,235	25,079,459	5,028,114	---
Other Elected Officials	44,660,232	44,845,592	584,028	---
Education	466,384,834	---	---	---
Interest on debt	44,204,881	---	---	---
Total governmental activities	<u>1,176,239,651</u>	<u>113,868,569</u>	<u>216,861,932</u>	<u>533,183</u>
Business-type activities:				
Codes Enforcement	11,726,529	13,380,380	1,500,000	---
Fire Services	28,986,565	34,376,206	5,203	---
Corrections Center	43,918,460	32,630,863	---	---
Total business-type activities	<u>84,631,554</u>	<u>80,387,449</u>	<u>1,505,203</u>	<u>---</u>
Total primary government	<u>\$ 1,260,871,205</u>	<u>\$ 194,256,018</u>	<u>\$ 218,367,135</u>	<u>\$ 533,183</u>
<b>Component units:</b>				
Board of Education	\$ 1,404,707,288	\$ 2,937,779	\$ 1,082,658,510	\$ 22,274,535
Shelby County Health Care Corporation	670,873,403	521,733,803	81,545,000	2,825,150
Agricenter International	5,193,909	5,907,177	---	---
Emergency Communications District	10,830,192	14,046,526	---	---
Total component units	<u>\$ 2,091,604,792</u>	<u>\$ 544,625,285</u>	<u>\$ 1,164,203,510</u>	<u>\$ 25,099,685</u>

General revenues:  
 Property taxes - levied for education  
 Property taxes - levied for debt service  
 Property taxes - levied for general government  
 Sales taxes  
 Business taxes  
 Hotel/Motel/Car Rental taxes  
 Wheel taxes  
 Litigation taxes  
 Beverage taxes  
 Severance, Income, and Privilege Taxes  
 Gasoline taxes  
 Grants and contributions not restricted for specific programs:  
     Payments from Shelby County  
     Other local sources  
     Unrestricted investment earnings  
 Special item  
 Transfers, net  
 Total revenues and transfers  
 Change in net position

Net position - June 30, 2021, restated

Net position - June 30, 2022

The notes to the financial statements are an integral part of this statement.

Net (Expenses) Revenues and  
Changes in Net Position

Primary Government

Governmental Activities	Business-type Activities	Total	Component Units
\$ (1,658,394)	\$ ---	\$ (1,658,394)	\$ ---
(48,508,000)	---	(48,508,000)	---
(953,240)	---	(953,240)	---
(48,391,137)	---	(48,391,137)	---
(730,189)	---	(730,189)	---
(31,813,339)	---	(31,813,339)	---
(14,408,507)	---	(14,408,507)	---
(154,432,172)	---	(154,432,172)	---
(34,260,662)	---	(34,260,662)	---
769,388	---	769,388	---
(466,384,834)	---	(466,384,834)	---
(44,204,881)	---	(44,204,881)	---
<u>(844,975,967)</u>	<u>---</u>	<u>(844,975,967)</u>	<u>---</u>
---	3,153,851	3,153,851	---
---	5,394,844	5,394,844	---
---	<u>(11,287,597)</u>	<u>(11,287,597)</u>	<u>---</u>
---	<u>(2,738,902)</u>	<u>(2,738,902)</u>	<u>---</u>
<u>(844,975,967)</u>	<u>(2,738,902)</u>	<u>(847,714,869)</u>	<u>---</u>
---	---	---	(296,836,464)
---	---	---	(64,769,450)
---	---	---	713,268
---	---	---	<u>3,216,334</u>
---	---	---	<u>(357,676,312)</u>
400,863,657	---	400,863,657	---
148,466,796	---	148,466,796	---
320,928,623	---	320,928,623	---
18,632,097	---	18,632,097	175,578,527
24,273,893	---	24,273,893	---
21,219,030	---	21,219,030	---
33,330,953	---	33,330,953	---
1,901,995	---	1,901,995	---
2,399,552	---	2,399,552	---
264,165	---	264,165	---
12,602,390	---	12,602,390	---
---	---	---	380,070,773
---	---	---	13,143,928
1,801,119	42,801	1,843,920	(3,252,295)
---	---	---	(93,490)
<u>(23,867,871)</u>	<u>23,867,871</u>	<u>---</u>	<u>---</u>
<u>962,816,399</u>	<u>23,910,672</u>	<u>986,727,071</u>	<u>565,447,443</u>
<u>117,840,432</u>	<u>21,171,770</u>	<u>139,012,202</u>	<u>207,771,131</u>
<u>(529,138,498)</u>	<u>(35,006,292)</u>	<u>(564,144,790)</u>	<u>693,919,233</u>
\$ (411,298,066)	\$ (13,834,522)	\$ (425,132,588)	\$ 901,690,364

**Shelby County, Tennessee**

**Governmental Funds  
Balance Sheet  
June 30, 2022**

	General Fund	Debt Service Fund	Capital Projects Fund
<b>Assets:</b>			
Cash and cash equivalents	\$ 56,457,083	\$ 19,109,351	\$ 9,571,050
Investments	62,626,606	24,134,557	12,597,276
Accrued interest receivable	497,805	188	---
Property taxes receivable, net of allowance for uncollectibles	327,930,920	137,267,361	---
Accounts receivable and accrued revenues	2,873,975	93,556	15,266
Due from other funds	---	9,322	---
Due from other governmental entities	2,825,969	---	6,523
Deposits held by others	29,785	---	---
Notes receivable	---	71,727	---
<b>Total assets</b>	<b>453,242,143</b>	<b>180,686,062</b>	<b>22,190,115</b>
<b>Liabilities:</b>			
Accounts payable and accrued liabilities	10,864,592	115,367	2,088,490
Due to other funds	5,325,178	---	---
Due to other governmental entities	462,733	---	13,395
Due to component units	---	---	5,455,877
Claims payable	960,739	---	---
Unearned revenue	---	---	---
Deposits held for others	192,389	---	3,022,710
<b>Total liabilities</b>	<b>17,805,631</b>	<b>115,367</b>	<b>10,580,472</b>
<b>Deferred inflows of resources:</b>			
Unavailable revenue	328,669,317	136,838,919	---
<b>Total deferred inflows of resources</b>	<b>328,669,317</b>	<b>136,838,919</b>	<b>---</b>
<b>Fund balances:</b>			
Restricted	101,768	2,521,177	203,055
Committed (1)	22,292,121	41,210,599	11,406,588
Assigned	2,751,791	---	---
Unassigned	81,621,515	---	---
<b>Total fund balances</b>	<b>106,767,195</b>	<b>43,731,776</b>	<b>11,609,643</b>
<b>Total liabilities, deferred inflows, and fund balances</b>	<b>\$ 453,242,143</b>	<b>\$ 180,686,062</b>	<b>\$ 22,190,115</b>

The notes to the financial statements are an integral part of this statement.

(1) \$5,475,000 will be reimbursed by American Rescue Plan Act (ARPA)



<u>Education Fund</u>	<u>Grants Fund</u>	<u>Nonmajor Governmental Funds</u>	<u>Total Governmental Funds</u>
\$ 13,404,737	\$ 102,416,777	\$ 50,033,595	\$ 250,992,593
---	---	---	99,358,439
---	---	---	497,993
394,651,363	---	75,990	859,925,634
---	16,914,890	861,560	20,759,247
3,062,029	---	2,253,827	5,325,178
1,856,569	53,227,388	4,230,614	62,147,063
---	340	---	30,125
---	2,237,704	---	2,309,431
<u>412,974,698</u>	<u>174,797,099</u>	<u>57,455,586</u>	<u>1,301,345,703</u>
351	9,758,543	5,845,535	28,672,878
---	---	---	5,325,178
2,275,832	172,550	75,990	3,000,500
7,354,652	---	---	12,810,529
---	---	---	960,739
---	145,315,950	121,127	145,437,077
---	1,750,995	---	4,966,094
<u>9,630,835</u>	<u>156,998,038</u>	<u>6,042,652</u>	<u>201,172,995</u>
393,354,345	2,244,099	25,086	861,131,766
<u>393,354,345</u>	<u>2,244,099</u>	<u>25,086</u>	<u>861,131,766</u>
---	15,554,962	49,514,876	67,895,838
9,989,518	---	1,872,972	86,771,798
---	---	---	2,751,791
---	---	---	81,621,515
<u>9,989,518</u>	<u>15,554,962</u>	<u>51,387,848</u>	<u>239,040,942</u>
<u>\$ 412,974,698</u>	<u>\$ 174,797,099</u>	<u>\$ 57,455,586</u>	<u>\$ 1,301,345,703</u>

**Shelby County, Tennessee**

**Reconciliation of Fund Balances of Governmental  
Funds to the Statement of Net Position  
June 30, 2022**

Fund balance - total governmental funds (page C-5) \$ 239,040,942

Amounts reported for the governmental activities in the Statement of Net Position (page C-1) are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.	656,062,563
Receivables not available to pay for current expenditures are reported as deferred inflows of resources in the funds.	25,778,114
Other receivables not available to pay for current expenditures are not recorded in the funds	699,032
Certain types of services paid for in advance and reported as prepaid are reported as expenditures in the funds under the purchases method	142,574
Amounts payable to schools from receivables not available to pay current expenditures, reported as deferred inflows of resources in the funds.	(9,943,961)
Interest on long-term debt is not payable with current financial resources and therefore is not reported in the funds.	(8,233,391)
Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported in the funds.	
Bond and loans payable	(874,568,409)
Lease obligation	(1,329,591)
Subscription based information technology arrangements	(2,044,088)
Landfill post closure cost	(746,137)
Claims and judgments	(168,145)
Compensated absences and accrued sick leave payable	<u>(25,255,275)</u>
	(904,111,645)
Governmental funds report the effect of premiums, discounts and refundings and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities.	
Deferred amount on refunding	(241,422)
Net premium of bond issued	<u>(71,691,445)</u>
	(71,932,867)
Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be amortized and recognized as components of OPEB expense in future years.	
Deferred outflows-OPEB related	3,832,008
Deferred inflows- OPEB related	<u>(75,955,718)</u>
	(72,123,710)
Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be amortized and recognized as components of pension expense in future years.	
Deferred outflows-pension related	88,137,607
Deferred inflows- pension related	<u>(109,684,649)</u>
	(21,547,042)
Net OPEB asset is not received with current financial resources and therefore is not reported in the funds	99,772,706
Net pension liability is not payable with current financial resources and therefore is not reported in the funds	(382,389,272)
Internal service funds are used by management to charge the costs of central services to individual funds. The assets and liabilities of the internal service funds are included in governmental activities in the Statement of Net Position. This includes \$2,773,242 related to "look-back" adjustments for internal service funds.	<u>37,487,891</u>
Net position of governmental activities (page C-1)	<u>\$ (411,298,066)</u>

The notes to the financial statements are an integral part of this statement.



**Shelby County, Tennessee**

**Governmental Funds**  
**Statement of Revenues, Expenditures, and Changes in Fund Balances**  
**For the Year Ended June 30, 2022**

	General Fund	Debt Service Fund	Capital Projects Fund
<b>Revenues:</b>			
Property taxes	\$ 296,654,434	\$ 136,307,126	\$ ---
Other local taxes	37,204,790	11,872,120	---
State revenue	25,648,087	---	2,505,818
Federal and local revenue	11,748,431	---	---
Charges for services	1,534,842	---	---
Fines, fees and permits	66,049,202	---	---
Other revenue	133,519	47,637	---
Investment income	502,182	997,910	95,222
Total revenues	<u>439,475,487</u>	<u>149,224,793</u>	<u>2,601,040</u>
<b>Expenditures:</b>			
<b>Current</b>			
General Government	64,130,311	---	---
Hospital	48,508,000	---	---
Planning and Development	304,194	---	---
Public Works	23,328,258	---	---
Corrections	242,502	---	---
Health Services	33,695,220	---	---
Community Services	11,149,172	---	---
Law Enforcement	182,237,334	---	---
Judicial	65,552,352	---	---
Other Elected Officials	39,207,201	---	---
Education	---	---	---
<b>Debt Service</b>			
Principal	352,100	101,504,929	---
Interest	1,759	45,080,995	190,356
Bond Issuance costs	---	853,121	112,144
Capital Outlay: capital projects	---	---	71,758,682
Total expenditures	<u>468,708,403</u>	<u>147,439,045</u>	<u>72,061,182</u>
Excess (deficiency) of revenues financial resources and therefore is not reported in the funds	<u>(29,232,916)</u>	<u>1,785,748</u>	<u>(69,460,142)</u>
<b>Other financing sources (uses):</b>			
Transfers in	60,283,634	---	---
Transfers out	(26,929,629)	---	---
Payment to refunded bond escrow agent	---	---	(14,165,000)
Long term debt issued other than bonds and leases	---	---	14,467,500
Leases (as lessee)	828,876	---	---
Sale of capital assets	41,542	---	---
Insurance recoveries	50,210	---	---
Total other financing sources (uses)	<u>34,274,633</u>	<u>---</u>	<u>302,500</u>
Net change in fund balances	5,041,717	1,785,748	(69,157,642)
<b>Fund balances:</b>			
June 30, 2021, restated	<u>101,725,478</u>	<u>41,946,028</u>	<u>80,767,285</u>
June 30, 2022	<u>\$ 106,767,195</u>	<u>\$ 43,731,776</u>	<u>\$ 11,609,643</u>

The notes to the financial statements are an integral part of this statement.

Education Fund	Grants Fund	Nonmajor Governmental Funds	Total Governmental Funds
\$ 392,375,814	\$ ---	\$ ---	\$ 825,337,374
48,976,126	---	34,184,333	132,237,369
---	66,146,673	12,602,390	106,902,968
---	145,735,962	---	157,484,393
---	30,851	1,149,812	2,715,505
---	178,345	7,150,307	73,377,854
---	1,091,052	2,734,021	4,006,229
---	10,256	81,605	1,687,175
<u>441,351,940</u>	<u>213,193,139</u>	<u>57,902,468</u>	<u>1,303,748,867</u>
---	492,356	28,544,136	93,166,803
---	---	---	48,508,000
---	11,452,888	---	11,757,082
---	1,125,102	13,523,385	37,976,745
---	656,744	---	899,246
---	39,622,596	3,953,869	77,271,685
---	100,749,967	---	111,899,139
---	1,409,896	1,494,032	185,141,262
---	5,528,259	729,208	71,809,819
---	21,490	331,972	39,560,663
435,759,000	---	---	435,759,000
---	274,299	---	102,131,328
---	3,984	---	45,277,094
---	---	---	965,265
---	---	---	71,758,682
<u>435,759,000</u>	<u>161,337,581</u>	<u>48,576,602</u>	<u>1,333,881,813</u>
<u>5,592,940</u>	<u>51,855,558</u>	<u>9,325,866</u>	<u>(30,132,946)</u>
---	2,885,806	50,408	63,219,848
(240,400)	(60,355,075)	(34,812)	(87,559,916)
---	---	---	(14,165,000)
---	---	---	14,467,500
---	1,126,314	---	1,955,190
---	---	---	41,542
---	---	24,700	74,910
<u>(240,400)</u>	<u>(56,342,955)</u>	<u>40,296</u>	<u>(21,965,926)</u>
5,352,540	(4,487,397)	9,366,162	(52,098,872)
<u>4,636,978</u>	<u>20,042,359</u>	<u>42,021,686</u>	<u>291,139,814</u>
<u>\$ 9,989,518</u>	<u>\$ 15,554,962</u>	<u>\$ 51,387,848</u>	<u>\$ 239,040,942</u>

**Shelby County, Tennessee**

**Reconciliation of Changes in Fund Balances of Governmental  
Funds to the Statement of Activities  
For the Year Ended June 30, 2022**

Net change in fund balance - total governmental funds (page C-8) \$ (52,098,872)

Amounts reported for the governmental activities in the Statement of Activities (page C-3) are different because:

Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which depreciation and net gains and losses on retirements were more than capital outlays in the current period. See Note II(B) 9,316,142

Revenues in the Statement of Activities that do not provide current financial resources are reported as deferred inflows of resources in the funds. (1,429,751)

Decrease in accrued interest receivable (25,275)

Revenues in the Statement of Activities from other long-term receivables that do not provide current resources are not reported in the funds until collected. This amount is the current year collections on prior year long-term receivables. 699,059

Expenditures recorded under the purchases method that apply to a future period are reported as prepaid expenses in the Statement of Net Position. The change in prepaid is an adjustment to expenses in the current period. 126,330

Changes in amounts payable to schools from receivables not available in the funds. (1,382,321)

Decrease in interest payable on long-term debt. 1,066,471

The issuance of long-term debt (e.g. bonds, leases) provides current financial resources to governmental funds, while repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. Also, the governmental funds report the effect of premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the Statement of Activities. This amount is the net effect of these differences in the treatment of long-term debt and related items. See Note II(B)

Principal paid on bond and loan payable	101,504,929	
Net premium (discount) amortization	14,754,118	
GASB 87 Lease	(1,955,190)	
GASB 87 Lease Principal Payment	626,399	
Issuance of refunding bonds	(14,467,500)	
Payment to escrow agent	<u>14,165,000</u>	
		114,627,756

Change in other long-term liabilities other than internal service funds. See Note II(B) (798,270)

Governmental funds report current OPEB contributions as expenditures of the current period. In the Statement of Activities OPEB expense includes amortized costs and gains related to actuarial assumptions. (36,787,524)

Governmental funds report current pension contributions as expenditures of the current period. In the Statement of Activities pension expense includes amortized costs and gains related to actuarial assumptions. (177,230,813)  
 Change in net OPEB liability or asset. 67,419,922  
 Change in net pension liability. 200,089,543

Internal service funds are used by management to charge the costs of central services to individual funds. The net income of certain activities of internal service funds is reported with governmental activities. (5,751,965)

Change in net position of governmental activities (page C-3) \$ 117,840,432

The notes to the financial statements are an integral part of this statement.

**Shelby County, Tennessee**

**Budgetary Comparison Statement  
General Fund  
For the Year Ended June 30, 2022**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
<b>Revenues:</b>				
Property taxes	\$ 290,865,176	\$ 290,865,176	\$ 296,654,434	\$ 5,789,258
Other local taxes	33,877,386	33,877,386	37,204,790	3,327,404
State revenue	22,884,064	24,964,064	25,648,087	684,023
Federal and local revenue	9,261,317	9,261,317	11,748,431	2,487,114
Charges for services	2,333,514	2,371,229	1,534,842	(836,387)
Fines, fees and permits	64,233,300	65,270,455	66,049,202	778,747
Other revenue	633,500	659,500	133,519	(525,981)
Investment income	425,150	425,150	502,182	77,032
<b>Total revenues</b>	<b>424,513,407</b>	<b>427,694,277</b>	<b>439,475,487</b>	<b>11,781,210</b>
<b>Expenditures:</b>				
General Government	24,009,738	43,522,024	64,130,311	(20,608,287)
Hospital	29,408,000	48,508,000	48,508,000	---
Planning and Development	324,042	330,498	304,194	26,304
Public Works	25,271,475	25,636,727	23,328,258	2,308,469
Corrections	---	424,009	242,502	181,507
Health Services	36,003,665	44,480,066	33,695,220	10,784,846
Community Services	10,902,892	31,436,593	11,149,172	20,287,421
Law Enforcement	187,741,823	186,561,963	182,237,334	4,324,629
Judicial	72,341,528	74,061,988	65,552,352	8,509,636
Other Elected Officials	38,019,959	44,659,597	39,217,201	5,442,396
Debt Service				
Principal	---	---	352,100	(352,100)
Interest	---	---	1,759	(1,759)
<b>Total expenditures</b>	<b>424,023,122</b>	<b>499,621,465</b>	<b>468,718,403</b>	<b>30,903,062</b>
Excess (deficiency) of revenues over (under) expenditures	490,285	(71,927,188)	(29,242,916)	(42,684,272)
<b>Other financing sources (uses):</b>				
Transfers in	24,273,507	93,992,495	60,283,634	(33,708,861)
Transfers out	(24,425,423)	(27,961,287)	(26,929,629)	1,031,658
Sale of capital assets	100,000	100,000	41,542	(58,458)
Insurance recoveries	---	43,000	50,210	7,210
Leases	---	---	828,876	828,876
Planned change in fund balance	(438,369)	5,752,980	---	(5,752,980)
<b>Total other financing sources (uses)</b>	<b>(490,285)</b>	<b>71,927,188</b>	<b>34,274,633</b>	<b>(37,652,555)</b>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ 5,031,717	\$ 5,031,717

The notes to the financial statements are an integral part of this statement.

**Shelby County, Tennessee**

**Budgetary Comparison Statement  
Education Fund  
For the Year Ended June 30, 2022**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
<b>Revenues:</b>				
Property taxes	\$ 384,762,903	\$ 384,762,903	\$ 392,375,814	\$ 7,612,911
Other local taxes	50,848,815	50,848,815	48,976,126	(1,872,689)
Total revenues	<u>435,611,718</u>	<u>435,611,718</u>	<u>441,351,940</u>	<u>5,740,222</u>
<b>Expenditures:</b>				
Arlington Public Schools	14,825,887	15,582,136	15,582,136	---
Bartlett Public Schools	25,891,895	26,485,358	26,485,358	---
Collierville Public Schools	26,874,591	27,494,544	27,494,544	---
Germantown Public Schools	17,987,604	18,232,423	18,232,423	---
Lakeland Public Schools	5,340,738	5,428,753	5,428,753	---
Millington Public Schools	7,348,855	7,269,812	7,269,812	---
Shelby County Board Of Education	328,989,430	326,765,974	326,765,974	---
Porter-Leath Pre-K	500,000	500,000	500,000	---
Shelby Cnty Schls Educ Foundtn	8,000,000	8,000,000	8,000,000	---
Total expenditures	<u>435,759,000</u>	<u>435,759,000</u>	<u>435,759,000</u>	<u>---</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(147,282)</u>	<u>(147,282)</u>	<u>5,592,940</u>	<u>(5,740,222)</u>
<b>Other financing sources (uses):</b>				
Transfers in	147,282	147,282	---	(147,282)
Transfers out	---	---	(240,400)	834,600
Planned change in fund balance	---	(1,075,000)	---	(1,075,000)
Total other financing sources (uses)	<u>147,282</u>	<u>1,075,000</u>	<u>(240,400)</u>	<u>(387,682)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 5,352,540</u>	<u>\$ 5,352,540</u>

The notes to the financial statements are an integral part of this statement.



**Shelby County, Tennessee**

**Budgetary Comparison Statement  
Grants Fund  
For the Year Ended June 30, 2022**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
<b>Revenues:</b>				
State revenue	\$ 97,362,952	\$ 119,057,648	\$ 66,146,673	\$ (52,910,975)
Federal and local revenue	230,409,385	276,038,512	145,735,962	(130,302,550)
Charges for services	1,469,664	1,469,664	30,851	(1,438,813)
Fines, fees and permits	267,583	267,583	178,345	(89,238)
Other revenue	1,571,666	1,228,866	1,091,052	(137,814)
Investment income	96,000	(794,000)	10,256	804,256
<b>Total revenues</b>	<b>331,177,250</b>	<b>397,268,273</b>	<b>213,193,139</b>	<b>(184,075,134)</b>
<b>Expenditures:</b>				
General Government	65,911,231	696,591	492,356	204,235
Planning and Development	57,472,696	58,643,098	11,452,888	47,190,210
Public Works	12,737,472	12,741,841	1,125,102	11,616,739
Corrections	2,052,948	2,212,733	656,744	1,555,989
Health Services	68,988,438	82,115,565	39,622,596	42,492,969
Community Services	97,412,959	149,036,521	100,749,967	48,286,554
Law Enforcement	2,314,677	2,905,403	1,409,896	1,495,507
Judicial	7,262,755	7,587,139	5,528,259	2,058,880
Other Elected Officials	25,000	25,000	21,490	3,510
Debt Service				
Principal	---	---	274,299	(274,299)
Interest	---	---	3,984	(3,984)
<b>Total expenditures</b>	<b>314,178,176</b>	<b>315,963,891</b>	<b>161,337,581</b>	<b>154,626,310</b>
Excess (deficiency) of revenues over (under) expenditures	16,999,074	81,304,382	51,855,558	29,448,824
<b>Other financing sources (uses):</b>				
Transfers in	5,175,829	7,401,904	2,885,806	(4,516,098)
Transfers out	(23,879,437)	(90,462,992)	(60,355,075)	30,107,917
Sale of capital assets	75,000	75,000	---	(75,000)
Leases	---	---	1,126,314	1,126,314
Planned change in fund balance	1,629,534	1,681,706	---	(1,681,706)
<b>Total other financing sources (uses)</b>	<b>(16,999,074)</b>	<b>(81,304,382)</b>	<b>(56,342,955)</b>	<b>24,961,427</b>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ (4,487,397)	\$ (4,487,397)

The notes to the financial statements are an integral part of this statement.

**Proprietary Funds  
Statement of Net Position  
June 30, 2022**

	Business-type Activities - Enterprise Funds			Governmental Activities - Internal Service Funds
	Corrections Center Fund	Nonmajor Enterprise Funds	Total Enterprise Funds	
<b>Assets:</b>				
<b>Current assets</b>				
Cash and cash equivalents	\$ 2,000	\$ 32,898,309	\$ 32,900,309	\$ 48,132,252
Accounts receivable and accrued revenues	620,948	2,615,659	3,236,607	395,574
Due from other governmental entities	10,261,578	209,912	10,471,490	298
Notes receivable	---	---	---	161,534
Prepays	73,459	876	74,335	127,070
<b>Total current assets</b>	<u>10,957,985</u>	<u>35,724,756</u>	<u>46,682,741</u>	<u>48,816,728</u>
<b>Noncurrent assets</b>				
Deposits held by others	---	---	---	200,000
Land	---	5,300	5,300	---
Construction in progress	93,302	1,336,451	1,429,753	---
Depreciable capital assets, net	11,138,738	11,450,576	22,589,314	3,650,292
Intangible right-to-use assets, net	---	100,176	100,176	---
Net OPEB assets	9,139,582	10,483,488	19,623,070	338,224
<b>Total noncurrent assets</b>	<u>20,371,622</u>	<u>23,375,991</u>	<u>43,747,613</u>	<u>4,188,516</u>
<b>Total assets</b>	<u>31,329,607</u>	<u>59,100,747</u>	<u>90,430,354</u>	<u>53,005,244</u>
<b>Deferred outflows of resources:</b>				
OPEB related deferred outflows	351,027	402,643	753,670	12,990
Pension related deferred outflows	8,073,759	9,260,945	17,334,704	298,781
<b>Total deferred outflows of resources</b>	<u>8,424,786</u>	<u>9,663,588</u>	<u>18,088,374</u>	<u>311,771</u>
<b>Liabilities:</b>				
<b>Current liabilities</b>				
Accounts payable and accrued liabilities	861,594	1,260,043	2,121,637	501,700
Due to other governmental entities	---	3,647	3,647	---
Lease obligations - current	---	100,897	100,897	---
Claims payable	---	8,700	8,700	10,622,672
Compensated absences payable	2,411,688	1,741,537	4,153,225	42,132
Unearned revenue	---	26,781	26,781	3,428,179
<b>Total current liabilities</b>	<u>3,273,282</u>	<u>3,141,605</u>	<u>6,414,887</u>	<u>14,594,683</u>
<b>Noncurrent liabilities</b>				
Claims payable, long term	25,000	300,000	325,000	2,075,976
Accrued sick leave payable	546,474	574,872	1,121,346	6,121
Net pension liability	35,028,395	40,179,056	75,207,451	1,296,277
<b>Total noncurrent liabilities</b>	<u>35,599,869</u>	<u>41,053,928</u>	<u>76,653,797</u>	<u>3,378,374</u>
<b>Total liabilities</b>	<u>38,873,151</u>	<u>44,195,533</u>	<u>83,068,684</u>	<u>17,973,057</u>
<b>Deferred inflows of resources:</b>				
OPEB related deferred inflows	6,957,849	7,980,948	14,938,797	257,485
Pension related deferred inflows	10,047,555	11,524,972	21,572,527	371,824
<b>Total deferred inflows of resources</b>	<u>17,005,404</u>	<u>19,505,920</u>	<u>36,511,324</u>	<u>629,309</u>
<b>Net position:</b>				
Net investment in capital assets	11,232,040	12,792,327	24,024,367	3,650,292
Restricted	9,139,582	10,483,488	19,623,070	---
Unrestricted	(36,495,784)	(18,212,933)	(54,708,717)	31,064,357
<b>Total net position</b>	<u>\$ (16,124,162)</u>	<u>\$ 5,062,882</u>	<u>\$ (11,061,280)</u>	<u>\$ 34,714,649</u>
<b>Total net position</b>	<u>\$ (16,124,162)</u>	<u>\$ 5,062,882</u>	<u>\$ (11,061,280)</u>	
Adjustment to reflect the consolidation of internal Service fund activities related to enterprise funds	<u>(2,289,445)</u>	<u>(483,797)</u>	<u>(2,773,242)</u>	
<b>Net position of business-type activities on Statement of Net Position (page C-1)</b>	<u>\$ (18,413,607)</u>	<u>\$ 4,579,085</u>	<u>\$ (13,834,522)</u>	

The notes to the financial statements are an integral part of this statement.

Shelby County, Tennessee

**Proprietary Funds**  
**Statement of Revenues, Expenses, and Changes in Net Position**  
**For the Year Ended June 30, 2022**

	Business-type Activities - Enterprise Funds			Governmental Activities - Internal Service Funds
	Corrections Center Fund	Nonmajor Enterprise Funds	Total Enterprise Funds	
Operating revenues:				
State revenue	\$ 21,530,810	\$ 167,200	\$ 21,698,010	\$ ---
Federal and local revenue	10,231,327	1,911,136	12,142,463	---
Charges for services	796,985	4,677,470	5,474,455	10,056,608
Fines, fees and permits	61,243	40,993,613	41,054,856	---
Other revenue	10,500	12,370	22,868	47,326
Premium revenue	---	---	---	45,602,629
Total operating revenue	<u>32,630,865</u>	<u>47,761,789</u>	<u>80,392,652</u>	<u>55,706,563</u>
Operating expenses:				
Salaries	20,774,882	22,584,374	43,359,256	770,158
Other compensation	4,714,626	3,653,637	8,368,263	25,557
Fringe benefits	(659,889)	5,831,146	5,171,257	36,773
Supplies and materials	3,295,134	1,099,531	4,394,665	2,978,521
Services and other expenditures	512,775	924,366	1,437,141	1,139,110
Professional and contracted services	7,673,062	1,153,676	8,826,738	6,367,045
Rent, utilities and maintenance	2,166,087	879,736	3,045,823	2,878,529
Interfund services	2,838,405	2,826,862	5,665,267	32,584
Depreciation	1,164,011	914,610	2,078,621	444,188
Lease amortization	---	100,176	100,176	---
Claims incurred	---	---	---	49,546,774
Total operating expenses	<u>42,479,093</u>	<u>39,968,114</u>	<u>82,447,207</u>	<u>64,219,239</u>
Operating income (loss)	<u>(9,848,228)</u>	<u>7,793,675</u>	<u>(2,054,555)</u>	<u>(8,512,676)</u>
Nonoperating revenues (expenses):				
Intergovernmental	---	1,500,000	1,500,000	---
Investment income	(12,058)	54,859	42,801	56,727
Interest expense	---	(2,926)	(2,926)	---
Gain (loss) on asset disposal	(15,091)	---	(15,091)	(17,524)
Capital Contributions	82,979	---	82,979	---
Net nonoperating revenues (expenses)	<u>55,830</u>	<u>1,551,933</u>	<u>1,607,763</u>	<u>39,203</u>
Transfers:				
Transfers in	22,545,112	1,500,000	24,045,112	781,548
Transfers out	---	(177,241)	(177,241)	(309,351)
Net transfers	<u>22,545,112</u>	<u>1,322,759</u>	<u>23,867,871</u>	<u>472,197</u>
Change in net position	12,752,714	10,668,367	23,504,058	(8,001,276)
June 30, 2021	<u>(28,876,876)</u>	<u>(6,481,667)</u>	<u>(35,358,541)</u>	<u>42,715,925</u>
June 30, 2022	<u>\$ (16,124,162)</u>	<u>\$ 4,186,700</u>	<u>\$ (11,937,462)</u>	<u>\$ 34,714,649</u>
Change in net position	\$ 12,752,714	\$ 10,668,367	\$ 23,421,079	
Adjustment to reflect the consolidation of internal service fund activities related to enterprise funds	<u>(1,507,255)</u>	<u>(742,056)</u>	<u>(2,249,311)</u>	
Change in net position of business-type activities on Statement of Activities (page C-3)	<u>\$ 11,245,459</u>	<u>\$ 9,926,311</u>	<u>\$ 21,171,768</u>	

The notes to the financial statements are an integral part of this statement.

Shelby County, Tennessee

**Proprietary Funds  
Statement of Cash Flows  
For the Year Ended June 30, 2022**

	Business-type Activities - Enterprise Funds			Governmental Activities - Internal Service Funds
	Corrections Center Fund	Nonmajor Enterprise Funds	Total Enterprise Funds	
Cash flows from operating activities:				
Receipts from customers	\$ 27,893,371	\$ 47,022,215	\$ 74,915,586	\$ 134,878
Receipts for special programs	---	167,200	167,200	---
Receipts from interfund services provided	---	35,157	35,157	9,968,247
Premiums received	---	---	---	45,114,694
Refunds received from suppliers	---	---	---	10,828
Refunds paid to customers	---	(23,746)	(23,746)	---
Cash payments to suppliers	(13,873,996)	(3,468,080)	(17,342,076)	(13,677,367)
Cash payments to employees	(33,403,191)	(34,815,963)	(68,219,154)	(1,144,149)
Claims paid	---	---	---	(51,185,070)
Payments for interfund services used	(2,838,405)	(2,826,862)	(5,665,267)	(32,584)
Net cash provided by (used in) operating activities	<u>(22,222,221)</u>	<u>6,089,921</u>	<u>(16,132,300)</u>	<u>(10,810,523)</u>
Cash flows from noncapital financing activities:				
Transfers from other funds	22,545,112	1,500,000	24,045,112	781,548
Transfers to other funds	---	(177,241)	(177,241)	(309,351)
Payments from City of Memphis	---	1,608,315	1,608,315	---
Net cash provided by (used in) noncapital financing activities	<u>22,545,112</u>	<u>2,931,074</u>	<u>25,476,186</u>	<u>472,197</u>
Cash flows from capital and related financing activities:				
Acquisition of capital assets	(310,833)	(2,370,143)	(2,680,976)	(143,001)
Repayment of advance from other fund	---	(450,000)	(450,000)	---
Interest paid	---	(4,801)	(4,801)	---
Net cash provided by (used in) capital and related financing activities	<u>(310,833)</u>	<u>(2,824,944)</u>	<u>(3,135,777)</u>	<u>(143,001)</u>
Cash flows from investing activities:				
Interest and investment earnings	(12,058)	54,859	42,801	56,727
Net cash provided by (used in) investing activities	<u>(12,058)</u>	<u>54,859</u>	<u>42,801</u>	<u>56,727</u>
Net increase (decrease) in cash and cash equivalents	---	6,250,910	6,250,910	(10,424,600)
Cash and cash equivalents, June 30, 2021	<u>2,000</u>	<u>26,647,399</u>	<u>26,649,399</u>	<u>58,556,852</u>
Cash and cash equivalents, June 30, 2022	<u>\$ 2,000</u>	<u>\$ 32,898,309</u>	<u>\$ 32,900,309</u>	<u>\$ 48,132,252</u>

(continued)

Shelby County, Tennessee

**Proprietary Funds**  
**Statement of Cash Flows (continued)**  
**For the Year Ended June 30, 2022**

	Business-type Activities - Enterprise Funds			Governmental Activities - Internal Service Funds
	Corrections Center Fund	Nonmajor Enterprise Funds	Total Enterprise Funds	
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:				
Operating income (loss)	\$ (9,848,228)	\$ 7,692,507	\$ (2,155,721)	\$ (8,512,676)
Adjustments:				
Depreciation	1,164,011	914,610	2,078,621	444,188
Changes in assets and liabilities				
Accounts receivable and accrued revenues	(199,479)	(258,349)	(457,828)	(358,155)
Due from other governmental entities	(4,538,014)	(96,670)	(4,634,684)	(180)
Inventories	---	---	---	(33,725)
Prepays	(350)	171	(179)	(126,587)
Deposits held by others	---	1,803	1,803	---
OPEB related deferred outflow	1,136,322	7,709,242	8,845,564	40,230
Pension related deferred outflows	9,175,635	1,060,631	10,236,266	318,428
Accounts payable and accrued liabilities	(226,591)	660,215	433,624	(191,761)
Due to other governmental entities	---	(45,774)	(45,774)	---
Net pension liability	(23,537,404)	---	(23,537,404)	---
Claims payable	---	---	---	(1,600,389)
Compensated absences payable	176,661	235,384	412,045	(40,789)
Accrued interest payable	---	(1,875)	(1,875)	---
Unearned revenue	---	(29,912)	(29,912)	(119,580)
Net OPEB assets	(5,887,833)	(7,284,374)	(13,172,207)	---
Net post employment benefit liability	---	(17,438,769)	(17,438,769)	(1,021,163)
OPEB related deferred inflows	1,918,893	3,023,555	4,942,448	77,184
Pension related deferred inflows	8,444,156	9,947,526	18,391,682	314,452
Total adjustments	<u>(12,373,993)</u>	<u>(1,602,586)</u>	<u>(13,976,579)</u>	<u>(2,297,847)</u>
Net cash provided by (used in) operating activities	<u>\$ (22,222,221)</u>	<u>\$ 6,089,921</u>	<u>\$ (16,132,300)</u>	<u>\$ (10,810,523)</u>
Noncash investing capital and financing activities				
Non-cash residual on disposal of assets	\$ (15,091)	\$ ---	\$ (15,091)	\$ 17,524
Capital contributions	\$ 82,979	\$ ---	\$ 82,979	\$ ---

The notes to the financial statements are an integral part of this statement.

**Shelby County, Tennessee**

**Fiduciary Funds  
Statement of Fiduciary Net Position  
June 30, 2022**

	Postemployment Benefits Trust Fund	County Custodial Funds
<b>Assets:</b>		
Cash and cash equivalents	\$ 28,755,671	\$ 95,877,362
Investments at fair value	1,553,031,610	50,374,954
Accounts receivable and accrued revenues	57,423	1,651,526
Accrued interest and dividends receivable	3,696,549	---
Due from brokers - investment sales	51,679	---
Securities lending collateral	60,080,098	---
Total assets	1,645,673,030	147,903,842
<b>Liabilities:</b>		
Accounts payable	1,240,229	---
Claims payable	935,740	---
Due to brokers and others	3,798,812	---
Obligations under securities lending	60,080,098	---
Due to other governmental entities	---	16,509,653
Total liabilities	66,054,879	16,509,653
<b>Net position:</b>		
<b>Restricted for :</b>		
Pension	1,290,083,641	---
Other postemploymentand pension benefits	289,534,510	---
Fund held for individual and others	---	131,394,189
Total Net Position	\$ 1,579,618,151	\$ 131,394,189

The notes to the financial statements are an integral part of this statement.

Shelby County, Tennessee

**Fiduciary Funds**  
**Postemployment Benefit Trust Funds**  
**Statement of Changes in Fiduciary Net Position**  
**For the Year Ended June 30, 2022**

	Postemployment Benefits Trust Fund	County Custodial Funds
Additions:		
Contributions		
Employer contributions	\$ 63,540,370	\$ ---
Member contributions	21,311,046	---
Total contributions	84,851,416	---
Investment income		
Net change in fair value of investments	(209,836,067)	---
Interest income	5,655,554	1,734,153
Dividend income	26,366,966	---
Other income	88,200	---
Total investment income	(177,725,347)	1,734,153
Less investment management expenses	(4,079,534)	---
Net investment income (loss)	(181,804,881)	1,734,153
Collections		
Sales tax collections from other governments	---	189,267,911
Fines, fees, and other collections	---	810,620,956
Seizures	---	1,913,848
Total collections	---	1,001,802,715
Security lending activities		
Securities lending income	190,751	---
Securities lending expenses	(60,993)	---
Net securities lending activities	129,758	---
Net additions	(96,823,707)	1,003,536,868
Deductions:		
Benefit payments	114,900,470	---
Administrative expenses	1,734,186	---
Refund of member contributions	11,052,233	---
Payments of sales tax and other tax collections to other governments		193,116,284
Payments to individuals and others	127,686,889	815,798,246
Change in net position	(224,510,596)	(5,377,662)
Net position restricted for benefits		
June 30, 2021	1,804,128,747	136,771,851
June 30, 2022	\$ 1,579,618,151	\$ 131,394,189

The notes to the financial statements are an integral part of this statement.

Shelby County, Tennessee

**Component Units**  
**Combining Statement of Net Position**  
**June 30, 2022**

	Shelby County Board of Education	Shelby County Health Care Corporation	Agricenter International	Emergency Communications District	Total
<b>Assets:</b>					
Cash and cash equivalents	\$ 53,691,435	\$ 45,922,921	\$ 1,739,490	\$ 8,348,983	\$ 109,702,829
Investments	218,026,228	37,411,306	---	39,037,426	294,474,960
Accrued interest receivable	---	---	18,257	68,619	86,876
Accounts receivable and accrued revenues	---	111,520,780	674,955	---	112,195,735
Due from other governmental entities	199,112,578	---	---	---	199,112,578
Due from primary government	20,417,066	---	---	---	20,417,066
Lease Receivable-Current	---	---	876,450	---	876,450
Lease Receivable-Noncurrent	---	---	5,948,509	---	5,948,509
Inventories	11,727,466	9,874,736	177,963	---	21,780,165
Prepays	586,150	8,447,808	12,461	49,726	9,096,145
Net pension asset	595,080,353	---	---	679,445	595,759,798
Restricted and other assets	17,676,283	42,475,687	---	---	60,151,970
Land	67,018,600	4,313,278	---	---	71,331,878
Construction in progress	---	16,034,628	73,543	---	16,108,171
Depreciable capital assets, net	945,878,064	74,130,687	2,312,229	2,610,588	1,024,931,568
Total assets	<u>2,129,214,223</u>	<u>350,131,831</u>	<u>11,833,857</u>	<u>50,794,787</u>	<u>2,541,974,698</u>
<b>Deferred outflows of resources:</b>					
Pension related deferred outflows	219,203,011	---	---	120,205	219,323,216
OPEB related deferred outflows	181,797,995	---	---	8,591	181,806,586
Total deferred outflows of resources	<u>401,001,006</u>	<u>---</u>	<u>---</u>	<u>128,796</u>	<u>401,129,802</u>
<b>Liabilities:</b>					
Accounts payable and accrued liabilities	116,543,394	89,839,501	376,462	476,972	207,236,329
Claims payable	5,863,200	---	---	---	5,863,200
Unearned revenue	3,072,507	290,219	320,479	---	3,683,205
Deposits held for others	---	---	19,000	---	19,000
<b>Long-term liabilities</b>					
Due within one year	2,319,503	9,511,341	---	93,362	11,924,206
Due in more than one year	12,153,912	23,258,570	---	396,912	35,809,394
Notes Payable and other long term debt	---	49,625,637	---	---	49,625,637
Net OPEB liability	997,809,591	5,249,790	---	65,989	1,003,125,370
Net pension liability	58,210	---	---	---	58,210
Total liabilities	<u>1,137,820,317</u>	<u>177,775,058</u>	<u>715,941</u>	<u>1,033,235</u>	<u>1,317,344,551</u>
<b>Deferred inflows of resources:</b>					
Pension related deferred inflows	502,637,448	---	---	338,096	502,975,544
OPEB related deferred inflows	214,345,000	---	---	10,300	214,355,300
Leases	---	---	6,738,741	---	6,738,741
Total deferred inflows of resources	<u>716,982,448</u>	<u>---</u>	<u>6,738,741</u>	<u>348,396</u>	<u>724,069,585</u>
<b>Net position:</b>					
Net investment in capital assets	1,011,932,381	61,755,632	2,385,776	2,120,314	1,078,194,103
<b>Restricted for:</b>					
Capital improvement projects	7,725,555	2,173,915	---	---	9,899,470
Pension asset	---	---	---	341,349	341,349
Special revenue activities	698,843,727	3,568,299	---	---	702,412,026
Unrestricted	(1,043,089,199)	104,858,927	1,993,399	47,080,289	(889,156,584)
Total net position	<u>\$ 675,412,464</u>	<u>\$ 172,356,773</u>	<u>\$ 4,379,175</u>	<u>\$ 49,541,952</u>	<u>\$ 901,690,364</u>

The notes to the financial statements are an integral part of this statement.





**Shelby County, Tennessee**

**Statement of Activities  
For the Year Ended June 30, 2022**

		Program Revenues		
	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions
Board of Education	\$ 1,404,707,288	\$ 2,937,779	\$ 1,082,658,510	\$ 22,274,535
Shelby County Health Care Corporation	670,873,403	521,733,803	81,545,000	2,825,150
Agricenter International	5,193,909	5,907,177	---	---
Emergency Communications District	10,830,192	14,046,526	---	---
Total component units	\$ 2,091,604,792	\$ 544,625,285	\$ 1,164,203,510	\$ 25,099,685

General revenues:  
 Local option and state sales taxes  
 Payments from Shelby County  
 Other local sources  
 Special Item  
 Unrestricted investment earnings  
 Total revenues and transfers  
 Change in net position

Net position - June 30, 2021, as restated

Net position - June 30, 2022

The notes to the financial statements are an integral part of this statement.

Net (Expenses) Revenues and  
Changes in Net Position

Primary Government

Shelby County Board of Education	Shelby County Health Care Corporation	Agricenter International	Emergency Communications District	Total Component Units
\$ (296,836,464)	\$ ---	\$ ---	\$ ---	\$ (296,836,464)
---	(64,769,450)	---	---	(64,769,450)
---	---	713,268	---	713,268
---	---	---	3,216,334	3,216,334
<u>(296,836,464)</u>	<u>(64,769,450)</u>	<u>713,268</u>	<u>3,216,334</u>	<u>(357,676,312)</u>
175,578,527	---	---	---	175,578,527
339,062,773	41,008,000	---	---	380,070,773
4,267,322	8,467,406	409,200	---	13,143,928
(93,490)	---	---	---	(93,490)
945,690	(4,549,230)	3,160	348,085	(3,252,295)
<u>519,760,822</u>	<u>44,926,176</u>	<u>412,360</u>	<u>348,085</u>	<u>565,447,443</u>
222,924,358	(19,843,274)	1,125,628	3,564,419	207,771,131
<u>452,488,106</u>	<u>192,200,047</u>	<u>3,253,547</u>	<u>45,977,533</u>	<u>693,919,233</u>
<u>\$ 675,412,464</u>	<u>\$ 172,356,773</u>	<u>\$ 4,379,175</u>	<u>\$ 49,541,952</u>	<u>\$ 901,690,364</u>







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**I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES****(A) Reporting Entity**

Shelby County, Tennessee (the County) is governed by an elected mayor and a thirteen member Board of Commissioners. As required by generally accepted accounting principles, these financial statements present the County (the primary government) and its component units, entities for which the County is considered financially accountable. Blended component units, although legally separate entities, are, in substance, part of a government's operations. The County has no blended component units. Each discretely presented component unit (see notes below for descriptions) is reported in a separate column in government-wide financial statements to emphasize that they are legally separate from the government. Each discretely presented component unit has a June 30 year-end and their separate financial statements are available as indicated below. The significant accounting policies followed by component units are generally the same as those followed by the primary government.

***Discretely Presented Component Units:***

*Shelby County Board of Education (the Board of Education)* – The Board of Education is a legally separate organization that includes all the public schools within the Memphis City limits and the unincorporated areas of Shelby County. The Board of Education has a separately elected governing board but is fiscally dependent on the County. The County levies taxes for the Board's operation, approves its operating budget and issues debt for its capital projects. The operations of the Shelby County Board of Education are reported as a governmental component unit. Financial statements for the Board can be obtained from Shelby County Board of Education, 160 South Hollywood, Memphis, Tennessee 38112, (901) 416-5461.

*Shelby County Health Care Corporation, d/b/a Regional One Health* – Regional One Health (previously The Med) provides both inpatient and outpatient hospital services to residents of Shelby County and the surrounding area. The Regional One Health Board of Directors is appointed by the County Mayor and confirmed by the County Board of Commissioners. The County provides substantial funding. Regional One Health is reported as a proprietary component unit. Financial statements for Regional One Health can be obtained from Shelby County Health Care Corporation, C/O Regional One, 877 Jefferson Avenue, Memphis, Tennessee 38103, (901) 545-7100.

*Agricenter International, Inc. (the Agricenter)* – Agricenter International is a component unit of the Agricenter Commission. The Agricenter Commission has no separate assets, liabilities, revenues or expenditures; therefore, the summary information provided only relates to Agricenter International. The purpose of the Agricenter is to promote educational and applied research endeavors intended for the improvement of agriculture by the establishment of one convenient location for exhibition, demonstration, research, education and meetings by agribusiness industry, related organizations, and government agencies. The five Agricenter Commission members are appointed by the County Mayor and confirmed by the County Board of Commissioners. There are also two ex-officio voting members. The County and the land provide some funding and buildings used by the Agricenter are property of the County. Agricenter International, Inc. is reported as a proprietary component unit. Financial statements for the Agricenter can be obtained from Agricenter International, Inc., Suite 9, 7777 Walnut Grove Road, Memphis, Tennessee 38120, (901) 757-7777.

*Emergency Communications District of Shelby County, Tennessee, d/b/a Shelby County 9-1-1 District (The District)* – The District was established in 1984, pursuant to provisions of T.C.A. Title 7, Chapter 86 of the State of Tennessee. The District is responsible for establishing local emergency telephone service and a primary emergency telephone number for the residents of Shelby County.



The District is governed by a nine-member board of directors, appointed by the County Mayor and approved by the County Board of Commissioners. The District's board has the authority to levy an emergency telephone service charge to be used to fund the operation of the District. The District must obtain County Commission approval before the issuance of most debt, and the County Commission has the ability to adjust the District's service charges. The District is reported as a proprietary component unit. Financial statements for the District can be obtained from Shelby County 9-1-1 District, 3150 Lenox Park #108, Memphis, Tennessee 38115, (901) 380-3900.

### **(B) Governmental Accounting Standards**

The financial statements of the County have been prepared in accordance with *generally accepted accounting principles* (GAAP) followed in the United States of America. In the United States, the Governmental Accounting Standards Board (GASB) is the established and recognized standard-setting body for governmental accounting and financial reporting. The GASB periodically issues new or revised standards that are implemented by the County.

### **(C) Government-wide and Fund Financial Statements**

The government-wide financial statements - the *Statement of Net Position* and the *Statement of Activities* - report information on all of the non-fiduciary activities of the primary government and its component units. For the most part, the effect of the interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Similarly, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

The *Statement of Activities* demonstrates the degree to which the direct expenses of the given function or segment is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

### **(D) Measurement Focus, Basis of Accounting and Financial Statement Presentation**

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, long-term debt service expenditures and expenditures related to compensated absences and claims and judgments are recorded only when payment is due.

In determining availability, the government considers property taxes and in lieu of property tax payments associated with the current fiscal year to be available if they are collected within one month of the end of the current fiscal year. The government considers sales taxes, hotel taxes, car rental taxes, and gasoline taxes to be available if collected within two months of the end of the current fiscal year. Revenues from other taxes; business taxes, wheel tax, litigation tax, beverage taxes, severance tax, income tax, and privilege taxes, are considered available if collected within one month. The government considers grant and reimbursement revenues from other governments associated with grant funds in the current fiscal year to be available if collected within one year of the end of the current fiscal year. Revenues from fines, fees, permits and other imposed non-exchange transactions are considered available if collected within one month. Other revenues are either not measurable until collected or they are not collected soon enough after the current period to pay liabilities of the current period.

As a general, rule the effect of interfund activity has been eliminated from the government-wide financial statements. In consolidating internal activities in the government-wide financial statements, direct expenses are not eliminated from the various functional categories; whereas, indirect expenses are eliminated. The net effect of the interfund services provided by internal service funds is reported as an adjustment to the expenses of the functional categories using those services.

***The County reports the following major governmental funds:***

The *General Fund* is the government's primary operating fund. It accounts for all financial resources of the general government, except those required or elected to be accounted for in another fund.

The *Debt Service Fund* accounts for the accumulation of resources for and the payment of principal, interest and related costs on long-term general obligation debt of governmental funds.

The *Capital Projects Fund* accounts for the acquisition and construction of major capital facilities and equipment.

The *Education Fund* accounts for tax collections allocated for school operations. Taxes are collected and allocated to the Shelby County Board of Education as well as to the other six municipal school districts within the County. Taxes are allocated based on the average daily attendance. The Pre K Fund established as a dedicated source of funding to support early childhood development and classroom environment for Shelby County youth 0-5 years of age. This fund is supported primarily by sales tax collections.

The *Grants Fund* accounts for the receipt and expenditure of federal, state, and local government grants and designated contributions to be used for approved programs.

The *Nonmajor Governmental Funds* are other funds with revenue raised for a specific purpose. The County reports the following funds as Special Revenue Funds:

- Roads and Bridges Fund accounts for the proceeds received from the County's share of State Gasoline taxes and State Gas Inspection taxes. These revenues are used for the maintenance of public roads and bridges in the unincorporated areas of the County.
- Hotel Motel Taxes Fund accounts for the proceeds received from the hotel/motel tax levied by the County on hotel/motel occupancy within the County. Hotel/Motel tax is used first to provide debt service requirements for the Sports Authority on the FedEx Forum and then funding for the Convention and Visitors Bureau as provided in State law.
- Car Rental Tax Fund accounts for the tax proceeds on car rentals levied by the County. The proceeds are used only to help retire debt on bonds issued by the Memphis and Shelby County Sports Authority, Inc. for construction of the FedEx Forum.

- Chickasaw Basin Authority (CBA) accounts for the operating activity of the CBA, which includes revenue from land rental and other activities and operating and program expenditures.
- Tax Increment Financing Fund accounts for the proceeds of statutorily determined portion of the property tax collections to be used for community improvements and economic impact plans for specific projects. The proceeds are paid out to the various agencies in charge of the redevelopment projects. There are currently six active redevelopment projects in Shelby County: Uptown Memphis and Highland Row managed by the Community Redevelopment Agency (CRA), University District – Highland Strip and Graceland managed by the Economic Development Growth Engine (EDGE), The Shops at Millington Farms managed by the Millington IDB and The Lakeland District managed by the Lakeland IDB.
- Sheriff Forfeitures Fund accounts for the proceeds from seizure and forfeiture of properties related to certain drug cases and property acquired and accumulated as a result of other criminal offenses. These funds are used to support law enforcement efforts, drug investigation enforcement, and certain non-recurring purposes.
- Data Processing Fund accounts for a separate computerization fee charged by the Courts and other elected officials and restricted by State statute. The funds are to be used for the purchase of computer equipment, upgrades, imaging systems, and other related supplies and maintenance to support their data processing needs. Motor Vehicle Registration Supplies Fund (MVR) is a fee enacted by the State of Tennessee for the County Clerk to receive from vehicle registrations as support for computers, printers, printer cart, data processing, supplies and other technical support for vehicle registration offices.
- Health Services Restricted Fees Fund accounts for proceeds received from pollution control permits and fees for specific industries. There are also fees received for vector control services as a component of the fees collected through the City of Memphis' utility services. These proceeds used, respectively, to control pollution and assist in the control of rodents, mosquitoes and other pests throughout the County.
- Storm Water Fees Fund accounts for fees collected from unincorporated portions of the County for storm water expenses as specified in the Shelby County Code of Ordinances. There are also fees collected for reconstruction and damage claims related to the Cotton Creek sewer system. This fund also includes solid waste management operations including waste collection services. Solid Waste Management Fund accounts for solid waste collection services provided to the citizens of Northaven Service District and funded by a monthly fee collected from residents by MLGW.
- Economic Development Fund accounts for resources received only for economic development activities supported by the County.
- Restricted Court Fees Fund accounts for separate fees collected in DUI and drug related cases that are restricted by State statute for use in funding offender rehabilitation programs.

Additionally, the County reports the following fund types:

*Proprietary Funds/Enterprise Funds* are funds that report an activity for which a fee is charged to external users for goods or services. The County reports the following enterprise funds:

Major funds:

- Corrections Center Fund accounts for the operation of the Shelby County Corrections Center. The center incarcerates individuals serving sentences for both misdemeanors and felonies, with typical sentences between two and three years.

Nonmajor funds:

- Consolidated Codes Enforcement Fund accounts for activities of the Consolidated Codes Enforcement Office and Division of Planning and Development.

- Fire Services Fund accounts for the activities of the Shelby County Fire Department. Fire protection services are provided to the unincorporated areas of the County and to the City of Lakeland. Ambulance services are provided to unincorporated areas of the County, City of Lakeland, City of Millington, and the Town of Arlington.

*Proprietary Funds/Internal Service Funds* are a separate category of proprietary funds (all are nonmajor). These funds account for fleet services, telecommunications, group health insurance, other employer insurance, and tort liability insurance provided to other departments and agencies of the County, or to other governments on a cost reimbursement basis.

Proprietary funds distinguish *operating* revenues and expenses from *non-operating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise funds and of the government's internal service funds are charges to customers for sales, services, and insurance. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

*Fiduciary Funds* include the Other Postemployment Benefits (OPEB) Trust and the Shelby County Retirement System. The OPEB Trust accounts for the fund used to accumulate and provide health and life insurance to retirees. The Shelby County Retirement System accounts for the activities of the County's retirement plan, which accumulates resources for pension payments to employees. The fiduciary fund category includes custodial funds. Custodial Funds account for assets held by the County's charter officers and other elected officials in an agent capacity for governments, litigants, heirs and others.

#### **(E) Assets, Deferred Outflows of Resources, Liabilities, Deferred Inflows of Resources and Net Position/Fund Balances**

##### *Deposits and Investments*

Cash and cash equivalents include cash on hand, demand deposits, savings accounts and short-term investments with maturities of three months or less at the time of purchase. The County pools substantially all of its cash and cash equivalents. Each fund participating owns a pro rata share in the pool. Investment earnings of the pool are allocated monthly to each fund based upon the average balance.

Deposits with the State Treasurer's Local Government Investment Pool (LGIP) that may be withdrawn with a maximum of one day's notice are classified as cash equivalents and are valued at cost. The LGIP is not registered with the SEC as an investment company. However, the LGIP has a policy that it will – and does – operate in a manner consistent with the SEC's Rule 2a-7 of the Investment Company Act of 1940. Rule 2a-7 allows SEC-registered mutual funds to use amortized cost rather than fair value to report net assets to compute share prices if certain conditions are met. State statutes require the State Treasurer to administer the LGIP under the same terms and conditions, including collateral requirements, as required for other funds invested by the Treasurer. The reported value of the pool is the same as the fair value of the pool shares.

State statutes authorize the County to make direct investments in obligations of the U.S. Treasury, obligations issued or guaranteed by any U.S. Government agency, LGIP, bonds of any state or political subdivision, repurchase agreements, prime banker's acceptances and prime commercial paper. The maximum maturity is two years. By policy, investments in commercial paper must be rated A1/P1 by at least two rating services.

Investments of the government and its component units are stated at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. See note IV (A) for disclosures and more information on the determination of fair values.

The OPEB Trust and the Shelby County Retirement System are authorized to invest in common and preferred stocks, corporate bonds rated B3 or better, commercial paper rated A2/P2 or better, real estate, venture capital investments, co-mingled investment funds, call option writing programs, certificates of deposit, bonds and treasury bills of the U.S. Government, limited partnerships, and international equities. Investment parameters require that no more than 70% of total investments be in stock, no more than 5% in real estate, and no more than 30% in international equities.

*Receivables and Payables*

Property taxes are recorded as revenues in the fiscal year for which levied. Property taxes based on property values during the current fiscal year but levied for the next fiscal year are recorded as receivables and deferred inflows of resources. Allowances for doubtful accounts are maintained for receivables, which historically experience uncollectible accounts.

*Inventories and Prepaid Items*

Inventories are valued at cost on a first-in/first-out (FIFO) method. Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and proprietary fund financial statements. In governmental funds, prepaid items are accounted for using the purchases method.

*Capital Assets*

Capital assets, which include artwork, land, land improvements, buildings, building improvements, equipment and infrastructure assets, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Infrastructure includes roads, bridges, sidewalks, and similar items. Equipment includes software and communications systems. The government defines capital assets as assets with an initial, individual cost of \$5,000 or more and an estimated useful life in excess of two years. Land is included regardless of cost. Capital assets are recorded at historical cost if purchased or constructed. The County applies GASB Statement No. 83, Certain Asset Retirement Obligations (AROs), which provides accounting and financial reporting guidance for certain asset retirement obligations. As of June 30, 2021, the County does not have any obligations that conform to the definition of AROs. Donated capital assets, donated works of art and similar items are recorded at estimated acquisition value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

Land improvements, buildings, building improvements, equipment and infrastructure of the primary government, as well as the component units, are depreciated using the straight-line method. The following estimated useful lives are used:

<u>Assets</u>	<u>Years</u>
Land Improvement	10-30
Buildings	30-40
Building improvements	10-30
Equipment	3-20
Infrastructure	10-50

*Deferred Outflows of Resources*

In addition to assets, the *Statement of Net Position* includes a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net assets that applies to a future period and so is not recognized as an outflow of resources (expense/expenditure) until then.

*Claims and Judgments*

Claims and judgments, which can be reasonably estimated and could result in probable material losses to the County, have been given proper recognition under U.S. generally accepted accounting principles. For governmental funds and similar fund types, the liability is recognized within the applicable fund if it is expected to be liquidated with expendable, available financial resources. All other material unpaid claims and judgments are recorded as a liability in the governmental activities of the primary government. In proprietary and similar fund types, probable and measurable loss contingencies are recorded as incurred within the applicable fund.

*Landfill Postclosure Care Costs*

State and federal laws and regulations require the County to perform certain maintenance and monitoring functions for thirty years after closure of its landfill sites. The amount reported as postclosure care liability at year-end represents the estimated postclosure care costs that have not been paid for the Walnut Grove and Shake Rag Road landfills. The estimate is based on what it would cost to perform all postclosure care as of the year-end. Actual future costs may differ due to inflation, changes in technology, or changes in regulations. The landfills have been closed, and the County has no landfills currently in operation. No County assets are restricted for landfill postclosure costs. However, the County has entered into a surety contract in lieu of a performance bond as a commitment to comply with the terms set forth in its 30 year postclosure maintenance plan for the Shake Rag Road landfill. This surety contract is with the State of Tennessee under the State's cooperative agreement with the Environmental Protection Agency (EPA). There is no surety contract pertaining to the Walnut Grove landfill.

*Compensated Absences*

County employees are granted sick, annual, and compensatory overtime leave in varying amounts in accordance with administrative policies and union memorandums of understanding. Accumulated vacation days are required to be used annually, with a maximum accumulation of one and one-half times the amount of leave an employee can earn in a year. In the event of termination or retirement, the employees are paid for accumulated vacation days. Generally, employees are paid for accumulated sick leave, not to exceed the lesser of 75 days or \$5,772, only upon retirement. Compensatory overtime is "banked" and paid out in accordance with the guidelines of the Fair Labor Standards Act. Certain exceptions to this policy occur in accordance with the terms of various union agreements.

All sick, annual, and compensatory pay is accrued when earned in the government-wide, proprietary, and fiduciary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

*Long-term Obligations*

In the government-wide financial statements and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the effective interest method.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

*Deferred Inflows of Resources*

In addition to liabilities, the *Statement of Net Position* and the *Governmental Funds Balance Sheet* report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net assets that applies to a future period and is not recognized as an inflow of resources (revenue) until that time.

*Net Position and Fund Balance*

Government-wide and proprietary fund net position is classified into three components. “Net investment in capital assets” consists of capital assets net of accumulated depreciation and reduced by outstanding debt used to finance purchase or construction of those assets. “Restricted” net position is noncapital net assets that must be used for a particular purpose as specified by creditors, grantors, or contributors external to the County. “Unrestricted” net position is remaining net assets that do not meet the definition of the other two categories.

In the governmental fund financial statements, fund balance is reported as Nonspendable, Restricted, Committed, Assigned and/or Unassigned.

- Nonspendable fund balance reflects amounts not in spendable form or amounts that legally or contractually must be maintained intact.
- Restricted fund balance reflects amounts subject to external enforceable legal restrictions that are either 1) externally imposed by creditors, grantors, contributors, or laws or regulations of other governments or 2) imposed by law through constitutional provisions or enabling legislation.
- Committed fund balance reflects amounts whose use is constrained by limitations that the County imposes upon itself by the County Commission through resolution and shall remain binding unless removed in the same manner. The County Commission is the County’s highest level of decision-making authority.
- Assigned fund balance reflects the County’s intended use of resources. It allows decision-making authority to be delegated to some other body or official, such as division directors or department administrators. This authority is delegated by approved County Commission resolution. No formal action is required to remove this authority.
- Unassigned fund balance is the residual net resources. The General Fund is the only fund that can report positive unassigned fund balance. By their nature, the fund balance of other funds is at least assigned to the purpose of that fund. Only negative unassigned fund balances can be reported in other funds.

*Use of Net Position and Use of Fund Balance*

When both restricted and unrestricted net position is available for use, it is the County’s policy to use restricted net position or resources first. When an expenditure is incurred for purposes for which both restricted and unrestricted (committed, assigned or unassigned) fund balance amounts are available, it shall be the policy of the County to generally consider restricted amounts to have been reduced first. When an expenditure is incurred for purposes for which amounts in any of the unrestricted fund balance classifications could be used, it shall be the policy of the County that committed amounts would be reduced first, followed by assigned amounts and then unassigned amounts. In both instances when a proposed expenditure is made with specific net position or fund balances identified as the source of the funding, that specific net position or fund balance will be used.

*Minimum Fund Balance Policy*

The County Board of Commissioners, the County’s legislative body, has by resolution adopted a formal fund balance policy. The policy specifies a minimum unassigned fund balance of between 20-30% of revenues for the General Fund and minimum committed fund balance of between 20-30% of revenues for the Debt Service Fund. For all other funds, fund balances will be maintained at a level equal to 30 to 90 days of working capital, depending on the specific nature of the revenues and expenditures for that fund.

*Interest Rate Swaps*

Shelby County has entered into interest rate swap agreements to modify interest rates on outstanding debt. Amounts received to enter swap agreements are recorded as revenue in the Debt Service Fund. In the government-wide financial statements, such amounts are amortized over the life of the swap agreement. These agreements provide for net interest payments to or from the County, which are also recorded in the Debt Service Fund.

*Estimates*

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, and net position or fund balances. Estimates also affect the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**(F) New Accounting Standards Adopted**

GASB Statement No. 87, *Leases*, which addresses guidance for accounting and financial reporting for leases, was adopted in fiscal year ending June 30, 2022. Under this new standard, lessee leases more than 12-months (including non-cancelable periods) previously reported as operating expenditures now recognize a lease obligation and a corresponding intangible right-to use asset; Lessor leases now report a deferred inflow (at inception) in addition to the lease receivable as previously reported. The County elected not to restate prior periods, as comparative periods are not reported.

GASB Statement 91, *Conduit Debt Obligations*, which establishes accounting requirements for conduit debt obligations, was adopted in fiscal year ending June 30, 2022. The provisions of this standard did not have any impact on the County's financial statements.

GASB Statement 92, *Omnibus 2020*, addresses a variety of topics: leases implementation; postemployment benefits and asset retirement obligations, was adopted in fiscal year ending June 30, 2022. The provisions of this standard did not have any impact on the County's financial statements.

GASB Statement 93, *Replacement of Interbank Offered Rates (IBOR)*, which addresses accounting and financial reporting implications that result from the replacement of an IBOR, was adopted in fiscal year ending June 30, 2022. The provisions of this standard did not have any impact on the County's financial statements.

GASB Statement 97, *Certain Component Unit Criteria and Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans – an amendment of GASB Statement No. 14 and No.84, and a supersession of GASB Statement No. 32*, was adopted in fiscal year ending June 30, 2022. The provisions of this standard did not have any impact on the County's financial statements.

GASB Statement 98, *The Annual Comprehensive Financial Report*, established the term “annual comprehensive financial report”, ACFR. The County has renamed the Comprehensive Annual Financial Report, including all reference to it, to the Annual Comprehensive Financial Report (ACFR).

GASB Statement 99, *Omnibus 2022*, was adopted in fiscal year ending June 30, 2022. The objectives of this Statement are to enhance comparability in accounting and financial reporting and to improve the consistency of authoritative literature by addressing (a) practice issues that have been identified during implementation and application of certain GASB Statements and (b) accounting and financial reporting for financial guarantees. The provisions of this standard did not have any impact on the County's financial statements.



**II. RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS**

**(A) Explanation of Certain Differences Between the Governmental Fund Balance Sheet and the Government-wide Statement of Net Position**

The governmental fund Balance Sheet includes reconciliation between *fund balance – total governmental funds* and *net position – governmental activities* as reported in the government-wide Statement of Net Position. One element of that reconciliation explains, "long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported in the funds." Internal service funds include \$(2,082,097) of long-term liabilities and are not part of this reconciling amount.

The details of this \$(904,111,645) are as follows:

Bonds and loans payable	\$ (874,568,409)
Compensated absences	(25,255,275)
Subscription based information technology arrangements	(2,044,088)
Landfill postclosure	(746,137)
Claims and judgments	(168,145)
Lease obligation	<u>(1,329,591)</u>
Net adjustment to reduce <i>fund balance – total governmental funds</i> to arrive at <i>net position – governmental activities</i>	<u>\$ (904,111,645)</u>

Governmental funds report the effect of premiums, discounts, refundings and similar items when debt is first issued, whereas these amounts are deferred on the statement of net position.

Deferred amount of refunding	\$ (241,422)
Premium on general obligation bonds	<u>(71,691,445)</u>
<i>Total premiums, discounts and deferred items</i>	<u>\$ (71,932,867)</u>

Another element of that reconciliation states, "amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be amortized and recognized as components of pension expense in future years." Internal service funds include \$298,781 of deferred outflows of resources and \$(371,824) of deferred inflows of resources and are not part of this reconciling amount.

The details of this \$(21,547,042) are as follows:

*Retirement*

Retirement	
Deferred outflows of resources:	
Current year pension contributions	\$ 52,427,120
Changes in assumptions	25,984,210
Difference between expected and actual experience	9,726,277
Deferred inflows of resources:	
Changes in assumptions	(6,561,404)
Difference between expected and actual experience	(4,215,665)
Difference between projected and actual earnings on investments of the plan	<u>(98,907,580)</u>
Net adjustment to increase <i>fund balance – total governmental funds</i> to arrive at <i>net position – governmental activities</i>	<u><u>\$ (21,547,042)</u></u>

Yet another element of that reconciliation states that amounts reported as “deferred outflows of resources and deferred inflows of resources related to OPEB” will be amortized and recognized as components of OPEB expense in future years. Internal service funds include \$12,990 of deferred outflows of resources and \$(257,485) of deferred inflows of resources and are not part of this reconciling amount.

The detail of this \$(72,123,710) are as follows:

*OPEB*

OPEB	
Deferred Outflows of resources OPEB:	
Current year OPEB contributions	\$ 441,365
Difference between expected and actual experience	1,769,874
Changes in assumptions	1,620,769
Deferred inflows of resources:	
Difference between expected and actual experience	(30,542,112)
Changes in assumptions	(13,613,622)
Difference between expected and actual experience	<u>(31,799,984)</u>
Net adjustment to decrease <i>fund balance – total governmental funds</i> to arrive at <i>net position – governmental activities</i>	<u><u>\$ (72,123,710)</u></u>

**(B) Explanation of Certain Differences Between the Governmental Fund Statement of Revenues, Expenditures and Changes in Fund Balances and the Government-wide Statement of Activities**

The governmental fund Statement of Revenues, Expenditures and Changes in Fund Balances includes a reconciliation between *net change in fund balance – total governmental funds* and *change in net position of governmental activities* as reported in the government-wide Statement of Activities. One element of that reconciliation explains, “Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.”

The details of this \$9,316,142 difference are as follows:

Capital outlay:	
Capital assets	\$ 42,826,362
Intangible right-to-use assets	1,955,189
Depreciation expense	(34,385,469)
Amortization expense	(640,645)
Loss on asset disposals	<u>(439,295)</u>
Net adjustment to increase <i>net change in fund balance – total governmental funds to arrive at change in net position of governmental activities</i>	<u>\$ 9,316,142</u>

Another element of the reconciliation states, “The issuance of long-term debt (e.g. bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. Also, governmental funds report the effect of premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the Statement of Activities.”

The details of this \$114,627,756 difference are as follows:

Debt issued or incurred:	
Principal repayments on debt	\$ 101,504,929
Amortization of bond premium and refunding	14,754,118
Principal payment of leases	626,399
Lease issuances	(1,955,190)
Issuance of bonds	(14,467,500)
Refunding of prior debt	<u>14,165,000</u>
Net adjustment to decrease net changes in fund balances - total governmental funds to arrive at changes in net assets of governmental activities	<u>\$ 114,627,756</u>

Another element of that reconciliation is “changes in other long-term liabilities other than in internal service funds.

The details of this \$798,270 difference are as follows:

Landfill post closure costs	\$ 330,022
Claims and judgements	20,284
Sick and annual leave	<u>(1,148,576)</u>
Net adjustment to decrease net change in fund balance - total governmental funds to arrive at change in net position of governmental activities	<u>\$ (798,270)</u>

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**III. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY****(A) Budgetary Information**

The revenues and expenditures accounted for in each of the General Fund, Special Revenue Funds, Debt Service Fund and Enterprise Funds have legally adopted budgets and are controlled by a formal integrated budgetary accounting system in accordance with various legal requirements that govern County operations. The County Board of Commissioners approves and appropriates the budgets for these funds annually.

Expenditures may not exceed appropriations by line item at the department level. The County Mayor is authorized to transfer budgeted amounts between line items of the same category (i.e. revenue, personnel related expenditures or other expenditures) of the same division (group of departments). The County Board of Commissioners must approve any adjustments that increase the total budget, or require transfers between divisions, categories or funds. The reported budgetary data has been revised for amendments authorized during the year.

All funds requiring legally adopted budgets have budgets, which are adopted on a basis consistent with U.S. generally accepted accounting principles. This is also the basis for the budgetary comparison statements. All annual appropriations lapse at fiscal year-end. Project-length financial plans are adopted for all Capital Projects Funds.

Encumbrances represent significant commitments related to unperformed purchase orders, contracts, or other commitments for goods or services. Encumbrance accounting - under which purchase orders, contracts, and other commitments for future expenditures of funds are recorded in order to reserve that portion of the applicable appropriation - is utilized during the year to facilitate effective budgetary control. Encumbrances outstanding at year-end do not constitute expenditures or liabilities because the commitments will be honored during the subsequent year.

**(B) Excess Expenditures over Appropriations**

A negative variance appears in the General Fund Budgetary Comparison Statement for the General Government due to salary restrictions. Salary restrictions are planned reductions to budgeted salaries that allow for the savings from vacancies and normal attrition expected to occur throughout the year. These restrictions are partially allocated by department based on historical trends, with the remainder allocated to Central Operations within the division of General Government. As a management tool, the salary restriction adjusts the budget to a more realistic expenditure level to prevent "over budgeting" of salaries and the budget surplus that would otherwise occur. Actual salaries are monitored on a monthly basis to ensure that the restriction is met. Total General Fund salaries were within the total salaries budget net of the salary restriction.

**(C) Deficit Net Position**

The deficits in enterprise funds are the result of the implementation of GASB 68 *Accounting and Financial Reporting for Pensions—an amendment of GASB Statement No. 27* and GASB 75 *Accounting and Financial Reporting for Postemployment Benefit Plans Other Than Pensions* – replacing GASB 45. Without the effect of GASB 68 and GASB 75, the fund balances of the enterprise funds would be as follows:

	Non-major Enterprise Funds		
	Codes Enforcement Fund	Fire Services Fund	Corrections Center Fund
Total net position	\$ 8,864,406	\$ (3,801,524)	\$ (16,114,462)
Net pension liability	12,061,051	28,118,005	35,028,395
Pension related deferred inflows	3,459,595	8,065,377	10,047,555
Pension related deferred outflows	(2,779,974)	(6,480,971)	(8,073,759)
Net OPEB asset	(3,146,960)	(7,336,528)	(9,139,582)
OPEB related deferred inflows	2,395,741	5,585,207	6,957,849
OPEB related deferred outflows	(120,866)	(281,777)	(351,027)
	<u>\$ 20,732,993</u>	<u>\$ 23,867,789</u>	<u>\$ 18,354,969</u>

**(D) Tax Abatements**

Shelby County, Tennessee, is committed to the improvement and growth of the local economy and community, especially in areas in need of blight remediation and quality of life improvements for the citizens. To further this objective, two jointly-governed organizations – Memphis Center City Revenue Finance Corporation (Finance Corporation) and Economic Development Growth Engine Industrial Development Board of the City of Memphis and County of Shelby, Tennessee (EDGE) – and a related organization – Health, Housing and Education Facilities Board – serve as the conduit organizations for the County to administer the Payment in Lieu of Taxes (PILOT). The County does not take on any commitments or obligations in connection with the PILOT agreements, but it forgoes property tax revenue.

*Finance Corporation Tax Abatements*

Finance Corporation uses downtown property PILOTs as a financial incentive to encourage commercial property owners to develop properties that would otherwise not be financially viable. Under the authority of Tenn. Code. Ann. § 7-53-102, Finance Corporation granted the property tax abatements according to Tenn. Code. Ann. § 48-101-312. County property tax revenue was reduced by \$10,991,871 under agreements entered into by Finance Corporation for the tax year 2021.

*EDGE Tax Abatements*

EDGE focuses on developing and fostering public or private partnerships to create jobs, grow the local economy, revitalize neighborhoods, attract investments, spark innovation, and encourage entrepreneurship. EDGE uses PILOT programs as an incentive for the applicant to contract with minority and locally owned firms and small businesses. EDGE also offers several PILOT programs designed for firms looking to expand or to relocate to Memphis and Shelby County. Under the authority of Tenn. Code. Ann. § 7-53-101, EDGE grants property tax abatements according to Tenn. Code. Ann. § 48-101-312. The property tax revenue was reduced by \$15,414,555 under the agreements entered into by EDGE for the tax year 2021.

*Health, Housing and Education Facilities Board Tax Abatements*

Under the authority of Tenn., Code. Ann. § 48-101-301, Health, Housing and Education Facilities Board is to (A) assist hospital institutions in providing facilities and structures with respect to the development and maintenance of the public health and thereby to provide the people of the County with access to adequate medical care and hospital facilities whether for-profit or not-for-profit, for the improvement and maintenance of their welfare, prosperity, health and living conditions; (B) assist educational institutions in providing facilities and structures with respect to the development and maintenance of public and private education (including education for physically or mentally challenged individuals) and thereby providing the people of the County with access to adequate educational facilities for the improvement and maintenance of their welfare, prosperity, health and living conditions; and (C) finance safe and sanitary public or private multi-family housing projects to be used by low-income and/or moderate-income persons, and/or elderly or handicapped persons in order to increase the commerce, welfare and prosperity and the improvement and maintenance of the health and living conditions of the people of the County. Health, Housing and Education Facilities Board has no current PILOT program. Applicants for bond financing who wish to obtain a PILOT must first seek and obtain approval of any PILOT from the County Mayor and the Shelby County Board of Commissioners. Alternatively, Applicants seeking a PILOT for a tax-credit housing project which has received an allocation of low-income housing tax credits shall obtain a letter of approval from the County Mayor in accordance with Tenn. Code. Ann. § 48-101312(b). The property tax was reduced by \$7,981,444 for the tax year 2021.

*Tax Abatement Agreements Entered into by Industrial Development Board of Various Municipal Governments*

The Municipal Industrial Development Boards are authorized by Tenn. Code. Ann. §7-53-305 and ordinances of the metropolitan government.

Industrial Development Board of various municipality	Amount of Property Tax Abated for the Tax Year 2021
Industrial Development Board of Arlington	\$ 162,067
Industrial Development Board of Bartlett	190,015
Industrial Development Board of Collierville	1,770,239
Industrial Development Board of Germantown	714,012
Industrial Development Board of Millington	269,443
Total	<u>\$ 3,105,776</u>

**IV. DETAILED NOTES ON ALL FUNDS**

**(A) Deposits and Investments**

Shelby County Government, except for the Retirement System and OPEB Trust:

The County, including custodial funds but excluding the Retirement System and the OPEB Trust, had the following investments at June 30, 2022; of the total investments per financial reports, \$99,358,439 is reported on the Statement of Net Position, and \$50,374,954 is reported on the Combined Statement of Fiduciary Net Position for custodial funds.

Not included in the investment amounts are the funds on deposit with the State Treasurer’s Local Government Investment Pool (LGIP) and short term commercial paper with an original maturity of less than ninety days.

At June 30, 2022, the County's balances for LGIP and short term commercial paper were \$51,921,965 and \$167,957,015, respectively, and the amounts are included in the cash and cash equivalents on the Statement of Net Position. All other investments are stated at fair value as disclosed in Note I (E) above.

Fair value:

Generally accepted accounting principles establish a framework for measuring fair value, which provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (level 1) and the lowest priority to unobservable inputs (level 3).

The three levels of the fair value hierarchy are described below:

- Level 1 – Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Plan has the ability to access.
- Level 2 – Inputs to the valuation methodology include
  - Quoted prices for similar assets or liabilities in active markets;
  - Quoted prices for identical or similar assets or liabilities in inactive markets;
  - Inputs other than quoted prices that are observable for the asset or liability;
  - Inputs that are derived principally from or corroborated by observable market data by correlation or other means.
    - If the asset or liability has a specified (contractual) term, the level 2 input must be observable for substantially the full term of the asset or liability.
- Level 3 – Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

The following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at June 30, 2022.

For the County, level 1 securities are valued using prices quoted in active markets for those securities. Level 2 securities are valued using a matrix pricing technique. Matrix pricing is used to value securities based on the securities' relationship to benchmark quoted prices. Level 3 securities are valued using unobservable inputs (i.e. extrapolated data, proprietary models, indicative quotes, and estimated net asset value) as provided by the investment manager of the investee company.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the County believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

At June 30, 2022, the County had the following fair value measurements:

	Level 1	Level 2	Level 3	Total
CDARS	\$ 28,813,947	\$ ---	\$ ---	\$ 28,813,947
CDs	70,544,492	---	---	70,544,492
Agencies	---	---	---	---
Commercial paper	---	---	---	---
Treasury Securities	---	---	---	---
Total investments at fair value	<u>\$ 99,358,439</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 99,358,439</u>

Custodial credit risk. Bank deposits and certificates of deposit of the County, consistent with State statutes, are covered by federal depository insurance (FDIC) or are collateralized by a multiple financial institution collateral pool administered by the Treasurer of the State of Tennessee. On limited occasions the County may have deposits with financial institutions that do not participate in the State collateral pool; in these instances, separate collateral equal to at least 105% of the uninsured deposit is collateralized and held in the County's name by a third party. These provisions covered all County deposits at year-end.

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. Both State statutes and the County's investment policy limit investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. All investments mature in two years or less.

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. Both State statutes and the County's investment policy limit permissible investments or impose collateral and custody provisions as specified above or in Note I (E) to significantly limit credit risk. By policy, investments in commercial paper must be rated A1/P1 by at least two rating services. Although the LGIP itself is unrated, its types of investments and maturities provide a similar level of credit risk.

The County Trustee handles Shelby County Board of Education's investments. Those investments are not included above but are reported in the component units' figures within this report and are disclosed in the separately issued financial report of the Shelby County Board of Education.

Shelby County Retirement System (Fiduciary Fund):

At June 30, 2022, the Shelby County Retirement System (SCRS) had deposits of \$23,480,325 that were not insured and were uncollateralized. At June 30, 2022, the Retirement System reported the following investments with carrying amounts as shown:

Domestic equity	\$ 462,669,149
International equity	157,819,249
Global low - volatility equity	66,967,605
Fixed income	234,149,401
Hedge funds	94,931,176
Private equity	66,171,012
Real assets	150,928,915
Credit opportunities	31,802,856
Total investments	<u>\$ 1,265,439,363</u>



The fair values of fixed income investments grouped by maturity at June 30, 2022 and 2021 are as follows:

	2022	2021
Current to one year	\$ 1,866,248	456,419
One to two years	2,605,939	5,997,571
Two to three years	3,847,582	6,182,139
Three to four years	8,119,035	4,593,181
Four to five years	3,975,078	9,969,532
Five years or more	213,735,519	233,809,951
Total	<u>\$ 234,149,401</u>	<u>261,008,793</u>

At June 30, 2022, the investments of the Retirement System within the fair value hierarchy were as follows:

	Level 1	Level 2	Level 3	Total
Equities securities				
Consumer discretionary	\$ 34,073,661	\$ ---	\$ ---	\$ 34,073,661
Consumer staples	5,581,874	---	---	5,581,874
Energy	4,888,457	---	---	4,888,457
Financials	18,875,973	---	---	18,875,973
Health Care	31,505,997	---	---	31,505,997
Industrial	36,530,362	---	---	36,530,362
Information technology	52,263,370	---	---	52,263,370
Materials	11,124,856	---	---	11,124,856
Real estate	5,837,187	---	---	5,837,187
Telecommunication services	12,351,307	---	---	12,351,307
Utilities	1,957,539	---	---	1,957,539
Miscellaneous	243,767,458	161,663,268	67,089	405,497,815
Total equity securities	<u>458,758,041</u>	<u>161,663,268</u>	<u>67,089</u>	<u>620,488,398</u>
Fixed Income				
Asset backed securities	---	7,598,373	---	7,598,373
Commercial mortgage-backed securities	---	6,054,835	---	6,054,835
Corporate bonds	3,604,525	88,529,768	---	92,134,293
Government agencies	---	6,150,360	---	6,150,360
Government bonds	---	19,277,744	---	19,277,744
Government mortgage-backed securities	---	16,949,772	---	16,949,772
Municipal/provincial bonds	---	4,662,428	---	4,662,428
Non-government backed C.M.O.s	---	3,150,529	---	3,150,529
Index linked government bonds	---	555,121	---	555,121
Index linked corporate bonds	---	48,090,429	29,525,517	77,615,946
Total fixed income	<u>3,604,525</u>	<u>201,019,359</u>	<u>29,525,517</u>	<u>234,149,401</u>
Global low-volatility equity	---	66,967,605	---	66,967,605
Hedge fund	---	---	94,931,176	94,931,176
Private equity	---	---	66,171,012	66,171,012
Real assets	86,532,231	25,123,931	39,272,753	150,928,915
Credit Opportunities	---	---	31,802,856	31,802,856
Total investments measured at fair value	<u>\$ 548,894,797</u>	<u>\$ 454,774,163</u>	<u>\$ 261,770,403</u>	<u>\$ 1,265,439,363</u>

Foreign currency risk is the risk that changes in exchange rates will adversely affect the fair value of the investment. SCRS exposure to foreign currency risk in U.S. Dollars as of June 30, 2022 is as follows:

Currency	Equities	Other Fixed Income	Real Assets	Private Equity	Hedge Funds	Credit Opportunities	Total
Australian dollar	\$ ---	\$ ---	\$ ---	\$ 5,614,010	\$ ---	\$ ---	\$ 5,614,010
British sterling pound	7,766,025	---	---	---	---	---	7,766,025
Canadian dollar	4,014,602	---	---	---	---	---	4,014,602
Danish krone	1,188,655	---	---	---	---	---	1,188,655
Euro	18,100,006	3,398	---	---	---	---	18,103,404
Hong Kong dollar	675,962	---	---	---	---	---	675,962
Japanese yen	8,492,103	---	---	---	---	---	8,492,103
New Israeli shekel	876,261	---	---	---	---	---	876,261
Norwegian krone	1,259,538	---	---	---	---	---	1,259,538
Singapore dollar	719,127	---	---	---	---	---	719,127
Swedish krona	1,361,378	---	---	---	---	---	1,361,378
Swiss franc	1,948,110	---	---	---	---	---	1,948,110
Total securities subject to foreign currency risk	\$ 46,401,767	\$ 3,398	\$ ---	\$ 5,614,010	\$ ---	\$ ---	\$ 52,019,175
International portfolio in U.S. dollars	150,923,312	4,652,420	37,361,913	5,527,011	30,702,820	4,615,683	233,783,159
Total international securities	\$ 197,325,079	\$ 4,655,818	\$ 37,361,913	\$ 11,141,021	\$ 30,702,820	\$ 4,615,683	\$ 285,802,334

SCRS has capital commitments totaling approximately \$362.4 million to thirty-seven investment fund managers. As of June 30, 2022, approximately \$131.9 million is unfunded.

#### Securities Lending Transactions

SCRS has authorized its custodial agent to enter into, on behalf of SCRS, securities lending transactions comprised of loans of securities to broker / dealers and other entities for collateral with a simultaneous agreement to return the collateral for the same securities in the future. Securities are loaned versus collateral that may include cash, U.S. government securities, and irrevocable letters of credit. The SCRS does not have the ability to pledge or sell non-cash collateral unless the borrower defaults. Borrowers were required to deliver collateral for each loan in amounts equal to not less than 102% of the market value of loaned domestic securities and 105% of the market value of loaned foreign securities.

The SCRS imposed a restriction of \$151,501,302, on the amount of securities lent by the custodial agent for 2022 and 2021 on SCRS's behalf. There was no violation of legal or contractual provisions, and there was no borrower or lending agent default losses during 2022 and 2021. The contract with the custodial agent requires indemnification only in cases of custodial negligence.

All securities loans can be terminated on demand by either the lender of the borrower. The average term of SCRS's loans was approximately 86 and 72 days as of June 30, 2022 and 2021, respectively. Cash collateral is invested in a short term invested pool.

At June 30, 2022 and 2021, SCRS had no credit risk exposure to borrowers as amounts owed to the borrowers equaled amounts the borrowers owed SCRS.

The fair value of investment securities loaned for collateral and held by broker-dealers at June 30, 2022 and 2021 are summarized as follows:

	<u>2022</u>	<u>2021</u>
Domestic equity	\$ 38,504,566	\$ 20,470,686
International equity	---	2,439,377
Fixed income	19,472,008	21,246,594
	<u>\$ 57,976,574</u>	<u>\$ 44,156,657</u>

The above information was taken from the publicly available financial report of the Retirement System for the year ended June 30, 2022. The report includes more information on the credit quality of investments in fixed income debt securities and the investments with foreign currency risk. The report may be obtained from the Shelby County Retirement System, Suite 701, 160 N. Main Street, Memphis, Tennessee 38103.

Shelby County OPEB Trust (Fiduciary Fund):

At June 30, 2022, the OPEB Trust had \$3,277,335 in deposits that were uninsured and uncollateralized. At June 30, 2022, the OPEB Trust reported the following investments with carrying amounts as shown:

Domestic equity	\$ 100,951,545
International equity	34,190,751
Fixed income	56,927,426
Global low-volatility equity	14,884,984
Real assets	40,761,072
Hedge funds	19,891,198
Credit opportunities	5,496,827
Private equity	14,488,445
Total investments	<u>\$ 287,592,248</u>

The following table set forth by level, within the fair value hierarchy, the Trust's assets at fair value as of June 30, 2022:

	Level 1	Level 2	Level 3	Total
Equities				
Communication services	\$ 2,367,311	\$ ---	\$ ---	\$ 2,367,311
Consumer discretionary	5,258,396	---	---	5,258,396
Consumer staples	911,404	---	---	911,404
Energy	710,776	---	---	710,776
Financials	3,260,898	---	---	3,260,898
Health care	4,477,014	---	---	4,477,014
Industrial	5,486,801	---	---	5,486,801
Information technology	7,233,813	---	---	7,233,813
Materials	1,638,322	---	---	1,638,322
Real estate	1,008,144	---	---	1,008,144
Utilities	420,931	---	---	420,931
Miscellaneous	77,181,072	40,072,398	---	117,253,470
Total equities	<u>109,954,882</u>	<u>40,072,398</u>	<u>---</u>	<u>150,027,280</u>
Fixed income				
Corporate bond	371,723	15,478,914	---	15,850,637
Funds - other fixed income	---	41,076,789	---	41,076,789
Total investment funds	<u>371,723</u>	<u>56,555,703</u>	<u>---</u>	<u>56,927,426</u>
Alternative investments				
Credit opportunities	---	---	5,496,827	5,496,827
Hedge fund	---	---	19,891,198	19,891,198
Private equity	---	---	14,488,445	14,488,445
Real assets	26,851,419	8,617,764	5,291,889	40,761,072
Total investments measured at fair value	<u>\$ 137,178,024</u>	<u>\$ 105,245,865</u>	<u>\$ 45,168,359</u>	<u>\$ 287,592,248</u>

OPEB Trust exposure to foreign currency risk in U.S. Dollars as of June 30, 2022 is as follows:

Currency	Equities	Cash	Private Equity	Fixed Assets	Real Assets	Structured Credit Opportunities	Total
Australian dollar	\$ ---	\$ ---	\$ 1,625,590	\$ ---	\$ ---	\$ ---	\$ 1,625,590
British sterling pound	1,663,975	---	---	---	---	---	1,663,975
Canadian dollar	876,441	17,100	---	---	---	---	893,541
Danish krone	254,623	---	---	---	---	---	254,623
Euro	3,898,575	41,077	---	---	---	---	3,939,652
Hong Kong dollar	144,810	---	---	---	---	---	144,810
Japanese yen	1,820,106	---	---	---	---	---	1,820,106
New Israeli shekel	187,613	---	---	---	---	---	187,613
Norwegian krone	270,259	---	---	---	---	---	270,259
Singapore dollar	153,764	---	---	---	---	---	153,764
Swedish krona	291,626	---	---	---	---	---	291,626
Swiss franc	417,338	---	---	---	---	---	417,338
Total securities subject to foreign currency risk	9,979,130	58,177	1,625,590	---	---	---	11,662,897
International portfolio in U.S. dollars	23,758,619	---	1,869,256	410,275	11,164,233	851,329	38,053,712
Total international securities	\$33,737,749	\$ 58,177	\$ 3,494,846	\$ 410,275	\$ 11,164,233	\$ 851,329	\$ 49,716,609

OPEB has capital commitments totaling approximately \$42.7 million to thirteen investment fund managers. As of June 30, 2022, approximately \$26.5 million is unfunded.

#### Securities Lending Transactions

The OPEB Trust has authorized its custodial agent to enter into, on behalf of the OPEB Trust, securities lending transactions comprised of loans of securities to broker / dealers and other entities for collateral with a simultaneous agreement to return the collateral for the same securities in the future. Securities are loaned versus collateral that may include cash, U.S. government securities, and irrevocable letters of credit. The OPEB Trust does not have the ability to pledge of sell non-cash collateral unless the borrower defaults. Borrowers were required to deliver collateral for each loan in amounts equal to not less than 102% of the market value of loaned domestic securities and 105% of the market value of loaned foreign securities.

The OPEB Trust did not impose a limitation on the amount of securities lent by the custodial agent for 2022 on behalf of the OPEB Trust. There was no violation of legal or contractual provisions, and there was no borrower or lending agent default losses during 2022. The contract with the custodial agent requires indemnification only in cases of custodial negligence.

All securities loans can be terminated on demand by either the lender or the borrower, although the average term of Trustee of the Shelby County OPEB Trust loans was approximately 86 days as of June 30, 2022.

At June 30, 2022, the OPEB Trust had no credit risk exposure to borrowers as amounts owed to the borrowers equaled amounts the borrowers owed The OPEB Trust.

The fair value of investment securities loaned for collateral and held by broker-dealers at June 30, 2022 are summarized as follows:

	<u>2022</u>
Domestic equity	\$ 424,228

The above information was taken from the publicly available financial report of the Retirement System for the year ended June 30, 2022. The report includes information on the credit quality of investments in fixed income debt securities and the investments with foreign currency risk. The report may be obtained from the Shelby County Finance System, Suite 801, 160 N Main Street, Memphis, Tennessee 38103.

**(B) Property Taxes Receivable**

Property taxes attach an enforceable lien on property on January 1 of each year. The levy is made July 1. The various types of property are assessed at a percentage of market value as follows:

Farm and residential real property	25%
Commercial/industrial real property	40%
Commercial/industrial tangible personal property	30%
Commercial/industrial intangible personal property	40%
Public utilities real/personal property	55%

The assessed value on which the fiscal 2022 tax bills were based was \$25,509,549,282. The estimated market value was \$85,606,262,905, making the overall assessed value 29.80% of the estimated market value. Taxes are due October 1 and delinquent March 1 of the following year. Current tax collections for the year were 95.88% of the original tax levy and 97.64% of the adjusted tax levy. The property tax levy has no legal limit. The rate, as permitted by Tennessee state law and County charter, is set annually on or after July 1 by the County Board of Commissioners and collected by the County Trustee.

The County allocated the property tax per \$100 of the assessed value as follows:

General Fund	\$ 1.24
Debt Service Funds	0.57
Education Fund	<u>1.64</u>
Countywide tax rate	<u><u>\$ 3.45</u></u>

Property taxes receivable as of year-end, including the applicable allowances for uncollectible accounts, are as follows:

	General Fund	Debt Service Fund	Education Fund	Tax Increment Financing Fund	Total
Property taxes receivable	\$ 344,847,678	\$ 144,687,775	\$ 415,985,728	\$ 75,990	\$ 905,597,171
Less allowance for uncollectibles	(16,916,758)	(7,420,414)	(21,334,365)	---	(45,671,537)
	<u>\$ 327,930,920</u>	<u>\$ 137,267,361</u>	<u>\$ 394,651,363</u>	<u>\$ 75,990</u>	<u>\$ 859,925,634</u>

Note IV (F) includes detail of deferred inflows of resources relating to property taxes.

**(C) Notes Receivable**

Notes receivable consist of the following:

	<u>Amount</u>	<u>Collateral</u>
<i>Debt Service Fund</i>		
Mortgage loans receivable due in various monthly installments at interest rates ranging from 3.125% to 7.325% through 2046	<u>\$ 71,727</u>	Land & Building
<i>Grants Fund</i>		
Mortgage loans receivable due in various installments at 0% to 5% interest through 2037	<u>\$ 2,237,704</u>	Land & Building

Note IV (F) includes details of deferred inflows of resources relating to notes receivable.

**(D) Capital Assets**

Capital asset activity of the primary government for the year ended June 30, 2022 is detailed below:

	Beginning Balance	Increases	Decreases	Transfers	Ending Balance
<i>Governmental activities:</i>					
Capital assets not being depreciated:					
Land	\$ 58,411,580	\$ 132,647	\$ ---	\$ (41,270)	\$ 58,502,957
Artwork collection	30,340	13,281	---	---	43,621
Construction in progress	22,920,340	32,780,253	(41,002)	---	55,659,591
Total not being depreciated	<u>81,362,260</u>	<u>32,926,181</u>	<u>(41,002)</u>	<u>(41,270)</u>	<u>114,206,169</u>
Capital assets being depreciated:					
Land improvements	27,435,584	---	---	---	27,435,584
Buildings	393,668,708	4,450,702	---	(34,428)	398,084,982
Equipment	154,126,977	5,746,134	(5,671,784)	(177,518)	154,023,809
Infrastructure	616,770,022	102,608	---	(98,726)	616,773,904
Intangible right-to-use assests	---	1,955,189	---	---	1,955,189
Total being depreciated	<u>1,192,001,291</u>	<u>12,254,633</u>	<u>(5,671,784)</u>	<u>(310,672)</u>	<u>1,198,273,468</u>
Less accumulated depreciation:					
Land improvements	12,068,181	690,132	---	---	12,758,313
Buildings	198,600,707	12,313,981	---	---	210,914,688
Equipment	98,634,032	8,404,138	(5,297,944)	(55,458)	101,684,768
Infrastructure	313,345,208	13,423,160	---	---	326,768,368
Intangible right-to-use assests	---	640,645	---	---	640,645
Total accumulated depreciation	<u>622,648,128</u>	<u>35,472,056</u>	<u>(5,297,944)</u>	<u>(55,458)</u>	<u>652,766,782</u>
Total capital assets being depreciated, net	<u>569,353,163</u>	<u>(23,217,423)</u>	<u>(373,840)</u>	<u>(255,214)</u>	<u>545,506,686</u>
Governmental activities capital assets, net	<u>\$ 650,715,423</u>	<u>\$ 9,708,758</u>	<u>\$ (414,842)</u>	<u>\$ (296,484)</u>	<u>\$ 659,712,855</u>



	Beginning Balance	Increases	Decreases	Transfers	Ending Balance
<i>Business-type activities:</i>					
Capital assets not being depreciated:					
Land	\$ 5,300	\$ ---	\$ ---	\$ ---	\$ 5,300
Construction in progress	271,057	1,158,696	---	---	1,429,753
Total not being depreciated	<u>276,357</u>	<u>1,158,696</u>	<u>---</u>	<u>---</u>	<u>1,435,053</u>
Capital assets being depreciated:					
Land improvements	159,334	---	---	---	159,334
Buildings	50,986,879	132,713	(21,528)	---	51,098,064
Equipment	17,612,476	1,411,094	(76,943)	138,437	19,085,064
Intangible right-to-use assests	---	200,352	---	---	200,352
Total being depreciated	<u>68,758,689</u>	<u>1,744,159</u>	<u>(98,471)</u>	<u>138,437</u>	<u>70,542,814</u>
Less accumulated depreciation:					
Land improvements	101,576	14,075	---	---	115,651
Buildings	37,914,052	1,127,169	---	---	39,041,221
Equipment	7,665,292	937,378	(61,852)	55,458	8,596,276
Intangible right-to-use assests	---	100,176	---	---	100,176
Total accumulated depreciation	<u>45,680,920</u>	<u>2,178,798</u>	<u>(61,852)</u>	<u>55,458</u>	<u>47,853,324</u>
Total capital assets being depreciated, net	<u>23,077,769</u>	<u>(434,639)</u>	<u>(36,619)</u>	<u>82,979</u>	<u>22,689,490</u>
Business-type activities capital assets, net	<u>\$23,354,126</u>	<u>\$ 724,057</u>	<u>\$ (36,619)</u>	<u>\$ 82,979</u>	<u>\$24,124,543</u>

Depreciable land improvements consist of renovations to public parklands and parking lots.

A summary of governmental capital assets, net and depreciation expense by function follows:

	Capital Assets Net	Depreciation Expense
Depreciable assets:		
General Government	\$ 71,225,352	\$ 2,089,154
Planning and Development	29,132	26,217
Public Works	342,797,267	16,905,607
Corrections	1,556,885	146,578
Health Services	52,509,498	2,723,551
Community Services	893,635	605,704
Law Enforcement	56,563,595	8,122,914
Judicial	11,949,821	3,766,620
Other Elected Officials	7,981,499	1,085,711
Depreciable assets total	<u>545,506,686</u>	<u>35,472,056</u>
Non-depreciable assets:		
Land	58,502,957	---
Artwork collection	43,621	---
Construction in progress	55,659,591	---
Non-depreciable assets	<u>114,206,169</u>	<u>---</u>
Governmental activities total	<u>\$ 659,712,855</u>	<u>\$ 35,472,056</u>

#### (E) Lease Obligations and Subscription Based Information Technology Arrangements

In October 2020 the County entered into a one (1) year Software as Service Agreement. Subsequent to the initial period, the agreement contains an option to automatically renew four (4) additional terms. The estimated annual cost, including interest (5% discount rate), will be approximately \$474,288 to \$ 576,967 per year. The total obligation on this agreement at June 30, 2022 is \$2,044,088. The subscription asset has yet to be amortized as the software has not been completed and put into use.

The County, as lessee, entered into agreements related to office buildings and recreational motor vehicles. The following is a schedule by years of future minimum rental payments that have initial or remaining non-cancellable lease terms in excess of one year as of June 30, 2022:

Fiscal Year	Leases		
	Principal	Interest	Total
2023	486,540	\$ 4,398	\$ 490,938
2024	459,098	2,754	461,852
2025	311,893	1,055	312,948
2026	72,061	83	72,144
2027-2031	---	---	---
2032-2035	---	---	---
Total future lease payments	<u>\$ 1,329,591</u>	<u>\$ 8,291</u>	<u>\$ 1,337,882</u>

**(F) Deferred Inflows of Resources**

Deferred inflows of resources shown on the Balance Sheet as unavailable revenue consist of the following:

Refer to Note I (D) regarding revenue recognition policy on deferred inflows of resources.

	General Fund	Debt Service Fund	Education Fund	Grants Fund	Non Major Governmental Fund	Totals
Fiscal Year 2022 property Tax Assessment	\$ 318,583,134	\$ 133,360,134	\$ 383,410,384	\$ ---	\$ ---	\$ 835,353,652
Current and prior years property taxes receivable	8,360,735	3,407,058	9,943,961	---	---	21,711,754
Due from Federal Government	149,674	---	---	---	---	149,674
Due from State	961,362	---	---	---	---	961,362
Due from City of Memphis	68,057	---	---	---	---	68,057
Due form other local governments	225,660	---	---	---	---	225,660
Notes Receivable	---	71,727	---	2,237,704	---	2,309,431
Other Receivables	320,695	---	---	6,395	25,086	352,176
	<u>\$ 328,669,317</u>	<u>\$ 136,838,919</u>	<u>\$ 393,354,345</u>	<u>\$ 2,244,099</u>	<u>\$ 25,086</u>	<u>\$ 861,131,766</u>

**(G) Debt and Long-term Liabilities**Debt Refunded during current year:

On June 15, 2022, at the request of the County, the Economic Development Growth Ending (EDGE) issued \$14,467,500 bonds with an interest rate of 2.96% to refund the 2011 EDGE/Port Commission Bonds and to pay costs associated with closing. The County agreed to provide to EDGE the funds necessary to repay the debt. As such, this obligation is reported as long-term debt in the County's Statement of Net Position.

Changes in long-term liabilities:

Changes in long-term liabilities for the year were:

	Balance June 30, 2021	Additions	Reductions	Balance June 30, 2022	Due Within One Year
Governmental activities:					
Bonds & Loan Payable	\$ 937,905,838	\$ 14,467,500	\$ (100,684,929)	\$ 851,688,409	\$ 89,320,210
Direct Placements	37,865,000	---	(14,985,000)	22,880,000	11,740,000
Lease obligations	---	1,955,190	(625,599)	1,329,591	486,540
Subscription based information technology arrangements	2,044,088	---	---	2,044,088	576,967
Net Premium on issuance	86,182,222	263,341	(14,754,118)	71,691,445	12,701,576
Claims and judgements	7,879,545	290,295	(2,752,871)	5,416,969	3,194,175
Landfill postclosure care costs	1,076,159	---	(330,022)	746,137	358,146
Sick and annual leave	24,195,742	9,872,990	(8,765,201)	25,303,531	21,640,548
Total bonds, notes, leases, claims, compensated absences	1,097,148,594	26,849,316	(142,897,740)	981,100,170	140,018,162
Net other postemployment benefit liability*	(32,469,137)	---	(67,641,793)	(100,110,930)	---
Net pension liability	584,787,377	---	(201,101,828)	383,685,549	---
Total governmental activities long-term liabilities	<u>\$ 1,649,466,834</u>	<u>\$ 26,849,316</u>	<u>\$ (411,641,361)</u>	<u>\$ 1,264,674,789</u>	<u>\$ 140,018,162</u>
Business-type activities:					
Claims and judgements	\$ 325,000	\$ 8,700	\$ ---	\$ 333,700	\$ 8,700
Sick and annual leave	4,862,528	5,175,328	(4,763,285)	5,274,571	4,153,225
Net other postemployment benefit liability*	(6,450,863)	---	(13,172,207)	(19,623,070)	---
Net pension liability	116,183,624	---	(40,976,173)	75,207,451	---
Total business-type activities	<u>\$ 114,920,289</u>	<u>\$ 5,184,028</u>	<u>\$ (58,911,665)</u>	<u>\$ 61,192,652</u>	<u>\$ 4,161,925</u>

Internal service funds predominantly serve the governmental funds. Accordingly, long-term liabilities for them are included as part of the above totals for governmental activities. At year-end, \$48,253 of sick and annual leave payable, and \$5,248,828 of claims and judgments payable, which includes the claims in the Tort Liability Fund and Employer Insurance Fund, from the internal service funds are included in the above amounts. All other long-term liabilities of governmental activities other than debt are liquidated by the general fund.

Bonds and other long-term debt:

These are all obligations of the County, and those noted below as direct general obligations are backed by its full faith and credit and the unlimited taxing power of the County. The County's outstanding bonds from direct placements contain a provision that in an event of default, outstanding amounts become immediately due if the County is unable to make payment. QSCB debt were bonds issued by the State of Tennessee whereas the Memphis and Shelby County Port Commission issued the Port Commission bonds at the request of the County. In each of these cases, the County has agreed to provide funds for the payment of principal and interest. As of June 30, 2022, the following bonds issued and loans payable were outstanding:

Description	Date Issued	Interest Rates	Principal Balance	Last Maturity Date
2006B Public Imp/Schools (a), (b)	02/22/2006	Variable	\$ 129,360,000	03/1/2031
2009 Qualified School Construction Loans	12/1/2009	1.515	14,133,793	9/1/2026
2010 Qualified School Construction Loans	10/1/2010	1.515	21,443,634	9/15/2027
2011 Port Commission Bonds	9/7/2011	2.00-5.00	---	4/1/2036
2012A Refunding Bonds (b)	3/1/2012	3.50-5.00	94,265,000	3/1/2028
2015A Refunding Bonds (b)	1/28/2015	3.00-5.00	32,785,000	4/1/2027
2016A Refunding Bonds (b)	2/26/2016	1.50-5.00	52,000,000	4/1/2027
2017A Public Imp/Schools (b)	6/21/2017	5.00	68,735,000	4/1/2037
2019A Public Imp/Schools (b)	2/14/2019	3.125-5.00	164,300,000	4/1/2039
2019B Refunding Bonds (b)	2/14/2019	2.25-5.00	62,625,000	4/1/2034
2020b Public Imp/Schools (b)	10/1/2020	4.00-5.00	193,935,000	4/1/2040
2022 Revenue Refunding Bond -EDGE	2/18/2020	1.60	14,467,500	3/1/2025
2012 Forensic Center Note Payable	4/1/2013	2.014	3,638,482	10/1/2032
Total bonds and loans payable			<u>851,688,409</u>	
Direct placement				
2020A Refunding Public Imp/Schools	2/18/2020	1.60	22,880,000	3/1/2025

- (a) Interest rate swap agreements are in place related to this bond issue, as explained below in this note.
- (b) Direct general obligation bonds of the County

This debt represents borrowings for the following:

General government	\$ 165,490,075
Education	<u>709,078,334</u>
	<u>\$ 874,568,409</u>

Interest expense in the governmental funds during the fiscal year ended June 30, 2022 was \$45,277,094 (current financial resources measurement focus and modified accrual basis of accounting). Entity wide interest was \$44,204,881 (economic resources measurement focus and accrual basis of accounting), which includes interest paid for the Debt Service Fund and interest paid on the loans.

The County is indebted for serial bonds, capital appreciation bonds, notes, and variable bonds with interest rates varying from 1.50% to 5.00%. In the Debt Service Fund, the County accrued interest on the variable rate bonds only. All fixed-rate unmatured interest is recognized as an expenditure when due.

All unmatured interest, which is due in future years, is disclosed in the table below. The County has no legal debt limit. Debt service requirements for principal and interest in future years, using the actual rate on fixed-rate bonds and a rate of 4.43% for variable rate bonds, as explained in the swap agreement terms below, are as follows:

Years Ended June 30	Governmental Activities				
	Bonds		Bonds from Direct Placements		Total
	Principal	Interest	Principal	Interest	
2023	89,320,203	40,547,347	11,740,000	366,080	141,973,630
2024	87,923,423	36,791,026	5,355,000	178,240	130,247,689
2025	87,181,643	32,876,259	5,785,000	92,560	125,935,462
2026	84,619,862	28,971,105	---	---	113,590,967
2027	63,704,419	24,795,765	---	---	88,500,184
2028-2032	205,337,898	73,949,990	---	---	279,287,888
2033-2037	164,545,961	33,495,139	---	---	198,041,100
2038-2040	69,055,000	4,933,500	---	---	73,988,500
Total long-term debt	<u>\$ 851,688,409</u>	<u>\$ 276,360,131</u>	<u>\$ 22,880,000</u>	<u>\$ 636,880</u>	<u>\$ 1,151,565,420</u>

Interest rate swap agreements:

As of June 30, 2022, Shelby County has two (2) interest rate swap agreements shown below. Interest rate swap agreements are accounted for at fair value in accordance with GASB Statement No. 53 *Accounting and Financial Reporting for Derivative Instruments*.

	Changes in Fair Value		Fair Value at June 30, 2022		Notional Amount
	Classification	Amount	Classification	Amount	
Governmental activities					
Cash flow hedges:					
Pay-fixed interest rate swap	Deferred outflow	\$ 3,942,349	Derivative instruments	\$ (3,215,264)	\$ 32,423,080
Pay-fixed interest rate swap	Deferred outflow	11,786,638	Derivative instruments	(9,612,835)	96,936,920
		<u>\$ 15,728,987</u>		<u>\$(12,828,099)</u>	<u>\$ 129,360,000</u>

**Swap One and Two: Executed with Goldman Sachs Mitsui Marines Derivative Products (Goldman) and Morgan Keegan Financial Products, Inc. (MKFP) on 2/14/06 in connection with 2006 Series B General Obligation Variable Rate Demand Public Improvement and School Bonds.**

**Swap Objective:** The County entered into this fixed payer swap in order to hedge variable rate exposure on the underlying bonds.

Swap Terms:

Executed Date	Swap Effective Date	Swap Maturity Date	Notional Amount	Fixed Payer Rate	Floating Rate Index
2/14/2006	2/22/2006	3/1/2031	\$129,360,000	3.503% until 3/1/2016 4.43% thereafter	SIFMA

On February 14, 2006, the County entered into a fixed payer swap with an effective date of 2/22/2006. Under the terms of the swap, the County paid a fixed rate of 3.503% until March 1, 2016 and 4.43% thereafter to the counterparties, Goldman and MKFP. In return, the County receives the SIFMA index. Goldman's portion of the original swap was \$119,590,000, and MKFP's portion was \$40,000,000. As of June 30, 2022, the notional amounts of the 2006B Goldman swap and the 2006B MKFP swap are \$96,936,920 and \$34,423,080 respectively.

*Fair Value of Swap:* As of June 30, 2022, the swaps have a net value of (\$14,644,178). The fair value was (\$12,828,099) of which approximately (\$1,816,079) is accrued interest from June 1, 2022 to the valuation date of June 30, 2022. This fair value was measured using an option pricing model technique under the income approach in which the future net settlement swap payments were calculated and discounted to the valuation date using future spot interest rates. The observability of inputs used to perform the measurement results in the swap fair values being categorized as level 2.

*Associated Debt and Swap Payments:* This swap is in conjunction with 2006 Series B General Obligation Variable Rate Demand Public Improvement and School Bonds. This analysis assumes both swaps stay in place until maturity in 2031. The cash flows below assume that for both swaps SIFMA equals its current level of .91% as of June 30, 2022. Interest and net swap payments will fluctuate as SIFMA changes.

Fiscal Year Ended June 30	Variable Rate Bonds		Net Swap	Total
	Principal	Interest	Payments	
2023	7,130,000	38,512	5,691,840	12,860,352
2024	7,450,000	36,391	5,378,020	12,864,411
2025	23,900,000	34,162	5,050,320	28,984,482
2026	26,130,000	27,051	3,998,720	30,155,771
2027	20,110,000	19,276	2,849,000	22,978,276
2028	6,625,000	13,293	1,964,123	8,602,416
2029	12,680,000	11,311	1,672,660	14,363,971
2030	6,055,000	7,538	1,114,740	7,177,278
2031	19,280,000	5,736	848,320	20,134,056
Total	<u>\$ 129,360,000</u>	<u>\$ 193,270</u>	<u>\$ 28,567,743</u>	<u>\$ 158,121,013</u>

*Credit Risk:* Because the swap has a negative value on June 30, 2022, the County does not have credit risk. However, if swap rates increase and the fair value of the swap moves in favor of the County, credit risk would be present.

*Termination Risk:* Goldman and MKFP did not exercise the optional termination rights on March 1, 2016, and the terms and condition of the trade confirmation remain in effect with the termination date of March 1, 2031.

*Interest Rate Risk:* Currently, the County does not have interest rate risk because it is paying a fixed rate on the swap. However, if for some unforeseen reason, the swap is terminated prior to maturity; the County will have interest rate risk associated with the outstanding variable rate bonds until maturity in 2031.

*Basis Risk:* As long as there is not a direct relationship between the floating rate received from the counterparties, Goldman or MKFP, and the rate at which the variable rate bonds remarket, the County is exposed to basis risk. Basis risk exists if the County's bonds remarket higher than SIFMA, which is the rate received from the counterparties. Thus, the expected cost savings may not be achieved.

Claims and Judgments

The County has recognized long-term liabilities for claims and judgments in Governmental activities of \$5,416,969 in accordance with its accounting policy explained in Note I (E). The liabilities are based on property damage and personal injury lawsuits arising in the course of operations. The County believes this is a reasonable measure of the ultimate settlement of these matters.

Amounts received or receivable from grant agencies are subject to audit and adjustment by grantor agencies, principally the federal and state governments. Any disallowed claims, including amounts already collected may constitute a liability of the applicable funds. The amount, if any, of expenditures that may be disallowed by the grantor cannot be determined at this time, although the County expects such amounts, if any, to be immaterial.



**(H) Fund Balances by Purpose**

Following is more detailed information on the governmental fund balances:

	General Fund	Debt Service Fund	Capital Projects Fund	Educational Fund	Grants Fund	Nonmajor Governmental Funds	Total
<b>Fund balances:</b>							
<b>Restricted for:</b>							
Road and construction projects	\$ 101,768	\$ ---	\$ ---	\$ ---	\$ 6,781,622	\$ 25,703,807	\$ 32,587,197
Economic and cultural projects	---	---	---	---	3,265,046	6,105,803	9,370,849
Law enforcement activities	---	---	---	---	262,523	8,358,799	8,621,322
Computer equipment, supplies and maintenance	---	---	---	---	---	2,970,316	2,970,316
Environmental and health activities	---	---	---	---	14,466	2,000,605	2,015,071
Rehabilitation and community service programs	---	---	---	---	5,231,305	---	5,231,305
Debt on school construction	---	2,521,177	---	---	---	---	2,521,177
Other grants and sponsored projects	---	---	---	---	---	---	---
Conservation projects	---	---	203,055	---	---	4,375,546	4,578,601
<b>Total restricted</b>	<b>101,768</b>	<b>2,521,177</b>	<b>203,055</b>	<b>---</b>	<b>15,554,962</b>	<b>49,514,876</b>	<b>67,895,838</b>
<b>Committed to:</b>							
(1) Approved carryforward appropriations	12,565,640	---	11,406,588	---	---	---	23,972,228
Subsequent year operations	9,130,014	---	---	---	---	---	9,130,014
Economic and cultural projects	---	---	---	---	---	1,250,107	1,250,107
Environmental activities	---	---	---	---	---	622,865	622,865
Public improvement and educational projects	596,467	---	---	9,989,518	---	---	10,585,985
Debt on public improvement and educational projects	---	41,210,599	---	---	---	---	41,210,599
<b>Total committed</b>	<b>22,292,121</b>	<b>41,210,599</b>	<b>11,406,588</b>	<b>9,989,518</b>	<b>---</b>	<b>1,872,972</b>	<b>86,771,798</b>
<b>Assigned to:</b>							
<b>Purchase order encumbrances:</b>							
Environmental and health activities	1,439,558	---	---	---	---	---	1,439,558
Other general government activities	1,312,233	---	---	---	---	---	1,312,233
<b>Total assigned</b>	<b>2,751,791</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>2,751,791</b>
<b>Unassigned</b>	<b>81,621,515</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>81,621,515</b>
<b>Total fund balances</b>	<b>\$106,767,195</b>	<b>\$ 43,731,776</b>	<b>\$ 11,609,643</b>	<b>\$ 9,989,518</b>	<b>\$ 15,554,962</b>	<b>\$ 51,387,848</b>	<b>\$239,040,942</b>

For flow assumption, policy regarding use of fund balance types refer to Note I (E).

(1) \$5,475,000 will be reimbursed by American Rescue Plan Act (ARPA).

**(I) Interfund Receivables, Payables and Transfers**

Interfund receivables and payables consist of the following:

Due to/from other funds consist of the following:

<u>Receivable Fund</u>	<u>Payable Fund</u>	<u>Amount</u>
Debt Service Fund	General Fund	\$ 9,322
Education Fund	General Fund	3,062,029
Nonmajor Governmental Funds	General Fund	2,253,827
Total		<u>\$ 5,325,178</u>

Due to/From Component Units consists of the following:

<u>Receivable Entity</u>	<u>Payable Entity</u>	<u>Amount</u>
Board of Education (component unit)	Education Fund	\$ 7,354,652
Board of Education (component unit)	Capital Projects Fund	5,455,877
Total		<u>\$ 12,810,529</u>

The interfund amounts payable by the General Fund result from collection of fees and taxes by a designated elected official that are revenue of the receivable funds; however the custody of the funds at year-end was with the collecting official and funds were not yet available to the receiving funds.

The amount payable to the Shelby County Board of Education (component unit) from the Education Fund represents property and wheel taxes accrued at year-end but not yet paid.

The total due to component units disclosed here \$12,810,529 is less than the amount disclosed on the Statement of Net Position due to \$7,605,103 of deferred inflows of resources in the funds that are earned but unavailable and are payable to the component unit when they become available.

Transfers during the year were as follows:

Transfers Out:	Transfers In:	Amounts
General Fund	Grants Fund	\$ 2,052,561
	Corrections Center Fund	22,545,112
	Non Major Special Revenue	50,408
	Nonmajor Enterprise Funds	1,500,000
	Internal Service Funds	781,548
Education Fund	General Fund	240,400
Nonmajor Governmental Funds	Grants Fund	34,812
Capital Projects Fund	General Fund	<u>60,355,075</u>
	Total transfers out of governmental fund types	<u>87,559,916</u>
Internal Service Funds	General Fund	309,351
Nonmajor Enterprise Funds	Grants Fund	<u>177,241</u>
	Total transfers out of proprietary fund types	<u>486,592</u>
	Total all fund types	<u>\$ 88,046,508</u>

Major routine transfers out of the governmental fund types are: General Fund transfers to support operations at the County’s Corrections Center and Shelby County / City of Memphis Consolidated Codes Enforcement. General Fund transfers to Grants Funds are for grants that require County matching funds. American Rescue Plan Act (ARPA) and state / local federal program transfers from Grants Fund to the General Fund to support governmental services. General Fund transfers to Internal Service Funds are to fund tort liability claims.

Routine transfers out of proprietary fund types are in support of the Employee Wellness Center and local matching funds for grants.

**(J) Other Revenue**

The other revenue classification is used in the combined, combining and individual fund financial statements and in the supplemental schedules and statistical section of the comprehensive annual financial report. This category is one of the revenue line items included in the legally adopted budget approved annually by the Board of Commissioners. Certain revenue accounts which are not accurately described by any of the other revenue classifications included in the budget (property taxes, other local taxes, state revenue, federal and local revenue, charges for services, fines, fees and permits, investment income) are classified as other revenue.

Other revenue for the year ended June 30, 2022 is detailed below:

	General Fund	Debt Service Fund	Capital Projects Fund	Grants Fund	Nonmajor Governmental Funds	Total Governmental Funds
Private donor grants	\$ 25,000	\$ ---	\$ ---	\$ 569,564	\$ ---	\$ 594,564
Miscellaneous income	42,330	---	---	437	---	42,767
Reimbursement Non-Gov entity	66,189	---	---	116,850	---	183,039
In-Kind Services	---	---	---	115,352	---	115,352
Forfeitures and seizures	---	---	---	---	2,734,021	2,734,021
Housing principal & interest	---	47,637	---	288,849	---	336,486
Total other revenue	<u>\$ 133,519</u>	<u>\$ 47,637</u>	<u>\$ ---</u>	<u>\$ 1,091,052</u>	<u>\$ 2,734,021</u>	<u>\$ 4,006,229</u>

Miscellaneous income includes refunds and recoveries of prior year expenditures, unclaimed property, and various other small payments received for which there is no other suitable category.

**(K) Risk Financing and Related Insurance Issues**

Shelby County maintains a self-insured Group Health Insurance Fund for its active employees and their dependents, funded by participation of both the County and its employees. Claims liabilities for the Group Health Insurance Fund were estimated based on prior years' claims expense and the current year's actual claims incurred. The schedule below presents the changes in claims liabilities for the past two years for the Group Health Insurance Fund:

	2022	2021
Insurance claims liabilities at the beginning of the fiscal year	\$ 4,927,096	\$ 3,225,579
Incurred claims and claim adjustment expenses	44,583,625	39,851,078
Payment of claims and claim adjustment expenses	(44,130,714)	(38,149,561)
Claims and claim adjustment liabilities at the end of the fiscal year	<u>\$ 5,380,007</u>	<u>\$ 4,927,096</u>

The County maintains a self-insured Tort Liability Fund funded by premiums paid by departments using County vehicles and by transfers from the General Fund. Claims liabilities of the Tort Liability Fund were estimated based on prior years' claims expense, current year's actual claims, and a review of pending litigation through the County Attorney. The schedule below presents the changes in claims liabilities for the past two years for the Tort Liability Fund:

	2022	2021
Claims and claim adjustment liabilities at the beginning of the fiscal year	\$ 6,129,969	\$ 4,827,552
Incurred claims and claim adjustment expenses	2,421,700	2,363,724
Payment of claims and claim adjustment expenses	(4,640,919)	(1,061,307)
Claims and claim adjustment liabilities at the end of the fiscal year	<u>\$ 3,910,750</u>	<u>\$ 6,129,969</u>

The County maintains a self-insured Employer Insurance Fund for on-the-job injuries and unemployment compensation, funded by premiums paid by County departments based on a percentage of salary costs. Claims liabilities of the Employer Insurance Fund were estimated based on prior year's claims expense and current year's actual claims incurred.

The schedule below presents the changes in claims liabilities for the past two years for the Employer Insurance Fund:

	<u>2022</u>	<u>2021</u>
Claims and claim adjustment liabilities at the beginning of the fiscal year	\$ 3,537,939	\$ 3,879,988
Incurred claims and claim adjustment expenses	2,541,449	2,389,780
Payment of claims and claim adjustment expenses	<u>(2,671,497)</u>	<u>(2,731,829)</u>
Claims and claim adjustment liabilities at the end of the fiscal year	<u>\$ 3,407,891</u>	<u>\$ 3,537,939</u>

The total of claims liability disclosed here, \$12,698,648 differs from the sum of claims reported on the Statement of Net Position and the long-term claims disclosed in Note IV (G) due to \$960,739 of claims in General Funds that are solely short term in nature and a \$168,144 short term liability to be paid by the General Fund.

**(L) Contingencies and Commitments**

The County’s governmental funds have obligations at fiscal year-end, contingent upon contractors and vendors’ performance, for outstanding purchase orders and outstanding contracts. These obligations are included in the restricted, committed, or assigned fund balances in the governmental funds.

The amounts of these encumbrances are as follows:

General Fund	Capital Projects Fund	Grants Fund	Nonmajor Governmental Funds	Total
\$ 10,342,089	\$ 36,464,379	\$ 25,599,364	\$ 8,031,831	\$ 80,437,663

The Capital Projects Fund had additional commitments specific to capital projects of \$48,626,656 as of June 30, 2022.

The Memphis and Shelby County Sports Authority, Inc. is a joint venture organization that has issued revenue bonds for construction of a sports and entertainment facility. Although the City of Memphis and Shelby County are not legally liable for the debt, they have agreed to share equally in the payment of the debt if the Authority is unable to pay. See further explanations in Note IV (M).

**(M) Joint Ventures, Jointly Governed Organizations and Related Organizations**

**Joint Ventures:**

Joint ventures are defined in generally accepted accounting principles as organizations owned, operated or governed by two or more participants where no single participant has the ability to unilaterally control the financial or operating policies of the joint venture. Participants must maintain an ongoing financial responsibility for, or financial interest in, the joint venture. The following organizations qualify as joint ventures of Shelby County. References to the appointment of members of boards or commissions include both those appointed and those serving ex officio. Appointment usually includes confirmation by the appropriate legislative body.

*Memphis and Shelby County Sports Authority, Inc. (the Authority)*

The Authority was chartered in 1997 under a State statute that permits sports authorities to receive certain sales taxes generated by major league sports franchises. In 2001, the City of Memphis and Shelby County entered into the “Memphis Arena Project Agreement” to bring an NBA professional team to Memphis.

A major part of that agreement required the construction of a new multipurpose sports and entertainment facility. Financing for construction of this facility (now known as FedEx Forum) has been done through the Authority.

The Authority has issued long-term debt with principal balance of \$102,795,000 owed as of December 31, 2021. Title to the facility is held by the New Memphis Arena Public Building Authority of Memphis and Shelby County, a joint venture; see below for more information on that entity. The Authority’s revenue bonds are payable from seat rental fees, certain state sales taxes generated by the professional basketball team, car rental taxes, City and County-wide hotel/motel taxes, and in lieu of tax payments by the Memphis Light Gas and Water Division.

The Authority is a joint venture between the City of Memphis and the County and has a board whose members the City and the County jointly appoint. Although the bond indentures state that the City and County are not legally liable for the indebtedness of the Authority, under agreement, the City and County have agreed to pay, in equal amounts, the debt if the Authority is unable to pay. During the year ended June 30, 2022, the County transferred to the Sports Authority for debt service purposes the amount of \$3,001,336 from car rental taxes and \$5,079,758 from hotel/motel taxes. Financial statements for the Memphis and Shelby County Sports Authority, Inc. may be obtained from the Administrator of Finance, Shelby County Government, 160 N. Main Street, Suite 800, Memphis, Tennessee 38103.

	Memphis and Shelby County Sports Authority, Inc. <u>(December 31, 2021)</u>
Assets	\$ 36,959,219
Deferred Outflows	6,847,992
Liabilities	103,200,377
Deferred inflows	---
Net position	(59,393,166)
Operating expenses and Non-Operating expenses	8,921,752
Operating revenues and Non-Operating income	23,876,487
Change in net position	14,954,735

*New Memphis Arena Public Building Authority of Memphis and Shelby County (New PBA)*

The New PBA was created in August 2001 by Shelby County and the City of Memphis. It is a nonprofit corporation established under statutes of the State of Tennessee. In June 2001, the City of Memphis, Shelby County, and HOOPS, L.P. (the previous NBA franchise ownership entity) entered into the “Memphis Arena Project Agreement.” Under this agreement, a new arena would be constructed and leased to HOOPS, L.P. as part of the agreement to bring a professional basketball (NBA) team to Memphis. The primary purpose of the New PBA was to construct and hold title to this new multi-purpose sports and entertainment facility (now known as FedEx Forum). Upon completion of the facility, it was leased to and operated by HOOPS, LP. In 2012, Memphis Basketball, LLC purchased the NBA franchise from HOOPS, L.P. and now leases and operates FedEx Forum.

Funding for construction of the facility was provided primarily through the Memphis and Shelby County Sports Authority, Inc., a separate joint venture as explained above. However, the New PBA holds title to the building.

The New PBA is a joint venture between the City of Memphis and the County. A Board of Directors whose members are jointly appointed by the City of Memphis and Shelby County governs it. The City and County maintain an ongoing financial responsibility for subsidies to finance the New PBA’s capital expenditures and operations. The County also paid \$251,750 for insurance on the facility.

Since the PBA’s only assets are the ownership rights to the FedEx Forum Arena, and since there has been no financial activity for the fiscal year, the Tennessee Comptroller of the Treasury has granted approval for an exemption from

the annual audit requirement. As of December 31, 2007 - the most recent financial statements available - the PBA reported assets of \$209,123,653 and net assets of \$209,123,653.

***Jointly Governed Organizations:***

The County in conjunction with the City of Memphis has joint control of the following organizations through the appointment of their boards. They are not considered joint ventures because the County and the City retain no ongoing financial responsibility or financial interest.

*Memphis and Shelby County Community Redevelopment Agency (CRA)* is jointly governed by the City of Memphis and the County. The CRA is empowered to do all things necessary to plan, finance and implement development and redevelopment activities in blighted areas of Memphis and Shelby County. The CRA monitors trusts established to fund debt issued, with repayment to be provided by tax increment financing for the Uptown Redevelopment, Highland Row, and Binghampton projects. Three board members are appointed by the Mayor of the City of Memphis with approval of the Memphis City Council; three members are appointed by the County Mayor with approval of the County Commission; and one member is jointly appointed by the mayors of the City of Memphis and County with joint approval by the Memphis City Council and County Commission. All board member terms are for four years. Financial Statements for the CRA may be obtained from the City of Memphis Division of Planning and Development, 125 N. Main, Suite 468, Memphis, Tennessee 38103.

*Economic Development Growth Engine Industrial Development Board of the City of Memphis and County of Shelby, Tennessee (EDGE)* was created in 2011 by joint resolutions of the City of Memphis and Shelby County Government to have a single entity perform economic development activities on behalf of the governments. EDGE has its own nine-member Board of Directors and Certificate of Incorporation; the City and the County jointly appoint board members. EDGE replaced the Industrial Development Board of Memphis and Shelby County, the Depot Redevelopment Corporation of Memphis and Shelby County, Foreign Trade Zone 77, the Memphis and Shelby County Port Commission and the Office of Economic Development of Memphis and Shelby County. Inasmuch as all these entities could not immediately be terminated for various reasons, all the entities now have a common governing board so they all essentially operate as one entity. Memphis and Shelby County have no ongoing financial responsibility for EDGE or the related entities now operated under the EDGE umbrella, but they may voluntarily agree to such. During FY 2012, at the request of Shelby County, EDGE agreed to issue through the Port Commission their bonds in the amount of \$20,397,500; these funds were loaned to the County to partially finance a new manufacturing facility for a newly recruited business. The County agreed to provide to EDGE/Port Commission the funds necessary to repay the debt. On June 15, 2022, at the request of the County, the Economic Development Growth Ending (EDGE) issued \$14,467,500 bonds with an interest rate of 2.96% to refund the 2011 EDGE/Port Commission Bonds and to pay costs associated with closing. The County agreed to provide to EDGE the funds necessary to repay the debt. This obligation is reported as long-term debt in the County's Statement of Net Position (see also Note IV (G)).

The *Downtown Memphis Commission* is responsible for promotion and redevelopment of the Memphis Center City area. The mayors of the City of Memphis and County appoint the 16 board members for three-year terms, with approval by the Memphis City Council and the County Commission.

The *Memphis and Shelby County Center City Downtown Parking Authority* manages five downtown parking garages, establishes, and coordinates uniform parking policies and parking management in the downtown Memphis area. The mayors of the City of Memphis and County appoint the seven-member board.

The *Memphis Center City Revenue Finance Corporation (Finance Corporation)* is a nonprofit corporation established jointly by the City of Memphis and the County under the laws of the State of Tennessee. The Finance Corporation provides various forms of financial assistance to development projects.

The City of Memphis appoints four board members; the County appoints four members; and the City of Memphis and County jointly appoint one member, all for six-year terms, with approval by the Memphis City Council and the County Commission.

The *Memphis and Shelby County Film and Television Commission* was jointly established by the City of Memphis and Shelby County Government to initiate, recommend and/or support policies, programs, projects and events that support the film and television production industry. The City and the County each appoint eleven (11) members of the Commission board.

**Related Organizations:**

The *Shelby County Health, Housing and Education Facilities Board* was established to assist in the financing of health facilities, educational facilities, and housing facilities for low and moderate income families, disabled individuals and the elderly. The financings are accomplished through the issuance of revenue bonds payable solely from the revenues of the project. The taxpayers and the County are never liable for the repayment of the bonds. The County Mayor appoints all nine members of the Board, but the County is not financially accountable for the organization.

The *Memphis and Shelby County Airport Authority* owns and operates Memphis International Airport and two general aviation airports. The Mayor of City of Memphis appoints six of the seven board members, and the County Mayor, appoints one, all for seven-year terms, subject to confirmation by the Memphis City Council. The Airport Authority is a component unit of the City of Memphis.

**(N) Other Postemployment Benefits**

Retired employees of the County and former employees receiving long-term disability benefits through the County’s program may participate in postemployment benefits (health and life insurance) through the Shelby County OPEB Trust (Trust). The Trust is a single-employer defined benefit plan. The benefits provided are health insurance and life insurance. Audited GAAP financial statements for the Trust can be obtained from Administrator of Finance, Shelby County Government, 160 N. Main Street, Suite 800, Memphis, Tennessee 38103.

*Employees covered by benefit terms*

The following table summarizes the membership of the Trust as of June 30, 2021:

	<u>Total</u>
Inactive employees and beneficiaries currently receiving benefits	3,187
Inactive members entitled to but not receiving benefits	---
Active participants	<u>4,933</u>
Total Membership	<u><u>8,120</u></u>

Based on prior year standard investment policy, plan members receiving health insurance under the County’s plan pay a monthly premium based on the benefits experience of the retiree group. Plan members receiving life insurance under the Trust contribute an amount that is 30% of the composite (average) premium for both active and retired employees. The Trust pays an age-adjusted premium for the retiree life insurance.



The County provides employer contributions to the Trust. The County contributes the actuarially determined contribution (ADC), or more, as a percent of payroll from the active employees based on the latest available actuarial valuation at the time the budget is approved for a fiscal year. The FY2022 contribution was 0.20% of payroll. Active employees are not required to contribute to the OPEB Trust.

The net OPEB liability was measured as of June 30, 2021, and the total net OPEB liability used to calculate the net OPEB liability was determined by actuarial valuations as of that date.

*Actuarial assumptions*

System:		
Inflation	2.50	percent
Real wage growth	0.25	percent
Wage inflation	2.75	percent
Salary Increases	2.75-5.25	percent, including inflation
Long-term Investment rate of return, net of OPEB investment expense	5.25	percent, including inflation
Municipal Bond Index rate at prior measurement date	2.19	percent
Municipal Bond Index rate at measurement date	2.13	percent
Single Equivalent Interest rate at measurement date	5.25	percent
Single Equivalent Interest rate at prior measurement date	5.25	percent

*Health Care Cost Trend Rate*

Healthcare cost trend rate	2021*
Pre-medicare	7.00%
	2021**
Medicare	5.125%

\*decreasing to an ultimate rate of 4.50% by 2031

\*\*decreasing to an ultimate rate of 4.50% by 2024

The mortality rates for healthy participants are the RP-2014 Mortality Table with Blue Collar Adjustment projected to 2020 with projection scale MP-2017, with adjustments for experience for retired participants.

The mortality rates for disabled participants are the RP-2014 Disabled Mortality Table projected to 2020 with projection scale MP-2017. There is a margin for future mortality improvement in the tables used by the System.

The actuarial demographic assumptions used in the June 30, 2021 valuation were based on the results of an actuarial experience study for the period July 1, 2012 – June 30, 2017. The Retirement Board of Trustees based the actuarial economic assumptions used in the June 30, 2021 valuation on the results of an Economic Experience Investigation as of June 30, 2015 with the assumed investment Rate of Return further reduced to 5.25 percent on September 13, 2016.

The remaining actuarial assumptions (e.g., initial per capita costs, health care cost trends, rate of plan participation, rates of plan election, etc.) used in the June 30, 2020 valuation were based on a review of recent plan experience done concurrently with the June 30, 2020 valuation.

Several factors should be considered in evaluating the long-term rate of return assumption, including long-term historical data, estimates inherent in current market data, and a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected return, net of investment expense and inflation) are developed by the investment consultant for each major asset class. These ranges should be combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and then adding expected inflation. The capital market assumptions developed by the investment consultant may cover a shorter investment horizon and may not be useful in setting the long-term rate of return for funding OPEB plans, which are likely to cover a longer timeframe. The assumption is intended to be a long-term assumption and is not expected to change absent a significant change in the asset allocation, a change in the inflation assumption, or a fundamental change in the market that alters expected returns in future years.

The target asset allocation and best estimates of geometric real rates of return for each major asset class are summarized in the following table:

Asset Class	Target Allocation	Expected Return
Cash & Cash Equivalents	1.5 %	1.8 %
Core Fixed Income	13.0	2.3
Emerging Markets Fixed Income	3.0	4.5
High Yield Fixed Income	4.5	5.4
U.S. Equities	32.0	7.0
International Equities	7.0	7.5
Emerging Market Equities	4.0	7.5
Low Volatility Equities	5.0	7.5
Structured Credit	4.0	10.0
Hedged Strategies-Absolute Return	6.0	5.6
MLP Infrastructure	4.0	9.6
Private Real Estate	4.0	7.8
Public REITs	2.0	6.3
Private Real Assets	2.0	8.7
Private Equity	8.0	9.2
Total	100.0 %	

The following exhibit presents the NOL of the Plan, calculated using current health care cost trend rates, as well as what the Plan's NOL would be if it were calculated using health care cost trend rates that are one percentage point lower or one percentage point higher than the current rate:

*Health Care Cost Trend Rates*

	(\$ in thousands)		
	1%	Current	1%
	<u>Decrease</u>	<u>Discount Rate</u>	<u>Increase</u>
Net OPEB liability/(asset)	\$ (130,345)	\$ (119,734)	\$ (107,100)

The following exhibit presents the NOL of the Plan, calculated using the discount rate of 5.25%, as well as what the Plan's NOL would be if it were calculated using a Discount Rate that is one percentage point lower or one percentage point higher than the current rate:

*Interest Rates*

	(\$ in thousands)		
	1%	Current	1%
	<u>Decrease</u>	<u>Discount Rate</u>	<u>Increase</u>
	4.25%	5.25%	6.25%
Net OPEB liability/(asset)	\$ (93,284)	\$ (119,734)	\$ (141,762)

*Changes in the Net OPEB Liability*

	(\$ in thousands)		
	Total OPEB	Fiduciary Net	Net OPEB
	Liability	Position	Liability
	(a)	(b)	(a) - (b)
Balances at June 30, 2020	\$ 223,579	\$ 262,499	\$ (38,920)
Changes for the year:			
Service cost	3,087	---	3,087
Interest	11,393	---	11,393
Difference between expected and actual experience	(15,903)	---	(15,903)
Changes in assumptions	2,383	---	2,383
Contributions - employer	---	3,146	(3,146)
Contributions - employee	---	3,393	(3,393)
Net investment income	---	75,782	(75,782)
Benefits payments	(13,298)	(13,298)	---
Administrative expense	---	(547)	547
Other	---	---	---
Net change	<u>(12,338)</u>	<u>68,476</u>	<u>(80,814)</u>
Balances at June 30, 2021	<u>\$ 211,241</u>	<u>\$ 330,975</u>	<u>\$ (119,734)</u>

For the year ended June 30, 2021, Shelby County Government recognized OPEB income of \$36,236,000 from the Trust.

*OPEB Related Deferred Outflows and Inflows*

The table below provides a summary of the OPEB related deferred outflows and inflows as of June 30, 2021:

	(\$ in thousands)	
	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 2,124	\$ 36,652
Changes in assumptions	1,945	16,337
Net difference between projected and actual earnings on Plan investments	---	38,163
Employer contributions subsequent to measurement date	530	---
<b>Total</b>	<b>\$ 4,599</b>	<b>\$ 91,152</b>

Amounts reported as deferred inflows of resources related to OPEB will be recognized as follows:

	(\$ in thousands)
Year ended June 30,	
2022	\$ (25,791)
2023	(22,366)
2024	(19,383)
2025	(18,448)
2026	(1,095)
Thereafter	---

In the table above, positive amounts will increase OPEB expense while negative amounts will decrease OPEB expense.

**(O) Pensions**

**Shelby County Retirement System**

*Plan Description*

The Shelby County Retirement System (the System) is a single employer defined benefit public employee retirement system (PERS) established by Shelby County, Tennessee. The system is administered by a board, the majority of whose members are nominated by the Shelby County Mayor, subject to approval by the Shelby County Board of Commissioners. The system issues a publicly available financial report that includes financial statements and required supplemental information. Audited GAAP financial statements may be obtained by writing to the Shelby County Retirement System, 160 N. Main, Suite 701, Memphis, TN 38103 or calling (901) 222-1950.

Substantially all full-time and permanent part-time employees of the county are required, as a condition of employment, to participate in the System. Once becoming a participant, a person will continue to participate as long as he or she is an employee of the County.

#### *Benefits Provided*

The System consists of four plans (Plans A, B, C and D), which are legally one reporting entity. All System plans are contributory. All plans provide retirement as well as survivor and disability defined benefits.

Plan A is for employees hired between December 1, 1978 and February 28, 2005, and those employees that elected to transfer to Plan A from Plan B before January 1, 1981. Retirement benefits are calculated based upon number of years of credited service, age at the time pension payments begin, and final average earnings as defined in the plan as an average of the earnings in the 36-consecutive-month period of employment in which the earnings were highest. Survivor benefits generally are payable to the employee's spouse in an amount equal to 75% of the calculated pension due the employee once the spouse attains age 65. Other options and restrictions apply to pensions and survivor benefits as detailed in the plan. Disability pension benefits are generally provided through a separate insurance contract maintained by the County. Plan A does not provide any disability benefits for participants who were active employees on January 1, 2002 except in certain circumstances as outlined in the plan.

Benefit terms provide for annual cost-of-living adjustments to each employee's retirement allowance beginning the calendar year after a pensioned participant attains age 65. The adjustment is the lesser of the percentage increase in the federally calculated Consumer Price Index – All Urban Consumers (CPI-U) for the 12-month period ending on the previous September 30 or 4%.

Plan B is for employees hired prior to December 1, 1978. Retirement benefits are calculated based upon 2.7% of final average earnings multiplied by the lesser of years of credited service or 25 years, plus 1% of final average earnings multiplied by years of credited service in excess of 25 but no more than 35. Survivor benefits are generally payable to the employee's spouse, or, in the absence of a spouse, the employee's eligible children as defined in the plan in an amount equal to 100% of the benefits payable to the employee. Other options and restrictions apply to pensions and survivor benefits as detailed in the plan. Disability pension benefits are only available to those employees who incur line-of-duty disability.

Benefit terms provide for annual cost-of-living adjustments to each employee's retirement allowance beginning the calendar year after a pensioned participant attains age 65. The adjustment is the lesser of the percentage increase in the federally calculated CPI-U for the 12-month period ending on the previous September 30 or 1%.

Plan C became effective September 1, 2005 for all employees hired after February 28, 2005 but before July 1, 2011 and includes all full-time, part-time and elected employees, employees of all joint City/County agencies administrated by Shelby County, and members of Plan A electing to transfer to Plan C. CETA employees, Board of Education employees, employees electing Social Security coverage, and Joint City/County agencies not administered by Shelby County cannot participate. Retirement benefits are calculated in one of two ways, whichever produces the highest benefit to the employee: (1) based upon number of years of credited service, final average earnings as defined in the plan as an average of the earnings in the 36-consecutive-month period of employment in which the earnings were highest, and a percentage determined by options detailed in the plan – maximum of 2.35%, or (2) the "Life Annuity Equivalent" based upon the employee's age when payments begin, using actuarial factors contained in the plan document, applied to the employee's benefit accrual account under the plan. Survivor benefits are generally payable as follows: (1) any dependent children as defined in the plan receive 50% of final average earnings to be divided equally for as long as they remain dependent, or (2) a spouse, as defined in the plan, will receive the greater of 75% of the amount calculated based on credited years of service, average final earnings, and 2.35% or the "Life Annuity Equivalent" based upon the spouse's age and actuarial factors contained in the plan. Other options and restrictions apply to pensions and survivor benefits as detailed in the plan. Disability pension benefits are generally provided

through a separate insurance contract maintained by the County. Plan C does not provide any disability benefits for participants except under a single exception applicable only to former employees who transferred to City of Memphis employment as outlined in the plan.

Benefit terms provide for annual cost-of-living adjustments to each employee’s retirement allowance beginning the calendar year after a pensioned participant attains age 65. The adjustment is the lesser of the percentage increase in the federally calculated CPI-U for the 12-month period ending on the previous September 30 or 4%.

Plan D includes all employees hired on or after July 1, 2011. Retirement benefits are calculated using the average over the five highest consecutive years of earnings and are eligible for early retirement at age 62 (at age 50 with the last 20 years of credited service in a public safety classification) and normal retirement at age 67 (at age 55 with the last 7.5 years of credited service in a public safety classification). Survivor benefits for the eligible beneficiary will be based on years of credited service and determination of in line-of-duty or not in line-of-duty death. A surviving spouse, as defined in the plan, will receive 75% of the participant’s pension at age 67 if the participant dies after completion of 15 years of credited service. Disability pension benefits are generally provided through a separate insurance contract maintained by the County, except for transfers as outlined in the plan.

Benefit terms provide for annual cost-of-living adjustments to each employee’s retirement allowance beginning the calendar year after a pensioned participant attains age 67. The adjustment is the lesser of the percentage increase in the federally calculated CPI-U for the 12-month period ending on the previous September 30 with a maximum of 2%.

*Employees Covered by Benefit Terms*

The following table summarizes the membership of the System as of June 30, 2021, the valuation and measurement date:

	<u>Plan A</u>	<u>Plan B</u>	<u>Plan C</u>	<u>Plan D</u>	<u>Total</u>
Inactive employees and beneficiaries currently receiving benefits	2,059	767	1,348	13	4,187
Inactive employees and beneficiaries entitled to but not yet receiving benefits	145	---	53	13	211
Inactive participants entitled to a refund of contributions	32	---	92	409	533
County to City transfers	121	---	6	1	128
Active participants	<u>987</u>	<u>1</u>	<u>1,472</u>	<u>2,473</u>	<u>4,933</u>
Total	<u>3,344</u>	<u>768</u>	<u>2,971</u>	<u>2,909</u>	<u>9,992</u>

*Contributions*

Contributions for participants in the System are established by the Shelby County Retirement System Board of Administration and Trust (the Board) based on actuarial valuations. Contribution requirements for the employer are based on the same actuarial valuations used by the Board and are established by the Shelby County Board of Commissioners in the fiscal year budget appropriations, which can be amended by resolution. The County does not receive the actuarial report until several months into the fiscal year to which the report relates. Due to budgetary procedures, the County makes contributions based on the latest actuarial report received at the date a new fiscal year’s budget is being prepared. Contributions for fiscal year 2022 were based on the actuarial report as of June 30, 2020.

Based on the actuarial valuation, the recommended employer contribution rate for fiscal year 2022 is 23.78%. The employer actual contribution rate is 24.20%; Plan B, Plan C, and Plan D participants contribute 8% of their earnings, with some exceptions of employees of Plan B with more than 35 years of service. Plan A participants contribute 2.0%. This resulted in total contributions of \$78,204,000 (\$59,951,000 of employer contributions and \$18,253,000 of employee contributions).

The net pension liability for all plans was measured as of June 30, 2021, and the total pension liability used to calculate the net pension liability was determined by actuarial valuations as of that date.

*Actuarial assumptions*

System:

Inflation	2.40	percent
Salary Increases	2.65 - 5.15	percent, including inflation
Investment rate of return	6.70	percent, net of pension plan investment expense, including inflation
Cost-of-Living Adjustment	1.00	percent per year, compounded for Plan B
	2.65	percent per year, compounded for Plan A and Plan C
	2.00	percent per year, compounded for Plan D

For the period after retirement and for dependent beneficiaries, mortality rates for the System were based on the RP-2014 Mortality Table with Blue Collar Adjustment projected to 2020 with projection scale MP-2017, set forward two years for males and set forward three years for females, with rates at ages 70 and below adjusted by 125% for both males and females and rates at ages above 70 adjusted by 85% for females only. The RP-2014 Disabled Mortality Table projected to 2020 with projection scale MP-2017 is used for the period after disability retirement. The RP-2014 Mortality Table with Blue Collar Adjustment projected to 2020 with projection scale MP-2017 is used for both males and females while in active service.

The System’s actuarial demographic assumptions used in the June 30, 2021 valuation were based on the results of an actuarial experience study for the period July 1, 2012 – June 30, 2017. Additional assumption changes were adopted by the Board on November 9, 2021.

The discount rate used to measure the total pension liability for the System at June 30, 2021 was the long-term rate of return, 6.70 percent. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rates and that employer contributions will be made equal to the difference between the actuarially determined contribution and member contributions. Projected future benefit payments for all current plan members were projected through 2119.

Based on those assumptions, the fiduciary net position for all plans was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability, and a municipal bond rate was not used in determining the discount rate.

The System’s long-term expected rate of return on pension plan investments was determined using a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

The target asset allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Domestic Equity	32.0 %	6.0 %
International Equity	7.0	6.5
Low Volatility Equity	5.0	6.5
Private Equity	8.0	8.2
Core Fixed Income	13.0	1.3
High Yield Fixed Income	4.5	4.4
EM Fixed Income	3.0	3.5
Public Real Estate	2.0	5.3
EM Equities	4.0	6.5
Credit Opportunities	4.0	9.0
Absolute Return	6.0	4.6
Private Real Estate	4.0	6.8
Private Real Asset	2.0	7.7
MLPs	4.0	8.6
Cash	1.5	0.8
Total	100.0 %	

The following presents net pension liability, calculated using the above stated discount rates, as well as what the net pension liability would be if it were calculated using a discount rate that is one percentage point lower or one percentage point higher than the current rate:

	1% Decrease	Current Rate	1% Increase
	5.70%	6.70%	7.70%
Net pension liability (\$ thousands)	\$ 691,075	\$ 458,893	\$ 264,130



*Changes in the Net Pension Liability*

	(\$ in thousands)		
	Total Pension Liability	Fiduciary Net Position	Net Pension Liability
	(a)	(b)	(a) - (b)
Balances at June 30, 2020	\$ 1,879,540	\$ 1,178,569	\$ 700,971
Changes for the year:			
Service cost	29,741	---	29,741
Interest	124,258	---	124,258
Difference between expected and actual experience	(7,019)	---	(7,019)
Changes in assumptions	11,716	---	11,716
Contributions - employer	---	59,951	(59,951)
Contributions - employee	---	18,253	(18,253)
Net investment income	---	323,633	(323,633)
Benefits payments, including refunds of employee contributions	(106,189)	(106,189)	---
Administrative expense	---	(1,063)	1,063
Net change	<u>52,507</u>	<u>294,585</u>	<u>(242,078)</u>
Balances at June 30, 2021	<u>\$ 1,932,047</u>	<u>\$ 1,473,154</u>	<u>\$ 458,893</u>

For the year ended June 30, 2022, Shelby County Government recognized pension expense of \$34,055,000 from the System.

*Pension Related Deferred Outflows and Inflows*

The table below provides a summary of the pension related deferred outflows and inflows as of June 30, 2021:

	(\$ in thousands)	
	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 11,672	\$ 7,874
Changes of assumptions	31,183	5,059
Net difference between projected and actual earnings on Plan investments	---	118,696
Employer contributions subsequent to measurement date	62,916	---
Total	<u>\$ 105,771</u>	<u>\$ 131,629</u>

Amounts reported as deferred outflows of resources and deferred inflows of resources related to pension will be recognized as follows:

Year ended June 30,	(\$ in thousands)
2021	\$ (10,313)
2022	(8,890)
2023	(21,375)
2024	(48,196)
Thereafter	---

In the table above, positive amounts will increase pension expense while negative amounts will decrease pension expense.

#### *Tennessee Consolidated Retirement System*

The County also participates in the pension plan of the Tennessee Consolidated Retirement System (TCRS). The County has only one participant in the plan and overall plan activity is immaterial to the County's financial statements. As the plan is immaterial, the County has not recorded the related balances or further disclosed detailed information on the plan.

#### **Pension plans of the component units:**

The primary government does not act in a trustee capacity for the assets of the pension plans of the component units.

#### *Shelby County Board of Education (the Board of Education)*

On behalf of its teachers, the Board of Education contributes to the State Employees, Teachers, and Higher Education Employees' Pension Plan (SETHEEPP), a cost-sharing multiple-employer defined benefit pension plan administered by the Tennessee Consolidated Retirement System (TCRS). The TCRS issues a publicly available financial report that includes financial statements and required supplementary information for the SETHEEPP. That report may be obtained by writing to the Tennessee Treasury Department, Consolidated Retirement System, 10<sup>th</sup> Floor Andrew Jackson Building, Nashville, TN 37243-0203 or can be accessed at [www.treasury.state.tn.us](http://www.treasury.state.tn.us).

All non-teachers employed by the Board of Education are members of the Political Subdivision Pension Plan (PSPP), an agent multiple-employer defined benefit pension plan administered by TCRS. The TCRS issues a publicly available financial report that includes financial statements and required supplementary information for PSPP. That report may be obtained by writing to the Tennessee Treasury Department, Consolidated Retirement System, 10<sup>th</sup> floor Andrew Jackson Building, Nashville, TN 37243-0230 or can be accessed at [www.treasury.state.tn.us](http://www.treasury.state.tn.us).

#### *Shelby County Health Care Corporation (Regional One Health)*

Effective July 1, 1985, Regional One Health established the Regional Medical Center at Memphis Retirement Investment Plan, a defined contribution pension plan. In a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings. Financial statements of the Regional Medical Center at Memphis Retirement Investment Plan are available from Shelby County Health Care Corporation, 877 Jefferson Avenue, Memphis, Tennessee 38103.

More details about all plans of component units are available in the separately issued financial reports of the component units and in the separately issued financial reports of the retirement plans as noted above.

**(P) Deferred Compensation**

The County established for its eligible employees *The Shelby County Government 457 Deferred Compensation Plan* in accordance with Internal Revenue Code Section 457. The County serves as the Plan administrator and is the named fiduciary. The plan, available to all employees, permits deferral of a portion of salary until future years. All costs of administering and funding the plan are the responsibility of the plan participants. The plan assets remain the property of the contributing employees and are excluded from the accompanying financial presentation.

**(Q) Restatement of Net Position**

In fiscal year 2022, a prior period adjustment occurred to record revenue in the proper period for the Grants fund, in the amount of \$876,182.

Beginning net position has been restated as follows:

*Fund Level*

	<u>Grants Fund</u>
June 30, 2021, reported	\$ 19,166,177
Prior period adjustment	876,182
June 30, 2021, restated	<u><u>\$ 20,042,359</u></u>

*Government-wide*

	<u>Governmental Activities</u>
June 30, 2021, reported	\$(530,014,680)
Prior period adjustment	876,182
June 30, 2021, restated	<u><u>\$(529,138,498)</u></u>

**(R) Subsequent Events**

On December 12, 2022, the County issued 2022 Series A General Obligation Public Improvement and School Bonds in the aggregate principal amount of \$152,975,000. The proceeds of the Series 2022 Bonds will provide funding to finance various public works projects in the County, including schools within the County’s school system and schools within various municipal schools districts in the County; and pay the costs of issuance with respect to the 2022 Series A Bonds.

**Shelby County, Tennessee**

**Required Supplementary Information  
Other Postemployment (OPEB) Trust Fund  
For the Year Ended June 30, 2022**

(\$ in thousands)	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Actuarially determined employer contributions*	\$ 15,811	\$ 12,984	\$ 13,717	\$ 9,129	\$ 5,948	\$ 3,054	\$ 3,054	\$ 532
Actual employer contributions	31,445	21,266	15,873	14,371	9,812	3,920	3,142	530
Annual contribution deficiency/(excess)	\$ (15,634)	\$ (8,282)	\$ (2,156)	\$ (5,242)	\$ (3,864)	\$ (866)	\$ (88)	\$ 2
Covered payroll	\$ 253,536	\$ 254,988	\$ 255,925	\$ 264,317	\$ 263,235	\$ 265,883	\$ 265,935	\$ 260,404
Actual contributions as a percent of covered payroll	12.40%	8.34%	6.20%	5.44%	3.73%	1.47%	1.18%	0.20%

\* Actuarially determined employer contributions calculated as of June 30, two years prior to the end of the fiscal year in which contributions are reported.

**Required Supplementary Information  
Other Postemployment (OPEB) Trust Fund  
For the Year Ended June 30, 2022**

**Changes in Net OPEB Liability**

	<u>(\$ in thousands)</u> <u>2017</u>	<u>(\$ in thousands)</u> <u>2018</u>	<u>(\$ in thousands)</u> <u>2019</u>	<u>(\$ in thousands)</u> <u>2020</u>	<u>(\$ in thousands)</u> <u>2021</u>
Fiscal year-end (measurement date)					
<u>Total OPEB Liability</u>					
Service cost	\$ 5,409	\$ 4,887	\$ 4,571	\$ 3,935	\$ 3,087
Interest	15,541	14,285	13,777	13,075	11,393
Differences between expected and actual experience	(10,467)	7,364	(2,655)	(34,771)	(15,903)
Changes in assumptions	(20,278)	(23,136)	(17,014)	(2,060)	2,383
Benefit payments, including refunds of employee contributions	(14,865)	(13,388)	(12,948)	(11,139)	(13,298)
Net change in total OPEB liability	<u>(24,660)</u>	<u>(9,988)</u>	<u>(14,269)</u>	<u>(30,960)</u>	<u>(12,338)</u>
Total OPEB Liability - beginning	303,456	278,796	268,808	254,539	223,579
Total OPEB Liability - ending	<u>\$ 278,796</u>	<u>\$ 268,808</u>	<u>\$ 254,539</u>	<u>\$ 223,579</u>	<u>\$ 211,241</u>
<u>Plan Fiduciary Net Position</u>					
Contributions - employer	\$ 15,873	\$ 14,371	\$ 9,824	\$ 3,925	\$ 3,146
Contributions - employee	6,310	4,393	4,561	3,981	3,393
Net investment income	26,640	20,555	12,677	(7,132)	75,783
Benefit payments, including refunds of employee contributions	(14,865)	(13,388)	(12,948)	(11,139)	(13,298)
Administrative expenses	(537)	(622)	(630)	(608)	(547)
Other	22	2,541	16	---	---
Net change in Plan Fiduciary Net Position	<u>33,443</u>	<u>27,850</u>	<u>13,500</u>	<u>(10,973)</u>	<u>68,476</u>
Plan Fiduciary Net Position - beginning	198,677	232,121	259,971	273,472	262,499
Plan Fiduciary Net Position - ending	<u>\$ 232,120</u>	<u>\$ 259,971</u>	<u>\$ 273,471</u>	<u>\$ 262,499</u>	<u>\$ 330,975</u>
Net OPEB Liability (Asset) - ending	<u>\$ 46,672</u>	<u>\$ 8,837</u>	<u>\$ (18,932)</u>	<u>\$ (38,920)</u>	<u>\$ (119,734)</u>

**Required Supplementary Information  
Other Postemployment (OPEB) Trust Fund Liability  
For the Year Ended June 30, 2022**

	Net OPEB Liability					
	2016	2017	2018	2019	2020	2021
Total OPEB Liability	\$ 303,456	\$ 278,796	\$ 268,808	\$ 254,539	\$ 223,579	\$ 211,241
Plan Fiduciary Net Position	198,677	232,121	259,971	273,472	262,499	330,975
Net OPEB Liability (Asset)	104,779	46,675	8,837	(18,933)	(38,920)	(119,734)
Plan Fiduciary Net Position as a percentage of the Total OPEB Liability	65.47%	83.26%	96.71%	107.44%	117.41%	156.68%
Covered Payroll	\$ 254,988	\$ 255,925	\$ 264,317	\$ 263,235	\$ 265,883	\$ 265,935
Net OPEB Liability as a percentage of covered payroll	41.09%	18.24%	3.34%	-7.19%	-14.64%	-45.02%

Required Supplementary Information  
 Other Postemployment (OPEB) Trust Fund  
 Annual Money Weighted Return  
 For the Year Ended June 30, 2022

	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	Average
Annual money rate of return, net of investment expenses	12.35%	15.44%	0.89%	-4.11%	13.42%	9.00%	4.93%	-2.67%	29.35%	-10.20%	6.29%

**Required Supplementary Information  
Shelby County Retirement System  
For the Year Ended June 30, 2022**

**Schedule of Changes in Net Pension Liability**

Fiscal year-end (measurement date)	Shelby County Retirement System (\$ in thousands)							
	2014	2015	2016	2017	2018	2019	2020	2021
<b>Total Pension Liability</b>								
Service cost	\$ 23,641	\$ 25,533	\$ 24,763	\$ 27,640	\$ 27,509	\$ 27,937	\$ 28,593	\$ 29,791
Interest	104,504	108,830	110,121	112,438	115,865	117,135	122,246	124,258
Changes of benefit terms	---	---	---	---	---	---	---	---
Differences between expected and actual experience	---	(6,934)	(4,524)	(3,124)	14,741	26,366	(4,036)	(7,019)
Changes in assumptions	---	59,700	90,986	---	(47,235)	---	37,760	11,716
Benefit payments, including refunds of employee contributions	(71,577)	(76,562)	(81,902)	(86,285)	(89,756)	(95,839)	(101,084)	(106,189)
Net change in total pension liability	56,568	110,567	139,444	50,669	21,124	75,599	83,479	52,507
Total Pension Liability - beginning	1,342,090	1,398,658	1,509,225	1,648,669	1,699,338	1,720,462	1,796,061	1,879,540
Total Pension Liability - ending	\$ 1,398,658	\$ 1,509,225	\$ 1,648,669	\$ 1,699,338	\$ 1,720,462	\$ 1,796,061	\$ 1,879,540	\$ 1,932,047
<b>Plan Fiduciary Net Position</b>								
Contributions - employer	\$ 31,976	\$ 34,213	\$ 35,864	\$ 41,888	\$ 53,251	\$ 60,715	\$ 58,778	\$ 59,951
Contributions - employee	13,917	15,235	15,599	15,688	16,314	17,289	17,887	18,253
Net investment income	156,598	6,327	(30,836)	118,103	72,605	51,453	(20,262)	323,633
Benefit payments, including refunds of employee contributions	(71,577)	(76,562)	(81,902)	(86,285)	(89,756)	(95,839)	(101,084)	(106,189)
Administrative expenses	(1,337)	(1,705)	(1,722)	(1,242)	(1,129)	(952)	(990)	(1,063)
Other	---	---	---	---	---	---	---	---
Net change in Plan Fiduciary Net Position	129,577	(22,492)	(62,997)	88,152	51,285	32,666	(45,671)	294,585
Plan Fiduciary Net Position - beginning	1,008,049	1,137,626	1,115,134	1,052,137	1,140,289	1,191,574	1,224,240	1,178,569
Plan Fiduciary Net Position - ending	\$ 1,137,626	\$ 1,115,134	\$ 1,052,137	\$ 1,140,289	\$ 1,191,574	\$ 1,224,240	\$ 1,178,569	\$ 1,473,154
Net Pension Liability - ending	\$ 261,032	\$ 394,091	\$ 596,532	\$ 559,049	\$ 528,888	\$ 571,821	\$ 700,971	\$ 458,893
<b>Plan Fiduciary Net Position as a percent of Total Pension Liability</b>								
Covered Payroll	\$ 240,466	\$ 243,655	\$ 244,818	\$ 245,415	\$ 254,182	\$ 263,235	\$ 266,076	\$ 265,935
Net Pension Liability as a percent of Covered Payroll	108.55%	161.74%	243.66%	227.80%	208.07%	217.23%	263.45%	172.56%

'GASB 68 requires a 10-year schedule to be presented starting with the implementation of GASB 68 in 2014. The information in this schedule is not required to be presented retroactively prior to the implementation date. Additional years' information will be displayed as it becomes available.



**Schedule of Employer Contributions**

Shelby County Retirement System (\$ in thousands)	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Actuarially determined employer contributions*	\$ 23,402	\$ 31,826	\$ 32,983	\$ 33,220	\$ 32,113	\$ 38,668	\$ 51,289	\$ 55,832	\$ 55,488	\$ 58,175	\$ 65,758
Actual employer contributions	<u>23,402</u>	<u>30,170</u>	<u>31,976</u>	<u>34,213</u>	<u>35,864</u>	<u>41,888</u>	<u>53,251</u>	<u>60,686</u>	<u>58,688</u>	<u>59,951</u>	<u>63,010</u>
Annual contribution deficiency/(excess)	<u>\$ ---</u>	<u>\$ 1,656</u>	<u>\$ 1,007</u>	<u>\$ (993)</u>	<u>\$ (3,751)</u>	<u>\$ (3,220)</u>	<u>\$ (1,962)</u>	<u>\$ (4,854)</u>	<u>\$ (3,200)</u>	<u>\$ (1,776)</u>	<u>\$ 2,748</u>
Covered payroll	\$ 258,670	\$ 250,367	\$ 240,466	\$ 243,655	\$ 244,818	\$ 245,415	\$ 254,182	\$ 263,235	\$ 266,076	\$ 265,935	\$ 260,404
Actual contributions as a percent of covered payroll	9.05%	12.05%	13.30%	14.04%	14.65%	17.07%	20.95%	23.05%	22.06%	22.54%	24.20%

\* Actuarially determined employer contributions calculated as of June 30, two years prior to the end of the fiscal year in which contributions are reported

**I. OPEB Trust Fund**

(A) The Trust was established July 1, 2007 and has been active for fifteen fiscal years.

(B) Actuarial valuations are performed as of the close of a fiscal year to determine the employer’s “actuarially determined contribution” (ADC) for the following fiscal year. Since budgets and appropriations by the County’s legislative body must be completed before the beginning of each fiscal year, the County’s annual OPEB contribution is budgeted at the ADC as a percent of payroll from the latest actuarial valuation available at the time the budget is prepared. From fiscal year 2012 to date the county has contributed at least 100% of the ADC being used for the year; continuing this funding level is the most significant factor affecting the trends shown above.

(C) The schedules presented are reported as historical trend information. The Schedule of Funding Progress is presented to measure the progress being made to accumulate sufficient assets to pay benefits when due. The Schedule of Employer Contributions is presented to show the responsibility of the County in meeting the actuarial requirements to maintain the Plan on a sound financial basis. The comparability of trend information may be affected by changes in actuarial assumptions, benefit provisions, actuarial funding methods, accounting policies and other changes. Those changes usually affect trends in contribution requirements and in ratios that use the net postemployment benefit obligation as a factor. The following actuarial methods and assumptions were used to determine the most recent contributions reported in the schedule:

Actuarial cost method	Entry Age Normal	
Amortization method	Level dollar	
Amortization period	17 years, closed	
Asset valuation method	Market value of assets	
Price inflation	2.50%	
Real wage growth	0.25%	
Wage Inflation	2.75%	
Salary increases, including wage inflations	2.75% to 5.25%	
Long-term investment rate of return, net of OPEB plan investment including price inflation	5.25%	
	<u>Cigna Plans</u>	<u>Medicare</u>
Health care cost trend rate	6.75%	5.13%
Ultimate Trend rate	4.50%	4.50%
Year of ultimate trend rate	2029	2023

**II. Shelby County Retirement System**

*Changes of benefit terms:* None

*Changes of assumptions:* The actuarial demographic assumptions used in the June 30, 2022 valuation were based on the results of an actuarial experience study for the period July 1, 2012 – June 30, 2017. Additional assumption changes were adopted by the Board on November 9, 2021. The actuarial economic assumptions used in the June 30, 2020 valuation were based on the results of an Economic Experience Investigation as of June 30, 2015

The investment rate of returned was lowered from 7.0% to 6.8%, the price of inflation was reduced from 2.5% to 2.4%, and the total salary scale was reduced by 0.10% at all service levels. These assumptions were approved by the Retirement Board of Trustees on December 1, 2020.

*Method and assumptions used in calculations of actuarially determined contributions:* The Actuarially determined contributions in the schedule of employer contributions are calculated as of June 30, two years prior to the end of the fiscal year in which contributions are reported. Employer contributions for the year ended June 30, 2022 were based on the results of the June 30, 2020 actuarial valuation.

The following actuarial methods and assumptions were used to determine the most recent contributions reported in the schedule:

Actuarial cost method	Entry Age Normal
Amortization method	Level dollar, closed
Single equivalent amortization period	18.4 years
Asset valuation method	10 - year smoothed market
Inflation	2.50 percent
Salary increases	2.65 - 5.15 percent, including inflation
Investment rate of return	6.80 percent, net of investment related expenses
Cost of living adjustments	1.00% per year, compounded for Plan B
	2.65% per year, compounded for Plan A and Plan C
	2.00% per year, compounded for Plan D



## Combining and Other Statements and Schedules

**Nonmajor Special Revenue Funds:** Roads and Bridges, Hotel Motel Taxes, Car Rental Tax, Tax Increment Financing, Sheriff Forfeitures, Data Processing, Health Services Restricted Fees, Storm Water Fees, Economic Development, Restricted Court Fees, American Rescue Plan Act, and Chickasaw Basin Authority

**Nonmajor Enterprise Funds:** Consolidated Codes Enforcement, and Fire Services

**Internal Services Funds:** Central Services, Group Health Insurance, Tort Liability, and Employer Insurance

**Fiduciary Funds** account for postemployment benefits and custodial activities.

**County Charter Officers' Statements** are used to account for the revenues and expenditures the elected officials collect and incur in the performance of their charter assigned duties.

**General Obligation Bonds Schedules** report for each bond issue outstanding, the issuance date, original principal amount, interest rate and outstanding principal payments by fiscal year.



**Nonmajor Governmental Funds  
Combining Balance Sheet  
June 30, 2022**

	Special Revenue Funds			
	Roads and Bridges Fund	Hotel Motel Taxes Fund	Car Rental Tax Fund	Tax Increment Financing Fund
<b>Assets:</b>				
Cash and cash equivalents	\$ 24,309,012	\$ 6,122,035	\$ 296,142	\$ ---
Property taxes receivable, net of allowance for uncollectibles	---	---	---	75,990
Accounts receivable and accrued revenues	5,535	---	---	---
Due from other funds	---	1,911,686	335,809	---
Due from other governmental entities	2,216,838	1,797,072	215,265	---
Total assets	\$ 26,531,385	\$ 9,830,793	\$ 847,216	\$ 75,990
<b>Liabilities:</b>				
Accounts payable and accrued liabilities	827,578	3,724,990	847,216	---
Due to other governmental entities	---	---	---	75,990
Unearned revenue	---	---	---	---
Total liabilities	827,578	3,724,990	847,216	75,990
<b>Deferred inflows of resources:</b>				
Unavailable revenue	---	---	---	---
Total deferred inflows of resources	---	---	---	---
<b>Fund balances:</b>				
Restricted	25,703,807	6,105,803	---	---
Committed	---	---	---	---
Total fund balances	25,703,807	6,105,803	---	---
Total liabilities, deferred inflows, and fund balances	\$ 26,531,385	\$ 9,830,793	\$ 847,216	\$ 75,990

(continued)

**Shelby County, Tennessee**

**Nonmajor Governmental Funds  
Combining Balance Sheet (continued)  
June 30, 2022**

	Special Revenue Funds			
	Sheriff Forfeitures Fund	Data Processing Fund	Health Services Restricted Fees Fund	Storm Water and Sewer Fees Fund
<b>Assets:</b>				
Cash and cash equivalents	\$ 7,023,356	\$ 2,989,616	\$ 2,362,520	\$ 3,634,817
Property taxes receivable, net of allowance for uncollectibles	---	---	---	---
Accounts receivable and accrued revenues	378,914	42,315	308,199	98,605
Due from other funds	10	---	---	---
Due from other governmental entities	---	984	---	455
Total assets	<u>\$ 7,402,280</u>	<u>\$ 3,032,915</u>	<u>\$ 2,670,719</u>	<u>\$ 3,733,877</u>
<b>Liabilities:</b>				
Accounts payable and accrued liabilities	149,095	62,599	47,249	180,540
Due to other governmental entities	---	---	---	---
Unearned revenue	---	---	---	---
Total liabilities	<u>149,095</u>	<u>62,599</u>	<u>47,249</u>	<u>180,540</u>
<b>Deferred inflows of resources:</b>				
Unavailable revenue	25,086	---	---	---
Total deferred inflows of resources	<u>25,086</u>	<u>---</u>	<u>---</u>	<u>---</u>
<b>Fund balances:</b>				
Restricted	7,228,099	2,970,316	2,000,605	2,259,195
Committed	---	---	622,865	1,294,142
Total fund balances	<u>7,228,099</u>	<u>2,970,316</u>	<u>2,623,470</u>	<u>3,553,337</u>
Total liabilities, deferred inflows, and fund balances	<u>\$ 7,402,280</u>	<u>\$ 3,032,915</u>	<u>\$ 2,670,719</u>	<u>\$ 3,733,877</u>



**Nonmajor Governmental Funds  
Combining Balance Sheet (continued)  
June 30, 2022**

Economic Development Fund	Restricted Court Fees Fund	Chickasaw Basin Authority Fund	Total
\$ 1,254,226	\$ 1,098,535	\$ 943,336	\$ 50,033,595
---	---	---	75,990
---	27,992	---	861,560
---	6,322	---	2,253,827
---	---	---	4,230,614
<u>\$ 1,254,226</u>	<u>\$ 1,132,849</u>	<u>\$ 943,336</u>	<u>\$ 57,455,586</u>
4,119	2,149	---	5,845,535
---	---	---	75,990
---	---	121,127	121,127
<u>4,119</u>	<u>2,149</u>	<u>121,127</u>	<u>6,042,652</u>
---	---	---	25,086
---	---	---	25,086
---	1,130,700	---	47,398,525
<u>1,250,107</u>	---	<u>822,209</u>	<u>3,989,323</u>
<u>1,250,107</u>	<u>1,130,700</u>	<u>822,209</u>	<u>51,387,848</u>
<u>\$ 1,254,226</u>	<u>\$ 1,132,849</u>	<u>\$ 943,336</u>	<u>\$ 57,455,586</u>

**Nonmajor Governmental Funds**  
**Combining Statement of Revenues, Expenditures, and Changes in fund Balance**  
**For the Year Ended June 30, 2022**

	Special Revenue Funds				
	Roads and Bridges Fund	Hotel Motel Taxes Fund	Car Rental Tax Fund	Tax Increment Financing Fund	Sheriff Forfeitures Fund
<b>Revenues:</b>					
Other local taxes	1,878,274	\$ 20,067,060	\$ 3,001,336	\$ 9,237,663	\$ ---
State revenue	12,602,390	---	---	---	---
Charges for services	219,341	---	---	---	827,402
Fines, fees and permits	57,878	---	---	---	32,118
Other revenues	---	---	---	---	2,734,021
Investment income	39,385	6,374	---	---	10,959
Total revenue	<u>14,797,268</u>	<u>20,073,434</u>	<u>3,001,336</u>	<u>9,237,663</u>	<u>3,604,500</u>
<b>Expenditures:</b>					
General Government	---	16,254,729	3,001,336	9,237,663	---
Public Works	12,428,421	---	---	---	---
Health Services	---	---	---	---	---
Law Enforcement	---	---	---	---	1,494,032
Judicial	---	---	---	---	---
Other Elected Officials	---	---	---	---	---
Total expenditures	<u>12,428,421</u>	<u>16,254,729</u>	<u>3,001,336</u>	<u>9,237,663</u>	<u>1,494,032</u>
Excess (deficiency) of revenues over(under) expenditures	<u>2,368,847</u>	<u>3,818,705</u>	<u>---</u>	<u>---</u>	<u>2,110,468</u>
<b>Other financing sources (uses):</b>					
Transfers in	---	---	---	---	---
Transfers out	(3,420)	---	---	---	---
Insurance recoveries	---	---	---	---	24,700
Total other financing sources (uses)	<u>(3,420)</u>	<u>---</u>	<u>---</u>	<u>---</u>	<u>24,700</u>
Net change in fund balance	2,365,427	3,818,705	---	---	2,135,168
<b>Fund balances:</b>					
June 30, 2021	<u>23,338,380</u>	<u>2,287,098</u>	<u>---</u>	<u>---</u>	<u>5,092,931</u>
June 30, 2022	<u>\$ 25,703,807</u>	<u>\$ 6,105,803</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 7,228,099</u>

(continued)

**Nonmajor Governmental Funds**  
**Combining Statement of Revenues, Expenditures, and Changes in fund Balance (continued)**  
**For the Year Ended June 30, 2022**

Special Revenue Funds							
Data Processing Fund	Health Services Restricted Fees Fund	Storm Water and Sewer Fees Fund	Economic Development Fund	Restricted Court Fees Fund	Chickasaw Basin Authority Fund		Total
\$ ---	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---	\$ 34,184,333
---	---	---	---	---	---	---	12,602,390
---	129	---	---	---	102,940	---	1,149,812
1,012,594	4,372,890	1,187,567	---	487,260	---	---	7,150,307
---	---	---	---	---	---	---	2,734,021
8,377	3,803	6,000	2,134	1,896	2,677	---	81,605
<u>1,020,971</u>	<u>4,376,822</u>	<u>1,193,567</u>	<u>2,134</u>	<u>489,156</u>	<u>105,617</u>	<u>---</u>	<u>57,902,468</u>
---	---	---	50,408	---	---	---	28,544,136
---	---	1,030,545	---	---	64,419	---	13,523,385
---	3,953,869	---	---	---	---	---	3,953,869
---	---	---	---	---	---	---	1,494,032
241,123	---	---	---	488,085	---	---	729,208
331,972	---	---	---	---	---	---	331,972
<u>573,095</u>	<u>3,953,869</u>	<u>1,030,545</u>	<u>50,408</u>	<u>488,085</u>	<u>64,419</u>	<u>---</u>	<u>48,576,602</u>
447,876	422,953	163,022	(48,274)	1,071	41,198	---	9,325,866
---	---	---	50,408	---	---	---	50,408
---	(31,392)	---	---	---	---	---	(34,812)
---	---	---	---	---	---	---	24,700
---	(31,392)	---	50,408	---	---	---	40,296
447,876	391,561	163,022	2,134	1,071	41,198	---	9,366,162
<u>2,522,440</u>	<u>2,231,909</u>	<u>3,390,315</u>	<u>1,247,973</u>	<u>1,129,629</u>	<u>781,011</u>	<u>---</u>	<u>42,021,686</u>
<u>\$ 2,970,316</u>	<u>\$ 2,623,470</u>	<u>\$ 3,553,337</u>	<u>\$ 1,250,107</u>	<u>\$ 1,130,700</u>	<u>\$ 822,209</u>	<u>\$ ---</u>	<u>\$ 51,387,848</u>

**Roads and Bridges Special Revenue Fund**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
<b>Revenues:</b>				
Other local taxes	\$ 135,000	\$ 135,000	\$ 1,878,274	\$ 1,743,274
State revenue	13,169,337	13,169,337	12,602,390	(566,947)
Charges for services	842,372	758,843	219,341	(539,502)
Fines, fees and permits	41,000	41,000	57,878	16,878
Investment income	97,000	97,000	39,385	(57,615)
Total revenues	14,284,709	14,201,180	14,797,268	596,088
<b>Expenditures:</b>				
Salaries	5,292,785	5,357,508	4,501,733	855,775
Other compensation	351,603	351,603	113,287	238,316
Fringe benefits	1,939,725	1,957,298	1,658,431	298,867
Salary restrictions	-353,708	-353,708	0	-353,708
Supplies and materials	1,525,507	1,169,978	530,035	639,943
Services and other expenditures	161,444	182,444	136,958	45,486
Professional and contracted services	564,985	324,985	76,252	248,733
Rent, utilities and maintenance	591,904	867,904	284,649	583,255
Interfund services	1,416,069	1,677,375	1,489,350	188,025
Asset acquisitions	12,248,438	12,725,391	3,637,726	9,087,665
Total expenditures	23,738,752	24,260,778	12,428,421	11,832,357
Excess (deficiency) of revenues over (under) expenditures	(9,454,043)	(10,059,598)	2,368,847	12,428,445
<b>Other financing sources (uses):</b>				
Transfers in	---	131,291	---	(131,291)
Transfers out	(2,336,024)	(6,814,368)	(3,420)	6,810,948
Sale of capital assets	20,000	20,000	---	(20,000)
Planned change in fund balance	11,770,067	16,721,670	---	(16,721,670)
Total other financing sources (uses)	9,454,043	10,058,593	(3,420)	(10,062,013)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ (1,005)	\$ 2,365,427	\$ 2,366,432

**Hotel Motel Taxes Special Revenue Fund**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance</u>
	<u>Original</u>	<u>Final</u>		
Revenues:				
Other local taxes	\$ 18,000,000	\$ 18,000,000	\$ 20,067,060	\$ 2,067,060
Investment income	207,786	207,786	6,374	(201,412)
Total revenues	<u>18,207,786</u>	<u>18,207,786</u>	<u>20,073,434</u>	<u>1,865,648</u>
Expenditures:				
Affiliated organizations	18,207,786	18,207,786	16,254,729	1,953,057
Total expenditures	<u>18,207,786</u>	<u>18,207,786</u>	<u>16,254,729</u>	<u>1,953,057</u>
Excess (deficiency) of revenues over (under) expenditures	<u>---</u>	<u>---</u>	<u>3,818,705</u>	<u>3,818,705</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 3,818,705</u>	<u>\$ 3,818,705</u>

**Car Rental Tax Special Revenue Fund**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Other local taxes	\$ 2,500,000	\$ 2,500,000	\$ 3,001,336	\$ 501,336
Total revenues	2,500,000	2,500,000	3,001,336	501,336
Expenditures:				
Affiliated organizations	2,500,000	2,500,000	3,001,336	(501,336)
Total expenditures	2,500,000	2,500,000	3,001,336	(501,336)
Excess (deficiency) of revenues over (under) expenditures	---	---	---	---
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ ---	\$ ---

**Tax Increment Financing Special Revenue Fund**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Other local taxes	\$ 6,500,000	\$ 6,500,000	\$ 9,237,663	\$ 2,737,663
Total revenues	6,500,000	6,500,000	9,237,663	2,737,663
Expenditures:				
Affiliated organizations	6,500,000	6,500,000	9,237,663	(2,737,663)
Total expenditures	6,500,000	6,500,000	9,237,663	(2,737,663)
Excess (deficiency) of revenues over (under) expenditures	---	---	---	---
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ ---	\$ ---

**Sheriff Forfeitures Special Revenue Fund**

	<u>Budgeted Amounts</u>		Actual Amounts	Variance
	<u>Original</u>	<u>Final</u>		
<b>Revenues:</b>				
Charges for services	\$ 565,000	\$ 565,000	\$ 827,402	\$ 262,402
Fines, fees and permits	---	---	32,118	32,118
Other revenue	2,221,000	2,221,000	2,734,021	513,021
Investment income	28,000	28,000	10,959	(17,041)
Premium revenue	---	---	---	---
Total revenues	<u>2,814,000</u>	<u>2,814,000</u>	<u>3,604,500</u>	<u>790,500</u>
<b>Expenditures:</b>				
Other compensation	375,000	375,000	---	375,000
Supplies and materials	366,000	370,000	250,772	119,228
Services and other expenditures	419,400	416,653	383,489	33,164
Professional and contracted services	354,000	354,000	194,802	159,198
Rent, utilities and maintenance	476,284	475,531	309,773	165,758
Interfund services	117,200	115,700	51,905	63,795
Asset acquisitions	790,000	815,700	303,291	512,409
Total expenditures	<u>2,897,884</u>	<u>2,922,584</u>	<u>1,494,032</u>	<u>1,428,552</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(83,884)</u>	<u>(108,584)</u>	<u>2,110,468</u>	<u>2,219,052</u>
<b>Other financing sources (uses):</b>				
Insurance recoveries	---	24,700	24,700	---
Planned change in fund balance	83,884	83,884	---	(83,884)
Total other financing sources (uses)	<u>83,884</u>	<u>108,584</u>	<u>24,700</u>	<u>(83,884)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 2,135,168</u>	<u>\$ 2,135,168</u>



**Data Processing Special Revenue Fund**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Charges for services	\$ 53,595	\$ 5,845	\$ -	\$ (5,845)
Fines, fees and permits	837,800	837,800	1,012,594	174,794
Investment income	15,300	15,300	8,377	(6,923)
Total revenues	906,695	858,945	1,020,971	162,026
Expenditures:				
Supplies and materials	231,537	266,537	95,879	170,658
Services and other expenditures	782,116	727,366	353,015	374,351
Professional and contracted services	202,206	192,206	15,973	176,233
Rent, utilities and maintenance	82,769	89,919	65,682	24,237
Interfund services	50,682	44,532	42,546	1,986
Asset acquisitions	39,095	39,095	---	39,095
Total expenditures	1,388,405	1,359,655	573,095	786,560
Excess (deficiency) of revenues over (under) expenditures	(481,710)	(500,710)	447,876	948,586
Other financing sources (uses):				
Transfers out	---	(11,000)	---	11,000
Planned change in fund balance	481,710	511,710	---	(511,710)
Total other financing sources (uses)	481,710	500,710	---	(500,710)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ 447,876	\$ 447,876

**Health Services Restricted Fees Special Revenue Fund**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance</u>
	<u>Original</u>	<u>Final</u>		
<b>Revenues:</b>				
Charges for services	\$ 100	\$ 100	\$ 129	\$ 29
Fines, fees and permits	4,209,000	4,209,000	4,372,890	163,890
Investment income	9,000	9,000	3,803	(5,197)
Total revenues	<u>4,218,100</u>	<u>4,218,100</u>	<u>4,376,822</u>	<u>158,722</u>
<b>Expenditures:</b>				
Salaries	3,195,711	3,233,761	2,355,355	878,406
Other compensation	149,189	139,786	144,512	(4,726)
Fringe benefits	1,144,485	1,156,095	884,610	271,485
Salary restrictions	(185,507)	(185,507)	---	(185,507)
Supplies and materials	368,249	366,299	150,627	215,672
Services and other expenditures	46,203	46,203	44,306	1,897
Professional and contracted services	80,300	51,000	697	50,303
Rent, utilities and maintenance	73,300	73,300	31,310	41,990
Interfund services	344,000	374,000	294,886	79,114
Asset acquisitions	50,000	50,000	47,566	2,434
Total expenditures	<u>5,265,930</u>	<u>5,304,937</u>	<u>3,953,869</u>	<u>1,351,068</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(1,047,830)</u>	<u>(1,086,837)</u>	<u>422,953</u>	<u>1,509,790</u>
<b>Other financing sources (uses):</b>				
Transfers in	---	39,007	---	(39,007)
Transfers out	(32,400)	(32,400)	(31,392)	1,008
Planned change in fund balance	1,080,230	1,080,230	---	(1,080,230)
Total other financing sources (uses)	<u>1,047,830</u>	<u>1,086,837</u>	<u>(31,392)</u>	<u>(1,118,229)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 391,561</u>	<u>\$ 391,561</u>

**Storm Water and Sewer Fees Special Revenue Fund**

	<u>Budgeted Amounts</u>		Actual Amounts	Variance
	<u>Original</u>	<u>Final</u>		
<b>Revenues:</b>				
Fines, fees and permits	\$ 1,200,104	\$ 1,200,104	\$ 1,187,567	\$ (12,537)
Investment income	18,000	18,000	6,000	(12,000)
Total revenues	<u>1,218,104</u>	<u>1,218,104</u>	<u>1,193,567</u>	<u>(24,537)</u>
<b>Expenditures:</b>				
Salaries	259,655	261,722	196,541	65,181
Other compensation	530	530	1,650	(1,120)
Fringe benefits	100,764	101,326	79,825	21,501
Supplies and materials	122,206	78,706	19,715	58,991
Services and other expenditures	81,935	84,135	12,283	71,852
Professional and contracted services	413,181	701,481	484,393	217,088
Rent, utilities and maintenance	232,300	237,300	213,346	23,954
Interfund services	312,453	312,453	22,792	289,661
Asset acquisitions	478,000	226,000	---	226,000
Total expenditures	<u>2,001,024</u>	<u>2,003,653</u>	<u>1,030,545</u>	<u>973,108</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(782,920)</u>	<u>(785,549)</u>	<u>163,022</u>	<u>948,571</u>
<b>Other financing sources (uses):</b>				
Transfers in	---	3,633	---	(3,633)
Planned change in fund balance	782,920	782,920	---	(782,920)
Total other financing sources (uses)	<u>782,920</u>	<u>786,553</u>	<u>---</u>	<u>(786,553)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ 1,004</u>	<u>\$ 163,022</u>	<u>\$ 162,018</u>

**Economic Development Special Revenue Fund**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance</u>
	<u>Original</u>	<u>Final</u>		
<b>Revenues:</b>				
Investment income	\$ 7,000	\$ 7,000	\$ 2,134	\$ (4,866)
Total revenues	<u>7,000</u>	<u>7,000</u>	<u>2,134</u>	<u>(4,866)</u>
<b>Expenditures:</b>				
Salaries	---	89,966	24,391	65,575
Other compensation	---	---	248	(248)
Fringe benefits	---	40,506	9,113	31,393
Salary restrictions	---	(26,284)	---	(26,284)
Supplies and materials	---	24,000	823	23,177
Services and other expenditures	---	1,235,200	15,833	1,219,367
Professional and contracted services	---	23,000	---	23,000
Rent, utilities and maintenance	---	2,000	---	2,000
Interfund services	---	6,800	---	6,800
Asset acquisitions	---	35,800	---	35,800
Total expenditures	<u>---</u>	<u>1,430,988</u>	<u>50,408</u>	<u>1,380,580</u>
Excess (deficiency) of revenues over (under) expenditures	<u>7,000</u>	<u>(1,423,988)</u>	<u>(48,274)</u>	<u>1,375,714</u>
<b>Other financing sources (uses):</b>				
Transfers in	---	230,988	50,408	(180,580)
Planned change in fund balance	(7,000)	1,193,000	---	(1,193,000)
Total other financing sources (uses)	<u>(7,000)</u>	<u>1,423,988</u>	<u>50,408</u>	<u>(1,373,580)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 2,134</u>	<u>\$ 2,134</u>

**Restricted Court Fees Special Revenue Fund**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance</u>
	<u>Original</u>	<u>Final</u>		
<b>Revenues:</b>				
Fines, fees and permits	\$ 368,250	\$ 368,250	\$ 487,260	\$ 119,010
Investment income	6,300	6,300	1,896	(4,404)
Total revenues	<u>374,550</u>	<u>374,550</u>	<u>489,156</u>	<u>114,606</u>
<b>Expenditures:</b>				
Salaries	356,567	361,721	342,507	19,214
Other compensation	7,394	7,394	1,856	5,538
Fringe benefits	123,044	124,444	105,803	18,641
Supplies and materials	10,900	10,900	1,768	9,132
Services and other expenditures	33,200	33,300	5,656	27,644
Professional and contracted services	294,580	290,580	19,535	271,045
Rent, utilities and maintenance	8,500	12,700	10,960	1,740
Interfund services	1,550	1,250	---	1,250
Total expenditures	<u>835,735</u>	<u>842,289</u>	<u>488,085</u>	<u>354,204</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(461,185)</u>	<u>(467,739)</u>	<u>1,071</u>	<u>468,810</u>
<b>Other financing sources (uses):</b>				
Transfers in	121,017	127,571	---	(127,571)
Planned change in fund balance	340,168	340,168	---	(340,168)
Total other financing sources (uses)	<u>461,185</u>	<u>467,739</u>	<u>---</u>	<u>(467,739)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 1,071</u>	<u>\$ 1,071</u>

**Chickasaw Basin Authority**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Charges for services	\$ 104,940	\$ 104,940	\$ 102,940	\$ (2,000)
Investment income	5,000	5,000	2,677	(2,323)
Total revenues	109,940	109,940	105,617	(4,323)
Expenditures:				
Salaries	16,564	16,564	16,564	---
Fringe benefits	4,497	4,497	4,497	---
Supplies and materials	2,300	2,300	465	1,835
Services and other expenditures	5,460	5,460	1,500	3,960
Professional and contracted services	40,250	30,250	10,317	19,933
Rent, utilities and maintenance	30,470	21,500	2,700	18,800
Interfund services	10,399	29,369	28,376	993
Total expenditures	109,940	109,940	64,419	45,521
Excess (deficiency) of revenues over (under) expenditures	---	---	41,198	41,198
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ 41,198	\$ 41,198

**Shelby County, Tennessee**

**Nonmajor Enterprise Funds  
Combining Statement of Net Position  
June 30, 2022**

	Consolidated Codes		Total
	Enforcement Fund	Fire Services Fund	
<b>Assets:</b>			
<b>Current assets</b>			
Cash and cash equivalents	\$ 18,745,953	\$ 14,152,356	\$ 32,898,309
Accounts receivable and accrued revenues	22,827	2,592,832	2,615,659
Due from other governmental entities	1,073	208,839	209,912
Prepays	---	876	876
Total current assets	<u>18,769,853</u>	<u>16,954,903</u>	<u>35,724,756</u>
<b>Noncurrent assets</b>			
Land	---	5,300	5,300
Construction in progress	1,158,696	177,755	1,336,451
Depreciable capital assets, net	1,875,524	9,575,052	11,450,576
Intangible right-to-use assets, net	---	100,176	100,176
Net OPEB assets	3,146,960	7,336,528	10,483,488
Total noncurrent assets	<u>6,181,180</u>	<u>17,194,811</u>	<u>23,375,991</u>
Total assets	<u>24,951,033</u>	<u>34,149,714</u>	<u>59,100,747</u>
<b>Deferred outflows of resources:</b>			
OPEB related deferred outflows	120,866	281,777	402,643
Pension related deferred outflows	2,779,974	6,480,971	9,260,945
Total deferred outflows of resources	<u>2,900,840</u>	<u>6,762,748</u>	<u>9,663,588</u>
<b>Liabilities:</b>			
<b>Current liabilities</b>			
Accounts payable and accrued liabilities	601,171	658,872	1,260,043
Lease obligations - current	---	100,897	100,897
Due to other governmental entities	3,647	---	3,647
Claims payable	8,700	---	8,700
Compensated absences payable	380,474	1,361,063	1,741,537
Unearned revenue	26,781	---	26,781
Total current liabilities	<u>1,020,773</u>	<u>2,120,832</u>	<u>3,141,605</u>
<b>Noncurrent liabilities</b>			
Claims payable, long term	---	300,000	300,000
Accrued sick leave payable	50,307	524,565	574,872
Net pension liability	12,061,051	28,118,005	40,179,056
Total noncurrent liabilities	<u>12,111,358</u>	<u>28,942,570</u>	<u>41,053,928</u>
Total liabilities	<u>13,132,131</u>	<u>31,063,402</u>	<u>44,195,533</u>
<b>Deferred inflows of resources:</b>			
OPEB related deferred inflows	2,395,741	5,585,207	7,980,948
Pension related deferred inflows	3,459,595	8,065,377	11,524,972
Total deferred inflows of resources	<u>5,855,336</u>	<u>13,650,584</u>	<u>19,505,920</u>
<b>Net position:</b>			
Net investment in capital assets	3,217,275	9,575,052	12,792,327
Restricted	3,146,960	7,336,528	10,483,488
Unrestricted	2,500,171	(20,713,104)	(18,212,933)
Total net position	<u>\$ 8,864,406</u>	<u>\$ (3,801,524)</u>	<u>\$ 5,062,882</u>

**Shelby County, Tennessee**

**Nonmajor Enterprise Funds**  
**Combining Statement of Revenues, Expenses, and Changes in Net Position**  
**For the Year Ended June 30, 2022**

	Consolidated Codes		Total
	Enforcement Fund	Fire Services Fund	
<b>Operating revenues:</b>			
State revenue	\$ ---	\$ 167,200	\$ 167,200
Federal and local revenue	101,168	1,809,968	1,911,136
Charges for services	234,321	4,443,149	4,677,470
Fines, fees and permits	13,044,891	27,948,722	40,993,613
Other revenue	---	12,370	12,370
Total operating revenue	<u>13,380,380</u>	<u>34,381,409</u>	<u>47,761,789</u>
<b>Operating expenses:</b>			
Salaries	6,954,645	15,629,729	22,584,374
Other compensation	63,137	3,590,500	3,653,637
Fringe benefits	1,151,839	4,679,307	5,831,146
Supplies and materials	98,968	1,000,563	1,099,531
Services and other expenditures	590,941	333,425	924,366
Professional and contracted services	689,722	463,954	1,153,676
Rent, utilities and maintenance	104,332	775,404	879,736
Interfund services	1,498,455	1,328,407	2,826,862
Depreciation	328,221	586,389	914,610
Lease amortization	---	100,176	100,176
Total operating expenses	<u>11,480,260</u>	<u>28,487,854</u>	<u>39,968,114</u>
Operating income (loss)	<u>1,900,120</u>	<u>5,893,555</u>	<u>7,793,675</u>
<b>Nonoperating revenues (expenses):</b>			
Intergovernmental	1,500,000	---	1,500,000
Investment income	32,544	22,315	54,859
Interest expense	---	(2,926)	(2,926)
Net nonoperating revenues (expenses)	<u>1,532,544</u>	<u>19,389</u>	<u>1,551,993</u>
<b>Transfers:</b>			
Transfers in	1,500,000	---	1,500,000
Transfers out	(177,241)	---	(177,241)
Net transfers	<u>1,322,759</u>	<u>---</u>	<u>1,322,759</u>
Change in net position	4,755,423	5,912,944	10,668,367
<b>Net position:</b>			
June 30, 2021	<u>4,108,983</u>	<u>(9,714,468)</u>	<u>(5,605,485)</u>
June 30, 2022	<u>\$ 8,864,406</u>	<u>\$ (3,801,524)</u>	<u>\$ 5,062,882</u>



**Shelby County, Tennessee**

**Nonmajor Enterprise Funds  
Combining Statement of Cash Flows  
For the Year Ended June 30, 2022**

	Consolidated Codes		Total
	Enforcement Fund	Fire Services Fund	
Cash flows from operating activities:			
Receipts from customers	\$ 13,215,985	\$ 33,806,230	\$ 47,022,215
Receipts for special programs	---	167,200	167,200
Receipts from interfund services provided	---	35,157	35,157
Refunds paid to customers	(23,746)	---	(23,746)
Cash payments to suppliers	(946,744)	(2,521,336)	(3,468,080)
Cash payments to employees	(9,702,622)	(25,113,341)	(34,815,963)
Payments for interfund services used	(1,498,455)	(1,328,407)	(2,826,862)
Net cash provided by (used in) operating activities	<u>1,044,418</u>	<u>5,045,503</u>	<u>6,089,921</u>
Cash flows from noncapital financing activities:			
Transfers from other funds	1,500,000	---	1,500,000
Transfers to other funds	(177,241)	---	(177,241)
Payments from City of Memphis	1,601,168	7,147	1,608,315
Net cash provided by (used in) noncapital financing activities	<u>2,923,927</u>	<u>7,147</u>	<u>2,931,074</u>
Cash flows from capital and related financing activities:			
Acquisition of capital assets	(1,158,696)	(1,211,447)	(2,370,143)
Repayment of advance from other fund	---	(450,000)	(450,000)
Interest paid	---	(4,801)	(4,801)
Net cash provided by (used in) capital and related financing activities	<u>(1,158,696)</u>	<u>(1,666,248)</u>	<u>(2,824,944)</u>
Cash flows from investing activities:			
Interest and investment earnings investing activities	<u>32,544</u>	<u>22,315</u>	<u>54,859</u>
	<u>32,544</u>	<u>22,315</u>	<u>54,859</u>
Net increase (decrease) in cash and cash equivalents	2,842,193	3,408,717	6,250,910
Cash and cash equivalents, June 30, 2021	<u>15,903,760</u>	<u>10,743,639</u>	<u>26,647,399</u>
Cash and cash equivalents, June 30, 2022	<u>\$ 18,745,953</u>	<u>\$ 14,152,356</u>	<u>\$ 32,898,309</u>

(continued)

**Shelby County, Tennessee**

**Nonmajor Enterprise Funds  
Combining Statement of Cash Flows (continued)  
For the Year Ended June 30, 2022**

	Consolidated Codes		Total
	Enforcement Fund	Fire Services Fund	
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:			
Operating income (loss)	\$ 1,798,952	\$ 5,893,555	\$ 7,692,507
Adjustments:			
Depreciation	328,221	586,389	914,610
Changes in assets and liabilities			
Accounts receivable and accrued revenues	(9,797)	(248,552)	(258,349)
Due from other governmental entities	20,452	(117,122)	(96,670)
Prepays	171	---	171
Deposits held by others	1,803	---	1,803
Pension related deferred outflows	2,541,949	5,167,293	7,709,242
OPEB related deferred outflow	338,023	722,608	1,060,631
Accounts payable and accrued liabilities	513,302	146,913	660,215
Due to other governmental entities	(45,774)	---	(45,774)
Compensated absences payable	(67,105)	302,489	235,384
Accrued interest payable	---	(1,875)	(1,875)
Unearned revenue	(29,912)	---	(29,912)
Net OPEB assets	(2,143,704)	(5,140,670)	(7,284,374)
Net Pension liability	(6,008,145)	(11,430,624)	(17,438,769)
Pension related deferred inflows	2,964,901	6,982,625	9,947,526
OPEB related deferred inflows	841,081	2,182,474	3,023,555
Total adjustments	<u>(754,534)</u>	<u>(848,052)</u>	<u>(1,602,586)</u>
Net cash provided by (used in) operating activities	<u>\$ 1,044,418</u>	<u>\$ 5,045,503</u>	<u>\$ 6,089,921</u>

**Internal Service Funds  
Combining Statement of Net Position  
June 30, 2022**

	Central Services Fund	Group Health Insurance Fund	Tort Liability Fund	Employer Insurance Fund	Total
<b>Assets:</b>					
<b>Current assets</b>					
Cash and cash equivalents	\$ 4,846,393	\$ 32,201,706	\$ 3,865,750	\$ 7,218,403	\$ 48,132,252
Accounts receivable and accrued revenues	25,718	324,856	45,000	---	395,574
Due from other governmental entities	298	---	---	---	298
Inventories	161,534	---	---	---	161,534
Prepays	127,070	---	---	---	127,070
Total current assets	<u>5,161,013</u>	<u>32,526,562</u>	<u>3,910,750</u>	<u>7,218,403</u>	<u>48,816,728</u>
<b>Noncurrent assets</b>					
Deposits held by others	---	---	---	200,000	200,000
Depreciable capital assets, net	3,650,292	---	---	---	3,650,292
Net OPEB assets	338,224	---	---	---	338,224
Total noncurrent assets	<u>3,988,516</u>	<u>---</u>	<u>---</u>	<u>200,000</u>	<u>4,188,516</u>
Total assets	<u>9,149,529</u>	<u>32,526,562</u>	<u>3,910,750</u>	<u>7,418,403</u>	<u>53,005,244</u>
<b>Deferred outflows of resources:</b>					
OPEB related deferred outflows	12,990	---	---	---	12,990
Pension related deferred outflows	298,781	---	---	---	298,781
Total deferred outflows of resources	<u>311,771</u>	<u>---</u>	<u>---</u>	<u>---</u>	<u>311,771</u>
<b>Liabilities:</b>					
<b>Current liabilities</b>					
Accounts payable and accrued liabilities	501,700	---	---	---	501,700
Claims payable	---	5,380,007	3,030,750	2,211,915	10,622,672
Compensated absences payable	42,132	---	---	---	42,132
Unearned revenue	---	3,428,179	---	---	3,428,179
Total current liabilities	<u>543,832</u>	<u>8,808,186</u>	<u>3,030,750</u>	<u>2,211,915</u>	<u>14,594,683</u>
<b>Noncurrent liabilities</b>					
Claims payable, long term	---	---	880,000	1,195,976	2,075,976
Accrued sick leave payable	6,121	---	---	---	6,121
Net pension liability	1,296,277	---	---	---	1,296,277
Total noncurrent liabilities	<u>1,302,398</u>	<u>---</u>	<u>880,000</u>	<u>1,195,976</u>	<u>3,378,374</u>
Total liabilities	<u>1,846,230</u>	<u>8,808,186</u>	<u>3,910,750</u>	<u>3,407,891</u>	<u>17,973,057</u>
<b>Deferred inflows of resources:</b>					
OPEB related deferred inflows	257,485	---	---	---	257,485
Pension related deferred inflows	371,824	---	---	---	371,824
Total deferred inflows of resources	<u>629,309</u>	<u>---</u>	<u>---</u>	<u>---</u>	<u>629,309</u>
<b>Net position:</b>					
Net investment in capital assets	3,650,292	---	---	---	3,650,292
Restricted for net OPEB assets	338,224	---	---	---	338,224
Unrestricted	2,997,245	23,718,376	---	4,010,512	30,726,133
Total net position	<u>\$ 6,985,761</u>	<u>\$ 23,718,376</u>	<u>\$ ---</u>	<u>\$ 4,010,512</u>	<u>\$ 34,714,649</u>

**Internal Service Funds**  
**Combining Statement of Revenues, Expenses, and Changes in Net Position**  
**For the Year Ended June 30, 2022**

	Central Services Fund	Group Health Insurance Fund	Tort Liability Fund	Employer Insurance Fund	Total
<b>Operating revenues:</b>					
Charges for services	\$ 10,056,608	\$ ---	\$ ---	\$ ---	\$ 10,056,608
Other revenue	34,997	10,829	---	1,500	47,326
Premium revenue	---	43,546,480	655,052	1,401,097	45,602,629
Total operating revenue	<u>10,091,605</u>	<u>43,557,309</u>	<u>655,052</u>	<u>1,402,597</u>	<u>55,706,563</u>
<b>Operating expenses:</b>					
Salaries	770,158	---	---	---	770,158
Other compensation	25,557	---	---	---	25,557
Fringe benefits	36,773	---	---	---	36,773
Supplies and materials	2,978,521	---	---	---	2,978,521
Services and other expenditures	1,101,203	37,907	---	---	1,139,110
Professional and contracted services	2,074,546	3,955,373	45,000	292,126	6,367,045
Rent, utilities and maintenance	2,878,529	---	---	---	2,878,529
Interfund services	32,584	---	---	---	32,584
Depreciation	444,188	---	---	---	444,188
Claims incurred	---	44,583,625	2,421,700	2,541,449	49,546,774
Total operating expenses	<u>10,342,059</u>	<u>48,576,905</u>	<u>2,466,700</u>	<u>2,833,575</u>	<u>64,219,239</u>
Operating income (loss)	<u>(250,454)</u>	<u>(5,019,596)</u>	<u>(1,811,648)</u>	<u>(1,430,978)</u>	<u>(8,512,676)</u>
<b>Nonoperating revenues (expenses):</b>					
Investment income	---	56,727	---	---	56,727
Gain (loss) on asset disposal	(17,524)	---	---	---	(17,524)
Net nonoperating revenues (expenses)	<u>(17,524)</u>	<u>56,727</u>	<u>---</u>	<u>---</u>	<u>39,203</u>
<b>Transfers:</b>					
Transfers in	14,344	---	767,204	---	781,548
Transfers out	---	(309,351)	---	---	(309,351)
Net transfers	<u>14,344</u>	<u>(309,351)</u>	<u>767,204</u>	<u>---</u>	<u>472,197</u>
Change in net position	(253,634)	(5,272,220)	(1,044,444)	(1,430,978)	(8,001,276)
<b>Net position:</b>					
June 30, 2021	<u>7,239,395</u>	<u>28,990,596</u>	<u>1,044,444</u>	<u>5,441,490</u>	<u>42,715,925</u>
June 30, 2022	<u>\$ 6,985,761</u>	<u>\$ 23,718,376</u>	<u>\$ ---</u>	<u>\$ 4,010,512</u>	<u>\$ 34,714,649</u>

**Internal Service Funds  
Combining Statement of Cash Flows  
For the Year Ended June 30, 2022**

	Central Services Fund	Group Health Insurance Fund	Tort Liability Fund	Employer Insurance Fund	Total
Cash flows from operating activities:					
Receipts from customers	\$ 134,878	\$ ---	\$ ---	\$ ---	\$ 134,878
Receipts from interfund services provided	9,968,247	---	---	---	9,968,247
Premiums received	---	43,102,045	610,052	1,402,597	45,114,694
Refunds received from suppliers	---	10,828	---	---	10,828
Cash payments to suppliers	(9,088,901)	(4,282,462)	(45,000)	(261,004)	(13,677,367)
Cash payments to employees	(1,144,149)	---	---	---	(1,144,149)
Claims paid	---	(43,841,532)	(4,640,919)	(2,702,619)	(51,185,070)
Payments for interfund services used	(32,584)	---	---	---	(32,584)
Net cash provided by (used in) operating activities	<u>(162,509)</u>	<u>(5,011,121)</u>	<u>(4,075,867)</u>	<u>(1,561,026)</u>	<u>(10,810,523)</u>
Cash flows from noncapital financing activities:					
Transfers from other funds	14,344	---	767,204	---	781,548
Transfers to other funds	---	(309,351)	---	---	(309,351)
Net cash provided by (used in) noncapital financing activities	<u>14,344</u>	<u>(309,351)</u>	<u>767,204</u>	<u>---</u>	<u>472,197</u>
Cash flows from capital and related financing activities:					
Acquisition of capital assets	(143,001)	---	---	---	(143,001)
Net cash provided by (used in) capital and related financing activities	<u>(143,001)</u>	<u>---</u>	<u>---</u>	<u>---</u>	<u>(143,001)</u>
Cash flows from investing activities:					
Interest and investment earnings	---	56,727	---	---	56,727
Net cash provided by (used in) investing activities	<u>---</u>	<u>56,727</u>	<u>---</u>	<u>---</u>	<u>56,727</u>
Net increase (decrease) in cash and cash equivalents	(291,166)	(5,263,745)	(3,308,663)	(1,561,026)	(10,424,600)
Cash and cash equivalents, June 30, 2021	<u>5,137,559</u>	<u>37,465,451</u>	<u>7,174,413</u>	<u>8,779,429</u>	<u>58,556,852</u>
Cash and cash equivalents, June 30, 2022	<u>\$ 4,846,393</u>	<u>\$ 32,201,706</u>	<u>\$ 3,865,750</u>	<u>\$ 7,218,403</u>	<u>\$ 48,132,252</u>

(continued)

Shelby County, Tennessee

**Internal Service Funds**  
**Combining Statement of Cash Flows (continued)**  
**For the Year Ended June 30, 2022**

	Central Services Fund	Group Health Insurance Fund	Tort Liability Fund	Employer Insurance Fund	Total
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities:					
Operating income (loss)	\$ (250,454)	\$ (5,019,596)	\$ (1,811,648)	\$ (1,430,978)	\$ (8,512,676)
Adjustments:					
Depreciation	444,188	---	---	---	444,188
Changes in assets and liabilities					
Accounts receivable and accrued revenues	11,701	(324,856)	(45,000)	---	(358,155)
Due from other governmental entities	(180)	---	---	---	(180)
Inventories	(33,725)	---	---	---	(33,725)
Prepays	(126,587)	---	---	---	(126,587)
Pension related deferred outflows	318,428	---	---	---	318,428
OPEB related deferred outflows	40,230	---	---	---	40,230
Accounts payable and accrued liabilities	104,206	(327,089)	---	31,122	(191,761)
Claims payable	---	780,000	(2,219,219)	(161,170)	(1,600,389)
Compensated absences payable	(40,789)	---	---	---	(40,789)
Unearned revenue	---	(119,580)	---	---	(119,580)
Net post employment benefit liability	(1,021,163)	---	---	---	(1,021,163)
Pension related deferred inflows	314,452	---	---	---	314,452
OPEB related deferred inflows	77,184	---	---	---	77,184
Total adjustments	87,945	8,475	(2,264,219)	(130,048)	(2,297,847)
Net cash provided by (used in) operating activities	<u>\$ (162,509)</u>	<u>\$ (5,011,121)</u>	<u>\$ (4,075,867)</u>	<u>\$ (1,561,026)</u>	<u>\$ (10,810,523)</u>
Noncash investing capital and financing activities					
Non-cash residual on disposal of assets	\$ 17,524	---	---	---	\$ 17,524

**Shelby County, Tennessee**

**Fiduciary Funds  
Statement of Fiduciary Net Position  
June 30, 2022**

	Postemployment Benefits Trust Fund	County Custodial Funds
<b>Assets:</b>		
Cash and cash equivalents	\$ 28,755,671	\$ 98,136,774
Investments at fair value	1,553,031,610	50,374,954
Accounts receivable and accrued revenues	57,423	1,651,526
Accrued interest and dividends receivable	3,696,549	---
Due from brokers - investment sales	51,679	---
Securities lending collateral	60,080,098	---
Total assets	1,645,673,030	150,163,254
<b>Liabilities:</b>		
Accounts payable	1,240,228	---
Claims payable	935,741	---
Due to brokers and others	3,798,812	---
Obligations under securities lending	60,080,098	---
Due to other governmental entities	---	16,674,732
Total liabilities	66,054,879	16,674,732
<b>Net position:</b>		
<b>Restricted for :</b>		
Pension	1,290,083,641	---
Other postemploymentand pension benefits	289,534,510	---
Fund held for individual and others	---	133,488,522
Total Net Position	\$ 1,579,618,151	\$ 133,488,522

The notes to the financial statements are an integral part of this statement.

Shelby County, Tennessee

**Fiduciary Funds**  
**Postemployment Benefit Trust Funds**  
**Statement of Changes in Fiduciary Net Position**  
**For the Year Ended June 30, 2022**

	Postemployment Benefits Trust Fund	County Custodial Funds
Additions:		
Contributions		
Employer contributions	\$ 63,540,370	\$ ---
Member contributions	21,311,046	---
Total contributions	84,851,416	---
Investment income		
Net change in fair value of investments	(209,836,066)	---
Interest income	5,655,554	1,734,153
Dividend income	26,366,966	---
Other income	88,200	---
Total investment income	(177,725,346)	1,734,153
Less investment management expenses	(3,913,570)	---
Net investment income (loss)	(181,638,916)	1,734,153
Collections		
Sales tax collections from other governments	---	189,267,911
Fines, fees, and other collections	---	814,280,800
Seizures	---	---
Total collections	---	1,003,548,711
Security lending activities		
Securities lending income	190,751	---
Securities lending expenses	(60,993)	---
Net securities lending activities	129,758	---
Net additions	(96,657,742)	1,005,282,864
Deductions:		
Benefit payments	114,900,470	---
Administrative expenses	1,900,151	---
Refund of member contributions	11,052,233	---
Payments of sales tax and other tax collections to other governments	---	194,277,233
Payments to individuals and others	127,852,854	818,736,332
Change in net position	(224,510,596)	(7,730,701)
Net position restricted for benefits		
June 30, 2021	1,804,128,747	136,771,851
June 30, 2022	\$ 1,579,618,151	\$ 129,041,150

The notes to the financial statements are an integral part of this statement.



Shelby County, Tennessee

	Corrections Center Prisoner Commissary Funds	Sheriff Narcotics Seizure Funds	Sheriff Alert Seizure Funds	Chancery Court	Circuit Court Clerk	Criminal Court Clerk
<b>Assets:</b>						
Cash and cash equivalents	\$ 384,555	\$ 2,096,931	\$ 278,747	\$ 25,382,783	\$ 6,797,532	\$ 2,392,786
Accounts receivable	---	---	---	2,099	---	612,991
Investments	---	---	---	10,542,391	10,153,964	1,852,992
Total assets	<u>384,555</u>	<u>2,096,931</u>	<u>278,747</u>	<u>35,927,273</u>	<u>16,951,496</u>	<u>4,858,769</u>
<b>Liabilities:</b>						
Due to other governmental entities	---	---	---	593,572	29,753	---
Due to other funds and departments	---	---	---	15,888	157,850	1,193,779
Total liabilities	<u>---</u>	<u>---</u>	<u>---</u>	<u>609,460</u>	<u>187,603</u>	<u>1,193,779</u>
<b>Net position:</b>						
Restricted funds held for others	384,555	2,096,931	278,747	35,317,813	16,763,893	3,664,990
Restricted for other funds, departments, or component units	---	---	---	---	---	---
	<u>\$ 384,555</u>	<u>\$ 2,096,931</u>	<u>\$ 278,747</u>	<u>\$ 35,317,813</u>	<u>\$ 16,763,893</u>	<u>\$ 3,664,990</u>

**County Charter Officers - Custodial Funds**  
**Combining Statement of Fiduciary Net Position**  
**For the Year Ended June 30, 2022**

General Sessions Court Clerk	Probate Court Clerk	Juvenile Court Clerk	County Clerk	Register	Trustee	Elimination of Interdepartmental Activity	Total
\$ 12,112,258	\$ 105,530	\$ 513,354	\$ 17,004,771	\$ 4,274,634	\$ 696,339,573	\$ (671,806,092)	\$ 95,877,362
59,679	---	---	---	---	976,757	---	1,651,526
390,340	23,228,827	4,206,440	---	---	126,618,176	(126,618,176)	50,374,954
<u>12,562,277</u>	<u>23,334,357</u>	<u>4,719,794</u>	<u>17,004,771</u>	<u>4,274,634</u>	<u>823,934,506</u>	<u>(798,424,268)</u>	<u>147,903,842</u>
145,872	5,870	63,339	7,146,271	3,831,487	4,693,489	---	16,509,653
511,304	99,660	12,224	---	443,147	---	(2,433,852)	---
<u>657,176</u>	<u>105,530</u>	<u>75,563</u>	<u>7,146,271</u>	<u>4,274,634</u>	<u>4,693,489</u>	<u>(2,433,852)</u>	<u>16,509,653</u>
11,905,101	23,228,827	4,644,231	---	---	33,109,101	---	131,394,189
---	---	---	9,858,500	---	786,131,916	(795,990,416)	---
<u>\$ 11,905,101</u>	<u>\$ 23,228,827</u>	<u>\$ 4,644,231</u>	<u>\$ 9,858,500</u>	<u>\$ ---</u>	<u>\$ 819,241,017</u>	<u>\$ (795,990,416)</u>	<u>\$ 131,394,189</u>

Shelby County, Tennessee

	Corrections Center Prisoner Commissary Funds	Sheriff Narcotics Seizure Funds	Sheriff Alert Seizure Funds	Chancery Court	Circuit Court Clerk	Criminal Court Clerk
<b>Additions</b>						
Sales tax collections from other governments	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Fines, fees, and other collections	2,887,586	---	---	94,735,875	27,344,262	2,920,311
Seizures	---	1,913,108	740	---	---	---
Investment income	---	7,955	799	---	---	---
Total additions	<u>2,887,586</u>	<u>1,921,063</u>	<u>1,539</u>	<u>94,735,875</u>	<u>27,344,262</u>	<u>2,920,311</u>
<b>Deductions:</b>						
Payments of sales tax collections or other tax collections to other governments	---	---	---	---	---	1,883,149
Payments to other funds, departments, or component units	---	---	---	---	---	---
Payments to individuals and others	2,884,291	3,171,955	74,703	87,528,740	35,237,743	495,519
Total liabilities	<u>2,884,291</u>	<u>3,171,955</u>	<u>74,703</u>	<u>87,528,740</u>	<u>35,237,743</u>	<u>2,378,668</u>
Change in net position	3,295	(1,250,892)	(73,164)	7,207,135	(7,893,481)	541,643
Restricted net position - June 30, 2021	<u>381,260</u>	<u>3,347,823</u>	<u>351,911</u>	<u>28,110,678</u>	<u>24,657,374</u>	<u>3,123,347</u>
Restricted net position - June 30, 2022	<u>\$ 384,555</u>	<u>\$ 2,096,931</u>	<u>\$ 278,747</u>	<u>\$ 35,317,813</u>	<u>\$ 16,763,893</u>	<u>\$ 3,664,990</u>

**County Charter Officers - Custodial Funds**  
**Combining Statement of Changes in Fiduciary Net Position**  
**For the Year Ended June 30, 2022**

General Sessions Court Clerk	Probate Court Clerk	Juvenile Court Clerk	County Clerk	Register	Trustee	Elimination of Interdepartmental Activity	Total
\$ ---	\$ ---	\$ ---	\$ ---	\$ ---	\$ 189,267,911	\$ ---	\$ 189,267,911
83,309,054	91,333,159	1,008,233	71,341,219	---	3,621,739,706	(3,185,998,449)	810,620,956
---	---	---	---	---	---	---	1,913,848
---	---	---	---	---	1,725,399	---	1,734,153
<u>83,309,054</u>	<u>91,333,159</u>	<u>1,008,233</u>	<u>71,341,219</u>	<u>---</u>	<u>3,812,733,016</u>	<u>(3,185,998,449)</u>	<u>1,003,536,868</u>
1,965,224	---	---	---	---	189,267,911	---	193,116,284
4,534,112	---	---	63,134,254	645,620	3,073,888,558	(3,142,202,544)	---
77,439,393	90,291,002	757,999	---	---	517,916,901	---	815,798,246
<u>83,938,729</u>	<u>90,291,002</u>	<u>757,999</u>	<u>63,134,254</u>	<u>645,620</u>	<u>3,781,073,370</u>	<u>(3,142,202,544)</u>	<u>1,008,914,530</u>
(629,675)	1,042,157	250,234	8,206,965	(645,620)	31,659,646	(43,795,905)	(5,377,662)
<u>12,534,776</u>	<u>22,186,670</u>	<u>4,393,997</u>	<u>1,651,535</u>	<u>645,620</u>	<u>787,581,371</u>	<u>(752,194,511)</u>	<u>136,771,851</u>
<u>\$ 11,905,101</u>	<u>\$ 23,228,827</u>	<u>\$ 4,644,231</u>	<u>\$ 9,858,500</u>	<u>\$ ---</u>	<u>\$ 819,241,017</u>	<u>\$ (795,990,416)</u>	<u>\$ 131,394,189</u>

SHELBY COUNTY, TENNESSEE  
SCHEDULE OF LONG-TERM DEBT, PRINCIPAL AND INTEREST REQUIREMENTS BY  
FISCAL YEAR JUNE 30, 2022

GOVERNMENTAL ACTIVITIES

FY ENDED JUNE 30	2006B PUB IMP/SCHOOL		2009 QSCB		2010 QSCB		2012A REFUNDING BOND		2015A REFUNDING BOND	
	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST
2023	7,130,000	5,651,683	3,439,402	835,068	4,196,919	3,260,765	41,500,000	4,664,125	6,970,000	1,379,188
2024	7,450,000	5,332,280	3,439,402	835,068	4,196,919	3,260,765	31,390,000	2,619,125	6,895,000	1,170,088
2025	23,900,000	4,820,062	3,439,402	835,068	4,196,919	3,260,765	---	1,049,625	11,985,000	946,000
2026	26,130,000	3,736,594	3,439,402	765,479	4,196,919	3,260,765	6,350,000	1,049,625	6,400,000	346,750
2027	20,110,000	2,645,707	376,185	69,589	4,196,918	3,260,765	7,095,000	732,125	535,000	26,750
2028	6,625,000	1,904,180	---	---	459,040	24,702	7,930,000	377,375	---	---
2029	12,680,000	1,543,634	---	---	---	---	---	---	---	---
2030	6,055,000	1,055,281	---	---	---	---	---	---	---	---
2031	19,280,000	640,578	---	---	---	---	---	---	---	---
2032	---	---	---	---	---	---	---	---	---	---
2033	---	---	---	---	---	---	---	---	---	---
2034	---	---	---	---	---	---	---	---	---	---
2035	---	---	---	---	---	---	---	---	---	---
2036	---	---	---	---	---	---	---	---	---	---
2037	---	---	---	---	---	---	---	---	---	---
2038	---	---	---	---	---	---	---	---	---	---
2039	---	---	---	---	---	---	---	---	---	---
2040	---	---	---	---	---	---	---	---	---	---
	<u>\$ 129,360,000</u>	<u>\$ 27,329,999</u>	<u>\$ 14,133,793</u>	<u>\$ 3,340,272</u>	<u>\$ 21,443,634</u>	<u>\$ 16,328,527</u>	<u>\$ 94,265,000</u>	<u>\$ 10,492,000</u>	<u>\$ 32,785,000</u>	<u>\$ 3,868,776</u>

SHELBY COUNTY, TENNESSEE  
SCHEDULE OF LONG-TERM DEBT, PRINCIPAL AND INTEREST REQUIREMENTS BY  
FISCAL YEAR JUNE 30, 2022

GOVERNMENTAL ACTIVITIES

FY ENDED JUNE 30	2016A REFUNDING BOND		2017A PUB IMP/SCHOOL		2019A PUB IMP/SCHOOL		2019B PUB IMP/SCHOOL		2020 REFUNDING BOND	
	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST
2023	3,490,000	2,510,000	3,185,000	3,436,750	6,540,000	7,047,163	4,535,000	2,818,875	11,740,000	366,080
2024	10,955,000	2,335,500	3,345,000	3,277,500	6,865,000	6,720,163	4,760,000	2,592,125	5,355,000	178,240
2025	19,620,000	1,877,750	3,510,000	3,110,250	7,210,000	6,376,913	4,300,000	2,354,125	5,785,000	92,560
2026	12,875,000	896,750	3,690,000	2,934,750	7,570,000	6,016,413	4,530,000	2,139,125	---	---
2027	5,060,000	253,000	3,870,000	2,750,250	7,950,000	5,637,913	4,640,000	2,037,200	---	---
2028	---	---	4,065,000	2,556,750	8,345,000	5,240,413	4,875,000	1,805,200	---	---
2029	---	---	4,270,000	2,353,500	8,765,000	4,823,163	5,125,000	1,561,450	---	---
2030	---	---	4,485,000	2,140,000	9,205,000	4,384,913	5,395,000	1,305,200	---	---
2031	---	---	4,705,000	1,915,750	9,665,000	3,924,663	5,685,000	1,035,450	---	---
2032	---	---	4,940,000	1,680,500	10,145,000	3,441,413	5,995,000	751,200	---	---
2033	---	---	5,190,000	1,433,500	10,465,000	3,124,381	6,255,000	511,400	---	---
2034	---	---	5,450,000	1,174,000	10,790,000	2,797,350	6,530,000	261,200	---	---
2035	---	---	5,720,000	901,500	11,220,000	2,365,750	---	---	---	---
2036	---	---	6,005,000	615,500	11,670,000	1,916,950	---	---	---	---
2037	---	---	6,305,000	315,250	12,140,000	1,450,150	---	---	---	---
2038	---	---	---	---	12,625,000	964,550	---	---	---	---
2039	---	---	---	---	13,130,000	459,550	---	---	---	---
2040	---	---	---	---	---	---	---	---	---	---
	<u>\$ 52,000,000</u>	<u>\$ 7,873,000</u>	<u>\$ 68,735,000</u>	<u>\$ 30,595,750</u>	<u>\$ 164,300,000</u>	<u>\$ 66,691,811</u>	<u>\$ 62,625,000</u>	<u>\$ 19,172,550</u>	<u>\$ 22,880,000</u>	<u>\$ 636,880</u>

SHELBY COUNTY, TENNESSEE  
SCHEDULE OF LONG-TERM DEBT, PRINCIPAL AND INTEREST REQUIREMENTS BY  
FISCAL YEAR JUNE 30, 2022

GOVERNMENTAL ACTIVITIES

FY ENDED JUNE 30	2020B PUB IMP/SCHOOL		2022 Revenue Refunding Bond-EDGE		Note Payable - Regional Forensic Center		TOTAL GOVERNMENTAL ACTIVITIES	
	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST	PRINCIPAL	INTEREST
2023	7,065,000	8,536,600	927,500	344,970	341,382	62,160	101,060,203	40,913,427
2024	7,420,000	8,183,350	867,500	407,464	339,602	57,598	93,278,423	36,969,266
2025	7,790,000	7,812,350	892,500	380,316	337,822	53,035	92,966,643	32,968,819
2026	8,180,000	7,422,850	922,500	353,531	336,041	48,473	84,619,862	28,971,105
2027	8,590,000	7,013,850	947,500	325,846	333,816	42,770	63,704,419	24,795,765
2028	9,020,000	6,584,350	975,000	298,225	331,145	35,927	42,625,185	18,827,122
2029	9,470,000	6,133,350	1,005,000	268,150	328,809	29,939	41,643,809	16,713,186
2030	9,945,000	5,659,850	1,035,000	237,988	326,472	23,951	36,446,472	14,807,183
2031	10,440,000	5,162,600	1,065,000	206,927	323,802	17,108	51,163,802	12,903,076
2032	10,960,000	4,640,600	1,097,500	175,444	321,131	10,265	33,458,631	10,699,422
2033	11,400,000	4,202,200	1,130,000	142,028	318,461	3,422	34,758,461	9,416,931
2034	11,860,000	3,746,200	1,167,500	108,115	---	---	35,797,500	8,086,865
2035	12,330,000	3,271,800	1,200,000	73,077	---	---	30,470,000	6,612,127
2036	12,825,000	2,778,600	1,235,000	37,166	---	---	31,735,000	5,348,216
2037	13,340,000	2,265,600	---	---	---	---	31,785,000	4,031,000
2038	13,870,000	1,732,000	---	---	---	---	26,495,000	2,696,550
2039	14,425,000	1,177,200	---	---	---	---	27,555,000	1,636,750
2040	15,005,000	600,200	---	---	---	---	15,005,000	600,200
	<u>\$ 193,935,000</u>	<u>\$ 86,923,550</u>	<u>\$ 14,467,500</u>	<u>\$ 3,359,247</u>	<u>\$ 3,638,482</u>	<u>\$ 384,649</u>	<u>\$ 874,568,409</u>	<u>\$ 276,997,011</u>

SHELBY COUNTY, TN  
SCHEDULE OF CHANGES IN LONG-TERM DEBT BY INDIVIDUAL ISSUE  
June 30, 2022

Description of Indebtedness	Original Amount Of Issue	Interest Rate	Date of Issue	Final Maturity Date	Outstanding July 01, 2021	Issued During Period	Paid and/or Matured During Period	Refunded During Period	Principal Amount Outstanding June 30, 2022	Interest to Maturity as of June 30, 2022
<b>Governmental Activities</b>										
<b>BONDS PAYABLE</b>										
<u>Payable through Debt Service Fund</u>										
2006B Public Imp/Schools	\$ 159,590,000	Variable*	2/22/2006	3/1/2031	\$ 138,935,000	\$	\$ 9,575,000	\$	\$ 129,360,000	\$ 27,329,999
2009 QSCB	\$ 55,120,000	1.515	9/15/2009	9/1/2026	\$ 17,573,195	\$	\$ 3,439,402	\$	\$ 14,133,793	\$ 3,340,272
2010 QSCB	\$ 67,260,000		10/15/2010	9/15/2027	\$ 25,640,553	\$	\$ 4,196,919	\$	\$ 21,443,634	\$ 16,328,527
2011A Port Commission Bonds	\$ 20,397,500	2.00-5.00	9/7/2011	4/1/2036	\$ 14,870,000	\$	\$ 705,000	\$	\$	\$
2012A Refunding	\$ 259,340,000	3.00-5.00	3/1/2012	3/1/2028	\$ 133,030,000	\$	\$ 38,765,000	\$ 14,165,000	\$	\$
2015A Refunding	\$ 171,830,000	2.00-5.00	1/28/2015	4/1/2027	\$ 38,550,000	\$	\$ 5,745,000	\$	\$ 32,785,000	\$ 3,868,776
2016A Refunding	\$ 70,110,000	1.50-5.00	2/26/2016	4/1/2027	\$ 55,435,000	\$	\$ 3,435,000	\$	\$ 52,000,000	\$ 7,873,000
2017A Public Imp/Schools	\$ 83,405,000	5.00	6/21/2017	4/1/2037	\$ 71,770,000	\$	\$ 3,035,000	\$	\$ 68,735,000	\$ 30,595,750
2019A Public Imp/Schools	\$ 181,130,000	3.125 - 5.00	2/14/2019	4/1/2039	\$ 170,530,000	\$	\$ 6,230,000	\$	\$ 164,300,000	\$ 66,691,806
2019B Refunding	\$ 74,555,000	2-25 - 5.00	2/14/2019	4/1/2034	\$ 66,945,000	\$	\$ 4,320,000	\$	\$ 62,625,000	\$ 19,172,550
2020B Public Imp/Schools	\$ 202,665,000	4.00 - 5.00	10/1/2020	4/1/2040	\$ 200,665,000	\$	\$ 6,730,000	\$	\$ 193,935,000	\$ 86,923,550
2022 Revenue Refunding Bond- EDGE	\$ 14,467,500	2.96	6/15/2022	4/1/2036	\$	\$ 14,467,500	\$	\$	\$ 14,467,500	\$ 3,359,247
Total Bonds Payable through Debt Service Fund	\$ 933,923,748		\$ 86,176,321	\$ 14,165,000	\$ 848,049,927	\$ 275,975,477				
<b>DIRECT PLACEMENTS</b>										
<u>Payable through Debt Service Fund</u>										
2020 Refunding	\$ 58,610,000	1.60	2/18/2020	3/1/2025	\$ 37,865,000	\$	\$ 14,985,000	\$	\$ 22,880,000	\$ 636,880
Total Direct Placements Payable through Debt Service Fund	\$ 58,610,000				\$ 37,865,000	\$	\$ 14,985,000	\$	\$ 22,880,000	\$ 636,880
Total Bonds Payable and Direct Placements	\$ 6,883,614	2.00 - 5.00	12/4/2012	10/1/2032	\$ 971,788,748	\$ 14,467,500	\$ 101,161,321	\$ 14,165,000	\$ 870,929,927	\$ 276,612,357
Note Payable - Regional Forensic Center facility					\$ 3,982,090	\$	\$ 343,608	\$	\$ 3,638,482	\$ 384,649
Lease Obligations					\$	\$ 1,955,190	\$ 625,599	\$	\$ 1,329,591	\$
Subscription based information technology arrangement					\$ 2,044,088	\$	\$	\$	\$ 2,044,088	\$
Total Long-Term Debt for Governmental Activities	\$ 977,814,926		\$ 102,130,528	\$ 16,422,690	\$ 877,942,088	\$ 276,997,006				

\* 2006B Variable rate was 0.92% at June 30, 2022



## Other Budgetary Comparison Schedules

The **Debt Service Fund** accounts for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

The **General Fund** Schedules of Revenues and Expenditures-Budget and Actual-By Type and By Department

The **Grants Fund** Schedules of Revenues and Expenditures-Budget and Actual-By Type and By Department

**Other Budgetary  
Comparison Schedules**

**Shelby County, Tennessee**

**Debt Service Fund  
Budgetary Comparison Schedule - Summary by Type  
For the Year Ended June 30, 2022**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Property taxes	\$ 133,456,484	\$ 133,456,484	\$ 136,307,126	\$ 2,850,642
Other local taxes	11,404,228	11,404,228	11,872,120	467,892
Other revenue	144,500	144,500	47,637	(96,863)
Investment income	100,000	100,000	997,910	897,910
Total revenues	145,105,212	145,105,212	149,224,793	4,119,581
Expenditures:				
Debt Service				
Principal	101,478,446	101,478,446	101,504,929	(26,483)
Interest	45,889,396	45,889,396	45,080,995	808,401
Bond Issuance costs	1,010,000	1,010,000	853,121	156,879
Total expenditures	148,377,842	148,377,842	147,439,045	938,797
Excess (deficiency) of revenues over (under) expenditures	(3,272,630)	(3,272,630)	1,785,748	5,058,378
Other financing sources (uses):				
Transfers in	682,716	682,716	---	(682,716)
Planned change in fund balance	2,589,914	2,589,914	---	(2,589,914)
Total other financing sources (uses)	3,272,630	3,272,630	---	(3,272,630)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ 1,785,748	\$ 1,785,748

Shelby County, Tennessee

**General Fund  
Budgetary Comparison Schedule - Summary by Type  
For the Year Ended June 30, 2022**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Property taxes	\$ 290,865,176	\$ 290,865,176	\$ 296,654,434	\$ 5,789,258
Other local taxes	33,877,386	33,877,386	37,204,790	3,327,404
State revenue	22,884,064	24,964,064	25,648,087	684,023
Federal and local revenue	9,261,317	9,261,317	11,748,431	2,487,114
Charges for services	2,333,514	2,371,229	1,534,842	(836,387)
Fines, fees and permits	64,233,300	65,270,455	66,049,202	778,747
Other revenue	633,500	659,500	133,519	(525,981)
Investment income	425,150	425,150	502,182	77,032
Total revenues	424,513,407	427,694,277	439,475,487	11,781,210
Expenditures:				
Salaries	229,927,251	236,344,795	190,967,591	45,377,204
Other compensation	17,798,177	17,711,541	55,769,786	(38,058,245)
Fringe benefits	88,335,620	90,401,252	72,611,746	17,789,506
Salary restrictions	(26,114,635)	(30,334,709)	---	(30,334,709)
Supplies and materials	9,365,174	14,754,210	12,645,964	2,108,246
Services and other expenditures	11,038,831	19,069,861	12,768,497	6,301,364
Professional and contracted services	42,375,189	56,480,880	36,167,830	20,313,050
Rent, utilities and maintenance	17,405,419	18,141,242	15,540,587	2,600,655
Interfund services	(1,852,011)	(1,231,072)	204,918	(1,435,990)
Asset acquisitions	3,391,308	5,403,942	2,677,735	2,726,207
Principal on Capital Leases	---	---	352,100	(352,100)
Interest on Capital Leases	---	---	1,759	(1,759)
Affiliated organizations	32,281,454	55,101,454	51,602,813	3,498,641
Grants	4,450,000	22,379,200	17,397,077	4,982,123
Contingencies and restrictions	(4,378,655)	(4,601,131)	---	(4,601,131)
Total expenditures	424,023,122	499,621,465	468,708,403	30,913,062
Excess (deficiency) of revenues over (under) expenditures	490,285	(71,927,188)	(29,232,916)	(42,694,272)
Other financing sources (uses):				
Transfers in	24,273,507	93,992,495	60,283,634	(33,708,861)
Transfers out	(24,425,423)	(27,961,287)	(26,929,629)	1,031,658
Sale of capital assets	100,000	100,000	41,542	(58,458)
Insurance recoveries	---	43,000	50,210	7,210
Leases	---	---	828,876	828,876
Planned change in fund balance	(438,369)	5,752,980	---	(5,752,980)
Total other financing sources (uses)	(490,285)	71,927,188	34,274,633	(37,652,555)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ 5,041,717	\$ 5,041,717

**General Fund**  
**Budgetary Comparison Schedule - Summary by Department**  
**For the Year Ended June 30, 2022**

	Final Budget	Actual Amounts	Variance
<b>Revenues:</b>			
<b>General Government</b>			
Chief Administrative Officer	\$ ---	\$ 40,646	\$ 40,646
County Attorney	3,500	623	(2,877)
Central Operations	342,390,776	352,938,649	10,547,873
Human Resources	655,275	529,337	(125,938)
Purchasing	200	---	(200)
Chief Information Officer	387,169	349,532	(37,637)
Information Technology Operations	1,725,000	1,469,800	(255,200)
	<u>345,161,920</u>	<u>355,328,587</u>	<u>10,166,667</u>
<b>Public Works</b>			
Environmental Programs	280,500	281,794	1,294
Parks and Grounds Maintenance	410,550	342,442	(68,108)
Support Services	1,616,452	1,736,578	120,126
	<u>2,307,502</u>	<u>2,360,815</u>	<u>53,313</u>
<b>Health Services</b>			
Forensic Services	360,000	542,951	182,951
Health Services Administration and Finance	1,106,700	814,752	(291,948)
Environmental Health Services	1,802,800	1,867,966	65,166
Community Health	374,300	338,815	(35,485)
Health Planning and Promotion	---	1,500	1,500
Public Health Safety	64,300	38,880	(25,420)
	<u>3,708,100</u>	<u>3,604,864</u>	<u>(103,236)</u>
<b>Community Services</b>			
Director of Community Services	25,000	---	(25,000)
Crime Victims Center	609,000	319,698	(289,302)
Pretrial Services	100,000	92,033	(7,967)
	<u>734,000</u>	<u>411,731</u>	<u>(322,269)</u>
<b>Law Enforcement</b>			
Sheriff's Office	5,795,000	6,159,097	364,097
	<u>5,795,000</u>	<u>6,159,097</u>	<u>364,097</u>
<b>Judicial</b>			
Chancery Court	4,033,767	5,583,724	1,549,957
Circuit Court	1,384,500	1,311,037	(73,463)
Criminal Court	3,689,000	2,762,770	(926,230)
General Sessions Court	7,910,000	7,888,849	(21,151)
Probate Court	725,000	732,512	7,512
Juvenile Court Judge	4,000	5,064	1,064
Juvenile Court Clerk	600,750	348,052	(252,698)
Public Defender	5,787,100	5,817,677	30,577
Divorce Referee	280,000	255,658	(24,342)
	<u>\$ 24,414,117</u>	<u>\$ 24,705,344</u>	<u>\$ 291,227</u>

**General Fund**  
**Budgetary Comparison Schedule - Summary by Department (continued)**  
**For the Year Ended June 30, 2022**

	Final Budget	Actual Amounts	Variance
Other Elected Officials			
Assessor	\$ 2,933,250	\$ 3,347,663	\$ 414,413
County Clerk	13,295,000	10,126,723	(3,168,277)
Register	4,712,145	6,243,718	1,531,573
Trustee	24,615,243	27,157,458	2,542,215
Election Commission	18,000	29,489	11,489
	<u>45,573,638</u>	<u>46,905,051</u>	<u>1,331,413</u>
 Total revenues	 <u>427,694,277</u>	 <u>439,475,487</u>	 <u>11,781,210</u>
Expenditures:			
General Government			
Mayor's Office	815,160	714,792	100,368
Public Affairs	855,794	364,937	490,857
Chief Administrative Officer	7,088,563	3,999,896	3,088,667
County Attorney	4,571,007	4,201,428	369,579
Director of Administration and Finance	1,043,812	774,971	268,841
Central Operations	42,101,557	73,107,582	(31,006,025)
County Grants	14,832,250	13,326,627	1,505,623
Human Resources	4,384,323	3,835,855	548,468
Purchasing	785,571	696,615	88,956
Finance	3,029,436	2,001,043	1,028,393
Board of Equalization	419,202	344,947	74,255
Chief Information Officer	543,432	376,826	166,606
Information Technology Operations	11,559,917	8,892,792	2,667,125
	<u>92,030,024</u>	<u>112,638,311</u>	<u>(20,608,287)</u>
 Planning and Development			
Housing	330,498	304,194	26,304
	<u>330,498</u>	<u>304,194</u>	<u>26,304</u>
 Public Works			
Director of Public Works	2,236,457	2,124,473	111,984
Environmental Programs	493,423	401,070	92,353
Parks and Grounds Maintenance	1,631,539	1,633,242	(1,703)
Support Services	21,275,308	19,219,441	2,055,867
	<u>25,636,727</u>	<u>23,378,226</u>	<u>2,258,501</u>
 Corrections			
Corrections Center Administration	424,009	242,502	181,507
	<u>424,009</u>	<u>242,502</u>	<u>181,507</u>
 Health Services			
Director of Health Services	432,026	580,835	(148,809)
Forensic Services	5,704,941	5,166,806	538,135
Health Services Administration and Finance	13,050,446	5,350,199	7,700,247
Environmental Health Services	2,796,684	2,496,405	300,279
Community Health	2,530,277	2,632,952	(102,675)
Health Planning and Promotion	1,100,609	869,449	231,160
Inmate Medical Care	14,005,954	13,603,757	402,197
Public Health Safety	4,859,129	3,124,362	1,734,767
	<u>\$ 44,480,066</u>	<u>\$ 33,824,765</u>	<u>\$ 10,655,301</u>

**General Fund**  
**Budgetary Comparison Schedule - Summary by Department (continued)**  
**For the Year Ended June 30, 2022**

	Final Budget	Actual Amounts	Variance
Community Services			
Director of Community Services	\$ 19,141,292	\$ 2,954,947	\$ 16,186,345
Crime Victims Center	2,184,065	1,823,548	360,517
Pretrial Services	10,111,236	6,370,677	3,740,559
	<u>31,436,593</u>	<u>11,149,172</u>	<u>20,287,421</u>
Law Enforcement			
Sheriff's Office	186,561,963	182,387,964	4,173,999
	<u>186,561,963</u>	<u>182,387,964</u>	<u>4,173,999</u>
Judicial			
Chancery Court	2,007,354	1,630,209	377,145
Circuit Court	3,182,853	2,998,375	184,478
Criminal Court	5,745,552	5,200,074	545,478
General Sessions Court	17,308,827	15,064,064	2,244,763
Probate Court	1,536,687	1,524,520	12,167
Juvenile Court Judge	11,300,453	10,566,388	734,065
Juvenile Court Clerk	3,990,962	3,442,277	548,685
Public Defender	15,445,542	12,961,895	2,483,647
Divorce Referee	719,559	714,423	5,136
Jury Commission	852,953	571,698	281,255
Attorney General	11,971,246	10,892,145	1,079,101
	<u>74,061,988</u>	<u>65,566,068</u>	<u>8,495,920</u>
Other Elected Officials			
Commissioner's Contingency	522,905	---	522,905
Legislative Operations	5,653,057	4,964,517	688,540
Equal Opportunity Compliance	1,863,642	1,452,008	411,634
County Clerk	7,758,329	6,313,146	1,445,183
Register	2,708,568	2,402,498	306,070
Trustee	10,157,755	9,853,304	304,451
Election Commission	4,503,631	3,599,117	904,514
	<u>44,659,597</u>	<u>39,217,201</u>	<u>5,442,396</u>
Total expenditures	<u>499,621,465</u>	<u>468,708,403</u>	<u>30,913,062</u>
Excess (deficiency) of revenues over (under) expenditures	<u>\$ (71,927,188)</u>	<u>\$ (29,232,916)</u>	<u>\$ (42,694,272)</u>

**General Fund**  
**Budgetary Comparison Schedule - Summary by Department (continued)**  
**For the Year Ended June 30, 2022**

	Final Budget	Actual Amounts	Variance
Transfers in:			
Mayor's Office	\$ 12,004	\$ ---	\$ (12,004)
Public Affairs	9,868	19,274	9,406
Chief Administrative Officer	1,039,266	239,946	(799,320)
County Attorney	382,355	---	(382,355)
Director of Administration and Finance	116,209	2,677	(113,532)
Central Operations	36,699,546	44,379,769	7,680,223
County Grants	11,290,000	5,425,883	(5,864,117)
Human Resources	172,758	29,336	(143,422)
Purchasing	16,876	---	(16,876)
Finance	729,588	20,744	(708,844)
Board of Equalization	4,171	---	(4,171)
Chief Information Officer	13,368	---	(13,368)
Information Technology Operations	1,087,413	296,618	(790,795)
Housing	6,456	---	(6,456)
Director of Public Works	51,161	---	(51,161)
Environmental Programs	1,771	---	(1,771)
Parks and Grounds Maintenance	9,306	---	(9,306)
Support Services	198,649	---	(198,649)
Corrections Center Administration	424,009	242,502	(181,507)
Director of Health Services	13,802	---	(13,802)
Health Services Administration and Finance	11,817,021	3,602,080	(8,214,941)
Environmental Health Services	56,348	---	(56,348)
Community Health	151,591	104,362	(47,229)
Health Planning and Promotion	19,522	---	(19,522)
Inmate Medical Care	8,558	---	(8,558)
Public Health Safety	395,703	280,015	(115,688)
Director of Community Services	17,767,734	1,545,754	(16,221,980)
Crime Victims Center	409,806	20,783	(389,023)
Pretrial Services	2,924,268	28,891	(2,895,377)
Sheriff's Office	2,231,280	---	(2,231,280)
Chancery Court	33,183	---	(33,183)
Circuit Court	61,693	---	(61,693)
Criminal Court	114,105	---	(114,105)
General Sessions Court	257,305	---	(257,305)
Probate Court	17,479	---	(17,479)
Juvenile Court Judge	225,412	---	(225,412)
Juvenile Court Clerk	116,563	---	(116,563)
Public Defender	315,700	---	(315,700)
Divorce Referee	16,216	---	(16,216)
Jury Commission	8,669	---	(8,669)
Attorney General	255,081	---	(255,081)
Legislative Operations	1,440,014	1,500,000	59,986
Equal Opportunity Compliance	26,088	---	(26,088)
Assessor	215,772	---	(215,772)
County Clerk	362,450	---	(362,450)
Register	52,367	---	(52,367)
Trustee	2,368,718	2,545,000	176,282
Election Commission	45,273	---	(45,273)
	<u>\$ 93,992,495</u>	<u>\$ 60,283,634</u>	<u>\$ (33,708,861)</u>



**General Fund**  
**Budgetary Comparison Schedule - Summary by Department (continued)**  
**For the Year Ended June 30, 2022**

	Final Budget	Actual Amounts	Variance
Transfers out:			
Central Operations	\$ (22,884,393)	\$ (24,877,068)	\$ (1,992,675)
County Grants	(50,000)	---	50,000
Housing	(64,361)	(64,361)	---
Director of Public Works	(50,000)	(50,000)	---
Environmental Health Services	(1,504,001)	(1,021,302)	482,699
Community Health	(863,850)	(877,255)	(13,405)
Health Planning and Promotion	(158,460)	(21,424)	137,036
Inmate Medical Care	(288,437)	---	288,437
Sheriff's Office	(1,623,949)	(18,219)	1,605,730
Juvenile Court Clerk	(473,836)	---	473,836
	<u>(27,961,287)</u>	<u>(26,929,629)</u>	<u>1,031,658</u>
Other financing sources (uses):			
Central Operations	13,793,536	---	(13,793,536)
County Grants	(4,166,750)	---	4,166,750
Chief Information Officer	(52,405)	---	52,405
Parks and Grounds Maintenance	---	199,136	199,136
Support Services	148,770	---	(148,770)
Community Health	---	367,577	367,577
Sheriff's Office	(1,937,194)	242,382	2,179,576
General Sessions Court	---	54,376	54,376
Register	---	57,157	57,157
	<u>5,895,980</u>	<u>920,628</u>	<u>(4,975,352)</u>
Net other financing sources (uses)	<u>71,927,188</u>	<u>34,274,633</u>	<u>(37,652,555)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ 5,041,717</u>	<u>\$ 5,041,717</u>

**Mayor's Office**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance</u>
	<u>Original</u>	<u>Final</u>		
Expenditures:				
Salaries	\$ 579,707	\$ 609,614	\$ 531,266	\$ 78,348
Other compensation	8,438	8,438	178	8,260
Fringe benefits	202,904	211,024	183,348	27,676
Salary restrictions	(20,992)	(14,416)	---	(14,416)
Services and other expenditures	500	500	---	500
Total expenditures	<u>770,557</u>	<u>815,160</u>	<u>714,792</u>	<u>100,368</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(770,557)</u>	<u>(815,160)</u>	<u>(714,792)</u>	<u>100,368</u>
Other financing sources (uses):				
Transfers in	---	12,004	---	(12,004)
Total other financing sources (uses)	<u>---</u>	<u>12,004</u>	<u>---</u>	<u>(12,004)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (770,557)</u>	<u>\$ (803,156)</u>	<u>\$ (714,792)</u>	<u>\$ 88,364</u>

**Public Affairs**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance</u>
	<u>Original</u>	<u>Final</u>		
Expenditures:				
Salaries	\$ 338,765	\$ 353,517	\$ 238,952	\$ 114,565
Other compensation	10,783	10,783	682	10,101
Fringe benefits	120,480	124,485	99,192	25,293
Salary restrictions	(17,391)	(11,943)	---	(11,943)
Supplies and materials	4,250	4,250	---	4,250
Services and other expenditures	16,297	256,297	19,274	237,023
Professional and contracted services	12,000	100,000	---	100,000
Interfund services	18,405	18,405	6,837	11,568
Total expenditures	<u>503,589</u>	<u>855,794</u>	<u>364,937</u>	<u>490,857</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(503,589)</u>	<u>(855,794)</u>	<u>(364,937)</u>	<u>490,857</u>
Other financing sources (uses):				
Transfers in	---	9,868	19,274	9,406
Total other financing sources (uses)	<u>---</u>	<u>9,868</u>	<u>19,274</u>	<u>9,406</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (503,589)</u>	<u>\$ (845,926)</u>	<u>\$ (345,663)</u>	<u>\$ 500,263</u>

**Chief Administrative Officer**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance</u>
	<u>Original</u>	<u>Final</u>		
<b>Revenues:</b>				
Federal and local revenue	\$ ---	\$ ---	\$ 40,271	\$ 40,271
Other revenue	---	---	375	375
<b>Total revenues</b>	<b>---</b>	<b>---</b>	<b>40,646</b>	<b>40,646</b>
<b>Expenditures:</b>				
Salaries	2,312,151	2,808,228	2,028,947	779,281
Other compensation	67,204	72,201	65,221	6,980
Fringe benefits	717,254	881,528	638,342	243,186
Salary restrictions	(111,726)	(113,413)	---	(113,413)
Supplies and materials	117,078	335,678	129,385	206,293
Services and other expenditures	207,971	286,471	238,238	48,233
Professional and contracted services	591,071	474,971	403,395	71,576
Rent, utilities and maintenance	55,672	81,176	83,827	(2,651)
Interfund services	224,375	237,923	226,183	11,740
Asset acquisitions	10,000	951,000	114,108	836,892
Grants	---	1,072,800	72,250	1,000,550
<b>Total expenditures</b>	<b>4,191,050</b>	<b>7,088,563</b>	<b>3,999,896</b>	<b>3,088,667</b>
<b>Excess (deficiency) of revenues over (under) expenditures</b>	<b>(4,191,050)</b>	<b>(7,088,563)</b>	<b>(3,959,250)</b>	<b>3,129,313</b>
<b>Other financing sources (uses):</b>				
Transfers in	---	1,039,266	239,946	(799,320)
Planned change in fund balance	\$ ---	\$ 63,852	\$ ---	\$ (63,852)
<b>Total other financing sources (uses)</b>	<b>---</b>	<b>1,103,118</b>	<b>239,946</b>	<b>(863,172)</b>
<b>Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses</b>	<b>\$ (4,191,050)</b>	<b>\$ (5,985,445)</b>	<b>\$ (3,719,304)</b>	<b>\$ 2,266,141</b>

County Attorney

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
<b>Revenues:</b>				
Charges for services	\$ 3,000	\$ 3,000	\$ 623	\$ (2,377)
Other revenue	500	500	---	(500)
Total revenues	<u>3,500</u>	<u>3,500</u>	<u>623</u>	<u>(2,877)</u>
<b>Expenditures:</b>				
Salaries	2,382,343	2,453,008	2,242,214	210,794
Other compensation	16,354	21,432	10,071	11,361
Fringe benefits	829,681	843,789	745,332	98,457
Salary restrictions	(124,276)	(87,963)	---	(87,963)
Supplies and materials	23,670	13,941	16,714	(2,773)
Services and other expenditures	176,059	358,336	283,322	75,014
Professional and contracted services	569,680	917,395	865,223	52,172
Interfund services	51,069	51,069	38,552	12,517
Total expenditures	<u>3,924,580</u>	<u>4,571,007</u>	<u>4,201,428</u>	<u>369,579</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(3,921,080)</u>	<u>(4,567,507)</u>	<u>(4,200,805)</u>	<u>366,702</u>
<b>Other financing sources (uses):</b>				
Transfers in	---	382,355	---	(382,355)
Total other financing sources (uses)	<u>---</u>	<u>382,355</u>	<u>---</u>	<u>(382,355)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (3,921,080)</u>	<u>\$ (4,185,152)</u>	<u>\$ (4,200,805)</u>	<u>\$ (15,653)</u>

**Director of Administration and Finance**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Expenditures:				
Salaries	\$ 606,323	\$ 699,737	\$ 579,018	\$ 120,719
Other compensation	---	---	5,770	(5,770)
Fringe benefits	217,744	251,146	177,301	73,845
Salary restrictions	(30,490)	(20,938)	---	(20,938)
Supplies and materials	4,100	3,100	486	2,614
Services and other expenditures	6,600	12,600	9,221	3,379
Professional and contracted services	101,545	85,845	1,773	84,072
Interfund services	17,322	12,322	1,402	10,920
Total expenditures	923,144	1,043,812	774,971	268,841
Excess (deficiency) of revenues over (under) expenditures	(923,144)	(1,043,812)	(774,971)	268,841
Other financing sources (uses):				
Transfers in	---	116,209	2,677	(113,532)
Total other financing sources (uses)	---	116,209	2,677	(113,532)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (923,144)	\$ (927,603)	\$ (772,294)	\$ 155,309

**Central Operations**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Property taxes	\$ 290,865,176	\$ 290,865,176	\$ 296,654,434	\$ 5,789,258
Other local taxes	33,567,386	33,567,386	37,049,419	3,482,033
State revenue	11,550,714	13,620,714	15,402,239	1,781,525
Federal and local revenue	3,050,000	3,050,000	3,075,304	25,304
Charges for services	61,000	61,000	28,666	(32,334)
Fines, fees and permits	675,000	675,000	407,140	(267,860)
Other revenue	422,500	422,500	(1,385)	(423,885)
Investment income	129,000	129,000	322,832	193,832
Total revenues	340,320,776	342,390,776	352,938,649	10,547,873
Expenditures:				
Other compensation	1,417,591	1,115,478	25,408,437	(24,292,959)
Fringe benefits	---	---	476,496	(476,496)
Salary restrictions	(5,924,205)	(5,924,205)	---	(5,924,205)
Services and other expenditures	957,546	957,546	869,131	88,415
Professional and contracted services	1,934,545	1,714,283	528,502	1,185,781
Interfund services	(4,583,515)	(4,583,515)	(4,542,349)	(41,166)
Asset acquisitions	50,000	50,000	---	50,000
Affiliated organizations	30,955,606	53,655,606	50,126,965	3,528,641
Grants	---	240,400	240,400	---
Contingencies and restrictions	(5,124,036)	(5,124,036)	---	(5,124,036)
Total expenditures	19,683,532	42,101,557	73,107,582	(31,006,025)
Excess (deficiency) of revenues over (under) expenditures	320,637,244	300,289,219	279,831,067	(20,458,152)
Other financing sources (uses):				
Transfers in	23,315,775	36,699,546	44,379,769	7,680,223
Transfers out	(21,308,957)	(22,884,393)	(24,877,068)	(1,992,675)
Planned change in fund balance	(466,595)	13,793,536	---	(13,793,536)
Total other financing sources (uses)	1,540,223	27,608,689	19,502,701	(8,105,988)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ 322,177,467	\$ 327,897,908	\$ 299,333,768	\$ (28,564,140)

County Grants

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance</u>
	<u>Original</u>	<u>Final</u>		
Expenditures:				
Supplies and materials	\$ ---	\$ 1,000	\$ 950	\$ 50
Grants	4,450,000	14,831,250	13,325,677	1,505,573
Total expenditures	<u>4,450,000</u>	<u>14,832,250</u>	<u>13,326,627</u>	<u>1,505,623</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(4,450,000)</u>	<u>(14,832,250)</u>	<u>(13,326,627)</u>	<u>1,505,623</u>
Other financing sources (uses):				
Transfers in	---	11,290,000	5,425,883	(5,864,117)
Transfers out	---	(50,000)	---	50,000
Planned change in fund balance	---	(4,166,750)	---	4,166,750
Total other financing sources (uses)	<u>---</u>	<u>7,073,250</u>	<u>5,425,883</u>	<u>(1,647,367)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (4,450,000)</u>	<u>\$ (7,759,000)</u>	<u>\$ (7,900,744)</u>	<u>\$ (141,744)</u>



**Human Resources**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Federal and local revenue	\$ 624,775	\$ 624,775	\$ 501,987	\$ (122,788)
Charges for services	500	500	150	(350)
Other revenue	30,000	30,000	27,200	(2,800)
Total revenues	655,275	655,275	529,337	(125,938)
Expenditures:				
Salaries	2,820,979	2,888,613	2,539,303	349,310
Other compensation	61,002	61,002	23,710	37,292
Fringe benefits	1,010,688	1,029,051	860,083	168,968
Salary restrictions	(148,855)	(102,223)	---	(102,223)
Supplies and materials	33,300	29,081	26,136	2,945
Services and other expenditures	114,774	117,118	99,446	17,672
Professional and contracted services	271,350	243,850	228,067	15,783
Rent, utilities and maintenance	4,500	3,827	---	3,827
Interfund services	83,956	114,004	59,110	54,894
Total expenditures	4,251,694	4,384,323	3,835,855	548,468
Excess (deficiency) of revenues over (under) expenditures	(3,596,419)	(3,729,048)	(3,306,518)	422,530
Other financing sources (uses):				
Transfers in	69,070	172,758	29,336	(143,422)
Total other financing sources (uses)	69,070	172,758	29,336	(143,422)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (3,527,349)	\$ (3,556,290)	\$ (3,277,182)	\$ 279,108

**Purchasing**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Charges for services	\$ 200	\$ 200	\$ ---	\$ (200)
Total revenues	<u>200</u>	<u>200</u>	<u>---</u>	<u>(200)</u>
Expenditures:				
Salaries	540,981	547,525	480,440	67,085
Other compensation	4,097	4,097	4,146	(49)
Fringe benefits	192,988	194,765	172,555	22,210
Salary restrictions	(27,308)	(18,753)	---	(18,753)
Supplies and materials	10,000	10,500	7,404	3,096
Services and other expenditures	23,427	26,772	14,661	12,111
Rent, utilities and maintenance	2,000	2,000	---	2,000
Interfund services	22,510	18,665	17,409	1,256
Total expenditures	<u>768,695</u>	<u>785,571</u>	<u>696,615</u>	<u>88,956</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(768,495)</u>	<u>(785,371)</u>	<u>(696,615)</u>	<u>88,756</u>
Other financing sources (uses):				
Transfers in	---	16,876	---	(16,876)
Total other financing sources (uses)	<u>---</u>	<u>16,876</u>	<u>---</u>	<u>(16,876)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (768,495)</u>	<u>\$ (768,495)</u>	<u>\$ (696,615)</u>	<u>\$ 71,880</u>

**Finance**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Expenditures:				
Salaries	\$ 1,419,678	\$ 1,614,286	\$ 1,367,082	\$ 247,204
Other compensation	37,803	37,803	16,902	20,901
Fringe benefits	563,728	632,644	491,981	140,663
Salary restrictions	(74,785)	(79,481)	---	(79,481)
Supplies and materials	18,550	18,550	11,284	7,266
Services and other expenditures	62,250	62,250	47,013	15,237
Professional and contracted services	1,000	699,200	30,730	668,470
Interfund services	44,184	44,184	36,051	8,133
Total expenditures	2,072,408	3,029,436	2,001,043	1,028,393
Excess (deficiency) of revenues over (under) expenditures	(2,072,408)	(3,029,436)	(2,001,043)	1,028,393
Other financing sources (uses):				
Transfers in	---	729,588	20,744	(708,844)
Total other financing sources (uses)	---	729,588	20,744	(708,844)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (2,072,408)	\$ (2,299,848)	\$ (1,980,299)	\$ 319,549

**Board of Equalization**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Expenditures:				
Salaries	\$ 336,696	\$ 338,731	\$ 281,942	\$ 56,789
Other compensation	2,202	2,202	1,824	378
Fringe benefits	58,598	59,150	52,243	6,907
Salary restrictions	(5,056)	(3,472)	---	(3,472)
Supplies and materials	5,392	5,392	299	5,093
Interfund services	17,199	17,199	8,639	8,560
Total expenditures	415,031	419,202	344,947	74,255
Excess (deficiency) of revenues over (under) expenditures	(415,031)	(419,202)	(344,947)	74,255
Other financing sources (uses):				
Transfers in	---	4,171	---	(4,171)
Total other financing sources (uses)	---	4,171	---	(4,171)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (415,031)	\$ (415,031)	\$ (344,947)	\$ 70,084

**Chief Information Officer**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance</u>
	<u>Original</u>	<u>Final</u>		
Revenues:				
Federal and local revenue	\$ 192,542	\$ 192,542	\$ 192,541	\$ (1)
Charges for services	175,971	194,627	156,991	(37,636)
Total revenues	<u>368,513</u>	<u>387,169</u>	<u>349,532</u>	<u>(37,637)</u>
Expenditures:				
Salaries	278,330	288,843	256,651	32,192
Other compensation	2,466	2,466	5,004	(2,538)
Fringe benefits	87,952	90,806	76,368	14,438
Supplies and materials	1,499	1,499	---	1,499
Services and other expenditures	421,173	389,199	262,789	126,410
Professional and contracted services	30,000	---	---	---
Interfund services	(229,381)	(229,381)	(223,986)	(5,395)
Total expenditures	<u>592,039</u>	<u>543,432</u>	<u>376,826</u>	<u>166,606</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(223,526)</u>	<u>(156,263)</u>	<u>(27,294)</u>	<u>128,969</u>
Other financing sources (uses):				
Transfers in	---	13,368	---	(13,368)
Planned change in fund balance	28,226	(52,405)	---	52,405
Total other financing sources (uses)	<u>28,226</u>	<u>(39,037)</u>	<u>---</u>	<u>39,037</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (195,300)</u>	<u>\$ (195,300)</u>	<u>\$ (27,294)</u>	<u>\$ 168,006</u>

**Information Technology Operations**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance</u>
	<u>Original</u>	<u>Final</u>		
<b>Revenues:</b>				
Fines, fees and permits	\$ 1,725,000	\$ 1,725,000	\$ 1,469,800	\$ (255,200)
Total revenues	<u>1,725,000</u>	<u>1,725,000</u>	<u>1,469,800</u>	<u>(255,200)</u>
<b>Expenditures:</b>				
Salaries	5,937,893	5,998,338	4,562,384	1,435,954
Other compensation	199,501	199,501	179,341	20,160
Fringe benefits	2,182,107	2,200,192	1,678,653	521,539
Salary restrictions	(321,465)	(234,583)	---	(234,583)
Supplies and materials	241,874	194,254	170,034	24,220
Services and other expenditures	1,363,698	2,412,354	1,570,738	841,616
Professional and contracted services	395,215	52,428	45,708	6,720
Rent, utilities and maintenance	579,809	379,326	334,774	44,552
Interfund services	292,785	311,957	305,010	6,947
Asset acquisitions	---	46,150	46,150	---
Total expenditures	<u>10,871,417</u>	<u>11,559,917</u>	<u>8,892,792</u>	<u>2,667,125</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(9,146,417)</u>	<u>(9,834,917)</u>	<u>(7,422,992)</u>	<u>2,411,925</u>
<b>Other financing sources (uses):</b>				
Transfers in	---	1,087,413	296,618	(790,795)
Planned change in fund balance	---	(298,913)	---	298,913
Total other financing sources (uses)	<u>---</u>	<u>788,500</u>	<u>296,618</u>	<u>(491,882)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (9,146,417)</u>	<u>\$ (9,046,417)</u>	<u>\$ (7,126,374)</u>	<u>\$ 1,920,043</u>

**Housing**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Expenditures:				
Salaries	\$ 195,277	\$ 198,187	\$ 182,829	\$ 15,358
Other compensation	4,668	4,668	2,039	2,629
Fringe benefits	75,582	76,372	64,757	11,615
Salary restrictions	(10,194)	(7,439)	---	(7,439)
Supplies and materials	8,048	8,048	7,280	768
Services and other expenditures	2,138	2,138	3,253	(1,115)
Interfund services	48,524	48,524	44,036	4,488
Total expenditures	324,043	330,498	304,194	26,304
Excess (deficiency) of revenues over (under) expenditures	(324,043)	(330,498)	(304,194)	26,304
Other financing sources (uses):				
Transfers in	---	6,456	---	(6,456)
Transfers out	(64,361)	(64,361)	(64,361)	---
Total other financing sources (uses)	(64,361)	(57,905)	(64,361)	(6,456)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (388,404)	\$ (388,403)	\$ (368,555)	\$ 19,848

**Director of Public Works**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance</u>
	<u>Original</u>	<u>Final</u>		
Expenditures:				
Salaries	\$ 347,924	\$ 360,186	\$ 355,344	\$ 4,842
Other compensation	---	---	4,183	(4,183)
Fringe benefits	122,108	125,437	118,814	6,623
Salary restrictions	(163,319)	(118,925)	---	(118,925)
Supplies and materials	84,785	7,960	4,879	3,081
Services and other expenditures	3,560	510	2,655	(2,145)
Professional and contracted services	46,766	11,600	5,000	6,600
Rent, utilities and maintenance	4,250	119,291	119,057	234
Interfund services	404,550	404,550	188,693	215,857
Affiliated organizations	1,325,848	1,325,848	1,325,848	---
Total expenditures	<u>2,176,472</u>	<u>2,236,457</u>	<u>2,124,473</u>	<u>111,984</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(2,176,472)</u>	<u>(2,236,457)</u>	<u>(2,124,473)</u>	<u>111,984</u>
Other financing sources (uses):				
Transfers in	---	51,161	---	(51,161)
Transfers out	(50,000)	(50,000)	(50,000)	---
Total other financing sources (uses)	<u>(50,000)</u>	<u>1,161</u>	<u>(50,000)</u>	<u>(51,161)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (2,226,472)</u>	<u>\$ (2,235,296)</u>	<u>\$ (2,174,473)</u>	<u>\$ 60,823</u>



**Environmental Programs**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance</u>
	<u>Original</u>	<u>Final</u>		
Revenues:				
Fines, fees and permits	\$ 280,500	\$ 280,500	\$ 281,794	\$ 1,294
Total revenues	<u>280,500</u>	<u>280,500</u>	<u>281,794</u>	<u>1,294</u>
Expenditures:				
Salaries	140,410	141,803	104,907	36,896
Other compensation	2,673	2,673	7,059	(4,386)
Fringe benefits	54,150	54,528	41,919	12,609
Supplies and materials	18,565	37,565	31,638	5,927
Services and other expenditures	8,796	7,796	5,295	2,501
Professional and contracted services	21,848	19,848	10,743	9,105
Rent, utilities and maintenance	225,331	209,331	194,126	15,205
Interfund services	19,879	19,879	5,383	14,496
Total expenditures	<u>491,652</u>	<u>493,423</u>	<u>401,070</u>	<u>92,353</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(211,152)</u>	<u>(212,923)</u>	<u>(119,276)</u>	<u>93,647</u>
Other financing sources (uses):				
Transfers in	---	1,771	---	(1,771)
Total other financing sources (uses)	<u>---</u>	<u>1,771</u>	<u>---</u>	<u>(1,771)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (211,152)</u>	<u>\$ (211,152)</u>	<u>\$ (119,276)</u>	<u>\$ 91,876</u>

**Parks and Grounds Maintenance**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance</u>
	<u>Original</u>	<u>Final</u>		
<b>Revenues:</b>				
Charges for services	\$ 304,000	\$ 304,000	\$ 271,094	\$ (32,906)
Fines, fees and permits	18,400	18,400	8,058	(10,342)
Other revenue	88,000	88,000	63,239	(24,761)
Investment income	150	150	51	(99)
Total revenues	<u>410,550</u>	<u>410,550</u>	<u>342,442</u>	<u>(68,108)</u>
<b>Expenditures:</b>				
Salaries	803,744	745,265	685,448	59,817
Other compensation	7,132	7,132	3,857	3,275
Fringe benefits	212,849	193,946	170,779	23,167
Supplies and materials	164,427	136,512	102,714	33,798
Services and other expenditures	68,732	68,732	42,512	26,220
Professional and contracted services	14,264	29,460	21,110	8,350
Rent, utilities and maintenance	299,676	315,695	251,382	64,313
Interfund services	126,877	123,577	106,336	17,241
Asset acquisitions	11,220	11,220	199,136	(187,916)
Principal on Capital Leases	---	---	49,658	(49,658)
Interest on Capital Leases	---	---	310	(310)
Total expenditures	<u>1,708,921</u>	<u>1,631,539</u>	<u>1,633,242</u>	<u>(1,703)</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(1,298,371)</u>	<u>(1,220,989)</u>	<u>(1,290,800)</u>	<u>(69,811)</u>
<b>Other financing sources (uses):</b>				
Transfers in	---	9,306	---	(9,306)
Leases	---	---	199,136	199,136
Total other financing sources (uses)	<u>---</u>	<u>9,306</u>	<u>199,136</u>	<u>189,830</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (1,298,371)</u>	<u>\$ (1,211,683)</u>	<u>\$ (1,091,664)</u>	<u>\$ 120,019</u>

Support Services

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
<b>Revenues:</b>				
State revenue	\$ ---	\$ 10,000	\$ 10,000	\$ ---
Federal and local revenue	408,000	408,000	408,340	340
Charges for services	607,893	626,952	184,251	(442,701)
Fines, fees and permits	525,000	525,000	1,105,727	580,727
Other revenue	46,500	46,500	28,260	(18,240)
Total revenues	1,587,393	1,616,452	1,736,578	120,126
<b>Expenditures:</b>				
Salaries	7,276,948	7,447,727	6,720,809	726,918
Other compensation	155,406	155,406	173,458	(18,052)
Fringe benefits	2,821,677	2,879,658	2,604,182	275,476
Salary restrictions	(278,648)	(204,360)	---	(204,360)
Supplies and materials	804,201	733,066	509,945	223,121
Services and other expenditures	1,172,769	1,948,517	1,837,820	110,697
Professional and contracted services	104,296	214,066	182,195	31,871
Rent, utilities and maintenance	8,814,545	8,569,968	7,400,819	1,169,149
Interfund services	(16,763)	(514,740)	(252,372)	(262,368)
Asset acquisitions	40,000	46,000	42,585	3,415
Total expenditures	20,894,431	21,275,308	19,219,441	2,055,867
Excess (deficiency) of revenues over (under) expenditures	(19,307,038)	(19,658,856)	(17,482,863)	2,175,993
<b>Other financing sources (uses):</b>				
Transfers in	---	198,649	---	(198,649)
Sale of capital assets	100,000	100,000	---	(100,000)
Planned change in fund balance	---	48,770	---	(48,770)
Total other financing sources (uses)	100,000	347,419	---	(347,419)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (19,207,038)	\$ (19,311,437)	\$ (17,482,863)	\$ 1,828,574

**Corrections Center Administration**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Expenditures:				
Other compensation	\$ ---	\$ 181,505	\$ ---	\$ 181,505
Supplies and materials	---	225,769	225,767	2
Services and other expenditures	---	6,820	6,820	---
Professional and contracted services	---	9,915	9,915	---
Total expenditures	---	424,009	242,502	181,507
Excess (deficiency) of revenues over (under) expenditures	---	(424,009)	(242,502)	181,507
Other financing sources (uses):				
Transfers in	---	424,009	242,502	(181,507)
Total other financing sources (uses)	---	424,009	242,502	(181,507)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ ---	\$ ---

**Director of Health Services**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance</u>
	<u>Original</u>	<u>Final</u>		
Expenditures:				
Salaries	\$ 404,676	\$ 430,486	\$ 353,267	\$ 77,219
Other compensation	2,244	2,244	6,745	(4,501)
Fringe benefits	133,144	140,151	114,527	25,624
Salary restrictions	(21,551)	(15,688)	---	(15,688)
Supplies and materials	10,000	45,000	45,637	(637)
Services and other expenditures	41,500	271,500	84,157	187,343
Professional and contracted services	---	---	34	(34)
Interfund services	---	(525,802)	(23,532)	(502,270)
Asset acquisitions	20,000	84,135	---	84,135
Total expenditures	<u>590,013</u>	<u>432,026</u>	<u>580,835</u>	<u>(148,809)</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(590,013)</u>	<u>(432,026)</u>	<u>(580,835)</u>	<u>(148,809)</u>
Other financing sources (uses):				
Transfers in	---	13,802	---	(13,802)
Total other financing sources (uses)	<u>---</u>	<u>13,802</u>	<u>---</u>	<u>(13,802)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (590,013)</u>	<u>\$ (418,224)</u>	<u>\$ (580,835)</u>	<u>\$ (162,611)</u>

**Forensic Services**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 200,000	\$ 200,000	\$ 158,129	\$ (41,871)
Federal and local revenue	5,000	5,000	160,050	155,050
Fines, fees and permits	155,000	155,000	224,772	69,772
Total revenues	360,000	360,000	542,951	182,951
Expenditures:				
Supplies and materials	47,000	67,000	36,425	30,575
Services and other expenditures	119,522	118,741	111,970	6,771
Professional and contracted services	5,180,641	5,014,221	4,650,000	364,221
Rent, utilities and maintenance	322,000	327,000	234,427	92,573
Interfund services	57,978	57,978	69,035	(11,057)
Asset acquisitions	2,000	120,001	64,949	55,052
Total expenditures	5,729,141	5,704,941	5,166,806	538,135
Excess (deficiency) of revenues over (under) expenditures	(5,369,141)	(5,344,941)	(4,623,855)	721,086
Other financing sources (uses):				
Total other financing sources (uses)	---	---	---	---
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (5,369,141)	\$ (5,344,941)	\$ (4,623,855)	\$ 721,086

**Health Services Administration and Finance**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 5,000	\$ 5,000	\$ 14,410	\$ 9,410
Fines, fees and permits	1,100,700	1,100,700	798,410	(302,290)
Other revenue	1,000	1,000	1,932	932
Total revenues	1,106,700	1,106,700	814,752	(291,948)
Expenditures:				
Salaries	1,343,162	1,974,183	1,239,918	734,265
Other compensation	22,814	323,178	43,687	279,491
Fringe benefits	521,582	769,523	467,372	302,151
Salary restrictions	(59,314)	(334,584)	---	(334,584)
Supplies and materials	329,069	1,825,623	1,674,880	150,743
Services and other expenditures	130,096	876,696	657,223	219,473
Professional and contracted services	318,120	5,171,631	596,951	4,574,680
Rent, utilities and maintenance	778,993	873,493	553,625	319,868
Interfund services	(1,690,034)	(869,703)	113,543	(983,246)
Asset acquisitions	---	2,440,406	3,000	2,437,406
Total expenditures	1,694,488	13,050,446	5,350,199	7,700,247
Excess (deficiency) of revenues over (under) expenditures	(587,788)	(11,943,746)	(4,535,447)	7,408,299
Other financing sources (uses):				
Transfers in	447,300	11,817,021	3,602,080	(8,214,941)
Transfers out	(10,000)	---	---	---
Planned change in fund balance	---	(2,357,900)	---	2,357,900
Total other financing sources (uses)	437,300	9,459,121	3,602,080	(5,857,041)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (150,488)	\$ (2,484,625)	\$ (933,367)	\$ 1,551,258

**Environmental Health Services**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance</u>
	<u>Original</u>	<u>Final</u>		
<b>Revenues:</b>				
State revenue	\$ 1,202,000	\$ 1,202,000	\$ 1,180,584	\$ (21,416)
Charges for services	100	100	---	(100)
Fines, fees and permits	600,700	600,700	687,382	86,682
Total revenues	<u>1,802,800</u>	<u>1,802,800</u>	<u>1,867,966</u>	<u>65,166</u>
<b>Expenditures:</b>				
Salaries	1,877,148	1,826,912	1,511,440	315,472
Other compensation	48,412	48,412	27,141	21,271
Fringe benefits	783,854	770,215	599,528	170,687
Salary restrictions	(101,283)	(73,729)	---	(73,729)
Supplies and materials	97,055	69,055	50,396	18,659
Services and other expenditures	73,625	83,125	63,714	19,411
Professional and contracted services	310,273	302,773	150,988	151,785
Rent, utilities and maintenance	5,425	5,425	1,062	4,363
Interfund services	(225,504)	(235,504)	92,136	(327,640)
Asset acquisitions	40,000	---	---	---
Total expenditures	<u>2,909,005</u>	<u>2,796,684</u>	<u>2,496,405</u>	<u>300,279</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(1,106,205)</u>	<u>(993,884)</u>	<u>(628,439)</u>	<u>365,445</u>
<b>Other financing sources (uses):</b>				
Transfers in	---	56,348	---	(56,348)
Transfers out	(1,504,001)	(1,504,001)	(1,021,302)	482,699
Total other financing sources (uses)	<u>(1,504,001)</u>	<u>(1,447,653)</u>	<u>(1,021,302)</u>	<u>426,351</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (2,610,206)</u>	<u>\$ (2,441,537)</u>	<u>\$ (1,649,741)</u>	<u>\$ 791,796</u>



**Community Health**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Charges for services	\$ 374,300	\$ 374,300	\$ 337,774	\$ (36,526)
Other revenue	---	---	1,041	1,041
Total revenues	374,300	374,300	338,815	(35,485)
Expenditures:				
Salaries	1,048,655	1,104,835	1,077,765	27,070
Other compensation	17,312	17,312	26,776	(9,464)
Fringe benefits	416,605	431,858	375,961	55,897
Salary restrictions	(60,422)	(43,984)	---	(43,984)
Supplies and materials	231,394	364,744	245,182	119,562
Services and other expenditures	45,600	38,950	26,012	12,938
Professional and contracted services	62,500	87,500	48,897	38,603
Rent, utilities and maintenance	491,062	440,812	270,345	170,467
Interfund services	112,250	76,250	64,892	11,358
Asset acquisitions	12,000	12,000	367,577	(355,577)
Principal on Capital Leases	---	---	128,705	(128,705)
Interest on Capital Leases	---	---	840	(840)
Total expenditures	2,376,956	2,530,277	2,632,952	(102,675)
Excess (deficiency) of revenues over (under) expenditures	(2,002,656)	(2,155,977)	(2,294,137)	(138,160)
Other financing sources (uses):				
Transfers in	116,362	151,591	104,362	(47,229)
Transfers out	(863,850)	(863,850)	(877,255)	(13,405)
Leases	---	---	367,577	367,577
Total other financing sources (uses)	(747,488)	(712,259)	(405,316)	306,943
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (2,750,144)	\$ (2,868,236)	\$ (2,699,453)	\$ 168,783

**Health Planning and Promotion**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance</u>
	<u>Original</u>	<u>Final</u>		
Revenues:				
Other revenue	\$ ---	\$ ---	\$ 1,500	\$ 1,500
Total revenues	<u>---</u>	<u>---</u>	<u>1,500</u>	<u>1,500</u>
Expenditures:				
Salaries	566,891	573,553	427,825	145,728
Other compensation	1,578	1,578	6,455	(4,877)
Fringe benefits	216,400	218,209	156,286	61,923
Salary restrictions	(40,623)	(29,571)	---	(29,571)
Supplies and materials	129,000	79,510	67,531	11,979
Services and other expenditures	278,180	197,740	158,929	38,811
Professional and contracted services	46,700	36,190	32,500	3,690
Rent, utilities and maintenance	12,000	---	---	---
Interfund services	24,900	23,400	19,923	3,477
Total expenditures	<u>1,235,026</u>	<u>1,100,609</u>	<u>869,449</u>	<u>231,160</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(1,235,026)</u>	<u>(1,100,609)</u>	<u>(867,949)</u>	<u>232,660</u>
Other financing sources (uses):				
Transfers in	---	19,522	---	(19,522)
Transfers out	(4,520)	(158,460)	(21,424)	137,036
Total other financing sources (uses)	<u>(4,520)</u>	<u>(138,938)</u>	<u>(21,424)</u>	<u>117,514</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (1,239,546)</u>	<u>\$ (1,239,547)</u>	<u>\$ (889,373)</u>	<u>\$ 350,174</u>

**Inmate Medical Care**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance</u>
	<u>Original</u>	<u>Final</u>		
Expenditures:				
Salaries	\$ 279,903	\$ 356,596	\$ 295,098	\$ 61,498
Other compensation	---	---	1,092	(1,092)
Fringe benefits	104,685	133,547	99,760	33,787
Salary restrictions	(11,421)	(11,475)	---	(11,475)
Supplies and materials	12,700	10,200	3,669	6,531
Services and other expenditures	22,029	43,029	32,180	10,849
Professional and contracted services	16,246,489	13,457,957	13,167,379	290,578
Rent, utilities and maintenance	10,600	4,600	415	4,185
Interfund services	11,500	11,500	4,164	7,336
Total expenditures	<u>16,676,485</u>	<u>14,005,954</u>	<u>13,603,757</u>	<u>402,197</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(16,676,485)</u>	<u>(14,005,954)</u>	<u>(13,603,757)</u>	<u>402,197</u>
Other financing sources (uses):				
Transfers in	---	8,558	---	(8,558)
Transfers out	---	(288,437)	---	288,437
Planned change in fund balance	---	(272,570)	---	272,570
Total other financing sources (uses)	<u>---</u>	<u>(552,449)</u>	<u>---</u>	<u>552,449</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (16,676,485)</u>	<u>\$ (14,558,403)</u>	<u>\$ (13,603,757)</u>	<u>\$ 954,646</u>

**Public Health Safety**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Charges for services	\$ 56,300	\$ 56,300	\$ 40,417	\$ (15,883)
Fines, fees and permits	7,000	7,000	300	(6,700)
Other revenue	1,000	1,000	(1,837)	(2,837)
Total revenues	64,300	64,300	38,880	(25,420)
Expenditures:				
Salaries	2,881,573	2,869,231	1,763,086	1,106,145
Other compensation	75,944	75,944	59,886	16,058
Fringe benefits	1,131,700	1,111,739	641,490	470,249
Salary restrictions	(144,883)	(105,468)	---	(105,468)
Supplies and materials	235,884	245,884	82,156	163,728
Services and other expenditures	109,960	96,660	61,521	35,139
Professional and contracted services	355,885	357,385	311,583	45,802
Rent, utilities and maintenance	35,800	13,300	5,402	7,898
Interfund services	110,687	194,454	199,238	(4,784)
Total expenditures	4,792,550	4,859,129	3,124,362	1,734,767
Excess (deficiency) of revenues over (under) expenditures	(4,728,250)	(4,794,829)	(3,085,482)	1,709,347
Other financing sources (uses):				
Transfers in	325,000	395,703	280,015	(115,688)
Total other financing sources (uses)	325,000	395,703	280,015	(115,688)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (4,403,250)	\$ (4,399,126)	\$ (2,805,467)	\$ 1,593,659

**Director of Community Services**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance</u>
	<u>Original</u>	<u>Final</u>		
<b>Revenues:</b>				
Other revenue	\$ ---	\$ 25,000	\$ ---	\$ (25,000)
Total revenues	---	25,000	---	(25,000)
<b>Expenditures:</b>				
Salaries	1,278,043	1,850,480	1,106,927	743,553
Other compensation	4,062	51,062	21,504	29,558
Fringe benefits	445,014	665,928	387,228	278,700
Salary restrictions	(118,002)	(86,056)	---	(86,056)
Supplies and materials	30,857	454,857	59,829	395,028
Services and other expenditures	193,760	3,244,998	337,693	2,907,305
Professional and contracted services	325,827	9,467,491	158,623	9,308,868
Interfund services	(299,505)	(541,218)	(375,607)	(165,611)
Grants	---	4,033,750	1,258,750	2,775,000
Total expenditures	1,860,056	19,141,292	2,954,947	16,186,345
Excess (deficiency) of revenues over (under) expenditures	(1,860,056)	(19,116,292)	(2,954,947)	16,161,345
<b>Other financing sources (uses):</b>				
Transfers in	---	17,767,734	1,545,754	(16,221,980)
Total other financing sources (uses)	---	17,767,734	1,545,754	(16,221,980)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (1,860,056)	\$ (1,348,558)	\$ (1,409,193)	\$ (60,635)

**Crime Victims Center**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
<b>Revenues:</b>				
State revenue	\$ 475,000	\$ 475,000	\$ 331,565	\$ (143,435)
Federal and local revenue	73,000	73,000	(65,855)	(138,855)
Fines, fees and permits	60,000	60,000	53,988	(6,012)
Other revenue	---	1,000	---	(1,000)
Total revenues	<u>608,000</u>	<u>609,000</u>	<u>319,698</u>	<u>(289,302)</u>
<b>Expenditures:</b>				
Salaries	865,303	1,022,786	906,399	116,387
Other compensation	50,921	14,922	20,849	(5,927)
Fringe benefits	275,147	336,107	264,543	71,564
Salary restrictions	---	(562)	---	(562)
Supplies and materials	54,000	63,373	46,116	17,257
Services and other expenditures	53,200	193,390	69,727	123,663
Professional and contracted services	445,000	433,000	413,308	19,692
Rent, utilities and maintenance	86,150	85,733	71,557	14,176
Interfund services	42,024	34,316	31,049	3,267
Grants	---	1,000	---	1,000
Total expenditures	<u>1,871,745</u>	<u>2,184,065</u>	<u>1,823,548</u>	<u>360,517</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(1,263,745)</u>	<u>(1,575,065)</u>	<u>(1,503,850)</u>	<u>71,215</u>
<b>Other financing sources (uses):</b>				
Transfers in	---	409,806	20,783	(389,023)
Total other financing sources (uses)	<u>---</u>	<u>409,806</u>	<u>20,783</u>	<u>(389,023)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (1,263,745)</u>	<u>\$ (1,165,259)</u>	<u>\$ (1,483,067)</u>	<u>\$ (317,808)</u>

**Pretrial Services**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Charges for services	\$ 100,000	\$ 100,000	\$ 92,033	\$ (7,967)
Total revenues	100,000	100,000	92,033	(7,967)
Expenditures:				
Salaries	2,928,228	3,201,624	2,563,454	638,170
Other compensation	47,566	340,565	45,952	294,613
Fringe benefits	1,182,104	1,288,491	1,013,406	275,085
Salary restrictions	(143,824)	(105,461)	---	(105,461)
Supplies and materials	83,209	87,939	60,790	27,149
Services and other expenditures	117,436	329,577	58,258	271,319
Professional and contracted services	2,770,000	4,670,175	2,434,641	2,235,534
Rent, utilities and maintenance	9,495	120,669	107,229	13,440
Interfund services	98,047	98,827	86,947	11,880
Asset acquisitions	78,830	78,830	---	78,830
Total expenditures	7,171,091	10,111,236	6,370,677	3,740,559
Excess (deficiency) of revenues over (under) expenditures	(7,071,091)	(10,011,236)	(6,278,644)	3,732,592
Other financing sources (uses):				
Transfers in	---	2,924,268	28,891	(2,895,377)
Total other financing sources (uses)	---	2,924,268	28,891	(2,895,377)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (7,071,091)	\$ (7,086,968)	\$ (6,249,753)	\$ 837,215

**Sheriff's Office**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
<b>Revenues:</b>				
State revenue	\$ 3,290,000	\$ 3,290,000	\$ 2,524,421	\$ (765,579)
Federal and local revenue	408,000	408,000	2,460,566	2,052,566
Charges for services	642,750	642,750	402,318	(240,432)
Fines, fees and permits	1,414,250	1,414,250	771,752	(642,498)
Other revenue	40,000	40,000	40	(39,960)
Total revenues	5,795,000	5,795,000	6,159,097	364,097
<b>Expenditures:</b>				
Salaries	117,830,348	119,222,391	91,587,090	27,635,301
Other compensation	13,510,381	13,890,252	28,731,565	(14,841,313)
Fringe benefits	47,556,394	47,948,555	36,918,630	11,029,925
Salary restrictions	(14,722,264)	(20,019,875)	---	(20,019,875)
Supplies and materials	5,450,269	6,982,667	6,775,075	207,592
Services and other expenditures	1,386,122	2,389,067	2,324,102	64,965
Professional and contracted services	8,652,645	8,584,405	8,402,450	181,955
Rent, utilities and maintenance	4,217,201	5,102,632	4,890,092	212,540
Interfund services	737,852	912,786	887,010	25,776
Asset acquisitions	3,122,875	1,549,083	1,721,320	(172,237)
Principal on Capital Leases	---	---	150,502	(150,502)
Interest on Capital Leases	---	---	128	(128)
Total expenditures	187,741,823	186,561,963	182,387,964	4,173,999
Excess (deficiency) of revenues over (under) expenditures	(181,946,823)	(180,766,963)	(176,228,867)	4,538,096
<b>Other financing sources (uses):</b>				
Transfers in	---	2,231,280	---	(2,231,280)
Transfers out	(145,898)	(1,623,949)	(18,219)	1,605,730
Sale of capital assets	---	---	41,542	41,542
Insurance recoveries	---	43,000	50,210	7,210
Leases	---	---	150,630	150,630
Planned change in fund balance	---	(1,980,194)	---	1,980,194
Total other financing sources (uses)	(145,898)	(1,329,863)	224,163	1,554,026
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (182,092,721)	\$ (182,096,826)	\$ (176,004,704)	\$ 6,092,122



**Chancery Court**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ ---	\$ ---	\$ 1,478	\$ 1,478
Fines, fees and permits	3,750,000	3,969,767	5,511,943	1,542,176
Investment income	64,000	64,000	70,303	6,303
Total revenues	3,814,000	4,033,767	5,583,724	1,549,957
Expenditures:				
Salaries	1,217,550	1,422,670	1,110,397	312,273
Other compensation	19,973	8,929	7,200	1,729
Fringe benefits	477,971	538,737	415,684	123,053
Salary restrictions	(56,267)	(82,424)	---	(82,424)
Supplies and materials	25,580	45,579	27,488	18,091
Services and other expenditures	19,900	18,650	17,999	651
Professional and contracted services	1,700	1,700	1,361	339
Rent, utilities and maintenance	3,950	3,950	1,890	2,060
Interfund services	40,313	49,563	48,190	1,373
Total expenditures	1,750,670	2,007,354	1,630,209	377,145
Excess (deficiency) of revenues over (under) expenditures	2,063,330	2,026,413	3,953,515	1,927,102
Other financing sources (uses):				
Transfers in	---	33,183	---	(33,183)
Total other financing sources (uses)	---	33,183	---	(33,183)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ 2,063,330	\$ 2,059,596	\$ 3,953,515	\$ 1,893,919

**Circuit Court**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance</u>
	<u>Original</u>	<u>Final</u>		
<b>Revenues:</b>				
State revenue	\$ 500	\$ 500	\$ ---	\$ (500)
Fines, fees and permits	1,350,000	1,350,000	1,282,694	(67,306)
Investment income	34,000	34,000	28,343	(5,657)
Total revenues	<u>1,384,500</u>	<u>1,384,500</u>	<u>1,311,037</u>	<u>(73,463)</u>
<b>Expenditures:</b>				
Salaries	2,128,512	2,221,161	2,070,344	150,817
Other compensation	109,809	29,482	26,955	2,527
Fringe benefits	751,491	776,645	715,219	61,426
Salary restrictions	(103,417)	(75,466)	---	(75,466)
Supplies and materials	35,770	35,770	20,353	15,417
Services and other expenditures	96,993	96,993	95,169	1,824
Professional and contracted services	2,850	2,850	1,264	1,586
Rent, utilities and maintenance	5,044	5,044	---	5,044
Interfund services	90,374	90,374	69,071	21,303
Total expenditures	<u>3,117,426</u>	<u>3,182,853</u>	<u>2,998,375</u>	<u>184,478</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(1,732,926)</u>	<u>(1,798,353)</u>	<u>(1,687,338)</u>	<u>111,015</u>
<b>Other financing sources (uses):</b>				
Transfers in	---	61,693	---	(61,693)
Total other financing sources (uses)	<u>---</u>	<u>61,693</u>	<u>---</u>	<u>(61,693)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (1,732,926)</u>	<u>\$ (1,736,660)</u>	<u>\$ (1,687,338)</u>	<u>\$ 49,322</u>

**Criminal Court**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Fines, fees and permits	\$ 3,680,000	\$ 3,680,000	\$ 2,757,055	\$ (922,945)
Investment income	9,000	9,000	5,715	(3,285)
Total revenues	3,689,000	3,689,000	2,762,770	(926,230)
Expenditures:				
Salaries	3,825,660	3,938,319	3,465,112	473,207
Other compensation	121,595	41,595	41,923	(328)
Fringe benefits	1,522,673	1,555,102	1,350,835	204,267
Salary restrictions	(195,181)	(142,430)	---	(142,430)
Supplies and materials	74,849	74,849	73,243	1,606
Services and other expenditures	102,465	123,043	122,941	102
Professional and contracted services	9,456	---	---	---
Rent, utilities and maintenance	7,170	1,470	1,421	49
Interfund services	159,026	146,226	137,222	9,004
Asset acquisitions	---	7,378	7,377	1
Total expenditures	5,627,713	5,745,552	5,200,074	545,478
Excess (deficiency) of revenues over (under) expenditures	(1,938,713)	(2,056,552)	(2,437,304)	(380,752)
Other financing sources (uses):				
Transfers in	---	114,105	---	(114,105)
Total other financing sources (uses)	---	114,105	---	(114,105)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (1,938,713)	\$ (1,942,447)	\$ (2,437,304)	\$ (494,857)

**General Sessions Court**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Other local taxes	\$ 310,000	\$ 310,000	\$ 155,371	\$ (154,629)
Fines, fees and permits	7,500,000	7,500,000	7,680,935	180,935
Investment income	100,000	100,000	52,543	(47,457)
Total revenues	7,910,000	7,910,000	7,888,849	(21,151)
Expenditures:				
Salaries	11,457,133	11,652,655	10,320,144	1,332,511
Other compensation	316,698	207,506	105,565	101,941
Fringe benefits	4,252,580	4,305,664	3,636,644	669,020
Salary restrictions	(450,010)	(328,385)	---	(328,385)
Supplies and materials	159,365	209,401	126,037	83,364
Services and other expenditures	262,754	341,334	191,985	149,349
Professional and contracted services	389,598	349,598	275,072	74,526
Rent, utilities and maintenance	279,954	218,454	31,654	186,800
Interfund services	379,716	352,600	308,871	43,729
Asset acquisitions	---	---	54,376	(54,376)
Principal on Capital Leases	---	---	13,517	(13,517)
Interest on Capital Leases	---	---	199	(199)
Total expenditures	17,047,788	17,308,827	15,064,064	2,244,763
Excess (deficiency) of revenues over (under) expenditures	(9,137,788)	(9,398,827)	(7,175,215)	2,223,612
Other financing sources (uses):				
Transfers in	---	257,305	---	(257,305)
Leases	---	---	54,376	54,376
Total other financing sources (uses)	---	257,305	54,376	(202,929)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (9,137,788)	\$ (9,141,522)	\$ (7,120,839)	\$ 2,020,683

**Probate Court**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance</u>
	<u>Original</u>	<u>Final</u>		
<b>Revenues:</b>				
Fines, fees and permits	\$ 725,000	\$ 725,000	\$ 732,512	\$ 7,512
Total revenues	<u>725,000</u>	<u>725,000</u>	<u>732,512</u>	<u>7,512</u>
<b>Expenditures:</b>				
Salaries	1,080,987	1,097,506	1,081,496	16,010
Other compensation	15,245	7,615	8,620	(1,005)
Fringe benefits	371,581	376,066	372,844	3,222
Salary restrictions	(29,002)	(21,163)	---	(21,163)
Supplies and materials	12,666	12,451	8,041	4,410
Services and other expenditures	20,700	23,100	14,029	9,071
Professional and contracted services	1,350	1,565	1,564	1
Interfund services	41,947	39,547	37,926	1,621
Total expenditures	<u>1,515,474</u>	<u>1,536,687</u>	<u>1,524,520</u>	<u>12,167</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(790,474)</u>	<u>(811,687)</u>	<u>(792,008)</u>	<u>19,679</u>
<b>Other financing sources (uses):</b>				
Transfers in	---	17,479	---	(17,479)
Total other financing sources (uses)	<u>---</u>	<u>17,479</u>	<u>---</u>	<u>(17,479)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (790,474)</u>	<u>\$ (794,208)</u>	<u>\$ (792,008)</u>	<u>\$ 2,200</u>

**Juvenile Court Judge**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
<b>Revenues:</b>				
Other revenue	\$ 4,000	\$ 4,000	\$ 5,064	\$ 1,064
Total revenues	<u>4,000</u>	<u>4,000</u>	<u>5,064</u>	<u>1,064</u>
<b>Expenditures:</b>				
Salaries	7,476,769	7,574,364	7,105,973	468,391
Other compensation	96,740	96,740	103,487	(6,747)
Fringe benefits	2,803,162	2,829,659	2,546,439	283,220
Salary restrictions	(374,886)	(273,566)	---	(273,566)
Supplies and materials	116,262	116,262	77,179	39,083
Services and other expenditures	127,620	137,820	91,397	46,423
Professional and contracted services	746,019	765,496	612,061	153,435
Rent, utilities and maintenance	36,300	36,300	27,662	8,638
Interfund services	47,055	17,378	2,190	15,188
Total expenditures	<u>11,075,041</u>	<u>11,300,453</u>	<u>10,566,388</u>	<u>734,065</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(11,071,041)</u>	<u>(11,296,453)</u>	<u>(10,561,324)</u>	<u>735,129</u>
<b>Other financing sources (uses):</b>				
Transfers in	---	225,412	---	(225,412)
Total other financing sources (uses)	<u>---</u>	<u>225,412</u>	<u>---</u>	<u>(225,412)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (11,071,041)</u>	<u>\$ (11,071,041)</u>	<u>\$ (10,561,324)</u>	<u>\$ 509,717</u>

**Juvenile Court Clerk**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
<b>Revenues:</b>				
State revenue	450,000	450,000	229,622	(220,378)
Fines, fees and permits	150,750	150,750	118,430	(32,320)
<b>Total revenues</b>	<b>600,750</b>	<b>600,750</b>	<b>348,052</b>	<b>(252,698)</b>
<b>Expenditures:</b>				
Salaries	2,708,539	2,840,634	2,432,306	408,328
Other compensation	112,268	26,485	33,957	(7,472)
Fringe benefits	1,019,375	1,057,858	848,285	209,573
Salary restrictions	(134,881)	(99,378)	---	(99,378)
Supplies and materials	56,085	53,979	40,111	13,868
Services and other expenditures	51,157	45,939	39,046	6,893
Professional and contracted services	4,500	15,500	13,000	2,500
Rent, utilities and maintenance	26,219	26,543	25,967	576
Interfund services	27,402	23,402	9,605	13,797
<b>Total expenditures</b>	<b>3,870,664</b>	<b>3,990,962</b>	<b>3,442,277</b>	<b>548,685</b>
Excess (deficiency) of revenues over (under) expenditures	<u>(3,269,914)</u>	<u>(3,390,212)</u>	<u>(3,094,225)</u>	<u>295,987</u>
<b>Other financing sources (uses):</b>				
Transfers in	---	116,563	---	(116,563)
Transfers out	(473,836)	(473,836)	---	473,836
<b>Total other financing sources (uses)</b>	<b>(473,836)</b>	<b>(357,273)</b>	<b>---</b>	<b>357,273</b>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (3,743,750)</u>	<u>\$ (3,747,485)</u>	<u>\$ (3,094,225)</u>	<u>\$ 653,260</u>

**Public Defender**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 5,677,100	\$ 5,677,100	\$ 5,745,200	\$ 68,100
Fines, fees and permits	110,000	110,000	72,477	(37,523)
Total revenues	5,787,100	5,787,100	5,817,677	30,577
Expenditures:				
Salaries	11,006,129	11,191,470	9,207,527	1,983,943
Other compensation	111,106	56,664	72,594	(15,930)
Fringe benefits	3,836,431	3,887,098	3,142,371	744,727
Salary restrictions	(553,286)	(404,154)	---	(404,154)
Supplies and materials	72,304	151,188	79,525	71,663
Services and other expenditures	267,270	237,382	169,341	68,041
Professional and contracted services	27,300	27,300	27,012	288
Rent, utilities and maintenance	22,100	22,100	999	21,101
Interfund services	283,606	276,494	262,526	13,968
Total expenditures	15,072,960	15,445,542	12,961,895	2,483,647
Excess (deficiency) of revenues over (under) expenditures	(9,285,860)	(9,658,442)	(7,144,218)	2,514,224
Other financing sources (uses):				
Transfers in	---	315,700	---	(315,700)
Planned change in fund balance	---	41,884	---	(41,884)
Total other financing sources (uses)	---	357,584	---	(357,584)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (9,285,860)	\$ (9,300,858)	\$ (7,144,218)	\$ 2,156,640



**Divorce Referee**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance</u>
	<u>Original</u>	<u>Final</u>		
Revenues:				
Fines, fees and permits	\$ 280,000	\$ 280,000	\$ 255,658	\$ (24,342)
Total revenues	<u>280,000</u>	<u>280,000</u>	<u>255,658</u>	<u>(24,342)</u>
Expenditures:				
Salaries	511,320	522,011	500,867	21,144
Other compensation	2,124	2,124	3,790	(1,666)
Fringe benefits	209,044	211,947	202,885	9,062
Salary restrictions	(26,732)	(24,110)	---	(24,110)
Supplies and materials	1,872	2,312	2,296	16
Services and other expenditures	1,500	460	---	460
Interfund services	4,215	4,815	4,585	230
Total expenditures	<u>703,343</u>	<u>719,559</u>	<u>714,423</u>	<u>5,136</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(423,343)</u>	<u>(439,559)</u>	<u>(458,765)</u>	<u>(19,206)</u>
Other financing sources (uses):				
Transfers in	---	16,216	---	(16,216)
Total other financing sources (uses)	<u>---</u>	<u>16,216</u>	<u>---</u>	<u>(16,216)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (423,343)</u>	<u>\$ (423,343)</u>	<u>\$ (458,765)</u>	<u>\$ (35,422)</u>

**Jury Commission**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Expenditures:				
Salaries	\$ 233,138	\$ 237,426	\$ 227,281	\$ 10,145
Other compensation	3,402	3,402	2,356	1,046
Fringe benefits	85,198	86,362	81,175	5,187
Salary restrictions	(11,904)	(8,687)	---	(8,687)
Supplies and materials	4,024	4,024	468	3,556
Services and other expenditures	446,706	452,706	205,381	247,325
Professional and contracted services	37,450	37,450	25,330	12,120
Rent, utilities and maintenance	2,000	2,000	1,347	653
Interfund services	44,270	38,270	28,360	9,910
Total expenditures	844,284	852,953	571,698	281,255
Excess (deficiency) of revenues over (under) expenditures	(844,284)	(852,953)	(571,698)	281,255
Other financing sources (uses):				
Transfers in	---	8,669	---	(8,669)
Total other financing sources (uses)	---	8,669	---	(8,669)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (844,284)	\$ (844,284)	\$ (571,698)	\$ 272,586

**Attorney General**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Expenditures:				
Salaries	\$ 8,332,067	\$ 8,579,511	\$ 7,601,963	\$ 977,548
Other compensation	269,724	69,856	43,285	26,571
Fringe benefits	2,942,277	3,034,522	2,677,906	356,616
Salary restrictions	(426,459)	(311,200)	---	(311,200)
Supplies and materials	33,669	19,523	9,412	10,111
Services and other expenditures	199,100	73,890	68,192	5,698
Professional and contracted services	---	137,000	137,000	---
Rent, utilities and maintenance	135,000	134,000	129,750	4,250
Interfund services	230,788	230,788	224,637	6,151
Asset acquisitions	---	3,356	---	3,356
Total expenditures	11,716,166	11,971,246	10,892,145	1,079,101
Excess (deficiency) of revenues over (under) expenditures	(11,716,166)	(11,971,246)	(10,892,145)	1,079,101
Other financing sources (uses):				
Transfers in	---	255,081	---	(255,081)
Total other financing sources (uses)	---	255,081	---	(255,081)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (11,716,166)	\$ (11,716,165)	\$ (10,892,145)	\$ 824,020

Commissioner's Contingency

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Expenditures:				
Contingencies and restrictions	\$ 745,381	\$ 522,905	\$ ---	\$ 522,905
Total expenditures	745,381	522,905	---	522,905
Excess (deficiency) of revenues over (under) expenditures	(745,381)	(522,905)	---	522,905
Other financing sources (uses):				
Planned change in fund balance	---	189,622	---	(189,622)
Total other financing sources (uses)	---	189,622	---	(189,622)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (745,381)	\$ (333,283)	\$ ---	\$ 333,283

**Legislative Operations**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Expenditures:				
Salaries	\$ 2,085,978	\$ 2,114,112	\$ 1,752,201	\$ 361,911
Other compensation	10,793	10,793	30,414	(19,621)
Fringe benefits	567,866	581,565	539,656	41,909
Salary restrictions	(76,805)	(55,326)	---	(55,326)
Supplies and materials	42,964	1,542,964	1,526,618	16,346
Services and other expenditures	258,758	273,758	252,292	21,466
Professional and contracted services	627,000	772,000	532,745	239,255
Rent, utilities and maintenance	50,000	100,000	77,515	22,485
Interfund services	193,191	193,191	103,076	90,115
Affiliated organizations	---	120,000	150,000	(30,000)
Total expenditures	3,759,745	5,653,057	4,964,517	688,540
Excess (deficiency) of revenues over (under) expenditures	(3,759,745)	(5,653,057)	(4,964,517)	688,540
Other financing sources (uses):				
Transfers in	---	1,440,014	1,500,000	59,986
Planned change in fund balance	---	285,378	---	(285,378)
Total other financing sources (uses)	---	1,725,392	1,500,000	(225,392)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (3,759,745)	\$ (3,927,665)	\$ (3,464,517)	\$ 463,148

**Equal Opportunity Compliance**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance</u>
	<u>Original</u>	<u>Final</u>		
Expenditures:				
Salaries	\$ 837,803	\$ 927,832	\$ 810,459	\$ 117,373
Other compensation	11,349	11,349	26,058	(14,709)
Fringe benefits	302,261	326,705	270,555	56,150
Salary restrictions	(42,602)	(31,809)	---	(31,809)
Supplies and materials	21,764	21,764	14,025	7,739
Services and other expenditures	38,425	100,425	19,473	80,952
Professional and contracted services	16,723	470,773	294,000	176,773
Interfund services	32,220	32,220	17,438	14,782
Asset acquisitions	4,383	4,383	---	4,383
Total expenditures	<u>1,222,326</u>	<u>1,863,642</u>	<u>1,452,008</u>	<u>411,634</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(1,222,326)</u>	<u>(1,863,642)</u>	<u>(1,452,008)</u>	<u>411,634</u>
Other financing sources (uses):				
Transfers in	---	26,088	---	(26,088)
Planned change in fund balance	---	371,050	---	(371,050)
Total other financing sources (uses)	<u>---</u>	<u>397,138</u>	<u>---</u>	<u>(397,138)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ (1,222,326)</u>	<u>\$ (1,466,504)</u>	<u>\$ (1,452,008)</u>	<u>\$ 14,496</u>

Assessor

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 17,750	\$ 17,750	\$ 35,275	\$ 17,525
Federal and local revenue	2,910,000	2,910,000	3,306,141	396,141
Charges for services	5,500	5,500	6,200	700
Other revenue	---	---	47	47
Total revenues	2,933,250	2,933,250	3,347,663	414,413
Expenditures:				
Salaries	7,080,553	7,202,671	6,589,802	612,869
Other compensation	159,159	127,032	119,173	7,859
Fringe benefits	2,716,800	2,749,955	2,465,033	284,922
Salary restrictions	(359,927)	(263,567)	---	(263,567)
Supplies and materials	137,169	117,169	101,793	15,376
Services and other expenditures	350,333	389,733	353,014	36,719
Professional and contracted services	548,000	513,000	449,228	63,772
Rent, utilities and maintenance	379,795	401,051	303,765	97,286
Interfund services	239,666	254,666	250,803	3,863
Total expenditures	11,251,548	11,491,710	10,632,611	859,099
Excess (deficiency) of revenues over (under) expenditures	(8,318,298)	(8,558,460)	(7,284,948)	1,273,512
Other financing sources (uses):				
Transfers in	---	215,772	---	(215,772)
Planned change in fund balance	---	20,656	---	(20,656)
Total other financing sources (uses)	---	236,428	---	(236,428)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (8,318,298)	\$ (8,322,032)	\$ (7,284,948)	\$ 1,037,084

County Clerk

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
<b>Revenues:</b>				
Fines, fees and permits	\$ 12,700,000	\$ 13,240,000	\$ 10,126,723	\$ (3,113,277)
Investment income	55,000	55,000	---	(55,000)
Total revenues	<u>12,755,000</u>	<u>13,295,000</u>	<u>10,126,723</u>	<u>(3,168,277)</u>
<b>Expenditures:</b>				
Salaries	4,134,141	4,429,410	3,445,736	983,674
Other compensation	387,074	87,148	78,321	8,827
Fringe benefits	1,655,114	1,727,240	1,334,574	392,666
Salary restrictions	(210,218)	(161,502)	---	(161,502)
Supplies and materials	79,303	104,613	52,626	51,987
Services and other expenditures	35,915	314,815	308,017	6,798
Professional and contracted services	114,700	156,529	106,581	49,948
Rent, utilities and maintenance	173,000	141,425	124,342	17,083
Interfund services	416,151	958,651	862,949	95,702
Total expenditures	<u>6,785,180</u>	<u>7,758,329</u>	<u>6,313,146</u>	<u>1,445,183</u>
Excess (deficiency) of revenues over (under) expenditures	<u>5,969,820</u>	<u>5,536,671</u>	<u>3,813,577</u>	<u>(1,723,094)</u>
<b>Other financing sources (uses):</b>				
Transfers in	---	362,450	---	(362,450)
Planned change in fund balance	---	66,964	---	(66,964)
Total other financing sources (uses)	<u>---</u>	<u>429,414</u>	<u>---</u>	<u>(429,414)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ 5,969,820</u>	<u>\$ 5,966,085</u>	<u>\$ 3,813,577</u>	<u>\$ (2,152,508)</u>



**Register**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Fines, fees and permits	\$ 4,500,000	\$ 4,688,145	\$ 6,234,804	\$ 1,546,659
Investment income	24,000	24,000	8,914	(15,086)
Total revenues	4,524,000	4,712,145	6,243,718	1,531,573
Expenditures:				
Salaries	1,749,406	1,889,514	1,615,017	274,497
Other compensation	12,343	12,343	24,384	(12,041)
Fringe benefits	649,424	712,700	568,005	144,695
Salary restrictions	(74,993)	(59,843)	---	(59,843)
Supplies and materials	38,767	9,208	9,295	(87)
Services and other expenditures	10,505	31,699	28,599	3,100
Professional and contracted services	350	2,750	---	2,750
Rent, utilities and maintenance	29,940	65,940	52,753	13,187
Interfund services	48,580	44,257	37,288	6,969
Asset acquisitions	---	---	57,157	(57,157)
Principal on Capital Leases	---	---	9,718	(9,718)
Interest on Capital Leases	---	---	282	(282)
Total expenditures	2,464,322	2,708,568	2,402,498	306,070
Excess (deficiency) of revenues over (under) expenditures	2,059,678	2,003,577	3,841,220	1,837,643
Other financing sources (uses):				
Transfers in	---	52,367	---	(52,367)
Leases	---	---	57,157	57,157
Total other financing sources (uses)	---	52,367	57,157	4,790
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ 2,059,678	\$ 2,055,944	\$ 3,898,377	\$ 1,842,433

**Trustee**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Federal and local revenue	\$ 1,590,000	\$ 1,590,000	\$ 1,669,086	\$ 79,086
Fines, fees and permits	22,926,000	23,015,243	25,466,848	2,451,605
Other revenue	---	---	8,043	8,043
Investment income	10,000	10,000	13,481	3,481
Total revenues	24,526,000	24,615,243	27,157,458	2,542,215
Expenditures:				
Salaries	4,176,010	4,296,374	3,867,496	428,878
Other compensation	68,267	68,267	71,595	(3,328)
Fringe benefits	1,511,873	1,552,592	1,380,689	171,903
Salary restrictions	(205,771)	(150,158)	---	(150,158)
Supplies and materials	35,687	48,237	30,521	17,716
Services and other expenditures	1,212,451	1,121,127	1,035,981	85,146
Professional and contracted services	754,305	785,549	751,401	34,148
Rent, utilities and maintenance	63,337	61,587	52,240	9,347
Interfund services	79,900	174,180	163,381	10,799
Grants	---	2,200,000	2,500,000	(300,000)
Total expenditures	7,696,059	10,157,755	9,853,304	304,451
Excess (deficiency) of revenues over (under) expenditures	16,829,941	14,457,488	17,304,154	2,846,666
Other financing sources (uses):				
Transfers in	---	2,368,718	2,545,000	176,282
Total other financing sources (uses)	---	2,368,718	2,545,000	176,282
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ 16,829,941	\$ 16,826,206	\$ 19,849,154	\$ 3,022,948

**Election Commission**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 16,000	\$ 16,000	\$ 15,164	\$ (836)
Charges for services	2,000	2,000	14,325	12,325
Total revenues	18,000	18,000	29,489	11,489
Expenditures:				
Salaries	2,263,477	2,280,470	1,773,665	506,805
Other compensation	191,955	191,955	66,575	125,380
Fringe benefits	423,378	427,991	371,871	56,120
Salary restrictions	(100,001)	(72,974)	---	(72,974)
Supplies and materials	166,900	122,900	54,332	68,568
Services and other expenditures	358,958	489,558	457,967	31,591
Professional and contracted services	286,231	286,231	240,496	45,735
Rent, utilities and maintenance	237,100	267,100	191,143	75,957
Interfund services	267,400	510,400	443,068	67,332
Total expenditures	4,095,398	4,503,631	3,599,117	904,514
Excess (deficiency) of revenues over (under) expenditures	(4,077,398)	(4,485,631)	(3,569,628)	916,003
Other financing sources (uses):				
Transfers in	---	45,273	---	(45,273)
Total other financing sources (uses)	---	45,273	---	(45,273)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ (4,077,398)	\$ (4,440,358)	\$ (3,569,628)	\$ 870,730

Shelby County, Tennessee

**Grants Fund**  
**Budgetary Comparison Schedule - Summary by Type**  
**For the Year Ended June 30, 2022**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 97,362,952	\$ 120,520,997	\$ 66,146,673	\$ (54,374,324)
Federal and local revenue	230,409,385	272,796,124	145,735,962	(127,060,162)
Charges for services	1,469,664	1,469,664	30,851	(1,438,813)
Fines, fees and permits	267,583	267,583	178,345	(89,238)
Other revenue	1,571,666	1,667,632	1,091,052	(576,580)
Investment income	96,000	96,000	10,256	(85,744)
Total revenues	331,177,250	396,818,000	213,193,139	(183,624,861)
Expenditures:				
Salaries	38,413,815	43,939,129	27,915,685	16,023,444
Other compensation	1,759,983	5,369,494	1,146,940	4,222,554
Fringe benefits	14,220,986	16,511,485	10,344,854	6,166,631
Salary restrictions	(2,291,263)	(4,525,827)	---	(4,525,827)
Supplies and materials	3,112,868	5,149,246	1,594,742	3,554,504
Services and other expenditures	79,781,617	122,873,970	84,171,243	38,702,727
Professional and contracted services	51,076,966	60,158,296	25,527,332	34,630,964
Rent, utilities and maintenance	793,998	2,047,046	646,357	1,400,689
Interfund services	4,224,478	5,665,179	2,726,111	2,939,068
Asset acquisitions	55,383,748	22,225,090	1,659,497	20,565,593
Affiliated organizations	---	33,835,794	5,326,537	28,509,257
County CEP Grants	1,300,000	---	---	---
Contingencies and restrictions	66,400,980	2,139,337	---	2,139,337
Principal on Capital Leases	---	---	274,299	(274,299)
Interest on Capital Leases	---	---	3,984	(3,984)
Total expenditures	314,178,176	315,388,239	161,337,581	154,050,658
Excess (deficiency) of revenues over (under) expenditures	16,999,074	81,429,761	51,855,558	29,574,203
Other financing sources (uses):				
Transfers in	6,368,954	7,401,904	2,885,806	(4,516,098)
Transfers out	(25,072,562)	(90,586,010)	(60,355,075)	30,230,935
Sale of capital assets	75,000	75,000	---	(75,000)
Leases	---	---	1,126,314	1,126,314
Planned change in fund balance	1,629,534	1,679,345	---	(1,679,345)
Total other financing sources (uses)	(16,999,074)	(81,429,761)	(56,342,955)	25,086,806
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ (4,487,397)	\$ (4,487,397)

Shelby County, Tennessee

**Grants Fund**  
**Budgetary Comparison Schedule - Summary by Department**  
**For the Year Ended June 30, 2022**

	Final Budget	Actual Amounts	Variance
Revenues:			
General Government			
Chief Administrative Officer	\$ 939,315	\$ 610,254	\$ (329,061)
Central Operations	91,016,755	59,195,221	(31,821,534)
Information Technology Operations	100,000	100,000	---
	<u>92,056,070</u>	<u>59,905,475</u>	<u>(32,150,595)</u>
Planning and Development			
Local Planning	5,000	30,000	25,000
Economic and Resource Management	(27,000)	2,620	29,620
Housing	5,475,286	2,568,666	(2,906,620)
Regional Services	2,951,681	1,579,022	(1,372,659)
Resilience Department	47,664,032	6,881,730	(40,782,302)
	<u>56,068,999</u>	<u>11,062,038</u>	<u>(45,006,961)</u>
Public Works			
Environmental Programs	759,006	848,418	89,412
Roads and Bridges	10,834,623	255,683	(10,578,940)
	<u>11,593,629</u>	<u>1,104,101</u>	<u>(10,489,528)</u>
Corrections			
Corrections Administration	1,324,638	425,494	(899,144)
	<u>1,324,638</u>	<u>425,494</u>	<u>(899,144)</u>
Health Services			
Health Services Administration and Finance	29,806,269	12,569,119	(17,237,150)
Environmental Health Services	1,520,968	965,432	(555,536)
Community Health	20,555,930	11,990,978	(8,564,952)
Health Planning and Promotion	1,131,564	753,359	(378,205)
Public Health Safety	2,271,003	904,427	(1,366,576)
Ryan White Programs	23,724,586	9,392,045	(14,332,541)
	<u>79,010,320</u>	<u>36,575,360</u>	<u>(42,434,960)</u>
Community Services			
Director of Community Services	98,687,083	63,540,227	(35,146,856)
Community Services Administration	28,305,447	20,163,223	(8,142,224)
Crime Victims Center	2,240,118	1,393,984	(846,134)
Pretrial Services	4,301,925	2,435,232	(1,866,693)
Aging Commission of the Mid-South	13,153,858	9,425,049	(3,728,809)
	<u>146,688,431</u>	<u>96,957,715</u>	<u>(49,730,716)</u>
Law Enforcement			
Sheriff's Office	2,957,946	1,586,089	(1,371,857)
	<u>\$ 2,957,946</u>	<u>\$ 1,586,089</u>	<u>\$ (1,371,857)</u>

**Grants Fund**  
**Budgetary Comparison Schedule - Summary by Department**  
**For the Year Ended June 30, 2022**

	Final Budget	Actual Amounts	Variance
Judicial			
General Sessions Court	\$ 1,411,380	\$ 806,563	\$ (604,817)
Juvenile Court Judge	2,342,446	2,149,425	(193,021)
Juvenile Court Clerk	1,147,481	656,384	(491,097)
Attorney General	2,191,660	1,415,742	(775,918)
	<u>7,092,967</u>	<u>5,028,114</u>	<u>(2,064,853)</u>
Other Elected Officials			
Election Commission	25,000	548,753	523,753
	<u>25,000</u>	<u>548,753</u>	<u>523,753</u>
Total revenues	<u>396,818,000</u>	<u>213,193,139</u>	<u>(183,624,861)</u>
Expenditures:			
General Government			
Chief Administrative Officer	942,736	360,730	582,006
Finance	32,246	31,626	620
Information Technology Operations	100,000	100,000	---
	<u>1,074,982</u>	<u>492,356</u>	<u>582,626</u>
Planning and Development			
Local Planning	6,000	---	6,000
Economic and Resource Management	(27,000)	10	(27,010)
Housing	5,624,297	2,551,951	3,072,346
Regional Services	3,294,948	1,756,263	1,538,685
Resilience Department	48,665,729	7,144,664	41,521,065
	<u>57,563,974</u>	<u>11,452,888</u>	<u>46,111,086</u>
Public Works			
Environmental Programs	1,093,230	876,458	216,772
Roads and Bridges	11,648,611	248,644	11,399,967
	<u>12,741,841</u>	<u>1,125,102</u>	<u>11,616,739</u>
Corrections			
Corrections Administration	2,212,733	656,744	1,555,989
	<u>2,212,733</u>	<u>656,744</u>	<u>1,555,989</u>
Health Services			
Health Services Administration and Finance	28,981,957	11,651,321	17,330,636
Environmental Health Services	3,202,695	2,324,572	878,123
Community Health	20,901,032	14,596,316	6,304,716
Health Planning and Promotion	1,349,825	786,704	563,121
Public Health Safety	2,721,530	960,489	1,761,041
Ryan White Programs	24,858,526	9,358,713	15,499,813
	<u>82,015,565</u>	<u>39,678,115</u>	<u>42,337,450</u>
Community Services			
Director of Community Services	98,687,936	63,513,600	35,174,336
Community Services Administration	28,461,486	23,846,021	4,615,465
Crime Victims Center	2,254,975	1,393,984	860,991
Pretrial Services	6,446,049	2,685,992	3,760,057
Aging Commission of the Mid-South	13,186,075	9,533,134	3,652,941
	<u>\$ 149,036,521</u>	<u>\$ 100,972,731</u>	<u>\$ 48,063,790</u>

**Grants Fund**  
**Budgetary Comparison Schedule - Summary by Department**  
**For the Year Ended June 30, 2022**

	Final Budget	Actual Amounts	Variance
Law Enforcement			
Sheriff's Office	\$ 3,130,484	\$ 1,409,896	\$ 1,720,588
	<u>3,130,484</u>	<u>1,409,896</u>	<u>1,720,588</u>
Judicial			
General Sessions Court	1,413,478	808,347	605,131
Juvenile Court Judge	2,368,890	2,162,371	206,519
Juvenile Court Clerk	1,598,947	1,238,307	360,640
Attorney General	2,205,824	1,319,234	886,590
	<u>7,587,139</u>	<u>5,528,259</u>	<u>2,058,880</u>
Other Elected Officials			
Election Commission	25,000	21,490	3,510
	<u>25,000</u>	<u>21,490</u>	<u>3,510</u>
 Total expenditures	 <u>315,388,239</u>	 <u>161,337,581</u>	 <u>154,050,658</u>
Excess (deficiency) of revenues over (under) expenditures	<u>81,429,761</u>	<u>51,855,558</u>	<u>(29,574,203)</u>
Transfers in:			
Chief Administrative Officer	3,421	---	(3,421)
Central Operations	(3,592,999)	621,192	4,214,191
County Grants	1,300,000	---	(1,300,000)
Finance	32,246	---	(32,246)
Housing	74,011	64,361	(9,650)
Regional Services	343,267	177,241	(166,026)
Resilience Department	1,697	---	(1,697)
Environmental Programs	51,405	50,000	(1,405)
Roads and Bridges	813,988	3,420	(810,568)
Corrections Administration	888,095	---	(888,095)
Health Services Administration and Finance	(285,650)	(378,285)	(92,635)
Environmental Health Services	1,554,539	1,052,694	(501,845)
Community Health	1,421,440	1,255,540	(165,900)
Health Planning and Promotion	8,261	197	(8,064)
Public Health Safety	450,527	21,227	(429,300)
Ryan White Programs	1,133,940	---	(1,133,940)
Director of Community Services	853	---	(853)
Community Services Administration	156,039	---	(156,039)
Crime Victims Center	14,857	---	(14,857)
Pretrial Services	2,297,786	---	(2,297,786)
Aging Commission of the Mid-South	32,217	---	(32,217)
Sheriff's Office	172,538	18,219	(154,319)
General Sessions Court	2,098	---	(2,098)
Juvenile Court Judge	26,444	---	(26,444)
Juvenile Court Clerk	486,720	---	(486,720)
Attorney General	14,164	---	(14,164)
	<u>\$ 7,401,904</u>	<u>\$ 2,885,806</u>	<u>\$ (4,516,098)</u>

**Grants Fund**  
**Budgetary Comparison Schedule - Summary by Department**  
**For the Year Ended June 30, 2022**

	Final Budget	Actual Amounts	Variance
Transfers out:			
Central Operations	\$ (87,423,756)	\$ (59,816,413)	\$ 27,607,343
County Grants	(1,300,000)	---	1,300,000
Health Services Administration and Finance	(538,662)	(538,662)	---
Community Health	(1,134,676)	---	1,134,676
Pretrial Services	(153,662)	---	153,662
Juvenile Court Clerk	(35,254)	---	35,254
	<u>(90,586,010)</u>	<u>(60,355,075)</u>	<u>30,230,935</u>
Other financing sources (uses):			
Local Planning	1,000	---	(1,000)
Housing	75,000	---	(75,000)
Resilience Department	1,000,000	---	(1,000,000)
Environmental Programs	282,819	---	(282,819)
Environmental Health Services	127,188	---	(127,188)
Community Health	58,338	157,533	99,195
Health Planning and Promotion	210,000	---	(210,000)
Community Services Administration	---	968,781	968,781
	<u>1,754,345</u>	<u>1,126,314</u>	<u>(628,031)</u>
Net other financing sources (uses)	<u>(81,429,761)</u>	<u>(56,342,955)</u>	<u>25,086,806</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ (4,487,397)</u>	<u>\$ (4,487,397)</u>



**Chief Administrative Officer**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 149,000	\$ 224,000	\$ 343,411	\$ 119,411
Federal and local revenue	354,248	715,315	266,843	(448,472)
Total revenues	503,248	939,315	610,254	(329,061)
Expenditures:				
Salaries	201,125	206,036	92,379	113,657
Other compensation	5,496	5,496	5,457	39
Fringe benefits	85,323	86,629	47,468	39,161
Salary restrictions	---	(2,796)	---	(2,796)
Supplies and materials	113,796	352,014	145,976	206,038
Services and other expenditures	23,400	47,700	23,007	24,693
Rent, utilities and maintenance	18,047	59,049	14,579	44,470
Interfund services	25,000	25,000	4,869	20,131
Asset acquisitions	31,061	163,608	26,995	136,613
Total expenditures	503,248	942,736	360,730	582,006
Excess (deficiency) of revenues over (under) expenditures	---	(3,421)	249,524	252,945
Other financing sources (uses):				
Transfers in	---	3,421	---	(3,421)
Total other financing sources (uses)	---	3,421	---	(3,421)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ 249,524	\$ 249,524

**Central Operations**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Federal and local revenue	\$ 91,016,755	\$ 91,016,755	\$ 59,195,221	\$ (31,821,534)
Total revenues	<u>91,016,755</u>	<u>91,016,755</u>	<u>59,195,221</u>	<u>(31,821,534)</u>
Expenditures:				
Contingencies and restrictions	64,107,981	---	---	---
Total expenditures	<u>64,107,981</u>	<u>---</u>	<u>---</u>	<u>---</u>
Excess (deficiency) of revenues over (under) expenditures	<u>26,908,774</u>	<u>91,016,755</u>	<u>59,195,221</u>	<u>(31,821,534)</u>
Other financing sources (uses):				
Transfers in	(3,592,999)	(3,592,999)	621,192	4,214,191
Transfers out	(23,315,775)	(87,423,756)	(59,816,413)	27,607,343
Total other financing sources (uses)	<u>(26,908,774)</u>	<u>(91,016,755)</u>	<u>(59,195,221)</u>	<u>31,821,534</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>

**County Grants**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Expenditures:				
County CEP Grants	\$ 1,300,000	\$ ---	\$ ---	\$ ---
Total expenditures	<u>1,300,000</u>	<u>---</u>	<u>---</u>	<u>---</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(1,300,000)</u>	<u>---</u>	<u>---</u>	<u>---</u>
Other financing sources (uses):				
Transfers in	1,300,000	1,300,000	---	(1,300,000)
Transfers out	---	(1,300,000)	---	1,300,000
Total other financing sources (uses)	<u>1,300,000</u>	<u>---</u>	<u>---</u>	<u>---</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ ---</u>

**Finance**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Expenditures:				
Salaries	\$ ---	\$ 29,816	\$ 29,005	\$ 811
Other compensation	---	---	200	(200)
Fringe benefits	---	2,430	2,421	9
Total expenditures	---	32,246	31,626	620
Excess (deficiency) of revenues over (under) expenditures	---	(32,246)	(31,626)	620
Other financing sources (uses):				
Transfers in	---	32,246	---	(32,246)
Total other financing sources (uses)	---	32,246	---	(32,246)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ (31,626)	\$ (31,626)

**Information Technology Operations**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ ---	\$ 100,000	\$ 100,000	\$ ---
Total revenues	---	100,000	100,000	---
Expenditures:				
Asset acquisitions	---	100,000	100,000	---
Total expenditures	---	100,000	100,000	---
Excess (deficiency) of revenues over (under) expenditures	---	---	---	---
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ ---	\$ ---

**Local Planning**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Other revenue	\$ 5,000	\$ 5,000	\$ 30,000	\$ 25,000
Total revenues	5,000	5,000	30,000	25,000
Expenditures:				
Supplies and materials	6,000	6,000	---	6,000
Total expenditures	6,000	6,000	---	6,000
Excess (deficiency) of revenues over (under) expenditures	(1,000)	(1,000)	30,000	31,000
Other financing sources (uses):				
Planned change in fund balance	1,000	1,000	---	(1,000)
Total other financing sources (uses)	1,000	1,000	---	(1,000)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ 30,000	\$ 30,000

**Economic and Resource Management**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
Other revenue	\$ ---	\$ (27,000)	\$ ---	\$ 27,000
Investment income	---	---	2,620	2,620
Total revenues	<u>---</u>	<u>(27,000)</u>	<u>2,620</u>	<u>29,620</u>
Expenditures:				
Professional and contracted services	---	(27,000)	10	(27,010)
Total expenditures	<u>---</u>	<u>(27,000)</u>	<u>10</u>	<u>(27,010)</u>
Excess (deficiency) of revenues over (under) expenditures	<u>---</u>	<u>---</u>	<u>2,610</u>	<u>2,610</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 2,610</u>	<u>\$ 2,610</u>

**Housing**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
<b>Revenues:</b>				
State revenue	\$ 400,000	\$ 400,000	\$ 183,519	\$ (216,481)
Federal and local revenue	4,637,736	4,637,736	1,914,577	(2,723,159)
Fines, fees and permits	178,550	178,550	107,902	(70,648)
Other revenue	115,000	184,000	357,849	173,849
Investment income	75,000	75,000	4,819	(70,181)
Total revenues	5,406,286	5,475,286	2,568,666	(2,906,620)
<b>Expenditures:</b>				
Salaries	536,302	659,400	456,979	202,421
Other compensation	5,904	5,904	3,151	2,753
Fringe benefits	222,010	271,511	178,696	92,815
Salary restrictions	---	(3,966)	---	(3,966)
Supplies and materials	63,618	63,618	4,942	58,676
Services and other expenditures	3,031,239	2,872,756	1,110,134	1,762,622
Professional and contracted services	1,632,874	1,701,374	791,082	910,292
Rent, utilities and maintenance	13,000	13,000	---	13,000
Interfund services	20,700	20,700	6,967	13,733
Asset acquisitions	20,000	20,000	---	20,000
Total expenditures	5,545,647	5,624,297	2,551,951	3,072,346
Excess (deficiency) of revenues over (under) expenditures	(139,361)	(149,011)	16,715	165,726
<b>Other financing sources (uses):</b>				
Transfers in	64,361	74,011	64,361	(9,650)
Sale of capital assets	75,000	75,000	---	(75,000)
Total other financing sources (uses)	139,361	149,011	64,361	(84,650)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ 81,076	\$ 81,076



**Regional Services**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 2,138,236	\$ 2,138,236	\$ 1,064,764	\$ (1,073,472)
Federal and local revenue	813,445	813,445	514,258	(299,187)
Total revenues	2,951,681	2,951,681	1,579,022	(1,372,659)
Expenditures:				
Salaries	770,486	779,083	622,217	156,866
Other compensation	3,336	3,336	4,591	(1,255)
Fringe benefits	273,114	275,448	239,485	35,963
Salary restrictions	(625)	(625)	---	(625)
Supplies and materials	21,000	21,000	2,180	18,820
Services and other expenditures	102,200	117,200	53,709	63,491
Professional and contracted services	1,934,000	1,919,000	705,527	1,213,473
Rent, utilities and maintenance	6,500	6,500	---	6,500
Interfund services	174,006	174,006	128,554	45,452
Total expenditures	3,284,017	3,294,948	1,756,263	1,538,685
Excess (deficiency) of revenues over (under) expenditures	(332,336)	(343,267)	(177,241)	166,026
Other financing sources (uses):				
Transfers in	332,336	343,267	177,241	(166,026)
Total other financing sources (uses)	332,336	343,267	177,241	(166,026)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ ---	\$ ---

**Resilience Department**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
<b>Revenues:</b>				
State revenue	\$ 4,742,288	\$ 4,742,288	\$ 105,291	\$ (4,636,997)
Federal and local revenue	42,732,744	42,732,744	6,776,439	(35,956,305)
Other revenue	150,000	177,000	---	(177,000)
Investment income	12,000	12,000	---	(12,000)
Total revenues	47,637,032	47,664,032	6,881,730	(40,782,302)
<b>Expenditures:</b>				
Salaries	220,880	97,365	89,667	7,698
Other compensation	1,030	1,030	---	1,030
Fringe benefits	86,544	34,475	35,616	(1,141)
Supplies and materials	5,000	5,000	237	4,763
Services and other expenditures	90,100	110,599	34,457	76,142
Professional and contracted services	4,538,443	5,129,725	1,642,800	3,486,925
Rent, utilities and maintenance	2,000	2,000	---	2,000
Interfund services	8,000	8,000	5,222	2,778
Asset acquisitions	43,685,035	9,441,741	10,128	9,431,613
Affiliated organizations	---	33,835,794	5,326,537	28,509,257
Total expenditures	48,637,032	48,665,729	7,144,664	41,521,065
Excess (deficiency) of revenues over (under) expenditures	(1,000,000)	(1,001,697)	(262,934)	738,763
<b>Other financing sources (uses):</b>				
Transfers in	---	1,697	---	(1,697)
Planned change in fund balance	1,000,000	1,000,000	---	(1,000,000)
Total other financing sources (uses)	1,000,000	1,001,697	---	(1,001,697)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ (262,934)	\$ (262,934)

**Environmental Programs**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
<b>Revenues:</b>				
State revenue	\$ 538,443	\$ 538,443	\$ 665,559	\$ 127,116
Federal and local revenue	121,000	121,000	108,850	(12,150)
Fines, fees and permits	88,563	88,563	70,443	(18,120)
Other revenue	2,000	2,000	749	(1,251)
Investment income	9,000	9,000	2,817	(6,183)
Total revenues	<u>759,006</u>	<u>759,006</u>	<u>848,418</u>	<u>89,412</u>
<b>Expenditures:</b>				
Salaries	198,785	200,208	126,940	73,268
Other compensation	2,604	2,604	1,265	1,339
Fringe benefits	45,055	45,037	34,175	10,862
Salary restrictions	(2,407)	(2,407)	---	(2,407)
Supplies and materials	9,985	9,185	5,431	3,754
Services and other expenditures	1,150	1,950	770	1,180
Professional and contracted services	747,703	780,203	699,483	80,720
Rent, utilities and maintenance	55,000	36,500	8,137	28,363
Interfund services	3,950	3,950	257	3,693
Asset acquisitions	30,000	16,000	---	16,000
Total expenditures	<u>1,091,825</u>	<u>1,093,230</u>	<u>876,458</u>	<u>216,772</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(332,819)</u>	<u>(334,224)</u>	<u>(28,040)</u>	<u>306,184</u>
<b>Other financing sources (uses):</b>				
Transfers in	50,000	51,405	50,000	(1,405)
Planned change in fund balance	282,819	282,819	---	(282,819)
Total other financing sources (uses)	<u>332,819</u>	<u>334,224</u>	<u>50,000</u>	<u>(284,224)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 21,960</u>	<u>\$ 21,960</u>

**Roads and Bridges**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
<b>Revenues:</b>				
State revenue	\$ 10,244,623	\$ 10,244,623	\$ 251,856	\$ (9,992,767)
Federal and local revenue	500,000	500,000	3,827	(496,173)
Other revenue	90,000	90,000	---	(90,000)
Total revenues	10,834,623	10,834,623	255,683	(10,578,940)
<b>Expenditures:</b>				
Salaries	247,789	248,010	137,060	110,950
Other compensation	1,848	1,847	1,325	522
Fringe benefits	59,390	62,134	62,066	68
Salary restrictions	(297)	(297)	---	(297)
Supplies and materials	97,469	97,469	14,914	82,555
Services and other expenditures	15,701	15,701	519	15,182
Professional and contracted services	265,500	265,500	17,507	247,993
Interfund services	125,500	125,500	---	125,500
Asset acquisitions	10,832,747	10,832,747	15,253	10,817,494
Total expenditures	11,645,647	11,648,611	248,644	11,399,967
Excess (deficiency) of revenues over (under) expenditures	(811,024)	(813,988)	7,039	821,027
<b>Other financing sources (uses):</b>				
Transfers in	811,024	813,988	3,420	(810,568)
Total other financing sources (uses)	811,024	813,988	3,420	(810,568)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ 10,459	\$ 10,459

**Corrections Administration**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
<b>Revenues:</b>				
State revenue	\$ 110,000	\$ 265,292	\$ 90,247	\$ (175,045)
Federal and local revenue	825,853	825,853	310,726	(515,127)
Fines, fees and permits	470	470	---	(470)
Other revenue	233,023	233,023	24,521	(208,502)
Total revenues	1,169,346	1,324,638	425,494	(899,144)
<b>Expenditures:</b>				
Salaries	932,085	982,038	326,037	656,001
Other compensation	---	---	30,659	(30,659)
Fringe benefits	341,846	363,448	122,786	240,662
Salary restrictions	(727)	(45,435)	---	(45,435)
Supplies and materials	247,305	322,783	51,754	271,029
Services and other expenditures	127,395	147,495	48,324	99,171
Professional and contracted services	302,591	314,067	51,885	262,182
Rent, utilities and maintenance	51,600	77,484	16,234	61,250
Interfund services	33,450	33,450	9,065	24,385
Asset acquisitions	17,403	17,403	---	17,403
Total expenditures	2,052,948	2,212,733	656,744	1,555,989
Excess (deficiency) of revenues over (under) expenditures	(883,602)	(888,095)	(231,250)	656,845
<b>Other financing sources (uses):</b>				
Transfers in	883,602	888,095	---	(888,095)
Total other financing sources (uses)	883,602	888,095	---	(888,095)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ (231,250)	\$ (231,250)

**Health Services Administration and Finance**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 12,417,800	\$ 23,214,650	\$ 10,952,860	\$ (12,261,790)
Federal and local revenue	6,591,619	6,591,619	1,616,259	(4,975,360)
Total revenues	19,009,419	29,806,269	12,569,119	(17,237,150)
Expenditures:				
Salaries	7,700,968	9,067,960	5,389,492	3,678,468
Other compensation	524,581	3,725,910	213,569	3,512,341
Fringe benefits	2,664,401	3,223,864	1,779,257	1,444,607
Salary restrictions	(14,791)	(1,428,196)	---	(1,428,196)
Supplies and materials	91,837	1,006,838	125,906	880,932
Services and other expenditures	1,842,385	2,773,113	1,089,814	1,683,299
Professional and contracted services	4,800,000	7,655,933	2,221,992	5,433,941
Rent, utilities and maintenance	39,364	1,189,364	480,134	709,230
Interfund services	443,727	1,267,171	351,157	916,014
Asset acquisitions	---	500,000	---	500,000
Total expenditures	18,092,472	28,981,957	11,651,321	17,330,636
Excess (deficiency) of revenues over (under) expenditures	916,947	824,312	917,798	93,486
Other financing sources (uses):				
Transfers in	(378,285)	(285,650)	(378,285)	(92,635)
Transfers out	(538,662)	(538,662)	(538,662)	---
Total other financing sources (uses)	(916,947)	(824,312)	(916,947)	(92,635)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ 851	\$ 851

**Environmental Health Services**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
<b>Revenues:</b>				
State revenue	\$ 434,630	\$ 434,630	\$ 503,919	\$ 69,289
Federal and local revenue	856,280	1,086,338	461,513	(624,825)
Total revenues	<u>1,290,910</u>	<u>1,520,968</u>	<u>965,432</u>	<u>(555,536)</u>
<b>Expenditures:</b>				
Salaries	1,429,063	1,444,311	928,937	515,374
Other compensation	13,680	13,680	32,220	(18,540)
Fringe benefits	514,993	519,133	356,275	162,858
Salary restrictions	(209,610)	(271,393)	---	(271,393)
Supplies and materials	60,100	42,682	24,665	18,017
Services and other expenditures	162,085	153,664	151,569	2,095
Professional and contracted services	472,033	792,109	463,863	328,246
Rent, utilities and maintenance	24,255	39,346	26,690	12,656
Interfund services	296,100	303,860	275,731	28,129
Asset acquisitions	164,800	165,303	64,622	100,681
Total expenditures	<u>2,927,499</u>	<u>3,202,695</u>	<u>2,324,572</u>	<u>878,123</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(1,636,589)</u>	<u>(1,681,727)</u>	<u>(1,359,140)</u>	<u>322,587</u>
<b>Other financing sources (uses):</b>				
Transfers in	1,536,401	1,554,539	1,052,694	(501,845)
Planned change in fund balance	100,188	127,188	---	(127,188)
Total other financing sources (uses)	<u>1,636,589</u>	<u>1,681,727</u>	<u>1,052,694</u>	<u>(629,033)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ (306,446)</u>	<u>\$ (306,446)</u>

**Community Health**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
<b>Revenues:</b>				
State revenue	\$ 18,291,628	\$ 18,689,986	\$ 11,881,045	\$ (6,808,941)
Federal and local revenue	132,915	415,944	104,130	(311,814)
Charges for services	1,450,000	1,450,000	5,803	(1,444,197)
Total revenues	19,874,543	20,555,930	11,990,978	(8,564,952)
<b>Expenditures:</b>				
Salaries	13,194,994	13,923,225	8,896,840	5,026,385
Other compensation	276,873	279,848	218,786	61,062
Fringe benefits	5,437,185	5,660,200	3,514,047	2,146,153
Salary restrictions	(1,626,904)	(2,246,383)	---	(2,246,383)
Supplies and materials	1,026,106	1,280,216	522,210	758,006
Services and other expenditures	303,211	343,118	183,911	159,207
Professional and contracted services	274,283	508,677	364,062	144,615
Rent, utilities and maintenance	193,401	188,401	26,696	161,705
Interfund services	879,932	963,730	656,712	307,018
Asset acquisitions	---	---	157,533	(157,533)
Principal on Capital Leases	---	---	55,159	(55,159)
Interest on Capital Leases	---	---	360	(360)
Total expenditures	19,959,081	20,901,032	14,596,316	6,304,716
Excess (deficiency) of revenues over (under) expenditures	(84,538)	(345,102)	(2,605,338)	(2,260,236)
<b>Other financing sources (uses):</b>				
Transfers in	1,242,135	1,421,440	1,255,540	(165,900)
Transfers out	(1,193,125)	(1,134,676)	---	1,134,676
Leases	---	---	157,533	157,533
Planned change in fund balance	35,528	58,338	---	(58,338)
Total other financing sources (uses)	84,538	345,102	1,413,073	1,067,971
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ (1,192,265)	\$ (1,192,265)



**Health Planning and Promotion**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
<b>Revenues:</b>				
State revenue	\$ 928,200	\$ 1,121,900	\$ 752,716	\$ (369,184)
Charges for services	9,664	9,664	596	(9,068)
Other revenue	---	---	47	47
Total revenues	<u>937,864</u>	<u>1,131,564</u>	<u>753,359</u>	<u>(378,205)</u>
<b>Expenditures:</b>				
Salaries	544,425	547,367	240,276	307,091
Other compensation	6,802	10,174	848	9,326
Fringe benefits	164,503	165,302	79,527	85,775
Salary restrictions	(150,623)	(178,011)	---	(178,011)
Supplies and materials	213,382	177,678	64,076	113,602
Services and other expenditures	76,919	125,919	86,101	39,818
Professional and contracted services	230,625	386,825	259,816	127,009
Rent, utilities and maintenance	13,400	3,400	558	2,842
Interfund services	52,951	81,171	26,204	54,967
Asset acquisitions	---	30,000	29,298	702
Total expenditures	<u>1,152,384</u>	<u>1,349,825</u>	<u>786,704</u>	<u>563,121</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(214,520)</u>	<u>(218,261)</u>	<u>(33,345)</u>	<u>184,916</u>
<b>Other financing sources (uses):</b>				
Transfers in	4,520	8,261	197	(8,064)
Planned change in fund balance	210,000	210,000	---	(210,000)
Total other financing sources (uses)	<u>214,520</u>	<u>218,261</u>	<u>197</u>	<u>(218,064)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ (33,148)</u>	<u>\$ (33,148)</u>

**Public Health Safety**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 1,605,963	\$ 2,263,503	\$ 904,427	\$ (1,359,076)
Federal and local revenue	7,500	7,500	---	(7,500)
Total revenues	1,613,463	2,271,003	904,427	(1,366,576)
Expenditures:				
Salaries	674,607	786,345	446,217	340,128
Other compensation	122,088	70,691	2,457	68,234
Fringe benefits	260,203	306,620	172,810	133,810
Salary restrictions	(79,432)	(79,550)	---	(79,550)
Supplies and materials	79,968	227,435	63,001	164,434
Services and other expenditures	35,709	50,602	23,466	27,136
Professional and contracted services	370,220	1,054,237	50,000	1,004,237
Rent, utilities and maintenance	15,892	15,892	5,786	10,106
Interfund services	144,208	279,258	187,842	91,416
Asset acquisitions	---	10,000	8,910	1,090
Total expenditures	1,623,463	2,721,530	960,489	1,761,041
Excess (deficiency) of revenues over (under) expenditures	(10,000)	(450,527)	(56,062)	394,465
Other financing sources (uses):				
Transfers in	10,000	450,527	21,227	(429,300)
Total other financing sources (uses)	10,000	450,527	21,227	(429,300)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ (34,835)	\$ (34,835)

**Ryan White Programs**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 2,515,236	\$ 2,530,671	\$ 1,162,928	\$ (1,367,743)
Federal and local revenue	21,550,179	21,193,915	8,229,117	(12,964,798)
Total revenues	24,065,415	23,724,586	9,392,045	(14,332,541)
Expenditures:				
Salaries	1,074,635	1,075,912	833,105	242,807
Other compensation	9,962	10,360	6,324	4,036
Fringe benefits	400,959	382,647	313,606	69,041
Salary restrictions	(39,694)	(21,323)	---	(21,323)
Supplies and materials	136,163	175,452	90,120	85,332
Services and other expenditures	145,523	152,028	56,878	95,150
Professional and contracted services	22,573,914	22,133,273	7,915,038	14,218,235
Rent, utilities and maintenance	1,177	21,177	7,840	13,337
Interfund services	919,482	923,290	135,802	787,488
Asset acquisitions	11,418	5,710	---	5,710
Total expenditures	25,233,539	24,858,526	9,358,713	15,499,813
Excess (deficiency) of revenues over (under) expenditures	(1,168,124)	(1,133,940)	33,332	1,167,272
Other financing sources (uses):				
Transfers in	1,193,124	1,133,940	---	(1,133,940)
Transfers out	(25,000)	---	---	---
Total other financing sources (uses)	1,168,124	1,133,940	---	(1,133,940)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ 33,332	\$ 33,332

**Director of Community Services**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
<b>Revenues:</b>				
State revenue	\$ 1,281,194	\$ 5,164,204	\$ 1,990,696	\$ (3,173,508)
Federal and local revenue	53,189,142	93,522,879	61,549,531	(31,973,348)
Total revenues	<u>54,470,336</u>	<u>98,687,083</u>	<u>63,540,227</u>	<u>(35,146,856)</u>
<b>Expenditures:</b>				
Salaries	471,016	3,094,489	1,502,417	1,592,072
Other compensation	---	---	4,142	(4,142)
Fringe benefits	91,569	1,275,782	481,213	794,569
Salary restrictions	(39,345)	(40,870)	---	(40,870)
Supplies and materials	5,000	186,358	61,128	125,230
Services and other expenditures	53,940,896	91,237,410	60,788,816	30,448,594
Professional and contracted services	---	2,503,167	445,657	2,057,510
Rent, utilities and maintenance	---	2,500	850	1,650
Interfund services	1,200	429,100	229,377	199,723
Total expenditures	<u>54,470,336</u>	<u>98,687,936</u>	<u>63,513,600</u>	<u>35,174,336</u>
Excess (deficiency) of revenues over (under) expenditures	<u>---</u>	<u>(853)</u>	<u>26,627</u>	<u>27,480</u>
<b>Other financing sources (uses):</b>				
Transfers in	---	853	---	(853)
Total other financing sources (uses)	<u>---</u>	<u>853</u>	<u>---</u>	<u>(853)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 26,627</u>	<u>\$ 26,627</u>

**Community Services Administration**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
<b>Revenues:</b>				
State revenue	\$ 23,661,802	\$ 28,300,447	\$ 20,158,223	\$ (8,142,224)
Other revenue	---	5,000	5,000	---
Total revenues	<u>23,661,802</u>	<u>28,305,447</u>	<u>20,163,223</u>	<u>(8,142,224)</u>
<b>Expenditures:</b>				
Salaries	2,266,021	2,401,339	1,709,018	692,321
Other compensation	56,799	56,799	35,229	21,570
Fringe benefits	769,752	856,237	634,697	221,540
Salary restrictions	(1,016)	(6,599)	---	(6,599)
Supplies and materials	509,305	445,407	33,958	411,449
Services and other expenditures	18,926,680	23,684,706	19,999,762	3,684,944
Professional and contracted services	376,683	293,594	35,990	257,604
Rent, utilities and maintenance	358,528	344,253	30,623	313,630
Interfund services	399,050	385,750	175,199	210,551
Asset acquisitions	---	---	968,781	(968,781)
Principal on Capital Leases	---	---	219,140	(219,140)
Interest on Capital Leases	---	---	3,624	(3,624)
Total expenditures	<u>23,661,802</u>	<u>28,461,486</u>	<u>23,846,021</u>	<u>4,615,465</u>
Excess (deficiency) of revenues over (under) expenditures	<u>---</u>	<u>(156,039)</u>	<u>(3,682,798)</u>	<u>(3,526,759)</u>
<b>Other financing sources (uses):</b>				
Transfers in	---	156,039	---	(156,039)
Leases	---	---	968,781	968,781
Total other financing sources (uses)	<u>---</u>	<u>156,039</u>	<u>968,781</u>	<u>812,742</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ (2,714,017)</u>	<u>\$ (2,714,017)</u>

**Crime Victims Center**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 1,446,740	\$ 1,523,187	\$ 1,162,444	\$ (360,743)
Federal and local revenue	203,244	433,444	162,877	(270,567)
Other revenue	283,487	283,487	68,663	(214,824)
Total revenues	1,933,471	2,240,118	1,393,984	(846,134)
Expenditures:				
Salaries	1,386,997	1,534,914	945,801	589,113
Other compensation	13,453	27,725	18,594	9,131
Fringe benefits	424,282	488,561	339,252	149,309
Salary restrictions	(8,369)	(13,581)	---	(13,581)
Supplies and materials	22,653	21,798	15,824	5,974
Services and other expenditures	55,455	46,619	23,380	23,239
Professional and contracted services	30,000	142,939	45,207	97,732
Interfund services	9,000	---	---	---
Asset acquisitions	---	6,000	5,926	74
Total expenditures	1,933,471	2,254,975	1,393,984	860,991
Excess (deficiency) of revenues over (under) expenditures	---	(14,857)	---	14,857
Other financing sources (uses):				
Transfers in	---	14,857	---	(14,857)
Total other financing sources (uses)	---	14,857	---	(14,857)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ ---	\$ ---

**Pretrial Services**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
<b>Revenues:</b>				
State revenue	\$ 318,102	\$ 318,102	\$ 255,855	\$ (62,247)
Federal and local revenue	3,177,901	3,983,823	2,179,377	(1,804,446)
Total revenues	3,496,003	4,301,925	2,435,232	(1,866,693)
<b>Expenditures:</b>				
Salaries	294,130	394,140	238,981	155,159
Other compensation	19,044	19,044	592	18,452
Fringe benefits	93,928	127,230	81,782	45,448
Salary restrictions	(614)	(614)	---	(614)
Supplies and materials	40,499	95,213	28,977	66,236
Services and other expenditures	148,875	263,272	147,725	115,547
Professional and contracted services	2,771,167	3,259,473	2,064,992	1,194,481
Interfund services	128,974	119,352	93,341	26,011
Asset acquisitions	---	29,602	29,602	---
Contingencies and restrictions	2,292,999	2,139,337	---	2,139,337
Total expenditures	5,789,002	6,446,049	2,685,992	3,760,057
Excess (deficiency) of revenues over (under) expenditures	(2,292,999)	(2,144,124)	(250,760)	1,893,364
<b>Other financing sources (uses):</b>				
Transfers in	2,292,999	2,297,786	---	(2,297,786)
Transfers out	---	(153,662)	---	153,662
Total other financing sources (uses)	2,292,999	2,144,124	---	(2,144,124)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ (250,760)	\$ (250,760)

**Aging Commission of the Mid-South**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
<b>Revenues:</b>				
State revenue	\$ 11,186,376	\$ 12,781,886	\$ 9,185,418	\$ (3,596,468)
Federal and local revenue	180,481	180,481	151,350	(29,131)
Charges for services	10,000	10,000	24,452	14,452
Other revenue	181,491	181,491	63,829	(117,662)
Total revenues	11,558,348	13,153,858	9,425,049	(3,728,809)
<b>Expenditures:</b>				
Salaries	2,460,342	2,556,672	1,731,529	825,143
Other compensation	20,314	112,651	16,837	95,814
Fringe benefits	888,559	932,585	700,187	232,398
Salary restrictions	(27,772)	(94,743)	---	(94,743)
Supplies and materials	124,479	160,913	84,912	76,001
Services and other expenditures	267,756	273,031	119,899	153,132
Professional and contracted services	7,531,280	8,938,801	6,662,458	2,276,343
Rent, utilities and maintenance	---	22,650	15,380	7,270
Interfund services	228,457	255,082	174,598	80,484
Asset acquisitions	64,933	28,433	27,334	1,099
Total expenditures	11,558,348	13,186,075	9,533,134	3,652,941
Excess (deficiency) of revenues over (under) expenditures	---	(32,217)	(108,085)	(75,868)
<b>Other financing sources (uses):</b>				
Transfers in	---	32,217	---	(32,217)
Total other financing sources (uses)	---	32,217	---	(32,217)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ (108,085)	\$ (108,085)



**Sheriff's Office**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
<b>Revenues:</b>				
State revenue	\$ 377,650	\$ 916,207	\$ 617,773	\$ (298,434)
Federal and local revenue	1,716,209	1,953,279	753,499	(1,199,780)
Other revenue	74,920	88,460	214,817	126,357
Total revenues	2,168,779	2,957,946	1,586,089	(1,371,857)
<b>Expenditures:</b>				
Salaries	57,876	57,876	57,876	---
Other compensation	423,174	769,400	510,755	258,645
Fringe benefits	15,000	15,000	15,000	---
Supplies and materials	119,281	201,385	78,387	122,998
Services and other expenditures	72,906	80,271	59,098	21,173
Professional and contracted services	1,078,057	1,194,510	460,815	733,695
Rent, utilities and maintenance	---	23,696	12,850	10,846
Interfund services	22,032	---	---	---
Asset acquisitions	526,351	788,346	215,115	573,231
Total expenditures	2,314,677	3,130,484	1,409,896	1,720,588
Excess (deficiency) of revenues over (under) expenditures	(145,898)	(172,538)	176,193	348,731
<b>Other financing sources (uses):</b>				
Transfers in	145,898	172,538	18,219	(154,319)
Total other financing sources (uses)	145,898	172,538	18,219	(154,319)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ 194,412	\$ 194,412

**General Sessions Court**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 550,000	\$ 550,000	\$ 541,517	\$ (8,483)
Federal and local revenue	780,712	861,380	265,046	(596,334)
Total revenues	1,330,712	1,411,380	806,563	(604,817)
Expenditures:				
Salaries	126,428	165,536	135,396	30,140
Other compensation	666	666	912	(246)
Fringe benefits	42,551	61,209	49,200	12,009
Salary restrictions	(315)	(315)	---	(315)
Supplies and materials	2,500	2,500	499	2,001
Services and other expenditures	246,775	253,975	87,765	166,210
Professional and contracted services	909,907	928,907	533,575	395,332
Interfund services	2,200	1,000	1,000	---
Total expenditures	1,330,712	1,413,478	808,347	605,131
Excess (deficiency) of revenues over (under) expenditures	---	(2,098)	(1,784)	314
Other financing sources (uses):				
Transfers in	---	2,098	---	(2,098)
Total other financing sources (uses)	---	2,098	---	(2,098)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ (1,784)	\$ (1,784)

**Juvenile Court Judge**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 2,249,872	\$ 2,249,872	\$ 2,139,425	\$ (110,447)
Other revenue	92,574	92,574	10,000	(82,574)
Total revenues	2,342,446	2,342,446	2,149,425	(193,021)
Expenditures:				
Salaries	1,465,609	1,486,406	1,408,429	77,977
Other compensation	65,438	65,438	17,999	47,439
Fringe benefits	515,518	521,165	492,985	28,180
Salary restrictions	(479)	(479)	---	(479)
Supplies and materials	21,218	21,218	4,972	16,246
Services and other expenditures	93,847	93,847	68,782	25,065
Professional and contracted services	10,750	10,750	310	10,440
Interfund services	170,545	170,545	168,894	1,651
Total expenditures	2,342,446	2,368,890	2,162,371	206,519
Excess (deficiency) of revenues over (under) expenditures	---	(26,444)	(12,946)	13,498
Other financing sources (uses):				
Transfers in	---	26,444	---	(26,444)
Total other financing sources (uses)	---	26,444	---	(26,444)
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	\$ ---	\$ ---	\$ (12,946)	\$ (12,946)

**Juvenile Court Clerk**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 1,147,481	\$ 1,147,481	\$ 656,384	\$ (491,097)
Total revenues	<u>1,147,481</u>	<u>1,147,481</u>	<u>656,384</u>	<u>(491,097)</u>
Expenditures:				
Salaries	1,059,852	1,078,695	788,840	289,855
Other compensation	26,329	26,329	5,310	21,019
Fringe benefits	455,631	460,747	335,681	125,066
Salary restrictions	(86,299)	(86,299)	---	(86,299)
Supplies and materials	4,750	5,750	5,250	500
Services and other expenditures	67,956	16,627	7,906	8,721
Rent, utilities and maintenance	1,834	1,834	---	1,834
Interfund services	91,264	95,264	95,320	(56)
Total expenditures	<u>1,621,317</u>	<u>1,598,947</u>	<u>1,238,307</u>	<u>360,640</u>
Excess (deficiency) of revenues over (under) expenditures	<u>(473,836)</u>	<u>(451,466)</u>	<u>(581,923)</u>	<u>(130,457)</u>
Other financing sources (uses):				
Transfers in	473,836	486,720	---	(486,720)
Transfers out	---	(35,254)	---	35,254
Total other financing sources (uses)	<u>473,836</u>	<u>451,466</u>	<u>---</u>	<u>(451,466)</u>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ (581,923)</u>	<u>\$ (581,923)</u>

**Attorney General**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
<b>Revenues:</b>				
State revenue	\$ 602,687	\$ 636,389	\$ 476,396	\$ (159,993)
Federal and local revenue	1,021,422	1,202,674	623,769	(578,905)
Other revenue	344,171	352,597	315,577	(37,020)
<b>Total revenues</b>	<b>1,968,280</b>	<b>2,191,660</b>	<b>1,415,742</b>	<b>(775,918)</b>
<b>Expenditures:</b>				
Salaries	1,099,401	1,121,986	782,247	339,739
Other compensation	160,562	160,562	15,718	144,844
Fringe benefits	368,669	374,091	276,622	97,469
Salary restrictions	(1,945)	(1,945)	---	(1,945)
Supplies and materials	66,450	196,334	143,933	52,401
Services and other expenditures	3,457	12,367	5,451	6,916
Professional and contracted services	226,936	272,232	95,263	176,969
Interfund services	44,750	---	---	---
Asset acquisitions	---	70,197	---	70,197
<b>Total expenditures</b>	<b>1,968,280</b>	<b>2,205,824</b>	<b>1,319,234</b>	<b>886,590</b>
Excess (deficiency) of revenues over (under) expenditures	---	(14,164)	96,508	110,672
<b>Other financing sources (uses):</b>				
Transfers in	---	14,164	---	(14,164)
<b>Total other financing sources (uses)</b>	<b>---</b>	<b>14,164</b>	<b>---</b>	<b>(14,164)</b>
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ 96,508</b>	<b>\$ 96,508</b>

**Election Commission**

	Budgeted Amounts		Actual Amounts	Variance
	Original	Final		
Revenues:				
State revenue	\$ 25,000	\$ 25,000	\$ ---	\$ (25,000)
Federal and local revenue	---	---	548,753	548,753
Total revenues	<u>25,000</u>	<u>25,000</u>	<u>548,753</u>	<u>523,753</u>
Expenditures:				
Supplies and materials	25,000	25,000	21,490	3,510
Total expenditures	<u>25,000</u>	<u>25,000</u>	<u>21,490</u>	<u>3,510</u>
Excess (deficiency) of revenues over (under) expenditures	---	---	527,263	527,263
Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ 527,263</u>	<u>\$ 527,263</u>







# Shelby County, Tennessee

## Statistical Section Index For the Year Ended June 30, 2022

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This part of the comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statement, note disclosures, and required supplementary information says about the County's overall financial health.

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Financial Trends Information These schedules contain trend information to help the reader understand how the County's financial performance and well-being have changed over time.	G-2
Revenue Capacity Information These schedules contain information to help the reader assess the County's most significant local revenue sources, including property taxes and non-ad valorem taxes	G-8
Debt Capacity Information These schedules present information to help the reader assess the affordability of the County's current levels of outstanding debt and the County's ability to issue additional debt.	G-14
Demographic and Economic Information These schedules offer demographic and economic indicators to help the reader understand the environment within which the County's financial activities take place.	G-16
Operating Information These schedules contain service and infrastructure data to help the reader understand how the information in the County's financial report relates to the services the County provides and the activities it performs.	G-18
Schedule of Salaries and Fidelity Bonds This schedule provides information on the salaries and fidelity bonds of selected County officials.	G-22

Sources:

Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports of the relevant year.

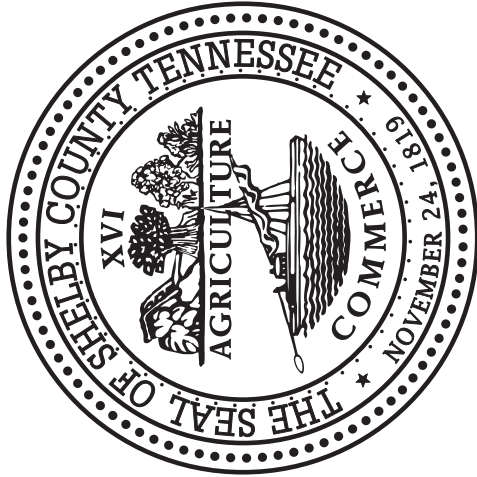
**Shelby County, Tennessee**

**Financial Trends Information  
Net Position by Component  
Last Ten Fiscal Years (accrual basis of accounting)**

	Fiscal Year									
	2013	2014	2015 (a)	2016	2017	2018 (b)	2019	2020	2021	2022
<b>Governmental activities:</b>										
Net investment in capital assets	\$ 346,532,271	\$ 382,836,247	\$ 328,439,765	\$ 412,812,239	\$ 441,217,120	\$ 463,208,433	\$ 438,746,068	\$ 490,338,207	\$ 501,918,373	\$ 465,189,594
Restricted	21,081,203	42,862,828	42,020,008	40,532,614	43,196,013	50,984,968	61,282,891	(1,076,235,716)	92,832,077	166,057,875
Unrestricted	(995,432,343)	(930,057,071)	(1,010,487,540)	(1,000,519,548)	(936,955,060)	(1,020,867,393)	(1,002,229,235)	(1,154,750,069)	(1,124,765,130)	(1,042,545,535)
Total governmental activities net position	\$ (627,818,869)	\$ (504,357,996)	\$ (640,027,767)	\$ (547,174,695)	\$ (452,541,927)	\$ (506,673,992)	\$ (502,200,276)	\$ (1,740,647,578)	\$ (530,014,680)	\$ (411,298,066)
<b>Business-type activities:</b>										
Net investment in capital assets	\$ 24,854,525	\$ 24,169,229	\$ 23,583,102	\$ 24,878,501	\$ 23,335,305	\$ 24,381,097	\$ 23,382,271	\$ 22,900,656	\$ 23,354,126	\$ 24,124,543
Restricted	---	---	---	---	---	---	---	(62,951,968)	6,450,863	39,246,140
Unrestricted	15,115,556	18,447,979	(27,498,232)	(24,556,121)	(35,276,622)	(53,622,096)	(53,599,486)	(62,407,950)	(64,811,281)	(77,205,205)
Total business-type activities net position	\$ 39,970,081	\$ 42,617,208	\$ (3,915,130)	\$ 322,380	\$ (11,941,317)	\$ (29,240,999)	\$ (30,217,215)	\$ (102,459,263)	\$ (35,006,292)	\$ (13,834,522)
<b>Total Shelby County Government:</b>										
Net investment in capital assets	\$ 371,386,796	\$ 407,005,476	\$ 352,022,867	\$ 437,690,740	\$ 464,552,425	\$ 487,589,530	\$ 462,128,339	\$ 513,238,863	\$ 525,272,499	\$ 489,314,137
Restricted	21,081,203	42,862,828	42,020,008	40,532,614	43,196,013	50,984,968	61,282,891	(1,139,187,684)	99,282,940	205,304,015
Unrestricted	(980,316,787)	(911,609,092)	(1,037,985,772)	(1,025,075,669)	(972,231,682)	(1,074,489,489)	(1,055,828,721)	(1,217,158,019)	(1,189,576,411)	(1,119,750,740)
Total Shelby County Government net position	\$ (587,848,788)	\$ (461,740,788)	\$ (643,942,897)	\$ (546,852,315)	\$ (464,483,244)	\$ (535,914,991)	\$ (532,417,491)	\$ (1,843,106,841)	\$ (565,020,972)	\$ (425,132,588)

(a) In fiscal year 2015 the County implemented GASB 68 - Accounting and Financial Reporting for Pensions. The cumulative effect of change in accounting principle resulted in a reduction of unrestricted net position of \$ 271,926,374 for governmental activities and \$ 53,843,317 for business-type activities.

(b) In fiscal year 2018 the County implemented GASB 75 - Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions. The cumulative effect of change in accounting principle resulted in a reduction of unrestricted net position of \$88,959,790 for governmental activities and \$15,846,785 for business-type activities.



**Financial Trends Information**  
**Changes in Net Position**  
**Last Ten Fiscal Years (accrual basis of accounting)**

	Fiscal Year									
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
<b>Expenses</b>										
Governmental activities:										
General Government	\$ 44,292,037	\$ 46,824,367	\$ 43,713,313	\$ 49,498,317	\$ 58,915,452	\$ 60,449,802	\$ 75,605,990	\$ 84,600,396	\$ 69,057,908	\$ 84,215,151
Hospital	26,816,000	26,815,406	26,816,000	27,408,000	28,408,000	35,408,000	36,408,000	36,408,000	29,408,000	48,508,000
Planning and Development	7,170,335	8,468,651	7,907,742	8,161,874	6,584,020	8,692,185	8,377,801	7,450,739	5,970,280	12,008,807
Public Works	43,418,152	42,948,647	43,737,574	42,627,074	40,891,577	52,392,536	50,926,800	48,683,402	56,470,593	56,021,988
Corrections	1,343,313	1,041,443	1,058,422	861,727	1,009,258	1,191,335	1,96,751	1,804,873	1,732,179	1,155,671
Health Services	58,094,122	59,947,148	58,498,176	62,064,078	68,082,132	65,251,552	60,421,019	65,499,846	79,052,332	76,419,130
Community Services	72,221,432	62,901,061	33,009,703	29,189,066	30,233,011	27,309,368	32,893,511	37,693,694	61,674,447	111,927,109
Law Enforcement	158,763,769	162,063,175	156,314,046	166,408,318	191,292,866	190,921,619	185,631,854	196,241,792	190,389,433	166,365,613
Judicial	71,503,814	72,191,634	69,221,549	69,577,458	77,119,835	80,096,606	87,164,377	81,961,965	78,986,959	64,368,235
Other Elected Officials	31,562,849	29,052,577	28,753,179	31,238,977	34,686,605	32,882,982	36,655,499	40,840,345	43,599,906	44,660,232
Education	401,285,011	387,263,290	385,396,412	428,358,249	442,353,584	474,284,405	497,127,218	558,881,777	451,350,512	466,384,834
Interest on debt	88,473,435	66,185,593	76,735,064	63,166,615	47,567,862	46,880,271	44,930,200	46,160,581	45,710,159	44,204,881
Total governmental activities expenses	1,004,944,269	965,702,992	931,161,180	978,559,753	1,027,144,202	1,075,760,661	1,116,339,020	1,206,227,410	1,113,402,708	1,176,239,651
Business-type activities:										
Codes Enforcement	9,578,276	9,209,429	8,729,775	9,747,174	10,942,221	10,848,381	11,008,423	14,259,995	13,234,168	11,726,529
Fire Services	19,490,379	17,940,652	17,783,763	18,170,987	22,714,271	26,318,287	27,444,936	27,091,315	32,709,740	28,986,565
Corrections Center	57,916,008	59,111,101	57,480,542	56,957,843	56,725,927	53,562,419	55,294,974	62,487,784	52,136,720	43,918,460
Total business-type activities expenses	86,984,663	86,261,182	83,994,080	84,876,004	90,382,419	90,729,087	93,748,333	103,839,094	98,080,628	84,631,554
Total Shelby County Government expenses	\$ 1,091,928,932	\$ 1,051,964,174	\$ 1,015,155,260	\$ 1,063,433,757	\$ 1,117,526,621	\$ 1,166,489,748	\$ 1,210,087,353	\$ 1,310,066,504	\$ 1,211,483,336	\$ 1,260,871,205
<b>Program Revenues</b>										
Governmental activities:										
Charges for services										
General Government	\$ 26,441,272	\$ 24,825,384	\$ 24,726,512	\$ 25,909,720	\$ 27,502,089	\$ 23,349,442	\$ 23,464,831	\$ 23,396,856	\$ 23,262,227	\$ 20,516,012
Health Services	9,895,282	10,061,350	10,017,842	10,709,606	10,823,283	8,819,127	9,202,488	7,926,232	8,349,922	8,035,481
Judicial	26,986,596	28,801,146	27,986,043	27,845,080	24,987,093	23,979,206	26,311,931	22,630,903	25,969,290	25,079,459
Other Elected Officials	37,529,086	39,677,738	38,801,366	41,261,947	40,562,249	42,072,752	41,569,157	43,861,176	46,639,632	44,845,592
Other governmental activities	16,762,726	14,516,272	15,967,192	14,701,441	16,535,007	9,821,069	13,162,632	13,832,374	14,845,948	15,392,025
Operating grants and contributions	115,132,290	97,596,210	62,656,592	64,477,734	65,387,691	63,797,135	70,842,884	83,495,633	126,575,944	216,861,932
Capital grants and contributions	8,046,883	5,126,100	10,340,712	16,598,389	49,320,234	11,748,750	2,710,020	6,075,120	5,731,778	533,183
Total governmental activities program revenues	240,794,135	220,604,200	190,496,259	201,503,917	235,117,646	185,587,481	187,263,943	201,218,294	251,374,741	331,263,684

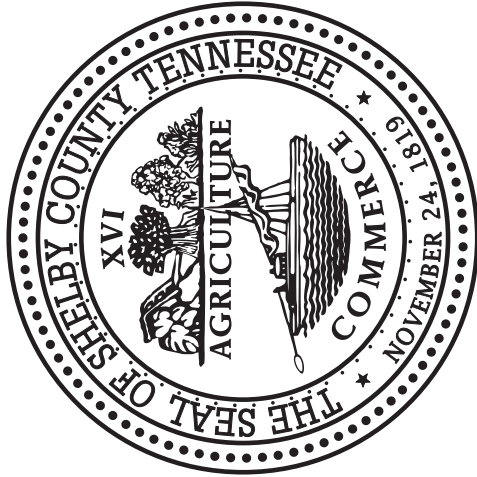


**Shelby County, Tennessee**

**Financial Trends Information  
Fund Balances, Governmental Funds  
Last Ten Fiscal Years (modified accrual basis of accounting)**

	Fiscal Year									
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
General Fund										
Restricted	\$ ---	\$ 23,247	\$ 32,508	\$ 30,702	\$ 48,612	\$ 64,492	\$ 71,851	\$ ---	\$ 37,246	\$ 101,768
Committed	368,368	81,307	61,811	9,138,061	4,331,110	9,062,102	7,550,456	11,269,335	4,787,623	22,292,121
Assigned (a)	479,046	813,270	876,297	634,321	1,376,907	2,346,261	1,773,419	2,127,553	891,476	2,751,791
Unassigned	94,912,625	102,469,929	107,772,795	105,793,431	109,849,713	100,490,374	92,475,715	77,702,067	96,009,133	81,621,515
<b>Total General Fund</b>	<b>\$ 95,760,039</b>	<b>\$ 103,387,753</b>	<b>\$ 108,743,411</b>	<b>\$ 115,596,515</b>	<b>\$ 115,606,342</b>	<b>\$ 111,963,229</b>	<b>\$ 101,871,441</b>	<b>\$ 91,098,955</b>	<b>\$ 101,725,478</b>	<b>\$ 106,767,195</b>
All other governmental funds										
Restricted, reported in:										
Debt Service Fund	4,000,169	7,605,692	8,359,523	5,998,600	3,203,200	405,600	---	---	---	2,521,177
Capital Projects Fund	221,513	84,515	85,001	84,587	85,939	88,123	199,121	203,055	203,055	203,055
Grants Fund	10,494,734	16,459,728	16,180,606	16,065,012	16,300,785	16,349,480	17,792,648	15,569,559	19,166,176	15,554,962
Nonmajor Governmental Funds	16,153,985	16,167,849	17,914,849	18,487,829	23,744,991	34,678,684	44,834,889	43,548,176	39,258,411	49,514,876
Committed, reported in:										
Debt Service Fund	80,767,489	79,665,910	83,053,923	57,214,357	57,528,284	64,648,954	62,238,810	50,961,243	41,946,028	41,210,599
Capital Projects Fund	33,915,863	34,098,546	38,625,488	22,104,293	33,954,124	10,843,800	56,575,429	(2,947,535)	80,564,230	11,406,588
Education Fund	---	---	---	---	---	6,472,908	---	---	4,636,978	9,989,518
Nonmajor Governmental Funds	5,647,119	5,674,041	5,648,544	5,675,371	4,781,932	4,619,749	2,658,304	2,334,071	2,763,275	1,872,972
Assigned, reported in:										
Capital Projects Fund	12,923,528	---	---	---	---	---	---	---	---	---
<b>Total all other governmental funds</b>	<b>\$ 164,124,400</b>	<b>\$ 159,756,281</b>	<b>\$ 169,867,934</b>	<b>\$ 125,630,049</b>	<b>\$ 139,599,255</b>	<b>\$ 138,107,298</b>	<b>\$ 184,299,201</b>	<b>\$ 109,668,569</b>	<b>\$ 188,538,153</b>	<b>\$ 132,273,747</b>

(a) Assigned Fund Balance refers to amounts that are intended to be used for a specific purpose as defined by GASB Statement No. 54.



**Financial Trends Information**  
**Changes in Fund Balances, Governmental Funds**  
**Last Ten Fiscal Years (modified accrual basis of accounting)**

	Fiscal Year									
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
<b>Revenues</b>										
Property taxes	\$ 722,145,559	\$ 748,889,804	\$ 762,162,261	\$ 757,552,261	\$ 764,259,944	\$ 795,913,270	\$ 795,509,323	\$ 788,401,024	\$ 805,710,005	\$ 825,337,374
Other local taxes	95,327,539	106,044,536	105,964,977	106,717,882	109,137,254	117,780,091	121,626,719	118,619,150	119,517,281	132,237,369
State revenue	91,168,902	82,818,413	83,885,594	96,423,644	95,452,238	87,348,011	94,451,611	102,820,192	104,079,590	106,902,968
Federal and local revenue	63,098,998	54,343,494	28,004,291	26,417,894	23,531,327	30,115,174	24,143,804	33,373,648	77,986,826	157,484,393
Charges for services	5,529,577	5,873,744	5,855,441	5,290,216	5,329,134	4,189,764	4,229,234	3,123,415	2,792,905	2,715,505
Fines, fees and permits	70,018,979	70,956,345	70,730,668	72,374,710	70,662,534	67,469,274	72,708,325	67,397,144	73,733,169	73,377,854
Other revenue	16,952,794	9,576,155	4,749,892	6,197,341	5,350,482	5,186,442	7,597,142	4,673,235	3,273,032	4,006,229
Investment income	1,598,412	1,753,731	1,958,630	2,648,473	2,175,339	5,282,946	5,312,433	6,700,524	2,107,238	1,687,175
<b>Total revenues</b>	<b>1,065,840,760</b>	<b>1,080,256,222</b>	<b>1,063,311,754</b>	<b>1,073,622,421</b>	<b>1,075,898,252</b>	<b>1,113,284,972</b>	<b>1,125,578,591</b>	<b>1,125,108,332</b>	<b>1,189,200,046</b>	<b>1,303,748,867</b>
<b>Expenditures (a)</b>										
General Government	48,505,330	42,784,442	43,744,271	48,171,327	47,536,504	54,940,250	68,616,702	75,187,214	70,070,330	93,166,803
Hospital (b)	26,816,000	26,816,000	26,816,000	27,408,000	28,408,000	28,408,000	29,408,000	29,408,000	29,408,000	48,508,000
Planning and Development	7,263,711	7,796,219	7,719,866	7,841,671	5,549,679	8,328,688	8,180,624	7,052,072	6,235,946	11,757,082
Public Works	33,281,016	35,252,458	39,313,866	45,789,381	46,966,954	45,915,540	40,886,687	45,535,688	40,787,784	37,976,745
Corrections	1,285,105	971,686	1,380,175	809,010	412,503	592,013	873,732	1,589,149	1,523,087	899,246
Health Services	56,932,797	60,122,721	60,168,441	61,685,932	63,430,661	62,680,090	63,974,679	61,168,646	72,126,902	77,271,685
Community Services	72,091,133	62,740,198	28,895,467	28,977,653	28,871,000	28,157,676	32,521,455	35,884,662	59,455,965	111,899,139
Law Enforcement	156,974,542	159,541,072	160,189,601	165,545,266	167,884,145	181,020,311	188,516,790	181,155,426	179,535,954	185,141,262
Judicial	67,949,640	71,016,743	72,573,972	66,623,266	68,337,084	74,891,395	74,891,395	74,206,313	72,462,494	71,809,819
Other Elected Officials	30,725,965	28,556,139	29,457,449	29,853,015	31,106,260	30,211,812	34,359,209	34,101,648	41,249,721	39,560,663
Education (c)	361,288,000	384,764,432	383,088,000	391,288,000	417,010,516	419,471,000	433,718,319	437,959,000	435,759,000	435,759,000
Debt service:										
Interest	83,936,179	67,196,324	63,634,917	63,475,437	55,771,165	46,991,998	47,602,101	47,837,199	44,451,407	45,277,094
Principal	88,600,727	98,339,316	95,094,887	95,423,925	92,084,052	100,066,842	94,606,321	97,387,940	249,855,989	102,131,328
Administrative Costs	1,908,468	1,906,813	2,997,953	1,784,728	1,720,900	1,000,091	1,994,694	1,115,949	1,661,007	965,265
Capital outlay: capital projects	63,864,946	19,352,761	26,545,178	56,800,345	47,739,224	83,654,719	102,856,299	183,801,379	41,524,902	71,758,682
<b>Total expenditures</b>	<b>1,101,423,559</b>	<b>1,067,157,323</b>	<b>1,041,620,043</b>	<b>1,091,476,956</b>	<b>1,102,828,647</b>	<b>1,163,259,290</b>	<b>1,223,007,007</b>	<b>1,313,390,285</b>	<b>1,346,108,488</b>	<b>1,333,881,813</b>
Excess (deficiency) of revenues over (under) expenditures	(35,582,799)	13,098,899	21,691,711	(17,854,535)	(26,930,395)	(49,974,318)	(97,428,416)	(188,281,953)	(156,908,442)	(30,132,946)



Other financing sources (uses)										
Transfers in	26,787,968	20,045,350	19,145,985	12,346,272	14,251,821	5,871,746	8,350,135	15,178,237	13,192,360	63,219,848
Transfers out	(35,938,941)	(31,385,761)	(28,348,292)	(27,439,721)	(24,184,527)	(17,501,387)	(16,249,685)	(34,676,905)	(44,810,780)	(87,559,916)
General obligation bonds issued	---	---	---	---	83,405,000	---	181,130,000	---	202,665,000	14,467,500
Refunding bonds issued	118,885,000	---	171,830,000	70,110,000	---	---	74,550,000	58,610,000	---	---
Premium on bonds issued	---	---	27,093,527	15,709,811	17,243,257	---	30,229,732	---	48,244,201	---
Payment to refunding bond escrow agent	(118,885,000)	---	(216,751,285)	(120,444,246)	(100,000,000)	---	(209,455,000)	(58,415,000)	---	(14,165,000)
Long term debt proceeds other than bonds	6,883,614	---	20,000,000	30,000,000	50,000,000	51,000,000	69,000,000	123,200,000	26,800,000	---
Bond anticipation notes	---	---	---	---	---	---	---	---	---	---
Leases	---	---	---	---	---	---	---	---	---	---
Other sources (uses)	631,913	1,501,107	805,665	187,638	193,877	185,550	21,094	418,094	313,768	1,955,190
Total other financing sources (uses)	(1,635,446)	(9,839,304)	(6,224,400)	(19,530,246)	40,909,428	39,555,909	137,576,276	104,314,426	246,404,549	(21,965,926)
Net change in fund balances	\$ (37,218,245)	\$ 3,259,595	\$ 15,467,311	\$ (37,384,781)	\$ 13,979,033	\$ (10,418,409)	\$ 40,147,860	\$ (83,967,527)	\$ 89,496,107	\$ (52,098,872)

Debt service as a percentage of non capital expenditures

16.63%	15.80%	15.64%	15.36%	14.01%	13.62%	12.70%	12.00%	22.56%	11.68%
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(c) Education expenditures are those made to the various municipal school districts and the Shelby County Board of Education. The Shelby County Board of Education operations are reported as a discrete component unit.

# Shelby County, Tennessee

## Revenue Capacity Information Assessed and Estimated Value of Taxable Property Last Ten Fiscal Years

Fiscal Year	Tax Year	Residential Property (b)	Commercial Property (b)	Personal Property (b)	Public Utilities (a)	Total Taxable Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value	Assessed Value as a Percentage of Actual Value (c)
2013	2012	10,649,905,970	5,660,543,555	1,438,945,120	1,098,465,902	18,847,860,547	4.02	63,834,911,731	29.53%
2014 (d)	2013	9,588,110,655	5,919,308,700	1,533,153,805	1,125,314,171	18,165,887,331	4.38	60,586,935,365	29.98%
2015	2014	9,553,959,920	5,650,054,415	1,473,774,000	1,289,100,925	17,966,889,260	4.37	59,884,233,964	30.00%
2016	2015	9,595,800,610	5,701,519,115	1,426,582,015	1,215,978,130	17,939,879,870	4.37	59,897,289,027	29.95%
2017	2016	9,658,521,795	5,751,939,895	1,461,401,325	1,230,992,434	18,102,855,449	4.37	60,418,966,162	29.96%
2018 (d)	2017	10,678,297,610	6,763,926,870	1,521,169,795	1,284,144,752	20,247,539,027	4.11	67,338,526,740	30.07%
2019	2018	10,746,690,380	6,775,006,250	1,569,997,235	1,279,368,476	20,371,062,341	4.05	67,794,202,302	30.05%
2020	2019	10,854,705,952	6,853,808,465	1,491,687,060	1,205,125,763	20,405,327,240	4.05	68,050,683,051	29.99%
2021	2020	10,937,574,967	6,829,477,860	1,527,218,650	1,294,911,983	20,589,183,460	4.05	68,491,786,924	30.06%
2022 (d)	2021	14,073,220,564	8,078,959,390	1,790,947,875	1,566,421,453	25,509,549,282	3.45	85,606,262,905	29.80%

(a) Public Utilities information is based on information received from the State of Tennessee Comptroller of the Treasury assessments.

(b) Assessed value is the most current tax year value prepared by the County Assessor of Property as of April 20 prior to the beginning of each fiscal year.

(c) The State of Tennessee tax statutes classify property as follows for computing assessed valuations:  
 Real Estate-Residential and Farms 25% of actual value  
 Real Estate-Commercial and Industrial 40% of actual value  
 Personal Property-Commercial and Industrial 30% of actual value  
 Public Utilities 55% of actual value

(d) The effect of property reappraisals are reflected in FY 2014, 2018 and 2022 amounts.

# Shelby County, Tennessee

## Revenue Capacity Information Assessed and Estimated Value of Taxable Property Last Ten Fiscal Years

Fiscal Year	Tax Year	Residential Property (b)	Commercial Property (b)	Personal Property (b)	Public Utilities (a)	Total Taxable Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value	Assessed Value as a Percentage of Actual Value (c)
2013	2012	10,649,905,970	5,660,543,555	1,438,945,120	1,098,465,902	18,847,860,547	4.02	63,834,911,731	29.53%
2014 (d)	2013	9,588,110,655	5,919,308,700	1,533,153,805	1,125,314,171	18,165,887,331	4.38	60,586,935,365	29.98%
2015	2014	9,553,959,920	5,650,054,415	1,473,774,000	1,289,100,925	17,966,889,260	4.37	59,884,233,964	30.00%
2016	2015	9,595,800,610	5,701,519,115	1,426,582,015	1,215,978,130	17,939,879,870	4.37	59,897,289,027	29.95%
2017	2016	9,658,521,795	5,751,939,895	1,461,401,325	1,230,992,434	18,102,855,449	4.37	60,418,966,162	29.96%
2018 (d)	2017	10,678,297,610	6,763,926,870	1,521,169,795	1,284,144,752	20,247,539,027	4.11	67,338,526,740	30.07%
2019	2018	10,746,690,380	6,775,006,250	1,569,997,235	1,279,368,476	20,371,062,341	4.05	67,794,202,302	30.05%
2020	2019	10,854,705,952	6,853,808,465	1,491,687,060	1,205,125,763	20,405,327,240	4.05	68,050,683,051	29.99%
2021	2020	10,937,574,967	6,829,477,860	1,527,218,650	1,294,911,983	20,589,183,460	4.05	68,491,786,924	30.06%
2022 (d)	2021	14,073,220,564	8,078,959,390	1,790,947,875	1,566,421,453	25,509,549,282	3.45	85,606,262,905	29.80%

(a) Public Utilities information is based on information received from the State of Tennessee Comptroller of the Treasury assessments.

(b) Assessed value is the most current tax year value prepared by the County Assessor of Property as of April 20 prior to the beginning of each fiscal year.

(c) The State of Tennessee tax statutes classify property as follows for computing assessed valuations:

Real Estate-Residential and Farms	25% of actual value
Real Estate-Commercial and Industrial	40% of actual value
Personal Property-Commercial and Industrial	30% of actual value
Public Utilities	55% of actual value

(d) The effect of property reappraisals are reflected in FY 2014, 2018 and 2022 amounts.

# Shelby County, Tennessee

## Revenue Capacity Information Property Tax Rates-Direct and Overlapping Governments Last Ten Fiscal Years

	Fiscal Year									
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
<b>County Direct Rates</b>										
General Fund	\$ 1.36	\$ 1.45	\$ 1.45	\$ 1.45	\$ 1.45	\$ 1.43	\$ 1.49	\$ 1.47	\$ 1.47	\$ 1.24
Education (a)	1.91	2.14	2.14	2.14	2.14	1.99	1.94	1.96	1.96	1.64
Debt Service	0.75	0.79	0.78	0.78	0.78	0.69	0.62	0.62	0.62	0.57
Total Direct Rate	4.02	4.38	4.37	4.37	4.37	4.11	4.05	4.05	4.05	3.45
<b>Rural School Bonds (b)</b>	0.04	0.04	---	---	---	---	---	---	---	---
<b>City &amp; Town Rates</b>										
Memphis (c)	3.11	3.40	3.40	3.40	3.40	3.27	3.20	3.20	3.20	2.71
Arlington	1.15	1.15	1.15	1.15	1.15	1.15	1.15	1.37	1.37	1.28
Bartlett	1.49	1.62	1.62	1.62	1.62	1.83	1.83	1.83	1.83	1.75
Collierville	1.43	1.53	1.53	1.78	1.78	1.63	1.83	1.83	1.83	1.72
Germantown	1.49	1.93	1.93	1.93	1.93	1.97	1.95	1.95	1.95	1.68
Lakeland (d)	0.85	0.85	0.85	1.40	1.40	1.25	1.25	1.24	1.24	1.04
Millington	1.23	1.53	1.53	1.53	1.53	1.53	1.53	1.53	1.53	1.40

Rates are applicable to fiscal years ending June 30.

- (a) The portion of property taxes designated for education is allocated among the Shelby County Board of Education and the municipal school districts based on the average daily attendance.
- (b) Beginning in calendar year 2003 an additional tax rate was established to fund Rural School Bonds and is applied only to taxpayers living outside the City of Memphis. As of fiscal year 2015, this additional tax is repealed.
- (c) Over two-thirds (67.94%) of the County's population resides in the City of Memphis.

**Shelby County, Tennessee**

**Revenue Capacity Information**  
**Principal Property Tax Payers - Current and Nine Years Ago**  
**June 30, 2022**

Name of Taxpayer	Fiscal 2022 Assessments			Fiscal 2013 Assessments		
	Taxable Assessed Value	Rank	Percentage of Total County Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total County Taxable Assessed Value
FedEx Express Corporation (and related divs)	\$ 949,697,735	1	3.72%	\$ 578,276,395	1	3.26%
Exeter Property Group	105,561,240	2	0.41%			
AMAZON.COM	92,445,130	3	0.36%			
AT&T Mobility LLC	83,996,856	4	0.33%	65,781,432	3	0.37%
G&I VII Retail Carriage LLC(and related divs)	79,900,240	5	0.31%	59,700,080	6	0.34%
☪ Kroger Companies	73,842,620	6	0.29%	57,541,060	8	0.32%
☪ The Premcor Refining Group LLC	72,191,880	7	0.28%			
Lightman Michael A (and Affiliated LPs)	68,944,960	8	0.27%	52,372,315	10	0.30%
AMISUB (SFH) Inc.	67,700,610	9	0.27%	63,542,400	5	0.36%
BNSF Railway Company	58,829,119	10	0.23%			
Galleria at Wolfchase, LLC				58,317,110	7	0.33%
Bellsouth Telecommunications Inc.				119,381,575	2	0.67%
Belz Investco GP				64,339,215	4	0.36%
Boyle Investment Co.				52,874,110	9	0.30%
<b>Total Assessed Valuation of Top Ten Taxpayers</b>	<b>1,653,110,390</b>		<b>6.48%</b>	<b>1,172,125,692</b>		<b>6.60%</b>
<b>Balance of Assessed Valuation</b>	<b>23,856,438,392</b>		<b>93.52%</b>	<b>16,577,268,953</b>		<b>93.40%</b>
<b>Total Assessed Valuation</b>	<b>\$ 25,509,549,282</b>		<b>100.00%</b>	<b>\$ 17,749,394,645</b>		<b>100.00%</b>

Source: Shelby County Assessor and Trustee Offices

# Shelby County, Tennessee

## Revenue Capacity Information Property Tax Levies and Collections Last Ten Fiscal Years

Fiscal Year Ended June 30,	Tax Year	Original Taxes Levied for the Fiscal Year	Collected within the			Collections in Subsequent Years	Adjusted Tax Levy	Total Collections to Date	
			Fiscal Year of the Levy		Amount			Percentage of Adjusted Levy	Percentage of Original Levy
			Amount	Percentage of Original Levy					
2013	2012	760,525,341	713,245,234	93.78%	27,937,466	750,562,710	741,182,700	98.75%	97.46%
2014	(a) 2013	798,327,814	741,958,610	92.94%	25,322,425	775,676,738	767,281,036	98.92%	96.11%
2015	2014	783,507,158	750,097,124	95.74%	21,300,241	778,641,703	771,397,365	99.07%	98.45%
2016	2015	784,554,974	754,081,040	96.12%	20,593,546	780,513,345	774,674,586	99.25%	98.74%
2017	2016	791,094,783	761,608,732	96.27%	20,944,851	787,557,182	782,553,583	99.36%	98.92%
2018	(a) 2017	832,173,142	797,712,672	95.86%	18,987,166	823,187,542	816,699,838	99.21%	98.14%
2019	2018	825,220,824	797,867,575	96.69%	13,347,155	821,656,618	811,214,730	98.73%	98.30%
2020	2019	826,294,724	793,923,127	96.08%	16,368,925	821,373,075	793,923,127	96.66%	96.08%
2021	2020	833,862,400	811,347,150	97.30%	N/A	832,869,240	811,347,150	97.42%	97.30%
2022	(a) 2021	880,079,917	843,818,286	95.88%	N/A	864,226,442	843,818,286	97.64%	95.88%

(a) The effect of property reappraisals are reflected in FY2014, 2018 and 2022 amounts.

Source: Shelby County Trustee Offices.

# Shelby County, Tennessee

## Revenue Capacity Information General Fund Non-Ad Valorem Revenues Last Ten Fiscal Years (modified accrual basis of accounting)

	Fiscal Year									
	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>
Annual local taxes	\$ 30,987,178	\$ 34,048,774	\$ 32,350,888	\$ 32,605,263	\$ 32,530,119	\$ 31,430,273	\$ 33,339,212	\$ 38,348,070	\$ 38,558,245	\$ 37,204,790
Annual local revenue	11,006,243	14,631,502	11,011,637	12,284,914	10,403,246	12,299,150	9,125,216	9,857,604	8,577,579	13,573,553
Annual State revenues	19,448,536	19,588,987	20,557,390	23,143,769	23,874,375	22,424,187	25,836,771	25,589,365	30,792,702	25,648,087
Annual fees of elected officials	63,598,248	64,612,993	64,200,149	65,979,565	64,529,688	61,188,448	65,722,059	60,965,872	66,663,912	66,049,202
Other revenues	785,818	644,093	1,197,991	2,441,336	2,558,854	2,875,001	3,699,743	3,886,000	927,175	635,700
Total non-ad valorem revenues	\$ 125,826,023	\$ 133,526,349	\$ 129,318,055	\$ 136,454,847	\$ 133,896,282	\$ 130,217,059	\$ 137,723,001	\$ 138,646,911	\$ 145,519,613	\$ 143,111,332

Non-Ad Valorem Revenues of the County are considered all General Fund revenue other than property taxes and include the following:

- Interest and Penalties: Consists of late penalties and interest earned from late payment of real property taxes throughout the County.
- Other Payments in Lieu of Taxes: Payments in lieu of ad valorem property taxes by a tax-exempt or governmental entity in an amount not to exceed the taxes payable on privately owned property of a similar nature.
- Alcohol Revenues: Alcohol revenues consist of beer sales taxes, mixed drink tax and liquor by the drink sales tax.
- Business Revenues: Business revenues consist of County general sales tax and gross receipts tax.
- Fees for services provided including fees of the various court clerks and other elected officials.

**Shelby County, Tennessee**

**Debt Capacity Information  
Schedule of Direct and Overlapping Debt  
June 30, 2022**

	Net Debt Outstanding	Estimated Percentage Applicable (d)	Estimated Share of Overlapping Debt
<b>Direct Debt (a)</b>			
<u>Governmental Activities</u>			
General obligation debt	\$ 870,929,927	100.00%	\$ 870,929,927
Premium on general obligation debt	71,691,445	100.00%	71,691,445
		Total direct bonded debt (b)	942,621,372
Note payable	3,638,482	100.00%	3,638,482
Lease obligations	1,329,591	100.00%	1,329,591
Subscription based information technology arrangements	2,044,088	100.00%	2,044,088
		Total debt of governmental activities	949,633,533
<b>Overlapping Debt (c)</b>			
City of Memphis	1,675,012,000	100.00%	1,675,012,000
City of Germantown	57,794,000	100.00%	57,794,000
City of Bartlett	67,605,000	100.00%	67,605,000
City of Collierville	100,220,000	100.00%	100,220,000
City of Lakeland	64,197,949	100.00%	64,197,949
Town of Arlington	6,552,355	100.00%	6,552,355
City of Millington	14,177,039	100.00%	14,177,039
		Total overlapping debt	1,985,558,343
		Total direct and overlapping debt	\$ 2,935,191,876

(a) The County has the power to levy ad valorem taxes without limitation as to rate or amount and is obligated to levy taxes sufficient to pay bonded debt.

(b) The total bonded debt amount corresponds with all Shelby County assessed property.

(c) The tax base within each city corresponds with that city's debt.

(d) The percentage of overlapping debt applicable is estimated using taxable assessed property value. Applicable percentages were estimated by determining the portion of the county's taxable assessed value that is within the government's boundaries and dividing it by each unit's total taxable assessed value.



**Shelby County, Tennessee**

**Debt Capacity Information  
Ratios of Outstanding Debt by Type  
Last Ten Fiscal Years**

Fiscal Year	Tax Year	Governmental Activities		Business-type Activities		Accumulated Restricted Resources for Debt Repayment	Net G.O. Bonded Debt	G.O. Bonded Debt Of Actual Value (b)	Net G.O. Bonded Debt Per Capita (b)	Total Government Debt Per Capita (b)	Total Government Debt Percent of Personal Income(c)
		General Obligation Bonds & Loans (a)	Capital Leases	Capital Leases	Total Government Debt						
2013	2022	1,388,093,168	6,883,614	304,156	1,395,280,938	4,016,782	1,384,076,386	2.15%	1,480	1,492	3.66%
2014	2013	1,285,056,456	6,505,735	135,206	1,291,697,397	10,006,059	1,275,050,397	2.00%	1,355	1,373	3.24%
2015	2014	1,243,750,510	6,131,862	69,152	1,249,951,523	8,410,624	1,235,339,886	2.04%	1,315	1,330	3.08%
2016	2015	1,123,495,190	5,762,440	---	1,129,257,630	6,016,320	1,117,478,870	1.87%	1,190	1,203	2.69%
2017	2016	1,057,871,012	5,397,468	---	1,063,268,480	3,203,200	1,054,667,812	1.76%	1,124	1,133	2.51%
2018	2017	942,197,548	5,036,947	---	947,234,495	405,600	941,791,948	1.56%	1,008	1,014	2.19%
2019	2018	1,033,952,178	4,680,878	---	1,038,633,056	2,427,433	1,031,524,745	1.53%	1,101	1,109	2.33%
2020	2019	923,158,505	4,329,258	---	927,487,764	2,427,433	920,731,072	1.36%	984	991	2.00%
2021	2020	1,058,475,733	3,982,090	---	1,062,457,823	2,484,008	1,055,991,725	1.54%	1,128	1,135	2.11%
2022	2021	942,862,793	4,967,273	---	947,830,067	---	942,862,793	1.10%	1,017	1,025	1.73%

(a) The full faith, credit, and unlimited taxing power of the County are pledged for payment of the Bonds without limitation as to rate or amount.

(b) See page G-10 for Estimated Actual and Assessed Property Values and page G-17 for Population Amounts and Personal Income Values.

(c) Personal Income Data not available for FY2022. Data for FY2021 was substituted for the calculation.

## Shelby County, Tennessee

### Demographic and Economic Information Demographic and Economic Statistics Last Ten Calendar Years

Year	Population	Personal Income (thousands of dollars)	Per Capita Personal Income	Unemployment Rate
2012	940,764	39,896,975	42,409	9.1%
2013	939,465	40,594,551	43,210	9.7%
2014	938,803	41,968,752	44,705	7.9%
2015	938,069	42,356,302	45,153	6.6%
2016	934,603	43,210,184	46,234	5.5%
2017	936,961	44,650,627	47,655	3.7%
2018	935,764	46,287,828	49,465	3.5%
2019	937,166	47,555,669	50,744	2.8%
2020	936,017	50,409,283	53,855	8.4%
2021	924,424	54,738,720	59,212	N/A

#### Sources:

Population and personal income data provided by the U.S. Bureau of the Census through Bureau of Economic Analysis (BEA). Unemployment rates provided by Tennessee Department of Labor and Workforce Development.

#### Note:

Population data are midyear estimates. Personal income amounts are totals for each calendar year. Per capita personal income amounts are computed on the basis of the mid-year population estimates given at left. Unemployment rates are calendar year average rates for the civilian workforce. BEA released the population and personal income data shown here in November 2022. Unemployment rate for 2021 has not been released by Tennessee of Labor workforce and development.

## Shelby County, Tennessee

### Demographic and Economic Information Principal Employers Current Year and Nine Years Ago

Employer	2022			2013		
	Employees	Rank	Percentage of Total Employment	Employees	Rank	Percentage of Total Employment
FedEx Corp	30,000	1	4.82%	31,000	1	5.53%
United States Government	14,000	2	2.25%	13,900	3	2.48%
Shelby County Schools (a)	13,900	3	2.23%	15,969	2	2.85%
Tennessee State Government	13,400	4	2.15%	8,600	5	1.53%
Methodist Le Bonheur Healthcare	12,781	5	2.05%	9,250	4	1.65%
City of Memphis	8,093	6	1.30%	7,152	7	1.28%
Baptist Memorial Health Care Corp.	7,965	7	1.28%	7,286	6	1.30%
Wal-Mart Stores Inc.	7,000	8	1.12%	6,000	8	1.07%
The Kroger Company	6,700	9	1.08%			
Naval Support Activity Mid-South	6,500	10	1.04%	4,076	10	0.73%
Shelby County Government				5,704	9	1.02%
Total	<u>120,339</u>		19.32%	<u>108,937</u>		19.44%

(a) In 2013 Shelby County Schools and Memphis City Schools merged into a single school district that is now Shelby County Schools.

#### Sources:

Largest employer data for 2013 and 2022 comes from Memphis Business Journal Book of Lists for each year.

The largest employer numbers are for the Memphis area as defined by the Memphis Business Journal and are as of the survey period January and February of the year reported. Total employment from the TN Department of Labor & Workforce Development-Employment Security Division are for the Memphis Metropolitan Statistical Area. Total employment for 2020, from the TN Department of Labor & Workforce Development-Employment Security Division, is used as a surrogate for the 2021 figure, which is not expected to be available until 2022.\*

\* Total Employment:      2022      622,873  
    2013      560,376

**Shelby County, Tennessee**

**Operating Information  
Full-time Equivalent Government Employees-By Function (a)  
Last Ten Fiscal Years**

Function/Program:	Fiscal Year									
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
General Government	297	287	248	243	241	258	265	315	247	244
Planning and Development	134	139	133	132	130	133	131	155	139	144
Public Works	418	423	422	408	448	482	481	486	497	533
Corrections	677	682	639	622	514	502	519	539	512	440
Health Services	495	501	483	479	472	469	468	475	536	434
Community Services (b)	507	514	190	187	182	196	197	260	226	261
Law Enforcement	1,920	1,927	1,944	1,922	1,865	1,902	1,867	1,854	1,748	1,559
Judicial	831	899	780	789	886	854	857	902	850	796
Other Elected Officials	358	360	353	351	252	362	526	419	372	496
<b>Total Full-time Equivalent Employees</b>	<b>5,637</b>	<b>5,732</b>	<b>5,192</b>	<b>5,133</b>	<b>4,990</b>	<b>5,158</b>	<b>5,311</b>	<b>5,405</b>	<b>5,127</b>	<b>4,907</b>

(a) This schedule shows filled positions as of January 1, within each fiscal year.

(b) The Head Start program was not renewed by Shelby County Government at the end of calendar year 2014. The Head Start operations transitioned to Shelby County Board of Education, a component unit.

Data source: Shelby County Human Resource Department.

**Shelby County, Tennessee**

**Operating Information  
Capital Assets Statistics - By Function  
Last Ten Fiscal Years**

Function/Program:	Fiscal Year									
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
<b>General Government:</b>										
Election Commission										
Polling Locations (a)	220	220	166	166	166	166	166	166	166	143
<b>Assessor</b>										
Offices	2	2	2	2	2	1	2	2	2	2
<b>Public Works</b>										
Bridges (b)	179	179	178	179	182	182	182	182	178	178
<b>Health Services</b>										
Public Health Clinics	8	8	8	8	8	7	7	7	7	7
<b>Law Enforcement</b>										
Jail Capacity										
Male	2,813	2,800	2,800	2,800	2,800	2,800	2,800	2,800	2,800	2,800
Female	382	381	381	381	381	381	381	381	381	381
Average daily population	2,431	2,456	2,391	2,562	2,607	2,863	2,869	2,475	2,137	2,137
<b>Judicial</b>										
Courts (c)	41	41	41	41	41	41	42	42	42	42
<b>Enterprise Funds:</b>										
<b>Fire Services</b>										
Engine Companies	9	9	9	9	9	9	9	11	13	13
Ambulances (d)					12	12	12	11	14	15
<b>Corrections Center</b>										
Facility Capacity (e)	3,706	3,706	3,706	3,706	3,401	3,401	3,169	3,169	2,665	2,665
Average daily population	2,410	2,257	2,156	2,050	1,888	1,992	1,964	1,823	1,274	1,303

(a) The number of polling locations was reduced in 2015 by county resolution to improve efficiency, make all locations similar in size, better utilize staff, and eliminate problem polling locations  
 (b) The number of bridges has declined due to annexations by municipalities.  
 (c) Veteran Court was added and runs in conjunction with Drug Treatment program.  
 (d) Ambulance services were incorporated into Fire Department operations in FY 17, eliminating the contracted services used in previous years.  
 (e) The daily inmate capacity of facility has declined due to close of the W building for repair.

Data Sources: Shelby County Election Commission, Assessor's Office, County Engineer, Health Services division, Sheriff's Jail Operations, Judicial Division, Fire Services, and Department of Corrections.

# Shelby County, Tennessee

## Operating Information Operating Indicators - By Function Last Ten Fiscal Years

Function/Program:	Fiscal Year									
	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
General Government:										
Pretrial Services										
Misdemeanor interviews	19,897	21,273	16,773	17,076	16,550	14,176	12,058	9,649	8,557	7,921
Misdemeanor arraignments	80,927	95,554	73,308	81,133	77,570	70,580	80,061	20,495	9,329	7,828
Felony interviews	10,676	11,327	8,792	10,637	10,906	10,443	9,303	8,754	8,184	9,938
Felony arraignments	9,962	13,153	7,841	10,864	9,508	9,807	7,398	8,568	9,839	10,374
Election Commission										
Number of elections	2	5	3	4	5	2	4	4	---	1
Public Works (f):										
Linear road miles	750	750	750	779	780	783	784	784	831	833
Public buildings	7	7	7	7	7	7	7	7	7	7
Community Services (g):										
Head Start										
Students (a)	4,219	4,030	---	---	---	---	---	---	---	---
Housing										
Loans outstanding	1,041	1,085	1,200	1,289	1,465	1,518	1,306	1,114	967	850
Ryam White Program										
Unduplicated clients served	4,123	3,914	4,236	4,791	4,752	5,121	4,704	4,469	4,790	4,815
Law Enforcement (h):										
Sheriff's Office Inmate days	887,459	896,504	872,831	941,800	959,286	1,024,189	1,047,312	909,315	911,996	860,376
Average daily population	2,431	2,456	2,391	2,562	2,629	2,801	2,869	2,491	2,137	2,358
Judicial (b):										
Chancery Court										
Filings	2,063	2,229	2,206	2,228	1,955	2,029	2,091	1,753	2,342	2,710
Dispositions	2,425	1,316	2,077	2,886	1,793	2,975	3,066	2,570	2,101	3,032
Circuit Court										
Filings	5,212	5,704	5,770	5,241	5,425	5,456	5,735	5,357	5,419	5,159
Dispositions	5,732	6,157	6,238	6,274	7,618	5,463	5,612	6,065	5,181	5,284
Criminal Court										
Filings	20,252	21,535	26,383	24,331	19,885	20,739	29,068	18,339	18,145	20,215
Dispositions	24,107	21,402	24,824	27,180	34,884	19,613	27,588	25,350	18,338	20,445
General Sessions Criminal Court										
Filings	214,996	226,389	193,293	189,578	140,661	165,060	101,877	95,238	104,121	85,257
Dispositions	206,362	219,865	198,679	194,735	174,335	145,799	106,944	101,264	47,720	71,900



**Shelby County, Tennessee**

**Schedule of Salaries and Fidelity Bonds**

**June 30, 2022**

Official	Designation	Base Salary Amounts	Bond Expiration Date	Bond Amount
Mayor and Staff				
Lee Harris	Mayor	\$ 210,000	09/01/22	\$ 100,000
Dwan Gilliom	Chief Administrative Officer	161,294	09/01/22	100,000
Audrey Tipton	Director of Administration and Finance	178,449	09/01/22	100,000
Cliff Norville	Director of Public Works	165,022	09/01/22	100,000
Doreas Young Griffin	Director of Community Services	165,022	09/01/22	100,000
Anthony Alexander	Director of Corrections	165,021	09/01/22	100,000
John Zeanah	Director of Planning and Development	165,022	09/01/22	100,000
Dr. Michelle Taylor	Director of Health Services	178,449	09/01/22	100,000
Christin Webb	Purchasing Agent	121,800	09/01/22	100,000
Court Clerks				
Aaron Hall	Chancery Court Clerk and Master	157,275	01/03/24	1,060,000
Temika D. Gipson	Circuit Court Clerk	157,275	09/01/22	110,000
Heidi Kuhn	Criminal Court Clerk	157,275	09/01/22	110,000
Joe Brown	General Sessions Court Clerk	157,275	09/01/24	110,000
Bill Morrison	Probate Court Clerk	157,275	09/01/22	110,000
Janis Fullilove	Juvenile Court Clerk	157,275	09/01/22	110,000
Others				
Floyd Bonner, Jr.	Sheriff	199,500	09/01/22	100,000
Wanda Halbert	County Clerk	157,275	09/01/22	110,000
Shelandra Y. Ford	Register	157,275	09/01/22	100,000
Regina Morrison Newman	Trustee	157,275	09/01/22	52,653,390
Melvin Burgess	Assessor	157,275	09/01/22	50,000
Scott B. Peatross	Public Administrator	(a)	09/01/25	500,000
All Employees	Crime insurance		11/01/23	1,000,000 per loss

(a) Compensated from assigned cases.





**INDEPENDENT AUDITORS' REPORT  
ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS  
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH  
GOVERNMENT AUDITING STANDARDS**

To the Chairman and Members of the  
Shelby County Board of Commissioners and  
Mayor of Shelby County, Tennessee

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, the statements of budgetary comparison for the general fund, education fund, grants fund, and the aggregate remaining fund information of Shelby County, Tennessee, (the "County") as of and for the year June 30, 2022, and the related notes to the financial statements, which collectively comprise the County's basic financial statements, and have issued our report thereon dated January 31, 2023. Our report includes a reference to other auditors who audited the financial statements of the Shelby County Health Care Corporation, Agricenter International, Inc., and Emergency Communications District of Shelby County, Tennessee, as described in our report on the County's financial statements. This report does not include the results of the other auditors' testing of internal control over financial reporting or compliance and other matters that are reported on separately by those auditors.

**Report on Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the County's internal control over financial reporting (internal control) as a basis for designing the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control. Accordingly, we do not express an opinion on the effectiveness of the County's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

## Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the County's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*, but other matters that are required to be reported under the State of Tennessee Department of Audit, Audit Manual, which are described in the accompanying Schedule of Findings and Questioned Costs as items 2022-01 and 2022-02.

A schedule of cash shortages and thefts has been filed with the State of Tennessee Department of Audit. The schedule includes all cash shortages and theft, and any investigative audits being performed. The schedule contained item 2022-02 from the accompanying Schedule of Findings and Questioned Costs.

### Response to Finding

The County's responses to the findings identified in our audit are described in the accompanying Management's Corrective Action Plans. The County's responses were not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on them.

### Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the County's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Watkins Mikusall, PLLC Banks, Jolley, White & Co.*

Memphis, Tennessee  
January 31, 2023

**SHELBY COUNTY, TENNESSEE**  
**SUMMARY SCHEDULE OF FINDINGS AND QUESTIONED COSTS**  
For the Year Ended June 30, 2022

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**A. COMPLIANCE AND OTHER MATTERS**

**2022-01      Accounting Records Not Closed within Two Months of Fiscal Year End**

**Criteria:** In accordance with the State of Tennessee Audit Manual, Section 9-2-102, municipalities should close their records within two months after fiscal year end.

**Condition:** The accounting records were not properly closed within the appropriate time frame.

**Cause:**

- Significant turnover within the Shelby County Finance Department.
- Untimely receipt of needed information from various departments, elected officials, and component units.

**Effect:** Noncompliance with State of Tennessee regulations including closing books within two months of fiscal year end and meeting deadline for filing audit report with the State of Tennessee.

**Recommendation:** WU recommends that procedures be put into place to enhance the flow of information from the various departments and elected officials to the finance department of the County each month. These procedures should include clearly communicating deadlines for information to be submitted to the finance department, how information should be submitted, and to whom it should be submitted. Information received should be reviewed and reconciled timely to ensure no follow up is needed. A designated person within the finance department should identify any missed deadlines and follow up regularly on needed information (at least weekly). Any refusal to provide or turnover information should be brought to governance's attention to take action as necessary to get the information as soon as possible.

**Views of Responsible Officials:** See management's corrective action plan.

**2022-02      Inadequate Evidence Room Controls – Criminal Court**

**Criteria:** As directed by *Tennessee Code Annotated*, the Criminal Court of Shelby County, Tennessee is responsible for maintaining court records, including the security and tracking of evidence collected under the operations of the court.

**Condition:** Missing evidence and improper maintenance of court records.

**Cause:**

- Management did not provide adequate oversight of the control room.
- Management did not verify the BEAST record-keeping system data on a current basis.
- Management did not implement a password policy that instructs staff to change their password periodically.
- Periodic inventories were not conducted to ensure the integrity of the property and evidence rooms.
- Criminal activity of an employee.

**Effect:** Per the Comptroller's Investigative Report issued by the Office of the Tennessee Comptroller of the Treasury dated September 9, 2022, an employee stole at least \$61,890.87 in cash from evidence case boxes during the period from January of 2018 to October of 2020. The employee was terminated for job abandonment and indicted on one count of Theft of Property over \$2,500 and one count of Official Misconduct.

*Note:* This finding is related to operational controls rather than financial controls. The funds were not reported as a part of the Criminal Court's financial statements as they were evidence.

**SHELBY COUNTY, TENNESSEE**  
**SUMMARY SCHEDULE OF FINDINGS AND QUESTIONED COSTS (Continued)**  
For the Year Ended June 30, 2022

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**Recommendation:** WU recommends that procedures be put into place to address the control and compliance deficiencies listed in the Comptroller's Investigative Report issued by the Office of the Tennessee Comptroller of the Treasury dated September 9, 2022. These deficiencies are listed above under the Cause section of this finding.

**Views of Responsible Officials:** See management's corrective action plan.

**SHELBY COUNTY, TENNESSEE**  
**SUMMARY SCHEDULE OF PRIOR YEAR AUDIT FINDINGS**  
For the Year Ended June 30, 2022

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**A. PRIOR YEAR AUDIT FINDINGS – FINANCIAL STATEMENT AUDIT**

<b>Prior Year Finding Number</b>	<b>Finding Title</b>	<b>Status</b>
2021-01	Shelby County Clerk's Office unable to provide a trial balance for the year ended June 30, 2021	Corrected
2021-02	Transactions from the BIS software not properly posted to the general ledger	Corrected
2021-03	Monthly bank reconciliations not performed	Corrected

# SHELBY COUNTY GOVERNMENT



## SHELBY COUNTY, TENNESSEE MANAGEMENT'S CORRECTIVE ACTION PLAN For the Year Ended June 30, 2022

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Shelby County, Tennessee respectfully submits the following corrective action plan for the year ended June 30, 2022.

**Corrective Action Plan Prepared by:** Danielle Schonbaum, Finance Administrator

Name and address of independent public accounting firm:

**Watkins Uiberall, PLLC**  
**1661 Aaron Brenner Drive, Suite 300**  
**Memphis, TN 38120**

Audit period:

June 30, 2022

The findings from the June 30, 2022, schedule of findings and questioned costs are discussed below. The findings are numbered consistently with the numbers assigned in the schedule.

### **2022-01 Accounting Records Not Closed within Two Months of Fiscal Year End**

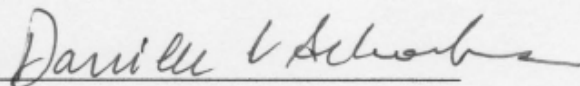
Person Responsible for Implementing the Corrective Action:

Danielle Schonbaum, Finance Administrator\_

Anticipated Completion Date for Corrective Action: June 30, 2023

Planned Corrective Action:

Shelby County Government has experienced significant turnover both within the Finance Department and throughout its decentralized operations, resulting in the untimely submission of accounting data and support and ultimately, hindering the County's ability to close its records within two months of fiscal year-end. We will improve training, more strongly communicate deadlines and more timely record and reconcile all submissions. The Finance Administrator, in conjunction with the Controller and Finance Manager, will review submissions for missed deadlines and follow-up accordingly.

Signature: 

Title: Finance Administrator



**Office of the Clerk of Criminal Court**  
*Thirtieth Judicial District of Tennessee at Memphis*  
*Heidi Kuhn, Clerk*

Banks, Finley, White & Co. – Certified Public Accountants  
1450 Poplar Ave. Memphis, TN 38104  
Watkins Uiberall, PLLC  
1661 Aaron Brenner Drive, Suite 300 Memphis, TN 38120

Audit period: June 30, 2022

In response to the State Comptroller's need to require our auditors to report this same "finding" a second time, the Shelby County Criminal Court Clerk submits the following.

The incident in the "finding" is not related to the financial statements presented for audit. The State Comptroller's Office has issued their own separate report on this incident. The cash was taken from the property and evidence room and none of it was recorded, nor should it have been recorded on the books of the Clerk's Office. The cash was being held as evidence in court cases and is required to be held in tact the same as all other evidence such as drugs, guns, and other physical objects. It is not a financial asset and therefore does not belong in the financial records or reports. The control weaknesses described in the "finding" are in the operational departments of the Clerk's Office and are unrelated to the internal controls over the financial activities of the Clerk's Office and the financial records being audited. For these reasons we feel it is inappropriate to report this as a finding in the County's Annual Comprehensive Financial Report.

As stated in the Comptroller's Report, the theft occurred between January 2018 and October 2020 when it was discovered by the management of the Clerk's Office. Once discovered, the Clerk contacted the Comptroller's Office to report the incident and request an official investigation. Management then initiated a full review and update of internal controls and policies related to the property and evidence section. That review resulted in the following updates and enhancements to the Clerk's operations:

- Between 2019 and 2022, twenty-one (21) CCTV cameras were installed on the 12<sup>th</sup> floor in the 201 Poplar building renovation and an additional seven (7) CCTV cameras were installed at the Bellevue location.
- Proxy card readers were installed for doors at critical access points in the 3<sup>rd</sup> floor Criminal Court Clerk's Office as well as the 12<sup>th</sup> floor property and evidence rooms at the 201 Poplar location during renovation, restricting access to only authorized employees.
- In October 2020, the Property and Evidence Section procedures were reissued with stronger emphasis on two-person performance of all duties from physically checking-in evidence to retrieving items from storage.
- Vault entry at 201 Poplar location was restricted to supervisor or above, still requiring a two-person presence whenever accessed.
- Two-person verification was implemented in the BEAST electronic tracking system for evidence.
- Additional emphasis was added to policies on the use of passwords and password security for the BEAST system.
- A sign-in log was implemented for the Bellevue location.

*201 Poplar Avenue - Suite 3034 - Memphis, Tennessee 38103*





**Office of the Clerk of Criminal Court**  
*Thirtieth Judicial District of Tennessee at Memphis*  
*Heidi Kuhn, Clerk*

- Wireless network hubs were installed at the Bellevue location to assist staff with scanning and storage of evidence when working throughout the warehouse, improving inventory accuracy.
- Full desktop computer upgrade at Bellevue location.
- Ten (10) additional shelving units added to the Bellevue location.
- Internal LED lighting was upgraded at the Bellevue location.
- A training and certification program for the proper use of both intranasal and intramuscular naloxone usage was implemented as staff does come in contact with the fentanyl drug in the course of their job duties.

The Comptroller's Office began their investigation in June 2021, at which time all of the above enhancements had already been put into place. Subsequent to the start of the investigation, additional security enhancements were implemented.

- In August 2021, the door lock at main entrance at Bellevue location was upgraded with a high security lock that cannot be duplicated.
- BEAST evidence management computer system upgraded to latest version.
- Signature pads at the Bellevue location were also installed in August 2021, to electronically capture external customer signatures when evidence is checked in/out at that location to protect the chain of custody for Criminal Court.
- Employee ID badge card readers were installed for internal doors at the Bellevue location in 2022.
- Handheld scanning ports were obtained in 2022, and are being used at the Bellevue location to ensure all evidence is being scanned correctly and efficiently to ensure accuracy of the inventory.

 2/21/23

Heidi Kuhn  
Shelby County Criminal Court Clerk

Cc: Lee Harris, Shelby County Mayor  
Audrey Tipton, Director of Administration and Finance

*201 Poplar Avenue - Suite 3034 - Memphis, Tennessee 38103*