



ANNUAL FINANCIAL REPORT

Montgomery County, Tennessee

For the Year Ended June 30, 2025

Jason E. Mumpower
Comptroller of the Treasury



**DIVISION OF
LOCAL GOVERNMENT AUDIT**

ANNUAL FINANCIAL REPORT
MONTGOMERY COUNTY, TENNESSEE
FOR THE YEAR ENDED JUNE 30, 2025

COMPTROLLER OF THE TREASURY
JASON E. MUMPOWER

DIVISION OF LOCAL GOVERNMENT AUDIT
JAMES R. ARNETTE
Director

JEFF BAILEY, CPA, CGFM, CFE
Audit Manager

This financial report is available at www.comptroller.tn.gov.

MONTGOMERY COUNTY, TENNESSEE

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Summary of Audit Findings

Annual Financial Report
Montgomery County, Tennessee
For the Year Ended June 30, 2025

Scope

We have audited the basic financial statements of Montgomery County as of and for the year ended June 30, 2025.

Results

Our report on Montgomery County's financial statements is unmodified.

Our audit resulted in three findings and recommendations, which we have reviewed with Montgomery County management. The detailed findings, recommendations, and management responses are included in the Single Audit section of this report.

Findings

The following is a summary of the audit findings:

OFFICE OF ACCOUNTS AND BUDGETS

- ◆ An ACH payment of \$412,728 was made to a fictitious company as the result of a phishing scheme.

OFFICE OF DIRECTOR OF SCHOOLS

- ◆ Material audit adjustments were required for proper financial statement presentation.
- ◆ Accounting records were not closed and available for audit by August 31, 2025.



INTRODUCTORY SECTION

MONTGOMERY COUNTY OFFICIALS

June 30, 2025

Officials

Wesley Golden, County Mayor
Jeff Bryant, Highway Supervisor
Dr. Jean Luna-Vedder, Director of Schools
Kimberly Wiggins, Trustee
Erinne Hester, Assessor of Property
Teresa Cottrell, County Clerk
Wendy Davis, Circuit, General Sessions, and Juvenile Courts Clerk
Heather Moore, Clerk and Master
Julie Runyon, Register of Deeds
John Fuson, Sheriff
Cassie Wheeler, Director of Accounts and Budgets
Elizabeth Black, Purchasing Agent

Board of County Commissioners

Wesley Golden, County Mayor, Chairman
John Gannon, Sr.
Jason Knight
Joe Smith
Rickey Ray
Rashidah Leverett
LaTonia Brown
Michael Lankford
Carmelle Chandler
Nathan Burkholder
Jorge Padro

Lisa Prichard
Joe Creek
David Harper
Walker Woodruff
Joshua Beal
Jeremiah Walker
Chris Rasnic
Ryan Gallant
Billy Frye
Autumn Simmons
David Shelton

Highway Commission

Jeff Bryant, Highway Supervisor, Chairman
Jeff Groves
Orville Lewis

Board of Education

Kent Griffy, Chairman
Kacie Bryant
Jimmie Garland
Herbert Nelson

Chris Lanier
Carol Berry
Aron Maberry

Audit Committee

David Harper, Chairman
David Shelton
Rashidah Leverett

Carmelle Chandler
Michael Lankford

FINANCIAL SECTION



JASON E. MUMPOWER
Comptroller

Independent Auditor's Report

Montgomery County Mayor and
Board of County Commissioners
Montgomery County, Tennessee

To the County Mayor and Board of County Commissioners:

Report on the Audit of the Financial Statements

Opinions

We have audited the financial statements of the governmental activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Montgomery County, Tennessee, as of and for the year ended June 30, 2025, and the related notes to the financial statements, which collectively comprise the county's basic financial statements as listed in the table of contents.

In our opinion, based on our audit and the report of the other auditors, the accompanying financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Montgomery County, Tennessee, as of June 30, 2025, and the respective changes in financial position and, where applicable, cash flows thereof, and the respective budgetary comparison for the General and American Rescue Plan Act Grant funds for the year then ended in accordance with accounting principles generally accepted in the United States of America.

We did not audit the financial statements of the Internal School Fund of the Clarksville-Montgomery County School System (a discretely presented component unit), which represent 0.81 percent, 0.94 percent, and 2.02 percent, respectively, of the assets, net position, and revenues of the discretely presented school system component unit. We also did not audit the financial statements of the Industrial Development Board of the County of Montgomery, a discretely presented component unit. We were unable to determine Industrial Development Board of the County of Montgomery's respective percentage of the assets, net position, and revenues of the aggregate discretely presented component units because the Montgomery County Emergency Communications District, the Bi-County Solid Waste Management System, the Clarksville-Montgomery County Public Library, the Clarksville-Montgomery County Economic Development Council, and the Montgomery County Sports Authority, component units requiring discrete presentation, were not included in the county's financial statements. Those statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to amounts included for the Clarksville-Montgomery County School System's Internal School Fund and the Industrial Development Board of the County of Montgomery, are based solely on the report of the other auditors.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We

are required to be independent of Montgomery County, Tennessee, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Changes in Accounting Principle

As described in Note V.B., Montgomery County has adopted the provisions of Governmental Accounting Standards Board (GASB) Statement No. 101, *Compensated Absences* and Statement No. 102, *Certain Risk Disclosures*. GASB 101 updates the recognition and measurement guidance for compensated absences under a unified model and amends certain previously required disclosures. GASB 102 provides users of government financial statements with essential information about risks related to a government's vulnerabilities due to certain concentrations or constraints.

Emphasis of Matter

We draw attention to Note I.D.10. to the financial statements, which describes restatements to the beginning Governmental Activities net position totaling (\$581,665) for the primary government and (\$1,653,779) for the discretely presented Clarksville-Montgomery County School System. These restatements were necessary because of the transitional requirements of GASB Statement No. 101, *Compensated Absences*. Our opinion is not modified with respect to the matter.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Montgomery County's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- exercise professional judgment and maintain professional skepticism throughout the audit.
- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such

procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.

- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Montgomery County's internal control. Accordingly, no such opinion is expressed.
- evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Montgomery County's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Management has omitted the management's discussion and analysis that accounting principles generally accepted in the United States of America require to be presented to supplement the basic financial statements. Such missing information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. Our opinion on the basic financial statements is not affected by this missing information.

Accounting principles generally accepted in the United States of America require that the schedules of changes in the county's net pension liability (asset) and related ratios, schedules of county and school contributions, schedules of school's proportionate share of the net pension liability (asset), and schedules of county and school changes in the total OPEB liability and related ratios as listed under Required Supplementary Information in the table of contents, be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Montgomery County's basic financial statements. The combining and individual nonmajor fund financial statements, budgetary comparison schedules of nonmajor governmental funds and the General Debt Service and General Capital Projects funds, combining and individual fund financial statements of the Clarksville-Montgomery County School System (a discretely presented component unit), and miscellaneous

schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual nonmajor fund financial statements, budgetary comparison schedules of nonmajor governmental funds and the General Debt Service and General Capital Projects funds, combining and individual fund financial statements of the Clarksville-Montgomery County School System (a discretely presented component unit), and miscellaneous schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Information

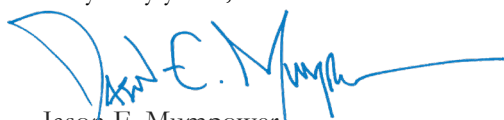
Management is responsible for the other information included in the annual report. The other information comprises the introductory section but does not include the basic financial statements and our auditor's report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

Other Reporting Requirements by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated February 3, 2026, on our consideration of Montgomery County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Montgomery County's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Montgomery County's internal control over financial reporting and compliance.

Very truly yours,



Jason E. Mumpower
Comptroller of the Treasury
Nashville, Tennessee

February 3, 2026

JEM/gc

BASIC FINANCIAL STATEMENTS SECTION

MONTGOMERY COUNTY, TENNESSEE
Statement of Net Position
June 30, 2025

		Component Units	
	Primary Government Governmental Activities	Clarksville-Montgomery County School System	Industrial Development Board of the County of Montgomery
ASSETS			
Cash	\$ 85,533	\$ 6,853,499	\$ 4,523,276
Equity in Pooled Cash and Investments	242,106,265	157,294,508	0
Restricted Cash	0	0	2,233,898
Certificates of Deposit	0	0	313,397
Inventories	21,778	670,908	0
Accounts Receivable	9,351,286	822,760	309,627
Allowance for Uncollectibles	(1,656,318)	0	0
Due from Other Governments	5,118,249	35,241,829	60,192
Due from Component Units	1,170,000	0	0
Due from Related Party	0	0	117,619
Property Taxes Receivable	159,455,305	37,198,895	0
Allowance for Uncollectible Property Taxes	(4,815,852)	(1,128,179)	0
Prepaid Items	607,598	0	27,500
Leases Receivable - Current	286,074	0	0
Cash Shortage	162,728	0	0
Other Current Assets	0	45,156	0
Restricted Assets - Amounts Accumulated for Pension Benefits	3,212,358	13,359,864	0
Notes Receivable - Long-term	0	0	2,009,885
Leases Receivable - Long-term	12,405,940	0	0
Net Pension Asset - Teacher Retirement Plan	0	3,102,273	0
Net Pension Asset - Teacher Legacy Pension Plan	0	51,704,697	0
Property Held for Sale or Lease	0	0	37,815,765
Construction in Progress Related to Property Held for Sale or Lease	0	0	19,456,858
Capital Assets:			
Assets Not Depreciated:			
Land	23,195,183	18,923,697	1,700,000
Construction in Progress	57,120,240	6,392,327	1,595,259
Assets Net of Accumulated Depreciation:			
Buildings and Improvements	230,547,605	426,470,166	264
Other Capital Assets	24,413,549	27,076,301	65,853
Intangibles	2,131,651	0	0
Infrastructure	54,135,117	0	0
Total Assets	\$ 819,054,289	\$ 784,028,701	\$ 70,229,393
DEFERRED OUTFLOWS OF RESOURCES			
Deferred Charge on Refunding	\$ 1,424,424	\$ 0	\$ 0
Pension Changes in Experience	7,935,403	22,457,403	0
Pension Changes in Assumptions	2,789,941	3,959,282	0
Pension Changes in Proportions	0	527,113	0
Pension Contributions After Measurement Date	5,861,848	15,886,135	0
OPEB Changes in Experience	0	5,172,116	0
OPEB Changes in Assumptions	357,197	165,532	0
Total Deferred Outflows of Resources	\$ 18,368,813	\$ 48,167,581	\$ 0

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Statement of Net Position (Cont.)

		Component Units	
	Primary Government	Clarksville-Montgomery County School System	Industrial Development Board of the County of Montgomery
	Governmental Activities		
LIABILITIES			
Accounts Payable	\$ 11,043,126	\$ 2,819,702	\$ 1,527,488
Accrued Payroll	0	25,644,315	0
Payroll Deductions Payable	466,497	13,376,935	0
Contracts Payable	0	3,069,860	0
Retainage Payable	0	77,675	736,423
Accrued Interest Payable	3,500,590	0	0
Due to Other Governments	16,951,309	0	0
Due to Litigants, Heirs, and Others	426,600	0	0
Due to Related Parties	0	0	126,871
Advances and deposits	0	0	790,000
Other Current Liabilities	14,232	0	0
Current Liabilities Payable from Restricted Assets	156,880	307,558	0
Other Collections	71,166	0	0
Noncurrent Liabilities:			
Due Within One Year - Debt	36,828,319	0	843,927
Due Within One Year - Other	10,531,472	5,228,947	0
Due in More Than One Year - Debt	485,553,335	0	22,446,974
Due in More Than One Year - Other	31,351,538	51,423,394	0
Total Liabilities	\$ 596,895,064	\$ 101,948,386	\$ 26,471,683
DEFERRED INFLOWS OF RESOURCES			
Deferred Current Property Taxes	\$ 152,468,171	\$ 35,559,826	\$ 0
Deferred Leases Receivable	12,113,531	0	0
Other Deferred/Unavailable Revenue	0	0	2,603,251
Pension Changes in Experience	145,725	1,092,277	0
Pension Changes in Investment Earnings	2,235,620	12,784,951	0
Pension Changes in Proportion	0	1,143,666	0
OPEB Changes in Experience	3,342,435	3,528,610	0
OPEB Changes in Assumptions	1,063,277	2,241,920	0
Total Deferred Inflows of Resources	\$ 171,368,759	\$ 56,351,250	\$ 2,603,251
NET POSITION			
Net Investment in Capital Assets	\$ 101,308,040	\$ 478,862,491	\$ 3,354,188
Restricted for:			
Capital Projects	34,274,128	1,440,650	0
Debt Service	37,362,127	0	1,412,864
Highways	9,101,240	0	0
Education	0	20,448,514	0
General Government	7,745,134	0	0
Finance	2,638,261	0	0
Administration of Justice	1,953,582	0	0
Public Safety	706,628	0	0
Public Health and Welfare	64,025	0	0
Social, Cultural, and Recreational Services	509	0	0
Pensions	3,212,358	68,166,834	0
Unrestricted	(129,206,753)	104,978,157	36,387,407
Total Net Position	\$ 69,159,279	\$ 673,896,646	\$ 41,154,459

The notes to the financial statements are an integral part of this statement.

MONTGOMERY COUNTY, TENNESSEE
Statement of Activities
For the Year Ended June 30, 2025

Functions/Programs						Net (Expense) Revenue and Changes in Net Position		
	Expenses	Program Revenues			Primary Government Total Governmental Activities	Component Units		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions		Clarksville-Montgomery County School System	Industrial Development Board of the County of Montgomery	
Primary Government:								
Governmental Activities:								
General Government	\$ 55,654,083	\$ 5,252,491	\$ 85,970	\$ 67,681	\$ (50,247,941)	\$ 0	\$ 0	
Finance	15,487,929	8,745,022	116,384	0	(6,626,523)	0	0	
Administration of Justice	13,569,964	4,656,489	3,884,366	1,908,320	(3,120,789)	0	0	
Public Safety	65,975,620	2,046,469	4,139,675	91,494	(59,697,982)	0	0	
Public Health and Welfare	28,874,587	10,549,628	1,769,765	7,067,232	(9,487,962)	0	0	
Social, Cultural, and Recreational Services	8,700,722	689,974	0	282,545	(7,728,203)	0	0	
Agriculture and Natural Resources	789,977	0	0	0	(789,977)	0	0	
Highways/Public Works	17,868,285	0	4,847,042	4,613,865	(8,407,378)	0	0	
Education	92,372,452	62,976,504	0	0	(29,395,948)	0	0	
Interest on Long-term Debt	18,029,858	0	0	0	(18,029,858)	0	0	
Total Primary Government	\$ 317,323,477	\$ 94,916,577	\$ 14,843,202	\$ 14,031,137	\$ (193,532,561)	\$ 0	\$ 0	
Component Units:								
Clarksville-Montgomery County School System	\$ 512,275,527	\$ 16,980,258	\$ 51,591,582	\$ 0	\$ 0	\$ (443,703,687)	\$ 0	
Industrial Development Board of the County of Montgomery	3,598,276	0	226,346	0	0	0	(3,371,930)	
Total Component Units	\$ 515,873,803	\$ 16,980,258	\$ 51,817,928	\$ 0	\$ 0	\$ (443,703,687)	\$ (3,371,930)	

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Statement of Activities (Cont.)

Functions/Programs	Expenses	Net (Expense) Revenue and Changes in Net Position					
		Program Revenues			Primary Government Total Governmental Activities	Component Units	
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions		Clarksville- Montgomery County School System	Industrial Development Board of the County of Montgomery
General Revenues:							
Taxes:							
Property Taxes Levied for General Purposes					\$ 114,409,750	\$ 35,790,171	\$ 0
Property Taxes Levied for Debt Service					40,025,064	0	0
Local Option Sales Tax					927,592	94,449,360	0
Hotel/Motel Tax					5,080,316	0	0
Wheel Tax					7,902,575	5,516,129	0
Business Tax					3,299,045	1,575,491	0
Mixed Drink Tax					0	737,753	0
Adequate Facilities/Development Tax					1,861,900	0	0
Litigation Tax					1,386,934	0	0
Wholesale Beer Tax					296,032	0	0
Mineral Severance Tax					363,900	0	0
Grants and Contributions Not Restricted to Specific Programs					9,563,574	313,500,966	14,328,899
Unrestricted Investment Income					19,842,574	1,918,462	390,335
Debt Premiums					3,072,156	0	0
Insurance Recovery					11,377,071	0	0
Sale of Assets					2,116,735	1,039,898	0
Gain on Sale of Capital Assets					0	0	27,279
Gain on Sale of Inventory					0	0	315,472
Miscellaneous					528,880	214,123	300,590
Total General Revenues					<u>\$ 222,054,098</u>	<u>\$ 454,742,353</u>	<u>\$ 15,362,575</u>
Change in Net Position					\$ 28,521,537	\$ 11,038,666	\$ 11,990,645
Net Position, July 1, 2024					41,219,407	664,511,759	29,163,814
Restatement - See Note I.D.10.					(581,665)	(1,653,779)	0
Net Position, June 30, 2025					<u><u>\$ 69,159,279</u></u>	<u><u>\$ 673,896,646</u></u>	<u><u>\$ 41,154,459</u></u>

The notes to the financial statements are an integral part of this statement.

MONTGOMERY COUNTY, TENNESSEE
Balance Sheet - Governmental Funds
June 30, 2025

	Major Funds				Nonmajor Funds	Total Governmental Funds
	General	American Rescue Plan Act Grant	General Debt Service	General Capital Projects	Other Governmental Funds	
ASSETS						
Cash	\$ 6,883	\$ 0	\$ 0	\$ 0	\$ 28,650	\$ 35,533
Equity in Pooled Cash and Investments	75,867,426	20,691,256	38,304,555	72,624,610	6,989,323	214,477,170
Inventories	21,778	0	0	0	0	21,778
Accounts Receivable	5,123,188	134,071	395,519	770,156	445,711	6,868,645
Allowance for Uncollectibles	(1,656,318)	0	0	0	0	(1,656,318)
Due from Other Governments	1,216,103	33,103	177,280	1,025,724	2,666,039	5,118,249
Due from Component Units	0	0	1,170,000	0	0	1,170,000
Property Taxes Receivable	101,031,293	0	32,160,785	13,104,641	13,158,586	159,455,305
Allowance for Uncollectible Property Taxes	(2,917,481)	0	(1,105,172)	(382,399)	(410,800)	(4,815,852)
Prepaid Items	35,888	0	0	0	0	35,888
Leases Receivable - Current	286,074	0	0	0	0	286,074
Cash Shortage	0	0	0	162,728	0	162,728
Restricted Assets	3,212,358	0	0	0	0	3,212,358
Leases Receivable - Long-term	12,405,940	0	0	0	0	12,405,940
Total Assets	\$ 194,633,132	\$ 20,858,430	\$ 71,102,967	\$ 87,305,460	\$ 22,877,509	\$ 396,777,498

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Balance Sheet - Governmental Funds (Cont.)

	Major Funds				Nonmajor Funds	Total Governmental Funds
	General	American Rescue Plan Act Grant	General Debt Service	General Capital Projects	Other Governmental Funds	
LIABILITIES						
Accounts Payable	\$ 3,170,816	\$ 24,452	\$ 1,040	\$ 5,722,726	\$ 490,616	\$ 9,409,650
Payroll Deductions Payable	430,402	0	0	0	32,501	462,903
Due to Other Governments	0	16,951,309	0	0	0	16,951,309
Due to Litigants, Heirs, and Others	0	0	0	0	426,600	426,600
Other Current Liabilities	222	0	0	0	14,010	14,232
Current Liabilities Payable From Restricted Assets	3,600	0	0	0	153,280	156,880
Other Collections	71,166	0	0	0	0	71,166
Total Liabilities	<u>\$ 3,676,206</u>	<u>\$ 16,975,761</u>	<u>\$ 1,040</u>	<u>\$ 5,722,726</u>	<u>\$ 1,117,007</u>	<u>\$ 27,492,740</u>
DEFERRED INFLOWS OF RESOURCES						
Deferred Current Property Taxes	\$ 96,862,133	\$ 0	\$ 30,493,634	\$ 12,556,202	\$ 12,556,202	\$ 152,468,171
Deferred Delinquent Property Taxes	1,124,696	0	523,584	149,612	175,396	1,973,288
Deferred Leases Receivable	12,113,531	0	0	0	0	12,113,531
Other Deferred/Unavailable Revenue	2,464,188	33,103	87,874	231,939	858,589	3,675,693
Total Deferred Inflows of Resources	<u>\$ 112,564,548</u>	<u>\$ 33,103</u>	<u>\$ 31,105,092</u>	<u>\$ 12,937,753</u>	<u>\$ 13,590,187</u>	<u>\$ 170,230,683</u>

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Balance Sheet - Governmental Funds (Cont.)

	Major Funds				Nonmajor Funds	Total Governmental Funds
	General	American Rescue Plan Act Grant	General Debt Service	General Capital Projects	Other Governmental Funds	
FUND BALANCES						
Nonspendable:						
Inventory	\$ 21,778	\$ 0	\$ 0	\$ 0	\$ 0	\$ 21,778
Prepaid Items	35,888	0	0	0	0	35,888
Restricted:						
Restricted for General Government	3,895,568	3,849,566	0	0	0	7,745,134
Restricted for Finance	2,638,261	0	0	0	0	2,638,261
Restricted for Administration of Justice	1,953,582	0	0	0	0	1,953,582
Restricted for Public Safety	649,326	0	0	0	57,302	706,628
Restricted for Public Health and Welfare	64,025	0	0	0	0	64,025
Restricted for Social, Cultural, and Recreational Services	509	0	0	0	0	509
Restricted for Highways/Public Works	0	0	0	0	8,113,013	8,113,013
Restricted for Debt Service	0	0	38,826,835	0	0	38,826,835
Restricted for Capital Projects	0	0	0	68,644,981	0	68,644,981
Restricted for Hybrid Retirement Stabilization Funds	3,212,358	0	0	0	0	3,212,358
Restricted for Other Purposes	0	0	1,170,000	0	0	1,170,000
Committed:						
Committed for General Government	705,640	0	0	0	0	705,640
Committed for Public Safety	71,982	0	0	0	0	71,982
Assigned:						
Assigned for General Government	3,271,567	0	0	0	0	3,271,567
Unassigned	61,871,894	0	0	0	0	61,871,894
Total Fund Balances	<u>\$ 78,392,378</u>	<u>\$ 3,849,566</u>	<u>\$ 39,996,835</u>	<u>\$ 68,644,981</u>	<u>\$ 8,170,315</u>	<u>\$ 199,054,075</u>
Total Liabilities, Deferred Inflows of Resources, and Fund Balances	<u>\$ 194,633,132</u>	<u>\$ 20,858,430</u>	<u>\$ 71,102,967</u>	<u>\$ 87,305,460</u>	<u>\$ 22,877,509</u>	<u>\$ 396,777,498</u>

The notes to the financial statements are an integral part of this statement.

MONTGOMERY COUNTY, TENNESSEE
Reconciliation of the Balance Sheet of Governmental Funds to
the Statement of Net Position
June 30, 2025

Amounts reported for governmental activities in the statement of net position (Exhibit A) are different because:

Total fund balances - balance sheet - governmental funds (Exhibit C-1)		\$ 199,054,075
(1) Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental funds.		
Add: land	\$ 23,195,183	
Add: construction in progress	57,120,240	
Add: buildings and improvements net of accumulated depreciation	230,547,605	
Add: other capital assets net of accumulated depreciation	24,413,549	
Add: intangibles net of accumulated depreciation	2,131,651	
Add: infrastructure net of accumulated depreciation	54,135,117	
Less: capital assets of internal service funds, which are included below in item (2)	<u>(6,359)</u>	391,536,986
(2) Internal service funds are used by management to charge the cost of liability, workers' compensation insurance, and employee dental benefits to individual funds. The assets and liabilities are included in governmental activities in the statement of net position.		22,085,749
(3) Long-term liabilities are not due and payable in the current period and therefore are not reported in the governmental funds.		
Less: bonds payable	\$ (474,315,000)	
Less: other loans payable	(2,595,967)	
Add: deferred amount on refunding	1,424,424	
Less: unamortized premium on debt	(45,470,687)	
Less: accrued interest on debt	(3,500,590)	
Less: compensated absences payable	(7,176,523)	
Less: OPEB liability	(18,658,898)	
Less: net pension liability - public employee legacy pension plan	(8,803,346)	
Less: net pension liability - public employee retirement plan	<u>(227,257)</u>	(559,323,844)
(4) Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions/OPEB will be amortized and recognized as components of pension/OPEB expense in future years.		
Add: deferred outflows of resources related to pensions	\$ 16,587,192	
Add: deferred outflows of resources related to OPEB	357,197	
Less: deferred inflows of resources related to pensions	(2,381,345)	
Less: deferred inflows of resources related to OPEB	<u>(4,405,712)</u>	10,157,332
(5) Other long-term assets are not available to pay for current period expenditures and therefore are deferred in the governmental funds.		<u>5,648,981</u>
Net position of governmental activities (Exhibit A)		<u>\$ 69,159,279</u>

The notes to the financial statements are an integral part of this statement.

MONTGOMERY COUNTY, TENNESSEE
Statement of Revenues, Expenditures, and Changes
in Fund Balances - Governmental Funds
For the Year Ended June 30, 2025

	Major Funds				Nonmajor Funds	
	General	American Rescue Plan Act Grant	General Debt Service	General Capital Projects	Other Govern- mental Funds	Total Governmental Funds
Revenues						
Local Taxes	\$ 97,813,140	\$ 0	\$ 46,251,330	\$ 22,314,166	\$ 14,298,679	\$ 180,677,315
Licenses and Permits	2,297,407	0	0	0	0	2,297,407
Fines, Forfeitures, and Penalties	1,229,884	0	0	0	14,070	1,243,954
Charges for Current Services	9,857,816	0	0	0	68,514	9,926,330
Other Local Revenues	9,717,113	1,163,422	10,855,592	72,798	145,891	21,954,816
Fees Received From County Officials	13,864,316	0	0	0	0	13,864,316
State of Tennessee	12,690,651	0	0	1,908,320	7,750,251	22,349,222
Federal Government	355,240	7,067,232	0	1,283,141	0	8,705,613
Other Governments and Citizens Groups	1,126,569	0	1,215,600	282,545	46,974	2,671,688
Total Revenues	\$ 148,952,136	\$ 8,230,654	\$ 58,322,522	\$ 25,860,970	\$ 22,324,379	\$ 263,690,661
Expenditures						
Current:						
General Government	\$ 15,254,708	\$ 0	\$ 0	\$ 0	\$ 0	\$ 15,254,708
Finance	14,734,079	0	0	0	0	14,734,079
Administration of Justice	12,334,684	0	0	0	68,514	12,403,198
Public Safety	53,373,130	0	0	0	23,677	53,396,807
Public Health and Welfare	25,049,290	0	0	0	0	25,049,290
Social, Cultural, and Recreational Services	6,748,390	0	0	0	0	6,748,390
Agriculture and Natural Resources	731,745	0	0	0	0	731,745
Other Operations	14,386,155	7,019,962	0	0	0	21,406,117
Highways	214,115	0	0	0	22,362,949	22,577,064

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Statement of Revenues, Expenditures, and Changes
in Fund Balances - Governmental Funds (Cont.)

	Major Funds				Nonmajor Funds	
	General	American Rescue Plan Act Grant	General Debt Service	General Capital Projects	Other Govern- mental Funds	Total Governmental Funds
Expenditures (Cont.)						
Debt Service:						
Principal on Debt	\$ 0	\$ 0	\$ 36,050,353	\$ 0	\$ 0	\$ 36,050,353
Interest on Debt	0	0	20,650,713	0	0	20,650,713
Other Debt Service	0	0	875,589	0	0	875,589
Capital Projects	0	0	0	94,122,179	0	94,122,179
Total Expenditures	<u>\$ 142,826,296</u>	<u>\$ 7,019,962</u>	<u>\$ 57,576,655</u>	<u>\$ 94,122,179</u>	<u>\$ 22,455,140</u>	<u>\$ 324,000,232</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>\$ 6,125,840</u>	<u>\$ 1,210,692</u>	<u>\$ 745,867</u>	<u>\$ (68,261,209)</u>	<u>\$ (130,761)</u>	<u>\$ (60,309,571)</u>
Other Financing Sources (Uses)						
Insurance Recovery	\$ 212,825	\$ 0	\$ 0	\$ 250,000	\$ 4,627	\$ 467,452
Transfers In	0	0	6,721,226	0	0	6,721,226
Transfers Out	(1,249,315)	0	0	(5,471,911)	0	(6,721,226)
Total Other Financing Sources (Uses)	<u>\$ (1,036,490)</u>	<u>\$ 0</u>	<u>\$ 6,721,226</u>	<u>\$ (5,221,911)</u>	<u>\$ 4,627</u>	<u>\$ 467,452</u>
Net Change in Fund Balances	\$ 5,089,350	\$ 1,210,692	\$ 7,467,093	\$ (73,483,120)	\$ (126,134)	\$ (59,842,119)
Fund Balance, July 1, 2024	<u>73,303,028</u>	<u>2,638,874</u>	<u>32,529,742</u>	<u>142,128,101</u>	<u>8,296,449</u>	<u>258,896,194</u>
Fund Balance, June 30, 2025	<u>\$ 78,392,378</u>	<u>\$ 3,849,566</u>	<u>\$ 39,996,835</u>	<u>\$ 68,644,981</u>	<u>\$ 8,170,315</u>	<u>\$ 199,054,075</u>

The notes to the financial statements are an integral part of this statement.

MONTGOMERY COUNTY, TENNESSEE**Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances
of Governmental Funds to the Statement of Activities****For the Year Ended June 30, 2025**

Amounts reported for governmental activities in the statement
of activities (Exhibit B) are different because:

Net change in fund balances - total governmental funds (Exhibit C-3)		\$	(59,842,119)
(1) Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of these assets is allocated over their useful lives and reported as depreciation expense. The difference between capital outlays and depreciation is itemized as follows:			
Add: capital assets purchased in the current period	\$	65,931,202	
Less: current-year depreciation expense		(13,247,721)	
Add: current-year depreciation expense for internal service funds, included in item (6)		991	52,684,472
(2) The net effect of various miscellaneous transactions involving capital assets (sales, trade-ins, and donations) is to decrease net position.			
Less: book value of capital assets disposed			(77,467)
(3) Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.			
Less: deferred delinquent property taxes and other deferred June 30, 2024	\$	(4,554,599)	
Add: deferred delinquent property taxes and other deferred June 30, 2025		5,648,981	1,094,382
(4) The issuance of long-term debt (e.g., notes, bonds, other loans) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. Also, governmental funds report the effect of premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activities. This amount is the effect of these differences in the treatment of long-term debt and related items.			
Add: principal payments on bonds	\$	33,745,000	
Add: principal payments on other loans		2,305,353	
Less: change in deferred amount on refunding debt		(494,053)	
Add: change in unamortized premium on debt		3,072,156	38,628,456
(5) Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in the governmental funds.			
Change in accrued interest payable	\$	3,114,908	
Change in compensated absences payable		(884,371)	
Change in OPEB liability		(1,247,296)	
Change in net pension asset/liability - public employee legacy pension plan		3,103,447	
Change in net pension asset/liability - public employee retirement plan		(36,099)	
Change in deferred outflows of resources related to pensions		(4,602,838)	
Change in deferred outflows of resources related to OPEB		(299,169)	
Change in deferred inflows of resources related to pensions		(2,082,373)	
Change in deferred inflows of resources related to OPEB		1,667,098	(1,266,693)
(6) Internal service funds are used by management to charge the cost of liability, workers' compensation insurance, and employee dental benefits to individual funds. The net revenue (expense) of certain activities of the internal service funds are reported with governmental activities in the statement of activities.			(2,699,494)
Change in net position of governmental activities (Exhibit B)		\$	<u>28,521,537</u>

The notes to the financial statements are an integral part of this statement.

MONTGOMERY COUNTY, TENNESSEE
Statement of Revenues, Expenditures, and Changes
in Fund Balance - Actual (Budgetary Basis) and Budget
General Fund
For the Year Ended June 30, 2025

	Actual (GAAP Basis)	Less: Encumbrances 7/1/2024	Add: Encumbrances 6/30/2025	Actual Revenues/ Expenditures (Budgetary Basis)	Budgeted Amounts		Variance with Final Budget - Positive (Negative)
					Original	Final	
Revenues							
Local Taxes	\$ 97,813,140	\$ 0	\$ 0	\$ 97,813,140	\$ 97,554,296	\$ 98,054,296	\$ (241,156)
Licenses and Permits	2,297,407	0	0	2,297,407	3,015,000	3,015,000	(717,593)
Fines, Forfeitures, and Penalties	1,229,884	0	0	1,229,884	1,089,925	1,095,405	134,479
Charges for Current Services	9,857,816	0	0	9,857,816	8,439,900	9,539,900	317,916
Other Local Revenues	9,717,113	0	0	9,717,113	4,149,420	5,762,659	3,954,454
Fees Received From County Officials	13,864,316	0	0	13,864,316	11,860,000	11,860,000	2,004,316
State of Tennessee	12,690,651	0	0	12,690,651	12,422,035	14,170,101	(1,479,450)
Federal Government	355,240	0	0	355,240	169,250	694,817	(339,577)
Other Governments and Citizens Groups	1,126,569	0	0	1,126,569	546,473	1,090,066	36,503
Total Revenues	\$ 148,952,136	\$ 0	\$ 0	\$ 148,952,136	\$ 139,246,299	\$ 145,282,244	\$ 3,669,892
Expenditures							
General Government							
County Commission	\$ 375,746	\$ (24,000)	\$ 0	\$ 351,746	\$ 444,876	\$ 468,876	\$ 117,130
Board of Equalization	8,612	0	0	8,612	11,128	11,128	2,516
Beer Board	5,525	0	0	5,525	7,307	7,307	1,782
Other Boards and Committees	4,300	0	0	4,300	6,890	6,890	2,590
County Mayor/Executive	862,097	(3,930)	1,456	859,623	920,252	924,182	64,559
Personnel Office	1,332,000	(354,360)	6,307	983,947	1,555,172	1,859,532	875,585
County Attorney	479,684	0	0	479,684	250,000	450,000	(29,684)

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Statement of Revenues, Expenditures, and Changes
in Fund Balance - Actual (Budgetary Basis) and Budget
General Fund (Cont.)

	Actual (GAAP Basis)	Less: Encumbrances 7/1/2024	Add: Encumbrances 6/30/2025	Actual Revenues/ Expenditures (Budgetary Basis)	Budgeted Amounts		Variance with Final Budget - Positive (Negative)
					Original	Final	
Expenditures (Cont.)							
General Government (Cont.)							
Election Commission	\$ 942,768	\$ (1,372)	\$ 0	\$ 941,396	\$ 1,040,386	\$ 1,041,758	\$ 100,362
Register of Deeds	917,945	(7,035)	0	910,910	1,082,363	1,089,398	178,488
Planning	542,515	0	0	542,515	545,333	645,333	102,818
Building	780,653	(3,014)	0	777,639	925,182	877,091	99,452
Codes Compliance	1,552,183	(220)	25,981	1,577,944	1,594,875	1,629,577	51,633
Geographical Information Systems	303,252	(17,492)	51,413	337,173	332,530	407,022	69,849
County Buildings	685,909	0	19,563	705,472	654,690	739,150	33,678
Other Facilities	4,372,394	(29,221)	2,318	4,345,491	4,297,508	4,485,143	139,652
Other General Administration	1,617,646	(2,361)	1,175	1,616,460	1,631,594	1,754,390	137,930
Preservation of Records	471,479	0	1,197	472,676	519,652	519,652	46,976
Finance							
Accounting and Budgeting	1,131,454	(20,005)	0	1,111,449	1,496,212	1,363,494	252,045
Purchasing	416,175	(1,688)	500	414,987	474,820	498,132	83,145
Property Assessor's Office	2,486,486	(45,106)	5,116	2,446,496	2,726,114	2,771,006	324,510
County Trustee's Office	1,035,929	(4,258)	0	1,031,671	1,115,142	1,119,400	87,729
County Clerk's Office	4,390,669	(5,873)	18,526	4,403,322	4,991,405	5,054,278	650,956
Data Processing	5,239,157	(651,689)	982,629	5,570,097	6,076,790	6,728,479	1,158,382
Other Finance	34,209	0	0	34,209	61,300	61,300	27,091

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Statement of Revenues, Expenditures, and Changes
in Fund Balance - Actual (Budgetary Basis) and Budget
General Fund (Cont.)

	Actual (GAAP Basis)	Less: Encumbrances 7/1/2024	Add: Encumbrances 6/30/2025	Actual Revenues/ Expenditures (Budgetary Basis)	Budgeted Amounts		Variance with Final Budget - Positive (Negative)
					Original	Final	
Expenditures (Cont.)							
Administration of Justice							
Circuit Court	\$ 5,219,100	\$ (4,877)	\$ 0	\$ 5,214,223	\$ 5,544,259	\$ 5,549,136	\$ 334,913
General Sessions Court	801,170	(8)	696	801,858	822,689	822,689	20,831
Drug Court	102,070	0	0	102,070	122,771	122,779	20,709
Chancery Court	1,070,009	0	0	1,070,009	1,200,547	1,200,547	130,538
Juvenile Court	1,905,632	(11,841)	520	1,894,311	2,072,374	2,193,922	299,611
District Attorney General	197,649	(2,371)	800	196,078	624,102	376,473	180,395
Office of Public Defender	5,561	(255)	0	5,306	187,574	215,807	210,501
Judicial Commissioners	395,209	(662)	1,078	395,625	448,039	469,091	73,466
Probate Court	824,586	(32,950)	1,088	792,724	814,065	925,971	133,247
Other Administration of Justice	561,935	0	0	561,935	546,584	553,477	(8,458)
Probation Services	1,251,763	0	0	1,251,763	1,669,940	1,815,940	564,177
Public Safety							
Sheriff's Department	23,203,781	(1,057,230)	2,003,034	24,149,585	20,262,430	26,032,355	1,882,770
Special Patrols	6,387,782	(8,288)	2,155	6,381,649	6,548,927	6,656,965	275,316
Drug Enforcement	43,038	(3,708)	0	39,330	47,500	51,208	11,878
Administration of the Sexual Offender Registry	2,976	0	0	2,976	13,970	13,970	10,994
Jail	17,729,797	(60,588)	931	17,670,140	19,497,527	19,173,790	1,503,650
Workhouse	2,105,537	(12,187)	0	2,093,350	2,292,497	2,428,622	335,272
Correctional Incentive Program Improvements	764,289	(813)	0	763,476	846,226	869,103	105,627

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Statement of Revenues, Expenditures, and Changes
in Fund Balance - Actual (Budgetary Basis) and Budget
General Fund (Cont.)

	Actual (GAAP Basis)	Less: Encumbrances 7/1/2024	Add: Encumbrances 6/30/2025	Actual Revenues/ Expenditures (Budgetary Basis)	Budgeted Amounts		Variance with Final Budget - Positive (Negative)
					Original	Final	
Expenditures (Cont.)							
Public Safety (Cont.)							
Juvenile Services	\$ 532,241	\$ (941)	\$ 2,110	\$ 533,410	\$ 544,398	\$ 564,815	\$ 31,405
Fire Prevention and Control	1,378,336	(44,540)	16,129	1,349,925	927,659	1,510,784	160,859
Civil Defense	578,922	(375)	0	578,547	821,890	675,004	96,457
Other Emergency Management	94,991	0	0	94,991	0	298,622	203,631
County Coroner/Medical Examiner	551,440	(2,200)	0	549,240	585,000	607,800	58,560
Public Health and Welfare							
Local Health Center	293,713	(98)	500	294,115	322,323	322,421	28,306
Rabies and Animal Control	2,282,540	(10,807)	77,470	2,349,203	2,760,866	2,874,458	525,255
Ambulance/Emergency Medical Services	19,339,450	(96,350)	27,742	19,270,842	18,964,942	20,405,960	1,135,118
Other Local Health Services	2,960,614	(64)	0	2,960,550	3,566,428	3,582,092	621,542
Appropriation to State	153,473	0	0	153,473	156,123	156,123	2,650
Other Local Welfare Services	19,500	0	0	19,500	20,825	23,825	4,325
Social, Cultural, and Recreational Services							
Libraries	3,103,037	0	0	3,103,037	3,103,037	3,242,101	139,064
Parks and Fair Boards	3,640,795	(22,869)	20,538	3,638,464	3,768,798	4,060,304	421,840
Other Social, Cultural, and Recreational	4,558	0	0	4,558	9,688	9,688	5,130
Agriculture and Natural Resources							
Agricultural Extension Service	609,669	(2,534)	595	607,730	573,648	644,718	36,988
Forest Service	2,000	0	0	2,000	2,000	2,000	0
Soil Conservation	73,906	0	0	73,906	73,288	74,488	582
Storm Water Management	46,170	0	0	46,170	0	48,600	2,430

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Statement of Revenues, Expenditures, and Changes
in Fund Balance - Actual (Budgetary Basis) and Budget
General Fund (Cont.)

	Actual (GAAP Basis)	Less: Encumbrances 7/1/2024	Add: Encumbrances 6/30/2025	Actual Revenues/ Expenditures (Budgetary Basis)	Budgeted Amounts		Variance with Final Budget - Positive (Negative)
					Original	Final	
Expenditures (Cont.)							
Other Operations							
Tourism	\$ 2,515,399	\$ 0	\$ 0	\$ 2,515,399	\$ 1,825,000	\$ 2,675,000	\$ 159,601
Industrial Development	2,422,447	0	0	2,422,447	2,415,801	2,415,801	(6,646)
Airport	591,310	0	0	591,310	523,865	593,763	2,453
Veterans' Services	838,633	(2,053)	0	836,580	852,119	869,212	32,632
Other Charges	4,686,231	(278)	0	4,685,953	4,782,265	5,404,090	718,137
Contributions to Other Agencies	2,571,746	0	0	2,571,746	2,731,500	3,265,500	693,754
Employee Benefits	746,579	0	0	746,579	3,060,120	781,484	34,905
Miscellaneous	13,810	0	0	13,810	15,000	15,000	1,190
Highways							
Litter and Trash Collection	214,115	0	0	214,115	212,293	207,868	(6,247)
Total Expenditures	<u>\$ 142,826,296</u>	<u>\$ (2,550,511)</u>	<u>\$ 3,271,567</u>	<u>\$ 143,547,352</u>	<u>\$ 148,942,418</u>	<u>\$ 159,315,884</u>	<u>\$ 15,768,532</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>\$ 6,125,840</u>	<u>\$ 2,550,511</u>	<u>\$ (3,271,567)</u>	<u>\$ 5,404,784</u>	<u>\$ (9,696,119)</u>	<u>\$ (14,033,640)</u>	<u>\$ 19,438,424</u>
Other Financing Sources (Uses)							
Insurance Recovery	\$ 212,825	\$ 0	\$ 0	\$ 212,825	\$ 20,000	\$ 147,683	\$ 65,142
Transfers In	0	0	0	0	127,534	25,976	(25,976)
Transfers Out	(1,249,315)	0	0	(1,249,315)	(919,440)	(1,265,000)	15,685
Total Other Financing Sources	<u>\$ (1,036,490)</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ (1,036,490)</u>	<u>\$ (771,906)</u>	<u>\$ (1,091,341)</u>	<u>\$ 54,851</u>
Net Change in Fund Balance	\$ 5,089,350	\$ 2,550,511	\$ (3,271,567)	\$ 4,368,294	\$ (10,468,025)	\$ (15,124,981)	\$ 19,493,275
Fund Balance, July 1, 2024	<u>73,303,028</u>	<u>(2,550,511)</u>	<u>0</u>	<u>70,752,517</u>	<u>46,729,232</u>	<u>73,303,028</u>	<u>(2,550,511)</u>
Fund Balance, June 30, 2025	<u>\$ 78,392,378</u>	<u>\$ 0</u>	<u>\$ (3,271,567)</u>	<u>\$ 75,120,811</u>	<u>\$ 36,261,207</u>	<u>\$ 58,178,047</u>	<u>\$ 16,942,764</u>

The notes to the financial statements are an integral part of this statement.

MONTGOMERY COUNTY, TENNESSEE
Statement of Revenues, Expenditures, and Changes
in Fund Balance - Actual (Budgetary Basis) and Budget
American Rescue Plan Act Grant Fund
For the Year Ended June 30, 2025

	Actual (GAAP Basis)	Less: Encumbrances 7/1/2024	Add: Encumbrances 6/30/2025	Actual Revenues/ Expenditures (Budgetary Basis)	Budgeted Amounts		Variance with Final Budget - Positive (Negative)
					Original	Final	
Revenues							
Other Local Revenues	\$ 1,163,422	\$ 0	\$ 0	\$ 1,163,422	\$ 1,000,000	\$ 1,000,000	\$ 163,422
Federal Government	7,067,232	0	0	7,067,232	0	34,165,338	(27,098,106)
Total Revenues	<u>\$ 8,230,654</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 8,230,654</u>	<u>\$ 1,000,000</u>	<u>\$ 35,165,338</u>	<u>\$ (26,934,684)</u>
Expenditures							
Other Operations							
American Rescue Plan Act Grant #1	\$ 5,557,492	\$ (10,463,911)	\$ 7,913,701	\$ 3,007,282	\$ 7,077,461	\$ 22,505,550	\$ 19,498,268
American Rescue Plan Act Grant #2	1,087,455	0	0	1,087,455	22,089	5,363,480	4,276,025
American Rescue Plan Act Grant #3	4,412	0	0	4,412	0	216,531	212,119
American Rescue Plan Act Grant #4	33,103	0	18,790	51,893	0	100,000	48,107
American Rescue Plan Act Grant #5	337,500	0	0	337,500	0	337,500	0
Total Expenditures	<u>\$ 7,019,962</u>	<u>\$ (10,463,911)</u>	<u>\$ 7,932,491</u>	<u>\$ 4,488,542</u>	<u>\$ 7,099,550</u>	<u>\$ 28,523,061</u>	<u>\$ 24,034,519</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>\$ 1,210,692</u>	<u>\$ 10,463,911</u>	<u>\$ (7,932,491)</u>	<u>\$ 3,742,112</u>	<u>\$ (6,099,550)</u>	<u>\$ 6,642,277</u>	<u>\$ (2,900,165)</u>
Net Change in Fund Balance	\$ 1,210,692	\$ 10,463,911	\$ (7,932,491)	\$ 3,742,112	\$ (6,099,550)	\$ 6,642,277	\$ (2,900,165)
Fund Balance, July 1, 2024	<u>2,638,874</u>	<u>(10,463,911)</u>	<u>0</u>	<u>(7,825,037)</u>	<u>22,181,026</u>	<u>2,638,874</u>	<u>(10,463,911)</u>
Fund Balance, June 30, 2025	<u>\$ 3,849,566</u>	<u>\$ 0</u>	<u>\$ (7,932,491)</u>	<u>\$ (4,082,925)</u>	<u>\$ 16,081,476</u>	<u>\$ 9,281,151</u>	<u>\$ (13,364,076)</u>

The notes to the financial statements are an integral part of this statement.

MONTGOMERY COUNTY, TENNESSEE
Statement of Net Position - Proprietary Funds
June 30, 2025

	Governmental Activities
	<u>Internal Service Funds</u>
ASSETS	
Current Assets:	
Cash	\$ 50,000
Equity in Pooled Cash and Investments	27,629,095
Accounts Receivable	2,482,641
Prepaid Items	571,710
Total Current Assets	<u>\$ 30,733,446</u>
Noncurrent Assets:	
Capital Assets:	
Buildings and Improvements	\$ 24,803
Accumulated Depreciation - Buildings and Improvements	(18,444)
Total Noncurrent Assets	<u>\$ 6,359</u>
Total Assets	<u>\$ 30,739,805</u>
LIABILITIES	
Current Liabilities:	
Accounts Payable	\$ 1,633,476
Payroll Deductions Payable	3,594
Claims and Judgments Payable	3,508,493
Total Current Liabilities	<u>\$ 5,145,563</u>
Noncurrent Liabilities:	
Claims and Judgments Payable	\$ 3,508,493
Total Noncurrent Liabilities	<u>\$ 3,508,493</u>
Total Liabilities	<u>\$ 8,654,056</u>
NET POSITION	
Unrestricted	<u>\$ 22,085,749</u>
Total Net Position	<u>\$ 22,085,749</u>

The notes to the financial statements are an integral part of this statement.

MONTGOMERY COUNTY, TENNESSEE
Statement of Revenues, Expenses, and Changes
in Net Position - Proprietary Funds
For the Year Ended June 30, 2025

	Governmental Activities
	<u>Internal Service Funds</u>
Operating Revenues	
Charges for Current Services	\$ 79,873,606
Total Operating Revenues	<u>\$ 79,873,606</u>
Operating Expenses	
Personnel Office	\$ 334
Register of Deeds	1,007
Risk Management	1,121,721
Data Processing	575
County Clerk	1,300
Circuit Court	3,900
Probation Services	3,900
Jail	1,535
Rabies and Animal Control	650
Ambulance/Emergency Medical Services	3,772
Other Local Health Services	1,979
Landfill Operations and Maintenance	3,257
Parks and Fair Boards	6,825
Depreciation	991
Other Charges	3,514,160
Employee Benefits	91,079,123
Highway and Bridge Maintenance	144
Instruction	35,841
Total Operating Expenses	<u>\$ 95,781,014</u>
Operating Income (Loss)	<u>\$ (15,907,408)</u>
Nonoperating Revenues (Expenses)	
Investment Income	\$ 1,830,783
Insurance Recovery	11,377,071
Contributions and Gifts	60
Total Nonoperating Revenues (Expenses)	<u>\$ 13,207,914</u>
Changes in Net Position	\$ (2,699,494)
Net Position, July 1, 2024	<u>24,785,243</u>
Net Position, June 30, 2025	<u><u>\$ 22,085,749</u></u>

The notes to the financial statements are an integral part of this statement.

MONTGOMERY COUNTY, TENNESSEE
Statement of Cash Flows - Proprietary Funds
For the Year Ended June 30, 2025

	Governmental Activities
	<u>Internal Service Funds</u>
Cash Flows from Operating Activities	
Receipts from Interfund Services Provided	\$ 76,854,935
Other Self-Insured Claims	(95,471,011)
Other Receipts (Payments)	11,377,131
Net Cash Provided By (Used In) Operating Activities	<u>\$ (7,238,945)</u>
Cash Flows from Investing Activities	
Investment Income	\$ 1,830,783
Net Cash Provided By (Used In) Investing Activities	<u>\$ 1,830,783</u>
Net Increase (Decrease) in Cash	\$ (5,408,162)
Cash, July 1, 2024	<u>33,087,257</u>
Cash, June 30, 2025	<u><u>\$ 27,679,095</u></u>
Reconciliation of Operating Income (Loss) to Net Cash Provided By (Used In) Operating Activities	
Operating Income (Loss)	\$ (15,907,408)
Insurance Recovery	11,377,071
Contributions and Gifts	60
Adjustments to Reconcile Net Operating Income (Loss) to Net Cash Provided By (Used In) Operating Activities:	
Depreciation Expense	991
(Increase) Decrease in Accounts Receivable	(2,446,961)
(Increase) Decrease in Prepaid Items	(571,710)
Increase (Decrease) in Accounts Payable	(372,431)
Increase (Decrease) in Payroll Deductions Payable	1,589
Increase (Decrease) in Claims and Judgments Payable	679,854
Net Cash Provided By (Used In) Operating Activities	<u><u>\$ (7,238,945)</u></u>

The notes to the financial statements are an integral part of this statement.

MONTGOMERY COUNTY, TENNESSEE
Statement of Net Position - Fiduciary Funds
June 30, 2025

	Custodial Funds
ASSETS	
Cash	\$ 14,051,401
Equity in Pooled Cash and Investments	1,085,813
Accounts Receivable	65,634
Due from Other Governments	5,223,586
Total Assets	<u>\$ 20,426,434</u>
LIABILITIES	
Accounts Payable	\$ 1,176
Due to Other Taxing Units	5,198,604
Other Current Liabilities	97,642
Total Liabilities	<u>\$ 5,297,422</u>
NET POSITION	
Restricted for Individuals, Organizations and Other Governments	<u>\$ 15,129,012</u>
Total Net Position	<u><u>\$ 15,129,012</u></u>

The notes to the financial statements are an integral part of this statement.

MONTGOMERY COUNTY, TENNESSEE
Statement of Changes in Net Position - Fiduciary Funds
For the Year Ended June 30, 2025

	Custodial Funds
ADDITIONS	
Sales Tax Collections for Other Governments	\$ 30,421,953
Fines/Fees and Other Collections	79,457,024
Drug Task Force Collections	215,314
District Attorney General Collections	14,171
Total Additions	\$ 110,108,462
DEDUCTIONS	
Payment of Sales Tax Collections to Other Governments	\$ 30,421,953
Payments to State	32,391,863
Payments to City	18,028,908
Payments to Individuals and Others	27,943,370
Payment of Drug Task Force Expenses	123,665
Payment of District Attorney General Expenses	8,088
Total Deductions	\$ 108,917,847
Net Increase (Decrease) in Fiduciary in Net Position	\$ 1,190,615
Net Position, July 1, 2024	13,938,397
Net Position, June 30, 2025	\$ 15,129,012

The notes to the financial statements are an integral part of this statement.

MONTGOMERY COUNTY, TENNESSEE

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MONTGOMERY COUNTY, TENNESSEE
NOTES TO THE FINANCIAL STATEMENTS
For the Year Ended June 30, 2025

I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Montgomery County's financial statements are presented in accordance with generally accepted accounting principles (GAAP). The Governmental Accounting Standards Board (GASB) is responsible for establishing GAAP for state and local governments.

The following are the more significant accounting policies of Montgomery County:

A. *Reporting Entity*

Montgomery County is a public municipal corporation governed by an elected 21-member board. As required by GAAP, these financial statements present Montgomery County (the primary government) and its component units. The financial statements of the Emergency Communications District of Montgomery County, the Bi-County Solid Waste Management System, the Clarksville-Montgomery County Public Library, the Montgomery County Sports Authority, and the Clarksville-Montgomery County Economic Development Council, component units requiring discrete presentation, were excluded from this report due to materiality calculations; therefore, the effect of their omission did not affect the independent auditor's opinion thereon. The component units discussed below are included in the county's reporting entity because of the significance of their operational or financial relationships with the county.

Discretely Presented Component Units – The following entities meet the criteria for discretely presented component units of the county. They are reported in separate columns in the government-wide financial statements to emphasize that they are legally separate from the county.

The Clarksville-Montgomery County School System operates the public school system in the county, and the voters of Montgomery County elect its board. The school system is fiscally dependent on the county because it may not issue debt, and its budget and property tax levy are subject to the county commission's approval. The school system's taxes are levied under the taxing authority of the county and are included as part of the county's total tax levy.

The Emergency Communications District of Montgomery County provides a simplified means of securing emergency services through a uniform emergency number for the residents of Montgomery County, and the Montgomery County Commission and the Clarksville City Council appoint its governing body. The district is funded primarily through a service charge levied on telephone services. Before the issuance of most debt instruments, the district must obtain the county commission's approval. The financial statements of the Emergency Communications District of Montgomery County were not material to the component units' opinion unit and therefore have been omitted from this report.

The Bi-County Solid Waste Management System provides landfill and collection services for Montgomery and Stewart counties, and Montgomery County operates the transfer station. The joint participants appoint the board members of the system; however, Montgomery County appoints a voting majority of the board members and contributes the majority of funding for the system. This system is treated as a discrete component unit of Montgomery County since the county may unilaterally control the operations of the system. The financial statements of the Bi-County Solid Waste Management System were not material to the component units' opinion unit and therefore have been omitted from this report.

The Industrial Development Board of the County of Montgomery primarily provides inducements to industry to locate or remain in Montgomery County, and the Montgomery County Commission appoints its governing body. City and county appropriations provide the majority of its funding.

The Clarksville-Montgomery County Public Library provides for the maintenance and operation of the public library for the benefit of residents of Montgomery County, and the Montgomery County Commission appoints its nine board members. County appropriations and donations provide the majority of its funding. The financial statements of the Clarksville-Montgomery County Public Library were not material to the component units' opinion unit and therefore have been omitted from this report.

The Clarksville-Montgomery County Economic Development Council primarily works to bring new industries to Clarksville, support existing businesses, and maintain a high standard of living with arts, entertainment, and hospitality. The Montgomery County Commission approves the Clarksville-Montgomery County Economic Development Councils budget and county appropriations provide the majority of its funding. The financial statements of the Clarksville-Montgomery County Economic Development Council were not material to the component units' opinion unit and therefore have been omitted from this report.

The Montgomery County Sports Authority promotes and develops sports and recreational opportunities in Montgomery County. The county appoints the seven-member board. The financial statements of the Montgomery County Sports Authority were not material to the component units' opinion unit and therefore have been omitted from this report.

The Clarksville-Montgomery County School System does not issue separate financial statements from those of the county. Therefore, basic financial statements of the school system are included in this report as listed in the table of contents. Complete financial statements of the Emergency Communications District of Montgomery County, the Bi-County Solid Waste Management System, the Industrial Development Board of the County of Montgomery, the Clarksville-Montgomery County Public Library, the Montgomery County Sports Authority, and the Clarksville-Montgomery County Economic Development Council can be obtained from their administrative offices at the following addresses:

Administrative Offices:

Emergency Communications District of Montgomery County
335 Franklin Street
Clarksville, TN 37040

Bi-County Solid Waste Management System
P.O. Box 192
Woodlawn, TN 37191-0192

Industrial Development Board of the County of Montgomery
335 Franklin Street
Clarksville, TN 37040

Clarksville-Montgomery County Public Library
350 Pageant Lane, Suite 501
Clarksville, TN 37040

Clarksville-Montgomery County Economic Development Council
25 Jefferson Street, Suite 300
Clarksville, TN 37040

Montgomery County Sports Authority
1 Millennium Plaza
Clarksville, TN 37040

Related Organization – The Montgomery County Public Building Authority is a related organization of Montgomery County. County officials are responsible for appointing members to the board of the Montgomery County Public Building Authority; however, the county’s accountability for this organization does not extend beyond making the appointments.

B. Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the Statement of Net Position and the Statement of Activities) report information on all of the nonfiduciary activities of the primary government and its component units. For the most part, the effect of interfund activity has been removed from these statements. However, when applicable, interfund services provided and used between functions are not eliminated in the process of consolidation in the Statement of Activities. Governmental activities are normally supported by taxes and intergovernmental revenues. Business-type activities, which rely to a significant extent on fees and charges, are required to be reported separately from governmental activities in government-wide financial statements. However, the primary government of Montgomery County does not have any business-type activities to report. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable. The Clarksville-Montgomery County School System component unit only reports governmental activities in the government-wide financial statements.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Montgomery County issues all debt for the discretely presented Clarksville-Montgomery County School System. Net debt issues totaling \$16,362,940 were contributed by the county to the school system during the year ended June 30, 2025.

Separate financial statements are provided for governmental funds, proprietary funds (internal service), and fiduciary funds. The internal service funds are reported with the governmental activities in the government-wide financial statements, and the fiduciary funds are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

C. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are proprietary funds and fiduciary funds financial statements. Revenues are recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Fund financial statements of Montgomery County are organized into funds, each of which is considered to be a separate accounting entity. Each fund is accounted for by providing a separate set of self-balancing accounts that constitute its assets, deferred outflow of resources, liabilities, deferred inflow of resources, fund balance/fund net position, revenues, and expenditures/expenses. Funds are

organized into three major categories: governmental, proprietary, and fiduciary. An emphasis is placed on major funds within the governmental category. Montgomery County reports three proprietary funds (internal service funds). It has no enterprise funds to report.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds. Major individual governmental funds are reported as separate columns in the fund financial statements. All other governmental funds are aggregated into a single column on the fund financial statements. The internal service funds and the fiduciary funds in total are reported in single columns by fund type.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they become both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the county considers revenues other than grants to be available if they are collected within 30 days after year-end. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met and the revenues are available. Montgomery County considers grants and similar revenues to be available if they are collected within 60 days after year-end. Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred. Principal and interest on long-term debt are recognized as fund liabilities when due or when amounts have been accumulated in the General Debt Service Fund for payments to be made early in the following year.

Property taxes for the period levied, in-lieu-of tax payments, sales taxes, interest, and miscellaneous taxes are all considered to be susceptible to accrual and have been recognized as revenues of the current period. Applicable business taxes, litigation taxes, state-shared excise taxes, fines, forfeitures, and penalties are not susceptible to accrual since they are not measurable (reasonably estimable). All other revenue items are considered to be measurable and available only when the county receives cash.

Proprietary funds and fiduciary funds financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recognized when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. Fiduciary fund reporting focuses on net position and changes in net position. The fiduciary fund category includes custodial funds.

Montgomery County reports the following major governmental funds:

General Fund – This is the county’s primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

American Rescue Plan Act Fund – This special revenue fund is used to account for revenue and expenditures related to the Coronavirus State and Local Fiscal Recovery Funds.

General Debt Service Fund – This fund accounts for the resources accumulated and payments made for principal and interest on long-term general obligation debt of governmental funds.

General Capital Projects Fund – This fund accounts for the financial resources to be used for the acquisition or construction of major capital facilities.

Additionally, Montgomery County reports the following fund types:

Internal Service Funds – These funds, the Self-Insurance, the Workers’ Compensation, and the Unemployment Compensation funds, are used to account for risk management activities for employees’ health insurance, workers’ compensation, on-the-job injury, and unemployment compensation provided to other departments on a cost-reimbursement basis.

Custodial Funds – These funds account for amounts collected in a custodial capacity by the constitutional officers, local sales taxes received by the state to be forwarded to the various cities in Montgomery County, funds held for the benefit of the Judicial District Drug Task Force, restricted revenues held for the benefit of the Office of District Attorney General, and assets held in a custodial capacity for the regional port authority.

The discretely presented Clarksville-Montgomery County School System reports the following major governmental funds:

General Purpose School Fund – This fund is the primary operating fund for the school system. It is used to account for general operations of the school system.

Education Capital Projects Fund – This fund is used to account for the receipt of debt issued by Montgomery County and contributed to the school system for building construction and renovations.

Additionally, the Montgomery County School Department reports the following fund type:

Special Revenue Funds – These funds account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

The school department reports a nonmajor special revenue fund (Internal School Fund) which is used to account for funds held at the individual schools for internal school use such as the purchase of supplies, school clubs, and student activities. Collections from students and school activities are the foundational revenues of this fund. The current year (FY 25) report was not available from the auditor of the Internal School Fund in time for inclusion in this report. Therefore, the prior year balances (FY 24) are presented in this report. We do not believe using the prior year balances will affect the independent auditor’s opinion on the Aggregate Discretely Presented Component Units. A more detailed reporting of the fund activities at each individual school may be found on the [Tennessee Comptroller of the Treasury’s website](#).

Amounts reported as program revenues include (1) charges to customers or applicants for goods, services, or privileges provided; (2) operating grants and contributions; and (3) capital grants and contributions. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. The county has three proprietary funds, internal service funds, used to account for the employees’ health insurance, workers’ compensation, on-the-job injury, and unemployment compensation programs. Operating revenues and expenses generally result from providing services in connection with the funds’ principal ongoing operations. The principal operating revenues of the county’s internal service funds are charges for services. Operating expenses for the internal service funds include administrative expenses and employee benefits.

D. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance

1. Deposits and Investments

For purposes of the Statement of Cash Flows, cash includes cash on deposit with the county trustee and cash with paying agents.

State statutes authorize the government to make direct investments in bonds, notes, or treasury bills of the U.S. government and obligations guaranteed by the U.S. government or any of its agencies; deposit accounts at state and federal chartered banks and savings and loan associations; repurchase agreements; the State Treasurer's Investment Pool; the State Treasurer's Intermediate Term Investment Fund; bonds of any state or political subdivision rated A or higher by any nationally recognized rating service; nonconvertible debt securities of certain federal government sponsored enterprises; and the county's own legally issued bonds or notes.

The county trustee maintains a cash and internal investment pool that is used by all funds of Montgomery County, the Clarksville-Montgomery County School System, the Bi-County Solid Waste Management System, the Emergency Communications District of Montgomery County, the Clarksville-Montgomery County Public Library, and the Montgomery County Rail Service Authority (joint venture). Each fund's portion of this pool is displayed on the balance sheets or statements of net position as Equity in Pooled Cash and Investments. Most income from these pooled investments is assigned to the General and General Debt Service funds. Montgomery County and the school system have adopted a policy of reporting U.S. Treasury obligations, U.S. agency obligations, and repurchase agreements with maturities of one year or less when purchased on the balance sheet at amortized cost. Certificates of deposit are reported at cost.

Investments in the State Treasurer's Investment Pool are reported at amortized cost using a stable net asset value. The primary oversight responsibility for the investments and operations of the State Treasurer's Investment Pool rests with the Funding Board of the State of Tennessee (Funding Board). The Funding Board has established an investment policy that is administered by the state treasurer. These policies were designed to comply with generally accepted accounting principles. In addition, state statutes require the state treasurer to administer the pool under the same terms and conditions, including collateral requirements, as prescribed for other funds invested by the state treasurer. Compliance with Funding Board policies is audited by the Tennessee Comptroller of the Treasury, Division of State Audit. The latest audit opinion issued by the Division of State Audit concluded that the State Treasurer's Investment Pool complied with accounting principles generally accepted in the United States of America.

Investments in the State Treasurer's Intermediate Term Investment Fund are reported at amortized cost using a floating net asset value. The primary oversight responsibility for the investments and operations of the State Treasurer's Intermediate Term Investment Fund rests with the Funding Board of the State of Tennessee (Funding Board). The Funding Board has established an investment policy that is administered by the state treasurer. These policies were designed to comply with generally accepted accounting principles. In addition, state statutes require the state treasurer to administer the pool under the same terms and conditions as prescribed for other funds invested by the state treasurer. Compliance with Funding Board policies is audited by the Tennessee Comptroller of the Treasury, Division of State Audit. The latest audit opinion issued by the Division of State Audit concluded that the State Treasurer's Intermediate Term Investment Fund complied with accounting principles generally accepted in the United States of America. Montgomery County had no investments in the State Treasurer's Intermediate Term Investment Fund during the year.

All other investments are reported at fair value.

2. Receivables and Payables

Activity between funds for unremitted current collections outstanding at the end of the fiscal year is referred to as due to/from other funds.

All ambulance and property taxes receivable are shown with an allowance for uncollectibles. Ambulance receivables allowance for uncollectibles is based on historical collection data. The allowance for uncollectible property taxes is equal to one percent of total taxes levied.

Property taxes receivable are recognized as of the date an enforceable legal claim to the taxable property arises. This date is January 1 and is referred to as the lien date. However, revenues from property taxes are recognized in the period for which the taxes are levied, which is the ensuing fiscal year. Since the receivable is recognized before the period of revenue recognition, the entire amount of the receivable, less an estimated allowance for uncollectible taxes, is reported as a deferred inflow of resources as of June 30.

Property taxes receivable are also reported as of June 30 for the taxes that are levied, collected, and reported as revenue during the current fiscal year. These property taxes receivable are presented on the balance sheet as a deferred inflow of resources to reflect amounts not available as of June 30. Property taxes collected within 30 days of year-end are considered available and accrued. The allowance for uncollectible taxes represents the estimated amount of the receivable that will be filed in court for collection. Delinquent taxes filed in court for collection are not included in taxes receivable since they are neither measurable nor available.

Property taxes are levied as of the first Monday in October. Taxes become delinquent and begin accumulating interest and penalty the following March 1. Suit must be filed in Chancery Court between the following February 1 to April 1 for any remaining unpaid taxes. Additional costs attach to delinquent taxes after a court suit has been filed.

Lease receivables and deferred inflows of resources are recognized in the governmental funds and government-wide financial statements. At the commencement of a lease, a lease receivable is initially measured at the present value of payments expected to be received during the lease term. Subsequently, the lease receivable and deferred inflow are reduced by the principal portion of lease payments received. Interest received from the lessee is recognized as revenue when received. Any accumulated interest on June 30 will result in accrued interest receivable in the governmental funds and government-wide financial statements.

Most payables are disaggregated on the face of the financial statements. Current liabilities payable from restricted assets reflected in the primary government funds represent deposits placed with Montgomery County for rental deposits (\$3,600) and road construction (\$153,280) and in the school system represent prepaid meal plans for students (\$307,558). Claims and Judgments Payable totaling \$7,016,986 for the primary government and \$140,600 for the discretely presented Clarksville-Montgomery County School System are discussed in Note V.A. Risk Management.

3. Inventories and Prepaid Items

Inventories of governmental funds consist of expendable supplies held for consumption and are valued at cost on the average cost method. Inventories of governmental funds are recorded as expenditures when consumed rather than when purchased. Inventories are offset in the nonspendable fund balance account in governmental funds.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both the government-wide and fund financial statements. The cost of prepaid items is recorded as an expenditure when consumed rather than when purchased. Prepaids are offset in the nonspendable fund balance account in governmental funds.

4. **Restricted Assets**

Restricted assets consist of amounts held in two separate pension stabilization trusts by the Tennessee Consolidated Retirement System (TCRS) for the benefit of Montgomery County's Public Employee Retirement Plan and the discretely presented Clarksville-Montgomery County School System's Teacher Retirement Plan. The purpose of these trusts is to accumulate funds to provide stabilization (smoothing) of retirement costs to the county and the school system in times of fluctuating investment returns and market downturns. These funds are held and invested by TCRS pursuant to an irrevocable agreement and may only be used for the benefit of Montgomery County and the Clarksville-Montgomery County School System to fund retirement benefits upon approval of the TCRS Board of Directors. To date, Montgomery County and the Clarksville-Montgomery County School System have not withdrawn any funds from these trusts to pay pension costs. Trust documents provide that the funds are not subject to the claims of general creditors of Montgomery County or the Clarksville-Montgomery County School System.

5. **Capital Assets**

Governmental funds do not capitalize the cost of capital outlays; these funds report capital outlays as expenditures upon acquisition.

Capital assets, which include property, plant, equipment, infrastructure assets (e.g., roads, bridges, and similar items), are reported in the governmental column in the government-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of \$25,000 (\$5,000 for the school system) or more and an estimated useful life of more than one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at acquisition value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed.

Property, plant, equipment, and infrastructure of the primary government and the discretely presented school system are depreciated using the straight-line method over the following estimated useful lives.

Assets	Years
Buildings and Improvements	15 - 50
Other Capital Assets	4 - 20
Intangibles	5 - 100
Infrastructure:	
Roads	40
Bridges	50

6. Deferred Outflows/Inflows of Resources

In addition to assets, the Statement of Net Position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net assets that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The government has items that qualify for reporting in this category. Accordingly, the items are reported in the government-wide Statement of Net Position. These items are for deferred charge on refunding; pension changes in experience, assumptions, and proportion; pension contributions after measurement date; and OPEB changes in experience and assumptions. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt.

In addition to liabilities, the Statement of Net Position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net assets that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The government has items that qualify for reporting in this category. Accordingly, the items are reported in the government-wide Statement of Net Position and the governmental funds Balance Sheet. These items are from the following sources: current and delinquent property taxes; deferred leases receivable; pension changes in experience, investment, and proportion; OPEB changes in experience and assumptions; and various receivables for revenues, which do not meet the availability criteria for governmental funds. These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available.

7. Compensated Absences

Primary Government

It is the county's policy to permit employees to accumulate earned but unused vacation, compensatory time, and sick pay benefits. All vacation and compensatory time is accrued when incurred in the government-wide financial statements for the county. Only a portion of the unpaid accumulated sick leave is accrued. The criteria for accrual includes a "more likely than not", to be used or paid. Since Montgomery County does not have a policy to pay any sick leave amounts when employees separate from service with the government, only the portion of sick leave "more likely than not" expected to be used is accrued in the government-wide financial statements. Sick leave expected to be credited to TCRS service is not accrued. A liability for vacation pay, compensatory time, and sick leave is reported in governmental funds only if amounts have matured, for example, as a result of employee resignations and retirements.

Discretely Presented Clarksville-Montgomery County School System

It is the school system's policy to permit employees to accumulate earned but unused vacation and sick pay benefits. All vacation pay is accrued when incurred in the government-wide financial statements for the school system. Only a portion of the unpaid accumulated sick leave is accrued. The criteria for accrual includes a "more likely than not", to be used or paid. Since the school department does not have a policy to pay any sick leave amounts when employees separate from service with the government, only the portion of sick leave "more likely than not" expected to be used is accrued in the government-wide financial statements. Sick leave expected to be credited to TCRS service is not accrued. A liability for vacation pay and sick leave is reported in governmental funds only if amounts have matured, for example, as a result of employee resignations and retirements.

8. Long-term Debt and Long-term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities Statement of Net Position. Debt premiums and discounts are deferred and are amortized over the life of the new debt using the straight-line method. Debt issuance costs are expensed in the period incurred. In refunding transactions, the difference between the reacquisition price and the net carrying amount of the old debt is reported as a deferred outflow of resources or a deferred inflow of resources and recognized as a component of interest expense in a systematic and rational manner over the remaining life of the refunded debt or the life of the new debt issued, whichever is shorter.

In the fund financial statements, governmental funds recognize debt premiums and discounts, as well as debt issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources, while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

Only the matured portion (the portion that has come due for payment) of long-term indebtedness, including bonds payable, is recognized as a liability and expenditure in the governmental fund financial statements. Liabilities and expenditures for other long-term obligations, including compensated absences, claims and judgments, pension liabilities, and other postemployment benefits, are recognized to the extent that the liabilities have matured (come due for payment) each period.

9. Net Position and Fund Balance

In the government-wide financial statements and the proprietary funds in the fund financial statements, equity is classified as net position and displayed in three components:

- a. Net investment in capital assets – Consists of capital assets, including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets.
- b. Restricted net position – Consists of net position with constraints placed on the use either by (1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments or (2) law through constitutional provisions or enabling legislation.
- c. Unrestricted net position – All other net position that does not meet the definition of restricted or net investment in capital assets.

As of June 30, 2025, Montgomery County had \$178,385,017 in outstanding debt for capital purposes for the discretely presented Clarksville-Montgomery County School System. This debt is a liability of Montgomery County, but the capital assets acquired are reported in the financial statements of the school system. Therefore, Montgomery County has incurred a liability significantly decreasing its unrestricted net position with no corresponding increase in the county's capital assets.

It is the county's policy that restricted amounts would be reduced first followed by unrestricted amounts when expenditures are incurred for purposes for which both restricted and unrestricted fund balance is available. Also, it is the county's policy that committed amounts would be reduced first, followed by assigned amounts, and then unassigned amounts when

expenditures are incurred for purposes for which amounts in any of these unrestricted fund balance classifications could be used.

In the fund financial statements, governmental funds report fund balance in classifications that comprise a hierarchy based primarily on the extent to which the government is bound to honor constraints on the specific purposes for which amounts in these funds can be spent. These classifications may consist of the following:

Nonspendable Fund Balance – includes amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact.

Restricted Fund Balance – includes amounts that have constraints placed on the use of the resources that are either (a) externally imposed by creditors, grantors, contributors or laws and regulations of other governments or (b) imposed by law through constitutional provisions or enabling legislation.

Committed Fund Balance – includes amounts that can only be used for specific purposes pursuant to constraints imposed by formal resolutions of the county commission, the county's highest level of decision-making authority and the Board of Education, the school system's highest level of decision-making authority, and shall remain binding unless removed in the same manner.

Assigned Fund Balance – includes amounts that are constrained by the county's intent to be used for specific purposes but are neither restricted nor committed (excluding stabilization arrangements). The county commission has by resolution authorized the county's Budget Committee to make assignments for the general government. The Board of Education makes assignments for the school system.

Unassigned Fund Balance – the residual classification of the General and General Purpose School funds. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the General and General Purpose School funds. In the other governmental funds, funds expended that exceed the amounts that are restricted, committed, and assigned are reported as negative unassigned fund balance.

10. Restatements

With the implementation of GASB Statement 101, *Compensated Absences*, Montgomery County must recognize a restatement to the beginning net position in the Government-wide financial statements for the primary government and the discretely presented Clarksville-Montgomery County School System to record a compensated absences liability. A restatement of (\$581,665) has been presented to reflect the beginning balance of the primary government and (\$1,653,779) for the discretely presented Clarksville-Montgomery County School System.

	Government Wide - Governmental Activities	
	Primary Government	Discretely Presented Clarksville-Montgomery County School System
Net Position, as previously reported	\$ 41,219,407	\$ 664,511,759
Adjustments for GASB 101 Implementation:		
Compensated Absences Liability	(581,665)	(1,653,779)
Net Change in Beginning Net Position	\$ (581,665)	\$ (1,653,779)
Net Position, June 30, 2024 Restated	<u>\$ 40,637,742</u>	<u>\$ 662,857,980</u>

11. Changes To or Within the Financial Reporting Entity

Changes in Major Fund Classification

Fund classifications are evaluated annually in accordance with the criteria established in GASB Statement No. 34. During fiscal year 2025, the following fund experienced a change in major fund status:

In the discretely presented Clarksville-Montgomery County School System, the Internal School Fund no longer met the quantitative thresholds and is presented as a nonmajor governmental fund. Prior-year amounts have been restated to reflect the fund within the Nonmajor Governmental Funds column.

The American Rescue Plan Act Grant Fund was reported as a major governmental fund in fiscal year 2024. Although the fund did not meet the quantitative thresholds for major fund classification in fiscal year 2025, management elected to continue reporting the fund as a major fund due to the significance of its programs.

In the discretely presented Clarksville-Montgomery County School System, the Education Capital Projects Fund was reported as a major governmental fund in fiscal year 2024. Although the fund did not meet the quantitative thresholds for major fund classification in fiscal year 2025, management elected to continue reporting the fund as a major fund due to the significance of its programs.

These presentation changes are reported retrospectively in accordance with GASB Statement No. 100 and do not affect the previously reported total governmental fund balances or changes in fund balances.

	7-1-24 As Previously Reported	Change To or Within the Financial Reporting Entity	7-1-24 As Restated
Discretely Presented Clarksville- Montgomery County School System			
Major Fund:			
Internal School	\$ 6,896,616	\$ (6,896,616)	\$ 0
Nonmajor Funds	34,474,994	6,896,616	41,371,610
Total Governmental Funds Discretely Presented Clarksville-Montgomery County School System	<u>\$ 41,371,610</u>	<u>\$ 0</u>	<u>\$ 41,371,610</u>

E. Pension Plans

Primary Government

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of Montgomery County's participation in the Public Employee Pension Plans (agent legacy and agent hybrid plans) of the Tennessee Consolidated Retirement System (TCRS), and additions to/deductions from Montgomery County's fiduciary net position have been determined on the same basis as they are reported by the TCRS for the Public Employee Pension Plans. For this purpose, benefits (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms of the Public Employee Pension Plans of TCRS. Investments are reported at fair value.

Discretely Presented Clarksville-Montgomery County School System

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Teacher Retirement Plan and the Teacher Legacy Pension Plan in the Tennessee Consolidated Retirement System, and additions to/deductions from fiduciary net position have been determined on the same basis as they are reported by the TCRS. For this purpose, benefits (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms of the Teacher Retirement Plan and the Teacher Legacy Pension Plan. Investments are reported at fair value.

F. Other Postemployment Benefits (OPEB) Plans

Primary Government

For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, have been determined on the same basis as they are reported by Montgomery County. For this purpose, Montgomery County recognizes benefit payments when due and payable in accordance with benefit terms. Montgomery County's OPEB plan is not administered through a trust.

Discretely Presented Clarksville-Montgomery County School System

For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, have been determined on the same basis as they are reported by the discretely presented Clarksville Montgomery County School System. For this purpose, the school system recognizes benefit payments when due and payable in accordance with benefit terms. The school system's OPEB plan is not administered through a trust.

II. RECONCILIATION OF GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

A. Explanation of certain differences between the governmental fund Balance Sheet and the government-wide Statement of Net Position

Primary Government

Exhibit C-2 includes explanations of the nature of individual elements of items required to reconcile the balance sheet of governmental funds with the government-wide Statement of Net Position.

Discretely Presented Clarksville-Montgomery County School System

Exhibit K-3 includes explanations of the nature of individual elements of items required to reconcile the balance sheet of governmental funds with the government-wide Statement of Net Position.

B. Explanation of certain differences between the governmental fund Statement of Revenues, Expenditures, and Changes in Fund Balances and the government-wide Statement of Activities

Primary Government

Exhibit C-4 includes explanations of the nature of individual elements of items required to reconcile the net change in fund balances – total governmental funds with the change in net position of governmental activities reported in the government-wide Statement of Activities.

Discretely Presented Clarksville-Montgomery County School System

Exhibit K-5 includes explanations of the nature of individual elements of items required to reconcile the net change in fund balances – total governmental funds with the change in net position of governmental activities reported in the government-wide Statement of Activities.

III. STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

A. Budgetary Information

Annual budgets are adopted on a basis consistent with generally accepted accounting principles (GAAP) for all governmental funds except the Constitutional Officers - Fees Fund and the school system's Internal School Fund (special revenue funds), which are not budgeted, and the Education Capital Projects Fund, which adopts a project length budget. All annual appropriations lapse at fiscal year-end.

The county is required by state statute to adopt annual budgets. Annual budgets are prepared on the basis in which current available funds must be sufficient to meet current expenditures. Expenditures and encumbrances may not legally exceed appropriations authorized by the county commission and any authorized revisions. Unencumbered appropriations lapse at the end of each fiscal year.

The budgetary level of control is at the major category level established by the County Uniform Chart of Accounts, as prescribed by the Comptroller of the Treasury of the State of Tennessee. Major categories are at the department level (examples of General Fund major categories: County Commission, Board of Equalization, Beer Board, Other Boards and Committees, etc.). Management may make revisions within major categories, but only the county commission may transfer appropriations between major categories. During the year, several supplementary appropriations were necessary.

The county's budgetary basis of accounting is consistent with GAAP, except instances in which encumbrances are treated as budgeted expenditures. The difference between the budgetary basis and GAAP basis is presented on the face of each budgetary schedule.

On June 30, 2025, Montgomery County and the Clarksville-Montgomery County School System reported the following encumbrances:

Fund	Amount
Primary Government:	
Major Funds:	
General	\$ 3,271,567
American Rescue Plan Act Grant	7,932,491
General Capital Projects	21,565,511
Nonmajor Funds:	
Drug Control	8,874
Highway/Public Works	3,387,046
School System:	
Major Fund:	
General Purpose School	5,186,532
Nonmajor Funds:	
School Transportation	2,141,711

B. Cash Shortage

The General Capital Projects Fund had a cash shortage of \$162,728 as of June 30, 2025. Details of this cash shortage are discussed in the Schedule of Findings and Questioned Costs section of this report.

C. Expenditures Exceeded Appropriations

Expenditures exceeded appropriations approved by the county commission in four of the 69 major appropriation categories (the legal level of control) in the General Fund as reflected in the following table:

Major Appropriation Category	Amount Overspent
County Attorney	\$ 29,684
Other Administration of Justice	8,458
Industrial Development	6,646
Litter and Trash Collection	6,247

D. Budgetary Basis Fund Deficit

The American Rescue Plan Act Grant Fund reported a budgetary basis deficit of \$4,082,925 on June 30, 2025. This resulted from the recognition of budgeted expenditures for outstanding encumbrances in the amount of \$7,932,491. These encumbrances were recorded to reflect outstanding commitments which will be funded by federal grants in the subsequent fiscal year.

IV. DETAILED NOTES ON ALL FUNDS

A. Deposits and Investments

Montgomery County, the Clarksville-Montgomery County School System, the Bi-County Solid Waste Management System, the Emergency Communications District of Montgomery County, the Clarksville-Montgomery County Public Library, and the Montgomery County Rail Service Authority participate in an internal cash and investment pool through the Office of Trustee. The county trustee is the treasurer of the county and in this capacity, is responsible for receiving, disbursing, and investing most county funds. Each fund's portion of this pool is displayed on the balance sheets or statements of net

position as Equity in Pooled Cash and Investments. Cash reflected on the balance sheets or statements of net position represents nonpooled amounts held separately by individual funds.

Deposits

Legal Provisions. All deposits with financial institutions must be secured by one of three methods. One method involves financial institutions that participate in the bank collateral pool administered by the state treasurer. Participating banks determine the aggregate balance of their public fund accounts for the State of Tennessee and its political subdivisions. The amount of collateral required to secure these public deposits must equal at least 90 percent of the average daily balance of public deposits held. Collateral securities required to be pledged by the participating banks to protect their public fund accounts are pledged to the state treasurer on behalf of the bank collateral pool. The securities pledged to protect these accounts are pledged in the aggregate rather than against each account. The members of the pool may be required by agreement to pay an assessment to cover any deficiency. Under this additional assessment agreement, public fund accounts covered by the pool are considered to be insured for purposes of credit risk disclosure.

For deposits with financial institutions that do not participate in the bank collateral pool, state statutes require that all deposits be collateralized with collateral whose fair value is equal to 105 percent of the uninsured amount of the deposits. The collateral must be placed by the depository bank in an escrow account in a second bank for the benefit of the county.

In addition, counties may invest in FDIC insured certificates of deposit. The deposit is first made in a bank or savings and loan association, selected by the government entity, with a branch in the state of Tennessee that is authorized to accept county deposits (the depository bank). The depository bank then arranges for the transfer of the moneys into one or more federally insured banks or savings and loan associations, wherever located (secondary depositories), for the account of the county. In turn, the depository bank receives funds from customers of the secondary depositories equal to or greater than the amount initially invested by the county. The balance of county funds with each secondary depository must not exceed FDIC insurance limits so that all funds are fully insured. Under this program, the trustee must provide the depository bank with a listing of all banks and savings and loan associations holding county funds under the same federal employer identification number (FEIN). To prevent deposits from exceeding FDIC coverage, the depository bank is prohibited from using any of those listed banks or savings and loan associations as secondary depositories. The use of this program must be approved by the county investment committee or finance committee as appropriate for the specific county. Further, the investment committee or finance committee must establish policies and procedures for the investments, including the establishment of controls to ensure that full FDIC insurance coverage is obtained. Service providers used by depositories must be approved by the state treasurer upon concurrence by the commissioner of financial institutions and finance and administration. There are currently only two eligible programs that have been approved by the state treasurer: the Certificate of Deposit Account Registry Service (CDARS) and the Insured Cash Sweep (ICS), which operate through IntraFi Network, LLC.

Investments

Legal Provisions. Counties are authorized to make direct investments in bonds, notes, or treasury bills of the U.S. government and obligations guaranteed by the U.S. government or any of its agencies; deposits at state and federal chartered banks and savings and loan associations; bonds of any state or political subdivision rated A or higher by any nationally recognized rating service; nonconvertible debt securities of certain federal government sponsored enterprises; and the county's own legally issued bonds or notes. These investments may not have a maturity greater than two years. The county may make investments with longer maturities if various restrictions set out in state law are followed. Counties are also authorized to make investments in the State Treasurer's Investment Pool, the State Treasurer's Intermediate Term Investment Fund, and in repurchase agreements. The primary oversight responsibility for the investments and operations of the State Treasurer's Investment Pool rests with

the Funding Board of the State of Tennessee (Funding Board). The Funding Board has established an investment policy that is administered by the state treasurer. Investments in the State Treasurer's Investment Pool are reported both by the pool and the county at amortized cost using a stable net asset value. The primary oversight responsibility for the investments and operations of the Intermediate Term Investment Fund rests with the Funding Board of the State of Tennessee (Funding Board). The Funding Board has established an investment policy that is administered by the state treasurer. Investments in the Intermediate Term Investment Fund are reported both by the pool and the county at amortized cost using a floating net asset value. Repurchase agreements must be approved by the state Comptroller's Office and executed in accordance with procedures established by the State Funding Board. Securities purchased under a repurchase agreement must be obligations of the U.S. government or obligations guaranteed by the U.S. government or any of its agencies. When repurchase agreements are executed, the purchase of the securities must be priced at least two percent below the fair value of the securities on the day of purchase.

Investment Balances. As of June 30, 2025, Montgomery County had the following investments carried at amortized cost using a Stable Net Asset Value or fair value within the fair value hierarchy established by generally accepted accounting principles. Separate disclosures concerning pooled investments cannot be made for Montgomery County and the discretely presented Clarksville-Montgomery County School System since both pool their deposits and investments through the county trustee.

Investment	Weighted Average Maturity (days)	Maturities	Fair Value or Amortized Cost
Investments at Amortized Cost:			
State Treasurer's Investment Pool	1 to 45 days	N/A	\$ 56,638
Investments at Fair Value:			
Federal Farm Credit Banks	N/A	various	17,091,109
Federal Home Loan Banks	N/A	various	71,381,339
Federal Home Loan Mortgage Corporation	N/A	various	29,475,986
U.S. Treasury Securities	N/A	various	250,073
Total			<u>\$ 118,255,145</u>

Investment by Fair Value Level	Fair Value Measurements Using			
	Fair Value 6-30-25	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Federal Farm Credit Banks	\$ 17,091,109	\$ 17,091,109	\$ 0	\$ 0
Federal Home Loan Banks	71,381,339	71,381,339	0	0
Federal Home Loan Mortgage Corporation	29,475,986	29,475,986	0	0
U.S. Treasury Securities	250,073	250,073	0	0
Total	<u>\$ 118,198,507</u>	<u>\$ 118,198,507</u>	<u>\$ 0</u>	<u>\$ 0</u>

Fair value investments classified at Level 1 of the fair value hierarchy are valued using prices quoted in active markets for those securities. Fair value investments classified as Level 2 of the fair value hierarchy are valued using the active market rates for the underlying securities. Fair value investments classified as Level 3 of the fair value hierarchy are valued using non-observable inputs.

Interest Rate Risk. Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. State statutes limit the maturities of certain investments as previously disclosed. Montgomery County does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Credit Risk. Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. State statutes limit the ratings of certain investments as previously explained. Montgomery County has no investment policy that would further limit its investment choices. As of June 30, 2025, Montgomery County's investment in the State Treasurer's Investment Pool and the State Treasurer's Intermediate Term Investment Fund was unrated. Montgomery County's investments in Federal Farm Credit Banks, Federal Home Loan Bank System, and Federal Home Loan Mortgage Corporation were rated Aa1 by Moody's Investor's Service and AA+ by Standard & Poor's and Fitch Ratings.

Further information concerning the legal provisions, investment policies, investment types, and credit risks for the State Treasurer's Investment Pool and the State Treasurer's Intermediate Term Investment Fund can be obtained by reviewing the [State of Tennessee Annual Comprehensive Financial Report](#).

TCRS Stabilization Trust

Legal Provisions. Montgomery County and the Clarksville-Montgomery County School System are members of the Tennessee Consolidated Retirement System (TCRS) Stabilization Reserve Trust. The county and the school system have placed funds into the irrevocable trust as authorized by statute under *Tennessee Code Annotated (TCA)*, Title 8, Chapters 34-37. The TCRS Board of Trustees is responsible for the proper operation and administration of the trust. Funds of trust members are held and invested in the name of the trust for the benefit of each member. Each member's funds are restricted for the payment of retirement benefits of that member's employees. Trust funds are not subject to the claims of general creditors of the county and the school system.

The trust is authorized to make investments as directed by the TCRS Board of Trustees. The county and the Clarksville-Montgomery County School System may not impose any restrictions on investments placed by the trust on their behalf. It is the intent of the plan trustees to allocate these funds in the future to offset pension costs.

On June 30, 2025, the county and the Clarksville-Montgomery County School System had the following investments held by the trust on its behalf. These funds are recognized as restricted assets in the General Fund of the county and the General Purpose School Fund of the school system.

Investment	Weighted Average Maturity (days)	Maturities	Fair Value
Investments at Fair Value:			
U.S. Equity	N/A	N/A	\$ 5,137,389
Developed Market International Equity	N/A	N/A	2,320,111
Emerging Market International Equity	N/A	N/A	662,889
U.S. Fixed Income	N/A	N/A	3,314,445
Real Estate	N/A	N/A	1,657,222
Short-term Securities	N/A	N/A	165,722
NAV - Private Equity and Strategic Lending	N/A	N/A	3,314,445
Total			<u>\$ 16,572,223</u>

For further information concerning the legal provisions, investment policies, investment types, and credit risks of the school system's investments with the TCRS Stabilization Reserve Trust, audited financial statements of the Tennessee Consolidated Retirement System may be obtained on the [Tennessee Department of Treasury website](#).

B. Lease Receivable

Montgomery County Multi-Purpose Event Center

On July 17, 2023, Montgomery County entered into a lease agreement with Austin Peay State University for the use of the Montgomery County Multi-Purpose Event Center for basketball games. The period of this lease is 30 years. The county will receive annual payments of \$1,000,000 per year for the first 5 years and \$800,000 per year for years 6 through 30 for the lease. An initial lease receivable was recorded in the amount of \$13,733,326. Montgomery County recognized \$448,649 in lease revenue during the current fiscal year related to this lease. The county has used its incremental borrowing rate of 4.5 percent to discount the present value of the lease payments. As of June 30, 2025, the lease receivable balance was \$12,692,014.

The future receipts of the lease receivable include:

Year Ending June 30	Arena Lease		
	Principal	Interest	Total
2026	\$ 286,074	\$ 713,926	\$ 1,000,000
2027	302,166	697,834	1,000,000
2028	307,426	642,711	950,137
2029	269,164	530,836	800,000
2030	281,277	518,723	800,000
2031-2035	1,608,028	2,391,972	4,000,000
2036-2040	2,003,896	1,996,104	4,000,000
2041-2045	2,497,220	1,502,780	4,000,000
2046-2050	3,111,990	888,010	4,000,000
2051-2053	2,024,773	175,776	2,200,549
Total	<u>\$ 12,692,014</u>	<u>\$ 10,058,672</u>	<u>\$ 22,750,686</u>

C. *Capital Assets*

Capital assets activity for the year ended June 30, 2025, was as follows:

Primary Government (Includes Internal Service Fund)

Governmental Activities:

	Balance 7-1-24	Increases	Decreases	Balance 6-30-25
Capital Assets Not Depreciated:				
Land	\$ 22,672,082	\$ 523,101	\$ 0	\$ 23,195,183
Construction in Progress	11,472,177	51,590,095	(5,942,032)	57,120,240
Total Capital Assets Not Depreciated	<u>\$ 34,144,259</u>	<u>\$ 52,113,196</u>	<u>\$ (5,942,032)</u>	<u>\$ 80,315,423</u>
Capital Assets Depreciated:				
Buildings and Improvements	\$ 301,471,930	\$ 5,791,721	\$ 0	\$ 307,263,651
Other Capital Assets	42,365,286	12,019,187	(841,657)	53,542,816
Intangibles	11,031,237	0	0	11,031,237
Infrastructure	77,216,526	1,949,130	0	79,165,656
Total Capital Assets Depreciated	<u>\$ 432,084,979</u>	<u>\$ 19,760,038</u>	<u>\$ (841,657)</u>	<u>\$ 451,003,360</u>
Less Accumulated Depreciation For:				
Buildings and Improvements	\$ 69,182,686	\$ 7,533,360	\$ 0	\$ 76,716,046
Other Capital Assets	25,244,188	4,649,269	(764,190)	29,129,267
Intangibles	8,823,399	76,187	0	8,899,586
Infrastructure	24,041,634	988,905	0	25,030,539
Total Accumulated Depreciation	<u>\$ 127,291,907</u>	<u>\$ 13,247,721</u>	<u>\$ (764,190)</u>	<u>\$ 139,775,438</u>
Total Capital Assets Depreciated, Net	<u>\$ 304,793,072</u>	<u>\$ 6,512,317</u>	<u>\$ (77,467)</u>	<u>\$ 311,227,922</u>
Governmental Activities Capital Assets, Net	<u>\$ 338,937,331</u>	<u>\$ 58,625,513</u>	<u>\$ (6,019,499)</u>	<u>\$ 391,543,345</u>

Depreciation expense was charged to functions of the primary government as follows:

Governmental Activities:

General Government	\$ 4,293,736
Finance	143,472
Administration of Justice	956,181
Public Safety	3,138,147
Public Health and Welfare	1,167,724
Social, Cultural, and Recreational Services	978,133
Agriculture and Natural Resources	34,982
Highway/Public Works	<u>2,535,346</u>
Total Depreciation Expense - Governmental Activities	<u>\$ 13,247,721</u>

Net Investment in Capital Assets

Capital Assets	\$ 391,543,345
Add:	
Capital borrowings related to unspent bond proceeds	34,752,404
Less:	
Outstanding principal of capital debt and other capital borrowings	(252,173,150)
Outstanding principal balance of debt and other borrowing used to refund capital-related debt	(46,352,800)
Unamortized balance of original issue premiums on outstanding capital-related debt	<u>(26,461,759)</u>
Net Investment in Capital Assets	<u>\$ 101,308,040</u>

Discretely Presented Clarksville-Montgomery County School System

Governmental Activities:

	Balance 7-1-24	Increases	Decreases	Balance 6-30-25
Capital Assets Not Depreciated:				
Land	\$ 15,807,360	\$ 3,116,337	\$ 0	\$ 18,923,697
Construction in Progress	43,777,418	20,211,634	(57,596,725)	6,392,327
Total Capital Assets Not Depreciated	<u>\$ 59,584,778</u>	<u>\$ 23,327,971</u>	<u>\$ (57,596,725)</u>	<u>\$ 25,316,024</u>
Capital Assets Depreciated:				
Buildings and Improvements	\$ 580,255,621	\$ 56,936,030	\$ 0	\$ 637,191,651
Other Capital Assets	52,454,870	8,107,652	(836,269)	59,726,253
Total Capital Assets Depreciated	<u>\$ 632,710,491</u>	<u>\$ 65,043,682</u>	<u>\$ (836,269)</u>	<u>\$ 696,917,904</u>
Less Accumulated Depreciation For:				
Buildings and Improvements	\$ 196,519,577	\$ 14,201,908	\$ 0	\$ 210,721,485
Other Capital Assets	29,031,882	4,210,837	(592,767)	32,649,952
Total Accumulated Depreciation	<u>\$ 225,551,459</u>	<u>\$ 18,412,745</u>	<u>\$ (592,767)</u>	<u>\$ 243,371,437</u>
Total Capital Assets Depreciated, Net	<u>\$ 407,159,032</u>	<u>\$ 46,630,937</u>	<u>\$ (243,502)</u>	<u>\$ 453,546,467</u>
Governmental Activities Capital Assets, Net	<u><u>\$ 466,743,810</u></u>	<u><u>\$ 69,958,908</u></u>	<u><u>\$ (57,840,227)</u></u>	<u><u>\$ 478,862,491</u></u>

Depreciation expense was charged to functions of the discretely presented school system as follows:

Governmental Activities:

Instruction	\$ 1,338,185
Support Services	16,618,767
Operation of Non-instructional Services	<u>455,793</u>
Total Depreciation Expense - Governmental Activities	<u><u>\$ 18,412,745</u></u>

D. Construction Commitments

On June 30, 2025, the General Capital Projects Fund had uncompleted construction contracts of approximately \$15,901,042 for various construction projects. Funding has been received for these future expenditures.

E. Interfund Receivables, Payables, and Transfers

The composition of interfund balances as of June 30, 2025, was as follows:

Due to/from Other Funds:

Receivable Fund	Payable Fund	Amount
Discretely Presented School System:		
General Purpose School	Nonmajor governmental	\$ 738,345
Nonmajor governmental	General Purpose School	309,785

These balances resulted from the time lag between the dates that interfund goods and services are provided or reimbursable expenditures occur and payments between funds are made.

Due to/from Primary Government and Component Unit:

Receivable Fund	Payable Fund	Amount
Primary Government:		
Component Unit:		
General Debt Service	Bi-County Solid Waste Management System	\$ 1,170,000

The receivable from the Bi-County Solid Waste Management System represents amounts due to the county for debt issued on behalf of the Bi-County Solid Waste Management System.

Interfund Transfers:

Interfund transfers for the year ended June 30, 2025, consisted of the following amounts:

Primary Government

Transfers Out	Transfers In	
	General Debt Service Fund	Purpose
General Fund	\$ 1,249,315	APSU MPEC debt
General Capital Projects Fund	5,471,911	Debt retirement
Total	<u>\$ 6,721,226</u>	

Discretely Presented Clarksville-Montgomery County School System

Transfers Out	Transfers In		Purpose
	General Purpose School Fund	Nonmajor governmental funds	
General Purpose School Fund	\$ 0	\$ 1,000,000	Operations
Nonmajor governmental funds	830,928	0	Indirect costs
"	0	1,303,242	Salaries
Total	\$ 830,928	\$ 2,303,242	

Transfers are used to move revenues from the fund that statute or budget requires to collect them to the fund that statute or budget requires to expend them.

F. Long-term Debt

Primary Government

General Obligation Bonds and Other Loans

General Obligation Bonds - Montgomery County issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities for the primary government and the discretely presented school system. In addition, general obligation bonds have been issued to refund other general obligation bonds. General obligation bonds are direct obligations and pledge the full faith, credit, and taxing authority of the government. General obligation bonds were issued for original terms of up to 30 years. Repayment terms are generally structured with increasing amounts of principal maturing as interest requirements decrease over the term of the debt. All bonds included in long-term debt as of June 30, 2025, will be retired from the General Debt Service Fund.

Direct Borrowing and Direct Placements - Montgomery County issues other loans to provide funds for the acquisition and construction of major capital facilities and other capital outlay purchases, such as equipment, for the primary government and the discretely presented school system. Other loans are direct obligations and pledge the full faith, credit, and taxing authority of the government. Other loans outstanding were issued for original terms of up to 17 years. Repayment terms are generally structured with increasing amounts of principal maturing as interest requirements decrease over the term of the debt. All other loans included in long-term debt as of June 30, 2025, will be retired from the General Debt Service Fund.

General obligation bonds and other loans outstanding as of June 30, 2025, for governmental activities are as follows:

Type	Interest Rate	Final Maturity	Original Amount of Issue	Balance 6-30-25
General Obligation Bonds	1.2 to 5	% 6-1-50	\$ 352,795,000	\$ 310,025,000
General Obligation Bonds - Refunding	2 to 5	6-30-44	261,945,000	164,290,000
Direct Borrowing and Direct Placement:				
Other Loans - Fixed Rate	1.515 to 4.74	7-1-26	24,334,421	2,595,967

In prior years, Qualified School Construction Bonds of \$20,000,000 were issued through the State of Tennessee, and the proceeds were loaned to Montgomery County and various other local governments across Tennessee. The county pays interest of 1.515 percent on its share of the bonds and also pays a monthly administrative fee. The county and the other borrowers of the bond proceeds are required to comply with federal regulations established for the Qualified School Construction Bond program. Failure to comply with those requirements may result in the loss of the tax credit status on the bonds. This would result in further charges to the borrowers including the requirement to pay the tax-credit rate (5.86 percent) in addition to the 1.515 percent for a total rate of 7.375 percent.

On December 15, 2022, Montgomery County entered into a three-year other loan purchase agreement for the school system for laptops. The terms of the agreement require total payments of \$4,334,421 plus interest of 4.74 percent. The General Debt Service Fund is making the other loan payments. In the government-wide financial statements, the laptops were expensed in the year of acquisition because the items did not meet criteria of the county's capitalization policy.

The annual requirements to amortize all general obligation bonds and other loans outstanding as of June 30, 2025, including interest payments and other loan fees, are presented in the following tables:

Year Ending June 30	Bonds		
	Principal	Interest	Total
2026	\$ 34,350,000	\$ 18,808,097	\$ 53,158,097
2027	32,585,000	17,328,971	49,913,971
2028	32,375,000	15,803,984	48,178,984
2029	24,905,000	14,291,653	39,196,653
2030	23,520,000	13,135,778	36,655,778
2031-2035	118,650,000	50,900,185	169,550,185
2036-2040	103,675,000	29,837,037	133,512,037
2041-2045	75,380,000	12,486,385	87,866,385
2046-2050	28,875,000	3,296,324	32,171,324
Total	\$ 474,315,000	\$ 175,888,414	\$ 650,203,414

Year Ending June 30	Other Loans - Direct Placement			
	Principal	Interest	Other Fees	Total
2026	\$ 2,478,319	\$ 355,495	\$ 20,000	\$ 2,853,814
2027	117,648	25,250	5,000	147,898
Total	\$ 2,595,967	\$ 380,745	\$ 25,000	\$ 3,001,712

There is \$39,996,835 available in the General Debt Service Fund to service long-term debt. Bonded debt per capita totaled \$2,155, based on the 2020 federal census. Total debt per capita, including bonds, other loans, and unamortized debt premiums, totaled \$2,374, based on the 2020 federal census.

The Bi-County Solid Waste Management System, a component unit, is currently contributing funds to service some of the debt issued on its behalf by the primary government as noted in the table below. This debt is reflected in the government-wide financial statements as Due to the primary government in the financial statements of the Bi-County Solid Waste Management System and as Due from Component Units in the government-wide financial statements of the primary government.

Description of Debt	Outstanding 6-30-25
Bonds Payable	
Principal payments due from the Bi-County Solid Waste Management System	
General Obligation Refunding and Improvement	\$ 1,170,000
Total	\$ 1,170,000

Changes in Long-term Debt

Long-term debt activity for the year ended June 30, 2025, was as follows:

Governmental Activities:	Bonds	Other Loans - Direct Placement
Balance, July 1, 2024	\$ 508,060,000	\$ 4,901,320
Reductions	(33,745,000)	(2,305,353)
Balance, June 30, 2025	\$ 474,315,000	\$ 2,595,967
Balance Due Within One Year	\$ 34,350,000	\$ 2,478,319

Analysis of Noncurrent Liabilities for Debt Presented on Exhibit A:

Total Noncurrent Liabilities - Debt, June 30, 2025	\$ 476,910,967
Less: Balance Due Within One Year - Debt	(36,828,319)
Add: Unamortized Premium on Debt	45,470,687
Noncurrent Liabilities - Due in More Than One Year - Debt - Exhibit A	\$ 485,553,335

Defeasance of Prior Debt

In prior years, Montgomery County defeased certain outstanding general obligation bonds by placing the proceeds of new bonds into an irrevocable trust to provide for all future debt service payments on the old bonds. The trustee is empowered and required to pay all principal and interest on the defeased bonds as originally scheduled. Accordingly, the trust accounts and the defeased bonds are not included in the county's financial statements. On June 30, 2025, the following outstanding bonds are considered defeased:

	Amount
2011 General Obligation School & Public Improvement Bonds	\$ 19,600,000

G. Long-term Obligations

Primary Government

Changes in Long-term Obligations

Long-term obligations activity for the year ended June 30, 2025, was as follows:

Governmental Activities:

	Internal Service Claims and Judgments	Compensated Absences*	Other Postemployment Benefits
Balance, July 1, 2024	\$ 6,337,132	\$ 6,292,152	\$ 17,411,602
Additions	86,306,124	884,371	2,054,699
Reductions	(85,626,270)	0	(807,403)
Balance, June 30, 2025	<u>\$ 7,016,986</u>	<u>\$ 7,176,523</u>	<u>\$ 18,658,898</u>
Balance Due Within One Year	<u>\$ 3,508,493</u>	<u>\$ 7,022,979</u>	<u>\$ 0</u>

	Net Pension Liability - Legacy Agent Plan	Net Pension Liability - Hybrid Agent Plan
Balance, July 1, 2024	\$ 11,906,793	\$ 191,158
Additions	20,065,287	3,002,022
Reductions	(23,168,734)	(2,965,923)
Balance, June 30, 2025	<u>\$ 8,803,346</u>	<u>\$ 227,257</u>
Balance Due Within One Year	<u>\$ 0</u>	<u>\$ 0</u>

*Restated beginning balance – See Note I.D.10. The change in compensated absences is presented as a net change.

Analysis of Noncurrent Liabilities - Other - Presented on Exhibit A:

Total Noncurrent Liabilities - Other - June 30, 2025	\$ 41,883,010
Less: Due Within One Year - Other	<u>(10,531,472)</u>
Noncurrent Liabilities - Due in More Than One Year - Other - Exhibit A	<u>\$ 31,351,538</u>

The internal service funds primarily serve the governmental funds. Accordingly, claims and judgments for the internal service funds are included as part of the above totals for governmental activities. Compensated absences, pensions, and other postemployment benefits will be paid from the employing funds, primarily the General and Highway/Public Works funds.

Discretely Presented Clarksville-Montgomery County School System

Changes in Long-term Obligations

Long-term obligations activity for the discretely presented Clarksville-Montgomery County School System for the year ended June 30, 2025, was as follows:

Governmental Activities:

	Other Postemployment Benefits	Compensated Absences*	Claims and Judgments
Balance, July 1, 2024	\$ 36,223,238	\$ 4,905,370	\$ 147,000
Additions	9,220,852	299,122	510,145
Reductions	(2,897,856)	0	(516,545)
Balance, June 30, 2025	<u>\$ 42,546,234</u>	<u>\$ 5,204,492</u>	<u>\$ 140,600</u>
Balance Due Within One Year	<u>\$ 0</u>	<u>\$ 5,103,847</u>	<u>\$ 125,100</u>

	Net Pension Liability - Legacy Agent Plan	Net Pension Liability - Hybrid Agent Plan
Balance, July 1, 2024	\$ 10,785,780	\$ 610,678
Additions	19,163,036	4,669,896
Reductions	(21,541,319)	(4,927,056)
Balance, June 30, 2025	<u>\$ 8,407,497</u>	<u>\$ 353,518</u>
Balance Due Within One Year	<u>\$ 0</u>	<u>\$ 0</u>

*Restated beginning balance – See Note I.D.10. The change in compensated absences is presented as a net change.

Analysis of Noncurrent Liabilities - Other - Presented on Exhibit A:

Total Noncurrent Liabilities - Other - June 30, 2025	\$ 56,652,341
Less: Due Within One Year - Other	<u>(5,228,947)</u>
Noncurrent Liabilities - Due in More Than One Year - Other - Exhibit A	<u>\$ 51,423,394</u>

Claims and judgments for the school system's workers' compensation program will be retired primarily from the General Purpose School Fund. Compensated absences, pensions, and other postemployment benefits will be paid from the employing funds, primarily the General Purpose School and School Transportation funds.

V. OTHER INFORMATION

A. Risk Management

Montgomery County, the Clarksville-Montgomery County School System, the Bi-County Solid Waste Management System, the Emergency Communications District of Montgomery County, Montgomery

County Sports Authority, and the Clarksville-Montgomery County Public Library, component units, have chosen to establish the Self-insurance Fund for risks associated with the employees' health insurance plan. The Self-insurance Fund is accounted for as an internal service fund where assets are set aside for claim settlements. The county retains the risk of loss to a limit of \$1,000,000 per specific loss. The county obtained a stop/loss commercial insurance policy to cover claims beyond this liability. The reinsurance carrier will cover 85 percent of paid claims exceeding \$1,000,000 per specific loss to an unlimited maximum less the county's deductible.

All full-time and certain part-time employees of the primary government and the above-noted discretely presented component units are eligible to participate. A premium charge is allocated to each fund that accounts for all eligible participating employees. This charge is based on actuarial estimates of the amounts needed to pay prior- and current-year claims and to establish a reserve for catastrophic losses. Liabilities of the fund are reported when it is probable that a loss has occurred, and the amount of the loss can be reasonably estimated. The Self-insurance Fund establishes claims liabilities based on estimates of the ultimate cost of claims that have been reported but not settled and of claims that have been incurred but not reported. Claims liabilities include incremental claim adjustment expenditures/expenses, if any. In addition, estimated recoveries, if any, on settled claims have been deducted from the liability for unpaid claims. The process used to compute claims liabilities does not necessarily result in an exact amount. Changes in the balance of claims liabilities during the past two fiscal years are as follows:

	Beginning of Fiscal Year Liability	Current-year Claims and Estimates	Payments	Balance at Fiscal Year-end
2023-24	\$ 5,541,363	\$ 78,453,772	\$ (77,839,403)	\$ 6,155,732
2024-25	6,155,732	86,089,316	(85,400,962)	6,844,086

Montgomery County has decided to maintain a self-insurance plan for risks associated with workers' compensation claims. Claims are paid from the Workers' Compensation Fund. The county administers this plan internally instead of contracting out this service. The county retains the risk of loss to a limit of \$300,000 per specific loss. All employees of Montgomery County, the Bi-County Solid Waste Management System, the Emergency Communications District of Montgomery County, and the Clarksville-Montgomery County Public Library participate. Liabilities of the fund are reported when it is probable that a loss has occurred, and the amount of the loss can be reasonably estimated. The fund establishes claims liabilities based on estimates of the ultimate cost of claims that have been reported but not settled, and of claims that have been incurred but not reported. Claims liabilities include incremental claim adjustment expenditures/expenses, if any. In addition, estimated recoveries, if any, on settled claims have been deducted from the liability for unpaid claims. The process used to compute claims liabilities does not necessarily result in an exact amount. Changes in the balance of claims liabilities during the past two fiscal years are as follows:

	Beginning of Fiscal Year Liability	Current-year Claims and Estimates	Payments	Balance at Fiscal Year-end
2023-24	\$ 121,000	\$ 105,533	\$ (124,533)	\$ 102,000
2024-25	102,000	103,391	(106,391)	99,000

On December 1, 2004, Montgomery County decided to establish an on-the-job injury program for risks associated with workplace injury. The on-the-job injury program is accounted for in the Workers' Compensation Fund (internal service fund) where assets are set aside for claims settlements. All employees of the primary government, the Emergency Communications District of Montgomery County, the Bi-County Solid Waste Management System, and the Clarksville-Montgomery County

Library are eligible to participate. Qualified individuals shall receive a portion of their salary, not to exceed six months of benefits, provided there is medical documentation from a county-designated physician. Benefits shall not extend beyond one calendar year from the date of injury or illness unless a catastrophic incident has occurred. The process used to compute claims liabilities does not necessarily result in an exact amount. Changes in the balance of claims liabilities during the current fiscal year are as follows:

	Beginning of Fiscal Year Liability	Current-year Claims and Estimates	Payments	Balance at Fiscal Year-end
2023-24	\$ 48,000	\$ 111,197	\$ (79,797)	\$ 79,400
2024-25	79,400	113,417	(118,917)	73,900

Montgomery County, the Clarksville-Montgomery County School System, the Emergency Communications District of Montgomery County, the Bi-County Solid Waste Management System, and the Clarksville-Montgomery County Library decided to maintain a self-insurance plan for risks associated with unemployment compensation claims. The county and the above-noted component units participate in the unemployment compensation program administered by the State of Tennessee. The fund is financed from interest earnings, and each fund is assessed for excess claims filed.

Montgomery County is exposed to various risks related to general liability, property, and casualty losses. Officials decided it was more economically feasible to join a public entity risk pool for general liability, property, and casualty insurance coverage. Montgomery County joined the Local Government Property and Casualty Fund (LGPCF), which is a public entity risk pool established by the Tennessee County Services Association, an association of member counties. Montgomery County pays annual premiums to the LGPCF for its general liability, property, and casualty insurance coverage. The creation of the LGPCF provides for it to be self-sustaining through member premiums. LGPCF reinsures through commercial insurance companies for claims exceeding \$2,500 for property and \$25,000 for liability for each insured event.

It is the policy of the Clarksville-Montgomery County School System to purchase commercial insurance for the risks of losses to which it is exposed. These risks include general liability, property, and casualty losses. Settled claims have not exceeded this commercial coverage in any of the past three fiscal years.

The school system decided to maintain a self-insurance plan for risks associated with workers' compensation claims made prior to January 1, 2006. Claims are paid from the General Purpose School Fund, and the plan is administered by Brentwood Services. The school system retains the risk of loss to a limit of \$275,000 per specific loss. The school system has obtained a stop/loss commercial insurance policy to cover claims beyond this liability.

All employees of the school system participate. Liabilities of the fund are reported when it is probable that a loss has occurred, and the amount of the loss can be reasonably estimated. The fund establishes claims liabilities based on estimates of the ultimate cost of claims that have been reported but not settled, and of claims that have been incurred but not reported. Claims liabilities include incremental claim adjustment expenditures/expenses, if any. In addition, estimated recoveries, if any, on settled claims have been deducted from the liability for unpaid claims. The process used to compute claims liabilities does not necessarily result in an exact amount. Changes in the balance of claims liabilities during the past two fiscal years are as follows:

	Beginning of Fiscal Year Liability	Current-year Claims and Estimates	Payments	Balance at Fiscal Year-end
2023-24	\$ 77,000	\$ 0	\$ (3,000)	\$ 74,000
2024-25	74,000	0	(43,000)	31,000

On January 1, 2006, the school system decided to establish an on-the-job injury program for risks associated with workplace injury. The on-the-job injury program is accounted for in the General Purpose School Fund where assets are set aside for claims settlements. All employees of the school system are eligible to participate. Qualified individuals shall receive a portion of their salary, not to exceed three months of benefits, provided there is medical documentation from a county-designated physician. Benefits shall not extend beyond one calendar year from the date of injury or illness. The process used to compute claims liabilities does not necessarily result in an exact amount. Changes in the balance of claims liabilities during the past two fiscal years are as follows:

	Beginning of Fiscal Year Liability	Current-year Claims and Estimates	Payments	Balance at Fiscal Year-end
2023-24	\$ 78,600	\$ 607,392	\$ (612,992)	\$ 73,000
2024-25	73,000	510,145	(473,545)	109,600

B. Accounting Changes

GASB Statement No. 101, *Compensated Absences*, became effective for the fiscal year ending June 30, 2025. This statement updates the recognition and measurement guidance for compensated absences under a unified model and amends certain previously required disclosures.

GASB Statement No. 102, *Certain Risk Disclosures*, became effective for the fiscal year ending June 30, 2025. This statement provides users of government financial statements with essential information about risks related to a government's vulnerabilities due to certain concentrations or constraints.

C. Contingent Liabilities

The county has received various federal and state grants and other assistance for specific purposes that are subject to review and audit by grantor agencies. Such audits could result in reimbursements to the grantor agencies for expenditures disallowed under the terms of the grants. County management is not aware of any potential disallowances and believes that reimbursements, if any, would not be material.

The county is involved in several pending lawsuits. The county attorney estimates that the potential claims against the county not covered by insurance resulting from such litigation would not materially affect the county's financial statements.

D. Landfill Closure/Postclosure Care Costs

State and federal laws and regulations require the county to place a final cover on its landfill site when it stops accepting waste and to perform certain maintenance and monitoring functions at the site for 30 years after closure. Although closure and postclosure care costs will be paid only near or after the date that the landfill stops accepting waste, the Bi-County Solid Waste Management System, a component unit, will report a portion of these closure and postclosure care costs as an operating expense in each period based on landfill capacity used as of each balance sheet date.

E. Joint Ventures

The Montgomery County Rail Service Authority provides a continuation of rail service within the area of Montgomery County, and its governing body comprises four members. The county mayor serves as a member of the authority and appoints another member subject to the county commission's approval. The mayor of the city of Clarksville serves as a member and appoints another member subject to the Clarksville City Council's approval. State grants provide the majority of funding for the rail authority.

Montgomery County and the city of Clarksville jointly created the Clarksville-Montgomery County Regional Airport Authority and the Clarksville-Montgomery County Regional Planning Commission. These joint ventures are operated by county/city-appointed boards/commissions for the benefit of all citizens of the two entities. Montgomery County has control over budgeting and financing the joint ventures only to the extent of representation by the board members appointed. Each entity is responsible for funding 50 percent of any deficits from operations if not covered by prior earnings. Montgomery County contributed \$614,065 for the operations of the airport and \$542,515 for the operations of the planning commission during the year ended June 30, 2025.

The Joint Economic and Community Development Board is a joint venture between Montgomery County and the city of Clarksville. The board comprises the county mayor, city mayor, and several additional members. The purpose of the board is to foster communications relative to economic and community development between and among governmental entities, industry, and private citizens. The county and city will provide the majority of funding for the board based on the percentage of their population compared to the total census of the county when financial activity begins. Montgomery County did not appropriate any funds to the Joint Economic and Community Development Board during the year ended June 30, 2025.

The Clarksville-Montgomery County Tourism Commission is a joint venture between Montgomery County and the city of Clarksville to promote tourist and recreational activity in the Clarksville-Montgomery County area. The nine-member tourism commission is selected by and with the joint approval of the city mayor and county mayor. The annual budget of the tourism commission is prepared and legally adopted by the board of commissioners and approved by the Montgomery County Director of Accounts and Budgets. Montgomery County did not appropriate any funds to the Tourism Commission during the year ended June 30, 2025.

The Nineteenth Judicial District Drug Task Force (DTF) is a joint venture formed by an interlocal agreement between the district attorney general of the Nineteenth Judicial District and Montgomery County. The purpose of the DTF is to provide multi-jurisdictional law enforcement to promote the investigation and prosecution of drug-related activities. Funds for the operations of the DTF come primarily from federal grants, drug fines, and the forfeiture of drug-related assets to the DTF. The DTF is overseen by the district attorney general and is governed by a board of directors including the district attorney general and the Montgomery County Sheriff. Montgomery County did not appropriate any funds to the DTF during the year ended June 30, 2025.

Montgomery County does not have an equity interest in any of the above-noted joint ventures. Complete financial statements for the joint ventures can be obtained from their administrative offices at the following addresses:

Administrative Offices:

Montgomery County Rail Service Authority
Montgomery County Mayor
P.O. Box 368
Clarksville, TN 37040

Clarksville-Montgomery County Regional
Airport Authority
200 Airport Road
Clarksville, TN 37042

Clarksville-Montgomery County Regional
Planning Commission
329 Main Street
Clarksville, TN 37040

Joint Economic and Community Development Board
329 Main Street
Clarksville, TN 37040

Clarksville-Montgomery County Tourism Commission
335 Franklin Street
Clarksville, TN 37040

Office of District Attorney General
Nineteenth Judicial District Drug Task Force
P.O. Box 3203
Clarksville, TN 37043

F. Jointly Governed Organization

The county and the city of Clarksville jointly appoint the 13-member board of the Clarksville-Montgomery County Community Health Foundation, Inc. The foundation is designed to facilitate activities that promote the general health of the community. The county and city do not have any ongoing financial interest or responsibility for the foundation.

G. Retirement Commitments

1. Tennessee Consolidated Retirement System (TCRS)

Primary Government

General Information About the Pension Plans

Employees of Montgomery County and non-certified employees of the discretely presented Clarksville-Montgomery County School System with membership in the TCRS prior to January 1, 2017, are provided a defined benefit pension plan through the Public Employee Legacy Pension Plan, an agent multiple-employer pension plan administered by the TCRS. The Public Employee Legacy Pension Plan is closed to new membership. Employees of Montgomery County and non-certified employees of the discretely presented Clarksville-Montgomery County School System with membership in the TCRS after December 31, 2016, are provided with pensions through a legally separate plan, referred to as the Public Employee Retirement Plan, an agent multiple-employer pension plan administered by the TCRS. The TCRS was created by state statute under *Tennessee Code Annotated (TCA)*, Title 8, Chapters 34-37. The TCRS Board of Trustees is responsible for the proper operation and administration of the TCRS. The Tennessee Treasury Department, an agency in the legislative branch of state government, administers the plans of the TCRS. The TCRS issues a publicly available financial report that can be obtained on the [Tennessee Department of Treasury website](#).

Public Employee Legacy Pension Plan

Plan Description. Employees of Montgomery County and non-certified employees of the discretely presented Clarksville-Montgomery County School System with membership in the TCRS before January 1, 2017, are provided a defined benefit pension plan through the Public Employee Legacy Pension Plan, an agent multiple-employer pension plan administered by the TCRS. The Public Employee Legacy Pension Plan was closed to new membership on December 31, 2016, but will continue providing benefits to existing members and retirees. The primary government employees comprise 51.15 percent and the non-certified employees of the discretely presented school system comprise 48.85 percent of the Public Employee Legacy Pension Plan based on contribution data.

Benefits Provided. TCA, Title 8, Chapters 34-37 establish the benefit terms and can be amended only by the Tennessee General Assembly. The chief legislative body may adopt the benefit terms permitted by statute. Members are eligible to retire with an unreduced benefit at age 60 with five years of service credit or after 30 years of service credit regardless of age. Benefits are determined by a formula using the member's highest five consecutive year average compensation and the member's years of service credit. Reduced benefits for early retirement are available to vested members at age 55. Members vest with five years of service credit. Service-related disability benefits are provided regardless of length of service. Five years of service is required for nonservice-related disability eligibility. The service-related and nonservice-related disability benefits are determined in the same manner as a service retirement benefit but are reduced ten percent and include projected service credits. A variety of death benefits is available under various eligibility criteria.

Member and beneficiary annuitants are entitled to automatic cost of living adjustments (COLAs) after retirement. A COLA is granted each July for annuitants retired prior to the second of July of the previous year. The COLA is based on the change in the consumer price index (CPI) during the prior calendar year, capped at three percent, and applied to the current benefit. No COLA is granted if the change in the CPI is less than one-half percent. A one percent COLA is granted if the CPI change is between one-half percent and one percent. A member who leaves employment may withdraw their employee contributions plus any accumulated interest.

Employees Covered by Benefit Terms. At the measurement date of June 30, 2024, the following employees were covered by the benefit terms:

Inactive Employees or Beneficiaries Currently Receiving Benefits	1,782
Inactive Employees Entitled to But Not Yet Receiving Benefits	1,464
Active Employees	1,116
Total	<u><u>4,362</u></u>

Contributions. Contributions for employees are established in the statutes governing the TCRS and may only be changed by the Tennessee General Assembly. Employees are non-contributory. Montgomery County makes employer contributions at the rate set by the Board of Trustees as determined by an actuarial valuation. For the year ended June 30, 2025, the employer contributions for Montgomery County were \$8,717,275 for the Public Employee Legacy Pension Plan based on a rate of 13.64 percent of covered payroll for general employees and 17.14 percent of covered payroll for public safety officers. By law, employer contributions are required to be paid. The TCRS may intercept Montgomery County's state shared taxes if required employer contributions are not remitted. The employer's actuarially determined contributions (ADC) and member contributions are expected to finance the costs of benefits earned by members during the year, the cost of administration, as well as an amortized portion of any unfunded liability.

Net Pension Liability (Asset)

Montgomery County's net pension liability (asset) was measured as of June 30, 2024, and the total pension liability (asset) used to calculate net pension liability (asset) was determined by an actuarial valuation as of that date.

Actuarial Assumptions. The total pension liability as of the June 30, 2024, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.25%
Salary Increases	Graded Salary Ranges from 8.72% to 3.44% Based on Age, Including Inflation, Averaging 4%
Investment Rate of Return	6.75%, Net of Pension Plan Investment Expenses, Including Inflation
Cost of Living Adjustment	2.125%

Mortality rates were based on actual experience including an adjustment for some anticipated improvement.

The actuarial assumptions used in the June 30, 2024, actuarial valuation were based on the results of an actuarial experience study performed for the period July 1, 2016, through June 30, 2020. The demographic assumptions were adjusted to more closely reflect actual and expected future experience.

The long-term expected rate of return on pension plan investments was established by the TCRS Board of Trustees in conjunction with the June 30, 2020, actuarial experience study. A blend of future capital market projections and historic market returns was used in a building-block method in which a best estimate of expected future real rates of return (expected returns, net of pension plan investments expense and inflation) is developed for each major asset class. These best estimates are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target asset allocation percentage and by adding expected inflation of 2.25 percent. The best estimates of geometric real rates of return and the TCRS investment policy target asset allocation for each major asset class are summarized in the following table:

Asset Class	Percentage Long-term Expected Real Rate of Return	Percentage Target Allocations
U.S. Equity Developed Market	4.88 %	31 %
International Equity Emerging Market	5.37	14
International Equity Private Equity and Strategic Lending	6.09	4
U.S. Fixed Income	6.57	20
Real Estate	1.20	20
Short-term Securities	4.38	10
	0.00	1
Total		100 %

The long-term expected rate of return on pension plan investments was established by the TCRS Board of Trustees as 6.75 percent based on a blending of the factors described above.

Discount Rate. The discount rate used to measure the total pension liability was 6.75 percent. The projection of cash flows used to determine the discount rate assumes that employee contributions will be made at the current rate and that contributions from Montgomery County will be made at the actuarially determined contribution rate pursuant to an actuarial valuation in accordance with the funding policy of the TCRS Board of Trustees and as required to be paid by state statute. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make projected future benefit payments of current active and inactive members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Changes in the Net Pension Liability (Asset)

	Increase (Decrease)		
	Total Pension Liability (a)	Plan Fiduciary Net Position (b)	Net Pension Liability (Asset) (a)-(b)
Balance, July 1, 2023	\$ 397,382,063	\$ 374,689,489	\$ 22,692,574
Changes for the Year:			
Service Cost	\$ 5,479,779	\$ 0	\$ 5,479,779
Interest	26,621,583	0	26,621,583
Differences Between Expected and Actual Experience	6,912,176	0	6,912,176
Contributions-Employer	0	8,550,757	(8,550,757)
Contributions-Employees	0	537	(537)
Net Investment Income	0	36,158,760	(36,158,760)
Benefit Payments, Including Refunds of Employee Contributions	(16,936,038)	(16,936,038)	0
Administrative Expense	0	(214,785)	214,785
Net Changes	\$ 22,077,500	\$ 27,559,231	\$ (5,481,731)
Balance, June 30, 2024	\$ 419,459,563	\$ 402,248,720	\$ 17,210,843

Allocation of Agent Plan Changes in the Net Pension Liability (Asset)

		Total Pension Liability	Plan Fiduciary Net Position	Net Pension Liability (Asset)
Primary Government	51.15%	\$ 214,553,566	\$ 205,750,220	\$ 8,803,346
School System	48.85%	204,905,997	196,498,500	8,407,497
Total		\$ 419,459,563	\$ 402,248,720	\$ 17,210,843

Sensitivity of the Net Pension Liability (Asset) to Changes in the Discount Rate. The following presents the net pension liability (asset) of Montgomery County calculated using the discount rate of 6.75 percent, as well as what the net pension liability (asset) would be if it were calculated using a discount rate that is one percentage point lower (5.75 percent) or one percentage point higher (7.75 percent) than the current rate:

	1% Decrease 5.75%	Current Discount Rate 6.75%	1% Increase 7.75%
Montgomery County			
Net Pension Liability (Asset)	\$ 73,920,477	\$ 17,210,843	\$ (29,633,794)

Pension Expense (Negative Pension Expense) and Deferred Outflows of Resources and Deferred Inflows of Resources to Pensions

Pension Expense (Negative Pension Expense). For the year ended June 30, 2025, Montgomery County recognized pension expense (negative pension expense) of \$17,556,800.

Deferred Outflows of Resources and Deferred Inflows of Resources. For the year ended June 30, 2025, Montgomery County reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Difference Between Expected and Actual Experience	\$ 12,798,023	\$ 284,897
Net Difference Between Projected and Actual Earnings on Pension Plan Investments	0	4,186,523
Changes in Assumptions	5,252,559	0
Contributions Subsequent to the Measurement Date of June 30, 2024 (1)	8,717,275	N/A
Total	<u>\$ 26,767,857</u>	<u>\$ 4,471,420</u>

- (1) The amount shown above for “Contributions Subsequent to the Measurement Date of June 30, 2024,” will be recognized as a reduction (increase) to net pension liability (asset) in the subsequent measurement period.

Allocation of Agent Plan Deferred Outflows of Resources and Deferred Inflows of Resources

		Deferred Outflows of Resources	Deferred Inflows of Resources
Primary Government	51.15%	\$ 13,694,395	\$ 2,287,131
School System	48.85%	13,073,462	2,184,289
Total		<u>\$ 26,767,857</u>	<u>\$ 4,471,420</u>

Amounts reported as deferred outflows of resources, with the exception of contributions subsequent to the measurement date, and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ending June 30	Amount
2026	\$ 8,314,103
2027	7,980,077
2028	(483,521)
2029	(2,231,491)
2030	0
Thereafter	0

In the table shown above, positive amounts will increase pension expense while negative amounts will decrease pension expense.

Public Employee Retirement Plan

Plan Description. Employees of Montgomery County and non-certified employees of the Clarksville-Montgomery County School System hired on or after January 1, 2017, are provided a defined benefit pension plan through the Public Employee Retirement Plan, an agent multiple-employer pension plan administered by the TCRS. The primary government employees comprise 39.13 percent and the non-certified employees of the discretely presented school system comprise 60.87 percent of the plan based on contribution data.

Benefits Provided. TCA, Title 8, Chapters 34-37 establish the benefit terms and can be amended only by the Tennessee General Assembly. Members are eligible to retire with an unreduced benefit at age 65 with five years of service credit or pursuant to the rule of 90 in which the member's age and service credit total 90. Benefits are determined by a formula using the member's highest five consecutive year average compensation and the member's years of service credit. A reduced early retirement benefit is available to vested members at age 60 or pursuant to the rule of 80 in which the member's age and service credits total 80. Members are vested with five years of service credit. Service-related disability benefits are provided regardless of length of service. Five years of service is required for nonservice-related disability eligibility. The service-related and nonservice-related disability benefits are determined in the same manner as a service retirement benefit but are reduced ten percent and include projected service credits. A variety of death benefits is available under various eligibility criteria. Member and beneficiary annuitants are entitled to automatic cost of living adjustments (COLAs) after retirement. A COLA is granted each July for annuitants retired prior to the second of July of the previous year. The COLA is based on the change in the consumer price index (CPI) during the prior calendar year, capped at three percent, and applied to the current benefit. No COLA is granted if the change in the CPI is less than one-half percent. A one percent COLA is granted if the CPI change is between one-half percent and one percent. Members who leave employment may withdraw their employee contributions, plus any accumulated interest. Moreover, there are defined cost controls and unfunded liability controls that provide for the adjustment of benefit terms and conditions on an automatic basis.

Employees Covered by Benefit Terms. At the measurement date of June 30, 2024, the following employees were covered by the benefit terms:

Inactive Employees or Beneficiaries Currently Receiving Benefits	12
Inactive Employees Entitled to But Not Yet Receiving Benefits	2,238
Active Employees	2,226
Total	<u><u>4,476</u></u>

Contributions. Contributions for employees are established in the statutes governing the TCRS and may only be changed by the Tennessee General Assembly. Employees contribute five percent of salary. Montgomery County makes employer contributions at the rate set by the Board of Trustees as determined by an actuarial valuation and statutory provisions. Per the statutory provisions governing TCRS, the employer contribution rate cannot be less than four percent, except in years when the maximum funded level, approved by the TCRS Board of Trustees, is reached. By law, employer contributions for the Retirement Plan are required to be paid. The TCRS may intercept the state shared taxes of the sponsoring governmental entity of Montgomery County if the required employer contributions are not remitted. Employer contributions for the year ended June 30, 2025, to the Public Employee Retirement Plan were \$3,339,899, based on 2.81 percent of covered payroll for general employees and 3.71 percent of covered payroll for public safety officers. In addition, employer contributions of \$1,063,673 were made to the Pension Stabilization Reserve Trust Fund to fund future pension costs. The employer rate, when combined with member contributions and the stabilization reserve trust funds, is expected to finance the costs of benefits earned by members during the year, the cost of administration, as well as an amortized portion of any unfunded liability.

Net Pension Liability (Asset)

Pension Liabilities (Assets). Montgomery County’s net pension liability (asset) was measured on June 30, 2024, and the total pension liability used to calculate net pension liability (asset) was determined by an actuarial valuation as of that date.

Actuarial Assumptions. The total pension liability as of the June 30, 2024, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.25%
Salary Increases	Graded Salary Ranges from 8.72% to 3.44% Based on Age, Including Inflation, Averaging 4%
Investment Rate of Return	6.75%, Net of Pension Plan Investment Expenses, Including Inflation
Cost of Living Adjustment	2.125%

Mortality rates were based on actual experience including an adjustment for some anticipated improvement.

The actuarial assumptions used in the June 30, 2024, actuarial valuation were based on the results of an actuarial experience study performed for the period July 1, 2016, through June 30, 2020. The demographic assumptions were adjusted to more closely reflect actual and expected future experience.

The long-term expected rate of return on pension plan investments was established by the TCRS Board of Trustees in conjunction with the June 30, 2020, actuarial experience study. A blend of future capital market projections and historic market returns was used in a building-block method in which a best estimate of expected future real rates of return (expected returns, net of pension plan investments expense and inflation) is developed for each major asset class. These best estimates are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target asset allocation percentage and by adding expected inflation of 2.25 percent. The best estimates of geometric real rates of return and the TCRS investment policy target asset allocation for each major asset class are summarized in the following table:

Asset Class	Percentage Long-term Expected Real Rate of Return	Percentage Target Allocations
U.S. Equity Developed Market	4.88 %	31 %
International Equity Emerging Market	5.37	14
International Equity Private Equity and Strategic Lending	6.09	4
U.S. Fixed Income	6.57	20
Real Estate	1.20	20
Short-term Securities	4.38	10
	0.00	1
Total		100 %

The long-term expected rate of return on pension plan investments was established by the TCRS Board of Trustees as 6.75 percent based on a blending of the factors described above.

Discount Rate. The discount rate used to measure the total pension liability was 6.75 percent. The projection of cash flows used to determine the discount rate assumes that employee contributions will be made at the current rate and that contributions from Montgomery County will be made at the actuarially determined contribution rate pursuant to an actuarial valuation in accordance with the funding policy of the TCRS Board of Trustees and as required to be paid by state statute. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make projected future benefit payments of current active and inactive members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Changes in the Net Pension Liability (Asset)

	Increase (Decrease)		
	Total Pension Liability (a)	Plan Fiduciary Net Position (b)	Net Pension Liability (Asset) (a)-(b)
Balance, July 1, 2023	\$ 15,672,435	\$ 14,870,599	\$ 801,836
Changes for the Year:			
Service Cost	\$ 4,432,651	\$ 0	\$ 4,432,651
Interest	1,349,316	0	1,349,316
Differences Between Expected and Actual Experience	1,731,928	0	1,731,928
Contributions-Employer	0	2,290,974	(2,290,974)
Contributions-Employees	0	3,868,587	(3,868,587)
Net Investment Income	0	1,733,418	(1,733,418)
Benefit Payments, Including Refunds of Employee Contributions	(230,435)	(230,435)	0
Administrative Expense	0	(158,023)	158,023
Net Changes	\$ 7,283,460	\$ 7,504,521	\$ (221,061)
Balance, June 30, 2024	\$ 22,955,895	\$ 22,375,120	\$ 580,775

Allocation of Agent Plan Changes in the Net Pension Liability (Asset)

		Total Pension Liability	Plan Fiduciary Net Position	Net Pension Liability (Asset)
Primary Government	39.13%	\$ 8,982,642	\$ 8,755,385	\$ 227,257
School System	60.87%	13,973,253	13,619,735	353,518
Total		\$ 22,955,895	\$ 22,375,120	\$ 580,775

Sensitivity of the Net Pension Liability (Asset) to Changes in the Discount Rate. The following presents the net pension liability (asset) of Montgomery County calculated using the discount rate of 6.75 percent, as well as what the net pension liability (asset) would be if it were calculated using a discount rate that is one percentage point lower (5.75 percent) or one percentage point higher (7.75 percent) than the current rate:

	1% Decrease 5.75%	Current Discount Rate 6.75%	1% Increase 7.75%
Montgomery County			
Net Pension Liability (Asset)	\$ 5,332,782	\$ 580,775	\$ (2,946,064)

Pension Expense (Negative Pension Expense) and Deferred Outflows of Resources and Deferred Inflows of Resources to Pensions

Pension Expense (Negative Pension Expense). For the year ended June 30, 2025, Montgomery County recognized pension expense (negative pension expense) of \$1,542,334.

Deferred Outflows of Resources and Deferred Inflows of Resources. For the year ended June 30, 2025, Montgomery County reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Difference Between Expected and Actual Experience	\$ 3,550,253	\$ 0
Net Difference Between Projected and Actual Earnings on Pension Plan Investments	0	240,768
Changes in Assumptions	263,881	0
Contributions Subsequent to the Measurement Date of June 30, 2024 (1)	3,339,899	N/A
Total	<u>\$ 7,154,033</u>	<u>\$ 240,768</u>

- (1) The amount shown above for “Contributions Subsequent to the Measurement Date of June 30, 2024,” will be recognized as a reduction (increase) to net pension liability (asset) in the following measurement period.

Allocation of Agent Plan Deferred Outflows of Resources and Deferred Inflows of Resources

		Deferred Outflows of Resources	Deferred Inflows of Resources
Primary Government	39.13%	\$ 2,892,797	\$ 94,213
School System	60.87%	4,261,236	146,555
Total		<u>\$ 7,154,033</u>	<u>\$ 240,768</u>

Amounts reported as deferred outflows of resources, with the exception of contributions subsequent to the measurement date, and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ending June 30	Amount
2026	\$ 656,848
2027	834,786
2028	653,254
2029	563,153
2030	533,696
Thereafter	331,628

In the table shown above, positive amounts will increase pension expense while negative amounts will decrease pension expense.

Discretely Presented Clarksville-Montgomery County School System - Non-certified Employees

General Information About the Pension Plans

Plan Descriptions. As noted above under the primary government, employees of Montgomery County and non-certified employees of the discretely presented Clarksville-Montgomery County School System hired prior to January 1, 2017, are provided a defined benefit pension plan through the Public Employee Legacy Pension Plan, an agent multiple-employer pension plan administered by the TCRS. The primary government employees comprise 51.15 percent and the non-certified employees of the discretely presented school system comprise 48.85 percent of the plan based on contribution data. Beginning January 1, 2017, the Public Employee Retirement Plan became effective for employees of Montgomery County and non-certified employees of the school system hired on or after January 1, 2017. The primary government employees comprise 39.13 percent and the non-certified employees of the discretely presented school system comprise 60.87 percent of the plan based on contribution data.

Discretely Presented Clarksville-Montgomery County School System - Certified Employees - Teacher Retirement Plan

General Information About the Pension Plan

Plan Description. Teachers of the Clarksville-Montgomery County School System with membership in the TCRS before July 1, 2014, are provided with pensions through the Teacher Legacy Pension Plan, a cost-sharing multiple-employer pension plan administered by the TCRS. The Teacher Legacy Pension Plan is closed to new membership. Teachers with membership in the TCRS after June 30, 2014, are provided with pensions through a legally separate plan referred to as the Teacher Retirement Plan, a cost-sharing multiple-employer pension plan administered by the TCRS. The TCRS was created by state statute under *Tennessee Code Annotated (TCA)*, Title 8, Chapters 34-37. The TCRS Board of Trustees is responsible for the proper operation and administration of all employer pension plans in the TCRS. The Tennessee Treasury Department, an agency in the legislative branch of state government, administers the plans of the TCRS. The TCRS issues a publicly available financial report that can be obtained on the [Tennessee Department of Treasury website](#).

Benefits Provided. TCA, Title 8, Chapters 34-37 establish the benefit terms and can be amended only by the Tennessee General Assembly. Members are eligible to retire with an unreduced benefit at age 65 with five years of service credit or pursuant to the rule of 90 in which the member's age and service credit total 90. Benefits are determined by a formula using the member's highest five consecutive year average compensation and the member's years of

service credit. A reduced early retirement benefit is available to vested members at age 60 or pursuant to the rule of 80. Members are vested with five years of service credit. Service-related disability benefits are provided regardless of length of service. Five years of service is required for nonservice-related disability eligibility. The service-related and nonservice-related disability benefits are determined in the same manner as a service retirement benefit but are reduced ten percent and include projected service credits. A variety of death benefits is available under various eligibility criteria. Member and beneficiary annuitants are entitled to automatic cost of living adjustments (COLAs) after retirement. A COLA is granted each July for annuitants retired prior to the second of July of the previous year. The COLA is based on the change in the consumer price index (CPI) during the prior calendar year, capped at three percent, and applied to the current benefit. No COLA is granted if the change in the CPI is less than one-half percent. A one percent COLA is granted if the CPI change is between one-half percent and one percent. Members who leave employment may withdraw their employee contributions, plus any accumulated interest. Under the Teacher Retirement Plan, benefit terms and conditions, including COLAs, can be adjusted on a prospective basis. Moreover, there are defined cost controls and unfunded liability controls that provide for the adjustment of benefit terms and conditions on an automatic basis.

Contributions. Contributions for teachers are established in the statutes governing the TCRS and may only be changed by the Tennessee General Assembly or by automatic cost controls set out in law. Teachers are required to contribute five percent of their salary to the plan. The Local Education Agencies (LEAs) make employer contributions at the rate set by the Board of Trustees as determined by an actuarial valuation. Per the statutory provisions governing TCRS, the employer contribution rate cannot be less than four percent, except in years when the maximum funded level, approved by the TCRS Board of Trustees, is reached. By law, employer contributions for the Teacher Retirement Plan are required to be paid. The TCRS may intercept the state shared taxes of the sponsoring governmental entity of the LEA if the required employer contributions are not remitted. Employer contributions for the year ended June 30, 2025, to the Teacher Retirement Plan were \$3,384,987, which is three percent of covered payroll. In addition, employer contributions of \$1,128,329, which is one percent of covered payroll, were made to the Pension Stabilization Reserve Trust Fund to fund future pension costs. The employer rate, when combined with member contributions, is expected to finance the costs of benefits earned by members during the year, the cost of administration, as well as an amortized portion of any unfunded liability.

Pension Liabilities (Assets), Pension Expense (Negative Pension Expense), and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

Pension Liabilities (Assets). On June 30, 2025, the school system reported a liability (asset) of (\$3,102,273) for its proportionate share of the net pension liability (asset). The net pension liability (asset) was measured as of June 30, 2024, and the total pension liability (asset) used to calculate the net pension liability (asset) was determined by an actuarial valuation as of that date. The school system's proportion of the net pension liability (asset) was based on the school system's share of contributions to the pension plan relative to the contributions of all participating LEAs. At the measurement date of June 30, 2024, the school system's proportion was 4.353412 percent. The proportion as of June 30, 2023, was 4.228807 percent.

Pension Expense (Negative Pension Expense). For the year ended June 30, 2025, the school system recognized pension expense (negative pension expense) of \$2,588,026.

Deferred Outflows of Resources and Deferred Inflows of Resources. For the year ended June 30, 2025, the school system reported deferred outflows and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Difference Between Expected and Actual Experience	\$ 256,259	\$ 953,105
Net Difference Between Projected and Actual Earnings on Pension Plan Investments	0	523,306
Changes in Assumptions	1,232,783	0
Changes in Proportion of Net Pension Liability (Asset)	207,289	216,659
LEA's Contributions Subsequent to the Measurement Date of June 30, 2024	3,384,987	N/A
Total	\$ 5,081,318	\$ 1,693,070

The school system's employer contributions of \$3,384,987, reported as pension related deferred outflows of resources subsequent to the measurement date, will be recognized as a reduction (increase) to the net pension liability (asset) in the year ending June 30, 2026. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ending June 30	Amount
2026	\$ (307,284)
2027	416,731
2028	(197,105)
2029	(194,242)
2030	61,228
Thereafter	223,934

In the table shown above, positive amounts will increase pension expense, while negative amounts will decrease pension expense.

Actuarial Assumptions. The total pension liability as of the June 30, 2024, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.25%
Salary Increases	Graded Salary Ranges from 8.72% to 3.44% Based on Age, Including Inflation, Averaging 4%
Investment Rate of Return	6.75%, Net of Pension Plan Investment Expenses, Including Inflation
Cost of Living Adjustment	2.125%

Mortality rates were based on actual experience including an adjustment for some anticipated improvement.

The actuarial assumptions used in the June 30, 2024, actuarial valuation were based on the results of an actuarial experience study performed for the period July 1, 2016, through June

30, 2020. The demographic assumptions were adjusted to more closely reflect actual and expected future experience.

The long-term expected rate of return on pension plan investments was established by the TCRS Board of Trustees in conjunction with the June 30, 2020, actuarial experience study. A blend of future capital market projections and historic market returns was used in a building-block method in which a best estimate of expected future real rates of return (expected returns, net of pension plan investments expense and inflation) is developed for each major asset class. These best estimates are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target asset allocation percentage and by adding expected inflation of 2.25 percent. The best estimates of geometric real rates of return and the TCRS investment policy target asset allocation for each major asset class are summarized in the following table:

Asset Class	Percentage Long-term Expected Real Rate of Return	Percentage Target Allocations
U.S. Equity Developed Market	4.88	% 31
International Equity Emerging Market	5.37	14
International Equity Private Equity and Strategic Lending	6.09	4
U.S. Fixed Income	6.57	20
Real Estate	1.20	20
Short-term Securities	4.38	10
	0.00	1
Total		100 %

The long-term expected rate of return on pension plan investments was established by the TCRS Board of Trustees as 6.75 percent based on a blending of the factors described above.

Discount Rate. The discount rate used to measure the total pension liability was 6.75 percent. The projection of cash flows used to determine the discount rate assumes that employee contributions will be made at the current rate and that contributions from all the LEAs will be made at the actuarially determined contribution rate pursuant to an actuarial valuation in accordance with the funding policy of the TCRS Board of Trustees and as required to be paid by state statute. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make projected future benefit payments of current active and inactive members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the Proportionate Share of Net Pension Liability (Asset) to Changes in the Discount Rate. The following presents the net pension liability (asset) of Montgomery County calculated using the discount rate of 6.75 percent, as well as what the net pension liability (asset) would be if it were calculated using a discount rate that is one percentage point lower (5.75 percent) or one percentage point higher (7.75 percent) than the current rate:

School Department's Proportionate Share of the Net Pension Liability (Asset)	1% Decrease 5.75%	Current Discount Rate 6.75%	1% Increase 7.75%
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Net Pension Liability (Asset)	\$ 8,181,692	\$ (3,102,273)	\$ (11,499,904)
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Pension Plan Fiduciary Net Position. Detailed information about the pension plan's fiduciary net position is available in a separately issued TCRS financial report.

Discretely Presented Clarksville-Montgomery County School System -Certified Employees - Teacher Legacy Pension Plan

General Information About the Pension Plan

Plan Description. Teachers of the Clarksville-Montgomery County School System with membership in the TCRS before July 1, 2014, are provided with pensions through the Teacher Legacy Pension Plan, a cost-sharing multiple-employer pension plan administered by the TCRS. The Teacher Legacy Pension Plan closed to new membership on June 30, 2014, but will continue providing benefits to existing members and retirees. Beginning July 1, 2014, the Teacher Retirement Plan became effective for teachers employed by LEAs after June 30, 2014. The Teacher Retirement Plan is a separate cost-sharing, multiple-employer defined benefit plan. The TCRS was created by state statute under *Tennessee Code Annotated (TCA)*, Title 8, Chapters 34-37. The TCRS Board of Trustees is responsible for the proper operation and administration of all employer pension plans in the TCRS. The Tennessee Treasury Department, an agency in the legislative branch of state government, administers the plans of the TCRS. The TCRS issues a publicly available financial report that can be obtained on the [Tennessee Department of Treasury website](#).

Benefits Provided. TCA, Title 8, Chapters 34-37 establish the benefit terms and can be amended only by the Tennessee General Assembly. Members of the Teacher Legacy Pension Plan are eligible to retire with an unreduced benefit at age 60 with five years of service credit or after 30 years of service credit regardless of age. Benefits are determined by a formula using the member's highest five consecutive year average compensation and the member's years of service credit. A reduced early retirement benefit is available to vested members at age 55. Members are vested with five years of service credit. Service-related disability benefits are provided regardless of length of service. Five years of service is required for nonservice-related disability eligibility. The service-related and nonservice-related disability benefits are determined in the same manner as a service retirement benefit but are reduced ten percent and include projected service credits. A variety of death benefits is available under various eligibility criteria. Member and beneficiary annuitants are entitled to automatic cost of living adjustments (COLAs) after retirement. A COLA is granted each July for annuitants retired prior to the second of July of the previous year. The COLA is based on the change in the consumer price index (CPI) during the prior calendar year, capped at three percent, and applied to the current benefit. No COLA is granted if the change in the CPI is less than one-half percent. A one percent COLA is granted if the CPI change is between one-half and one percent. A member who leaves employment may withdraw their employee contributions, plus any accumulated interest.

Contributions. Contributions for teachers are established in the statutes governing the TCRS and may only be changed by the Tennessee General Assembly. Teachers are required to contribute five percent of their salaries. The Local Education Agencies (LEAs) make employer contributions at the rate set by the Board of Trustees as determined by an actuarial valuation. By law, employer contributions for the Teacher Legacy Pension Plan are required to be paid.

The TCRS may intercept the state shared taxes of the sponsoring governmental entity of the LEA if the required employer contributions are not remitted. Employer contributions by the Clarksville-Montgomery County School System for the year ended June 30, 2025, to the Teacher Legacy Pension Plan were \$6,305,821, which is 6.36 percent of covered payroll. The employer rate, when combined with member contributions, is expected to finance the costs of benefits earned by members during the year, the cost of administration, as well as an amortized portion of any unfunded liability. Employer contributions to separately finance specific liabilities were \$63,882 for the year ended June 30, 2025. The contributions to separately finance specific liabilities were related to employees who have returned to work under a TCRS Return to Work program which requires employer contributions.

Pension Liabilities (Assets), Pension Expense (Negative Pension Expense), and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

Pension Liability (Assets). On June 30, 2025, the school system reported a liability (asset) of (\$51,704,697) for its proportionate share of the net pension liability (asset). The net pension liability (asset) was measured as of June 30, 2024, and the total pension liability used to calculate the net pension liability (asset) was determined by an actuarial valuation as of that date. The school system's proportion of the net pension liability (asset) was based on the school system's long-term share of contributions to the pension plan relative to the contributions of all participating LEAs. At the measurement date of June 30, 2024, the school system's proportion was 3.001094 percent. The proportion measured on June 30, 2023, was 2.972080 percent.

Pension Expense (Negative Pension Expense). For the year ended June 30, 2025, the school system recognized pension expense (negative pension expense) of \$11,056,458.

Deferred Outflows of Resources and Deferred Inflows of Resources. For the year ended June 30, 2025, the school system reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Difference Between Expected and Actual Experience	\$ 13,788,271	\$ 0
Net Difference Between Projected and Actual Earnings on Pension Plan Investments	0	10,069,973
Changes in Proportion of Net Pension Liability (Asset)	319,824	927,007
LEA's Contributions Subsequent to the Measurement Date of June 30, 2024	6,305,821	N/A
Total	<u>\$ 20,413,916</u>	<u>\$ 10,996,980</u>

The school system's employer contributions of \$6,305,821 reported as pension related deferred outflows of resources subsequent to the measurement date, will be recognized as a reduction (increase) to the net pension liability (asset) in the year ending June 30, 2026. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ending June 30	Amount
2026	\$ (5,926,880)
2027	19,593,710
2028	(5,253,813)
2029	(5,301,902)
2030	0
Thereafter	0

In the table above, positive amounts will increase pension expense, while negative amounts will decrease pension expense.

Actuarial Assumptions. The total pension liability in the June 30, 2024, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.25%
Salary Increases	Graded Salary Ranges from 8.72% to 3.44% Based on Age, Including Inflation, Averaging 4%
Investment Rate of Return	6.75%, Net of Pension Plan Investment Expenses, Including Inflation
Cost of Living Adjustment	2.125%

Mortality rates were based on actual experience including an adjustment for some anticipated improvement.

The actuarial assumptions used in the June 30, 2024, actuarial valuation were based on the results of an actuarial experience study performed for the period July 1, 2016, through June 30, 2020. The demographic assumptions were adjusted to more closely reflect actual and expected future experience.

The long-term expected rate of return on pension plan investments was established by the TCRS Board of Trustees in conjunction with the June 30, 2020, actuarial experience study. A blend of future capital market projections and historic market returns was used in a building-block method in which a best estimate of expected future real rates of return (expected returns, net of pension plan investments expense and inflation) is developed for each major asset class. These best estimates are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target asset allocation percentage and by adding expected inflation of 2.25 percent. The best estimates of geometric real rates of return and the TCRS investment policy target asset allocation for each major asset class are summarized in the following table:

Asset Class	Percentage Long-term Expected Real Rate of Return	Percentage Target Allocations
U.S. Equity Developed Market	4.88 %	31 %
International Equity Emerging Market	5.37	14
International Equity Private Equity and Strategic Lending	6.09	4
U.S. Fixed Income	6.57	20
Real Estate	1.20	20
Short-term Securities	4.38	10
	0.00	1
Total		100 %

The long-term expected rate of return on pension plan investments was established by the TCRS Board of Trustees as 6.75 percent based on a blending of the factors described above.

Discount Rate. The discount rate used to measure the total pension liability was 6.75 percent. The projection of cash flows used to determine the discount rate assumes that employee contributions will be made at the current rate and that contributions from all the LEAs will be made at the actuarially determined contribution rate pursuant to an actuarial valuation in accordance with the funding policy of the TCRS Board of Trustees and as required to be paid by state statute. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make projected future benefit payments of current active and inactive members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the Proportionate Share of Net Pension Liability (Asset) to Changes in the Discount Rate. The following presents the net pension liability (asset) of Montgomery County calculated using the discount rate of 6.75 percent, as well as what the net pension liability (asset) would be if it were calculated using a discount rate that is one percentage point lower (5.75 percent) or one percentage point higher (7.75 percent) than the current rate:

School System's Proportionate Share of the Net Pension Liability (Asset)	1% Decrease 5.75%	Current Discount Rate 6.75%	1% Increase 7.75%
Net Pension Liability (Asset)	\$ 65,682,882	\$ (51,704,697)	\$ (149,061,675)

Pension Plan Fiduciary Net Position. Detailed information about the pension plan's fiduciary net position is available in a separately issued TCRS financial report.

2. Deferred Compensation

Primary Government

Montgomery County offers its employees two deferred compensation plans, one established pursuant to IRC Section 457 and the other pursuant to IRC Section 401(k). All costs of administering and funding these programs are the responsibility of plan participants. The Section 401(k) and Section 457 plan assets remain the property of the contributing employees and are not presented in the accompanying financial statements. IRC Sections 401(k) and 457 establish participation, contribution, and withdrawal provisions for the plans.

Employees hired on or after January 1, 2017, by the primary government are required to participate in a hybrid pension plan consisting of a defined benefit portion, which is detailed in the pensions footnote above and is managed by the Tennessee Consolidated Retirement System, and a defined contribution portion which is placed into the state's 401(k) plan and is managed by the employee. The defined contribution portion of the plan requires that the primary government contribute five percent of each employee's salary into their deferred compensation plan. In addition, employees are required to contribute two percent of their salaries into this deferred compensation plan, unless they opt out of the employee portion. During the year, the primary government contributed \$2,178,635 to this deferred compensation pension plan.

Discretely Presented Clarksville-Montgomery County School System

The discretely presented Clarksville-Montgomery County School System offers its employees a deferred compensation plan established pursuant to IRC Section 403(b). All costs of administering and funding this program are the responsibility of plan participants. The Section 403(b) plan assets remain the property of the contributing employees and are not presented in the accompanying financial statements. IRC Section 403(b) establishes participation, contribution, and withdrawal provisions for the plans.

Teachers hired on or after July 1, 2014, and non-certified employees hired on or after January 1, 2017, by the school system are required to participate in a hybrid pension plan consisting of a defined benefit portion, which is detailed in the pensions footnote above and is managed by the Tennessee Consolidated Retirement System, and a defined contribution portion which is placed into the state's 401(k) plan and is managed by the employee. The defined contribution portion of the plan requires that the school system contribute five percent of each teacher's salary into their deferred compensation plan. In addition, teachers are required to contribute two percent of their salaries into this deferred compensation plan, unless they opt out of the employee portion. During the year, the school system contributed \$8,421,229 to this deferred compensation pension plan.

H. Other Postemployment Benefits (OPEB)

Montgomery County and the discretely presented Clarksville-Montgomery County School System provide OPEB benefits to their retirees through self-insured health plans administered by Blue Cross Blue Shield of Tennessee. For reporting purposes, each plan is a single employer defined benefit OPEB plan based on criteria in Statement No. 75 of the Governmental Standards Board (GASB). The plans are funded on a pay-as-you-go basis, and there are no assets accumulating in a trust that meet the criteria of paragraph 4 of GASB Statement No. 75.

Benefits and premium requirements of each plan's members are established, and may be amended, by the 17-member insurance committee. The committee is comprised of 4 members appointed by the County Mayor with the approval of the county commission to represent Montgomery County employees, the current on-site medical administrator, and 12 members appointed by the Director of

Schools (3 elementary school certified employees, 2 middle school certified employees, 2 high school certified employees, 2 members to represent classified employees, 2 administrative members to serve as representatives of the Board of Education, and one other appointed by the Director of Schools). The plans are self-insured and financed on a pay-as-you-go basis with the risk shared equally among the participants. Claims liabilities of the plans are periodically computed using actuarial and statistical techniques to establish premium rates. The insurance committee develops its own contribution policy in terms of subsidizing premiums of active employees and retirees.

Self-Insured Postemployment Benefits Plan – Primary Government

Plan Description. Montgomery County, Bi-County Solid Waste Management System, Clarksville-Montgomery County Public Library, Emergency Communications District of Montgomery County (component units), and the Clarksville-Montgomery County Regional Planning Commission (a joint venture) participate in the Montgomery County Postemployment Benefits Other than Pensions plan, a self-insured OPEB plan accounted for in the Self-Insurance Fund (internal service fund). The benefits of the plan are funded on a pay-as-you-go basis. Each entity funds the plan on a cash basis as benefits are paid.

Plan liability is determined by employee participation. During the year, the primary government employees comprised 85.96 percent, the Bi-County Solid Waste Management System employees comprised 7.73 percent, the Clarksville-Montgomery County Public Library employees comprised 2.28 percent, the Clarksville-Montgomery County Regional Planning Commission employees comprised 1.11 percent, and the Emergency Communications District of Montgomery County employees comprised 2.92 percent of the plan based on participation.

Benefits Provided. The plan provides healthcare insurance benefits to retirees and their dependents if the retiree has at least 30 years of creditable service with Tennessee Consolidated Retirement System or at age 55, with a minimum of 20 years with Montgomery County and participation in the group medical insurance for at least the last 2 years prior to retirement. Dental and vision benefits are provided to retirees through commercial insurance plans. Benefits continue until the retired employee is eligible for Medicare.

For employees of Montgomery County, the Bi-County Solid Waste Management System, the Clarksville-Montgomery County Public Library, and the Emergency Communications District of Montgomery County hired prior to July 1, 2016, the benefit terms for health and dental insurance provide for the primary government to pay 85 percent of the plan premium if the retiree is within 120 months of Medicare eligibility, 80 percent of the plan premium if the retiree is 121-132 months from Medicare eligibility, 75 percent if the retiree is 133-144 months from Medicare eligibility, 70 percent if the retiree is 145-156 months from Medicare eligibility, 65 percent if the retiree is 157-168 months from Medicare eligibility, and 60 percent if the employee is 169-180 months from Medicare eligibility. The retiree pays the full premium on vision insurance. Dependents of the retiree are permitted to remain on the plan until age 26 and spouses may remain on the plan until they become Medicare eligible.

For employees of the Clarksville-Montgomery County Regional Planning Commission hired prior to July 1, 2016, the benefit terms for health insurance provide for the primary government to pay 75 percent of the plan premium for the first 24 months after retirement, 70 percent of the plan premium for 25 to 60 months after retirement, 50 percent of the plan premium for 61 to 120 months after retirement, and 0 percent of the plan premium more than 120 months subsequent to retirement. Dental and vision insurance are not provided to Planning Commission retirees. Dependents of the retiree are permitted to remain on the health plan until age 26 and spouses may remain on the plan until they become Medicare eligible.

For qualifying retired employees hired after July 1, 2016, benefit terms for health insurance provide for the primary government to pay 50 percent of the premium rate set at retirement until the retiree is

eligible for Medicare. Any increases in the premium subsequent to retirement are the responsibility of the retiree.

Employees Covered by Benefit Terms. At the valuation date of July 1, 2024, the following employees were covered by the benefit terms:

Inactive Employees or Beneficiaries Currently Receiving Benefits	56
Inactive Employees Entitled to But Not Yet Receiving Benefits	0
Active Employees	1,210
Total	<u><u>1,266</u></u>

Total OPEB Liability

The county's total OPEB liability was measured as of June 30, 2025, and was determined by an actuarial valuation as of July 1, 2024.

Actuarial Assumptions and Methods. The total OPEB liability in the July 1, 2024, actuarial valuation was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Actuarial Cost Method	Entry Age Normal
Discount Rate	4.21%
Inflation Rate	No factor was included for inflation
Salary Increases	4%
Healthcare Cost Trend Rate	7% for medical graded down to 5.6% over 3 years; 5% for dental; 5% for administrative fees; 5% for stop loss
Future Participation Rates	20% to 60% depending on age at retirement

The discount rate was based on the S&P Municipal Bond 20 Year High Grade Index.

Mortality rates were based on Mortality Table Pub-2010 projected with Mortality Improvement Scale MP-2021.

The actuarial assumptions used in the July 1, 2024, valuation were based on plan data and costs presented by the primary government with concurrence by the actuary.

Changes in the Total OPEB Liability – As of the Measurement Date

	<u>Total OPEB Liability</u>
Balance, July 1, 2024	<u>\$ 20,283,791</u>
Changes for the Year:	
Service Cost	\$ 1,501,491
Interest	876,944
Benefit Paid	(955,266)
Net Changes	<u>\$ 1,423,169</u>
Balance, June 30, 2025	<u><u>\$ 21,706,960</u></u>

		Total OPEB Liability
Primary Government	85.96%	\$ 18,658,898
Bi-County Solid Waste Management System	7.73%	1,677,246
Clarksville-Montgomery County Public Library	2.28%	494,788
Clarksville-Montgomery County Regional Planning Commission	1.11%	241,108
Emergency Communications District of Montgomery County	2.92%	<u>634,920</u>
Total		<u>\$ 21,706,960</u>

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources. For the year ended June 30, 2025, the plan recognized OPEB expense of \$779,007. On June 30, 2025, the plan reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Difference Between Expected and Actual Experience	\$ 0	\$ 3,888,361
Changes in Assumptions	<u>415,538</u>	<u>1,236,944</u>
Total	<u>\$ 415,538</u>	<u>\$ 5,125,305</u>

**Allocation of OPEB Plan Deferred Outflows of Resources and
Deferred Inflows of Resources**

	Deferred Outflows of Resources	Deferred Inflows of Resources
Primary Government	\$ 357,197	\$ 4,405,712
Bi-County Solid Waste Management System	32,121	396,186
Clarksville-Montgomery County Public Library	9,474	116,857
Clarksville-Montgomery County Regional Planning Commission	4,612	56,891
Emergency Communications District of Montgomery County	<u>12,134</u>	<u>149,659</u>
Total	<u>\$ 415,538</u>	<u>\$ 5,125,305</u>

Amounts reported as deferred outflows and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year Ending June 30	Amount
2026	\$ (1,881,966)
2027	(1,881,970)
2028	(189,167)
2029	(189,167)
2030	(189,167)
Thereafter	(378,330)

In the table shown above, positive amounts will increase OPEB expense while negative amounts will decrease OPEB expense.

Sensitivity of the Total OPEB Liability to Changes in the Discount Rate. The following presents the total OPEB liability of the plan calculated using the stated discount rate as well as what the OPEB liability would be if it was calculated using a discount rate that is one percentage point lower or one percentage point higher than the stated rate:

Discount Rate	1% Decrease 3.21%	Stated Discount Rate 4.21%	1% Increase 5.21%
Total OPEB Liability	\$ 23,669,599	\$ 21,706,960	\$ 19,922,515

Sensitivity of the Total OPEB Liability to Changes in the Healthcare Cost Trend Rate. The following presents the total OPEB liability of the plan calculated using the stated healthcare cost trend assumption, as well as what the OPEB liability would be if it was calculated using a healthcare cost trend rate that is one percentage point lower or one percentage point higher than the assumed trend rate:

Healthcare Cost Trend Rate	1% Decrease 6% decreasing to 4.6% over 3 years and following the Getzen model thereafter	Current Trend Rates 7% decreasing to 5.6% over 3 years and following the Getzen model thereafter	1% Increase 8% decreasing to 6.6% over 3 years and following the Getzen model thereafter
Total OPEB Liability	\$ 19,180,171	\$ 21,706,960	\$ 24,717,115

Self-Insured Postemployment Benefits Plan – Discretely Presented Clarksville-Montgomery County School System

Plan Description. The Clarksville-Montgomery County School System participates in a self-insured postemployment benefits plan, administered by Blue Cross Blue Shield, which is accounted for in the Self-Insurance Fund (internal service fund).

Benefits Provided. The plan provides healthcare insurance benefits to retirees and their dependents if the retiree has at least 30 years of creditable service with Tennessee Consolidated Retirement System or at age 55, with a minimum of 20 years with the Clarksville-Montgomery County School System and participation in the group medical insurance for at least the last 3 years prior to retirement.

The benefit terms for health insurance provide for the school system to pay 50 percent of the premium cost at the time of retirement. Any increase in the cost of insurance during the retiree's eligible participation period would be the sole responsibility of the retiree. Dependents and spouses of the retiree are permitted to remain on the plan; however, the school system's contributions will cease once the retired employee becomes Medicare eligible or participates a maximum of 10 years, whichever comes first. At this point, the spouse may remain on the policy until age 65 and qualified dependent children may remain on the policy, with the full premium cost being the responsibility of the retiree.

Lastly, certificated employees hired prior to July 1, 2007, who have a minimum of 20 years of service with the Clarksville-Montgomery County School System are provided postemployment life insurance benefits. The school system pays 100 percent of the life insurance premium on a \$7,000 policy until death of the retiree.

Employees Covered by Benefit Terms. At the valuation date of July 1, 2024, the following employees were covered by the benefit terms:

Inactive Employees or Beneficiaries Currently Receiving Benefits	981
Inactive Employees Entitled to But Not Yet Receiving Benefits	0
Active Employees	3,934
Total	<u><u>4,915</u></u>

Total OPEB Liability

The discretely presented school system's total OPEB liability was measured as of June 30, 2025, and was determined by an actuarial valuation as of July 1, 2025.

Actuarial Assumptions and Methods. The total OPEB liability in the July 1, 2025, actuarial valuation was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Actuarial Cost Method	Entry Age Normal
Discount Rate	4.81%
Inflation Rate	No factor was included for inflation
Salary Increases	3%
Healthcare Cost Trend Rate	7.00% in 2025, 8.00% in 2026 for medical grading 5.75% over 3 years and following the Getzen model thereafter to an ultimate rate of 4.04% in the year 2075

The discount rate was based on the S&P Municipal Bond 20 Year High Grade Rate Index.

Mortality rates were based on PubG-2010 Headcount Weighted Tables projected with improvement scale MP-2021.

The actuarial assumptions used in the July 1, 2025, valuation were based on plan data and costs presented by the primary government with concurrence by the actuary.

Changes in the Total OPEB Liability

	Total OPEB Liability
Balance July 1, 2024	\$ 36,223,238
Changes for the Year:	
Service Cost	\$ 3,131,888
Interest	1,513,915
Experience losses (gain)	4,575,049
Changes of assumptions	(199,270)
Benefit Payments/Refunds	(2,698,586)
Net Changes	<u>\$ 6,322,996</u>
Balance June 30, 2025	<u>\$ 42,546,234</u>

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources. For the year ended June 30, 2025, the school system recognized OPEB expense of \$4,341,899. On June 30, 2025, the school system reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Difference Between Expected and Actual Experience	\$ 5,172,116	\$ 3,528,610
Changes in Assumptions	<u>165,532</u>	<u>2,241,920</u>
Total	<u>\$ 5,337,648</u>	<u>\$ 5,770,530</u>

Amounts reported as deferred outflows and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year Ending June 30	Total
2026	\$ (303,910)
2027	(1,879,283)
2028	875,156
2029	875,155
2030	0
Thereafter	0

In the table shown above, positive amounts will increase OPEB expense while negative amounts will decrease OPEB expense.

Sensitivity of the Total OPEB Liability to Changes in the Discount Rate. The following presents the total OPEB liability of the school system calculated using the discount rate of 4.81 percent, as well as what the OPEB liability would be if it was calculated using a discount rate that is one percentage point lower (3.81 percent) or one percentage point higher (5.81 percent) than the current rate:

Discount Rate			
	1%	Current	1%
	Decrease 3.81%	Discount Rate 4.81%	Increase 5.81%
Total OPEB Liability	\$ 45,800,849	\$ 42,546,234	\$ 39,601,802

Sensitivity of the Total OPEB Liability to Changes in the Healthcare Cost Trend Rate. The following presents the total OPEB liability of the school system calculated using the healthcare cost trend rate of 7.00 percent decreasing to 5.75 percent over 3 years and following the Getzen model thereafter, as well as what the OPEB liability would be if it was calculated using a trend rate that is one percentage point lower or one percentage point higher than the current rate:

Healthcare Cost Trend Rate			
	1%	Current	1%
	Decrease 6% decreasing to 4.75% over 3 years and following the Getzen model thereafter	Trend Rates 7% decreasing to 5.75% over 3 years and following the Getzen model thereafter	Increase 8% decreasing to 6.75% over 3 years and following the Getzen model thereafter
Total OPEB Liability	\$ 39,373,198	\$ 42,546,234	\$ 46,255,527

I. Office of Central Accounting, Budgeting, and Purchasing

Montgomery County operates under the provisions of the Fiscal Control Acts of 1957. These acts provide for a central system of accounting, budgeting, and purchasing covering funds administered by the county mayor and highway supervisor. These funds are maintained in the Offices of Central Accounting and Budgeting and Central Purchasing under the supervision of the director of accounts and budgets and the purchasing agent.

J. Purchasing Laws

Office of Central Purchasing

Purchasing procedures for the Office of County Mayor and the highway department are governed by the County Purchasing Law of 1957, Section 5-14-101 et seq., *Tennessee Code Annotated (TCA)*. Purchases for the highway department are also governed by the Uniform Road Law, Section 54-7-113, *TCA*. Section 5-14-101 et seq., *TCA*, provides for a purchasing agent, appointed by the county mayor and approved by the Montgomery County Commission, to make all purchases. This statute also provides for a County Purchasing Commission to assist the purchasing agent in the determination of overall purchasing policies. These statutes, along with *TCA* Section 12-3-1212, require all purchases exceeding \$50,000 to be made on the basis of publicly advertised competitive bids.

Office of Director of Schools

Purchasing procedures for the school system are governed by purchasing laws applicable to schools as set forth in Section 49-2-203, *TCA*, which provides for the county Board of Education, through its executive committee (director of schools and chairman of the Board of Education), to make all purchases. This statute, along with *TCA* Section 12-3-1212, also provides for the school system, which has a purchasing division, to use a comprehensive vendor list to solicit competitive bids on all purchases exceeding \$50,000 provided the vendors on such list are given notice to bid. This statute also requires

the purchasing division to periodically advertise in a county newspaper of general circulation for vendors and to update the list of vendors following such advertisement.

K Subsequent Event

On November 10, 2025, Montgomery County authorized the issuance of general obligation bonds not to exceed \$51,000,000 for various capital outlay.

VI. OTHER NOTES-INDUSTRIAL DEVELOPMENT BOARD OF THE COUNTY OF MONTGOMERY

A. Summary of Significant Accounting Policies

Financial Reporting Entity - The Industrial Development Board of the County of Montgomery (the board) is a not-for-profit corporate agency and instrumentality of Montgomery County, Tennessee (the county), organized under Title 7, Chapter 53 of the Tennessee Code Annotated. The Board's main purpose is to maintain and increase employment opportunities and further the use of the county's agricultural products and natural resources by promoting industry, trade, commerce, and construction by inducing manufacturing, industrial, governmental, educational, financial, service, commercial and recreational enterprises to locate in or remain in this area.

The board is a component unit of Montgomery County, Tennessee, which is the principal reporting entity and primary government. The Board is treated as a discrete component unit of the county since the county may unilaterally control the operations of the board. The county is responsible for appointing the majority of the board's board of directors. The financial reporting entity of the board only includes the assets and operations of the board and does not include any other fund, organization, institution, agency, department, or office of Montgomery County, the primary government.

In fiscal year 1995, the Clarksville-Montgomery County Tourism Commission (Tourism), the Clarksville Area Chamber of Commerce (Chamber), and the Board jointly organized the Clarksville-Montgomery County Economic Development Council (EDC) to develop, coordinate, and implement a comprehensive marketing plan relating to economic prosperity of Clarksville-Montgomery County and the surrounding area. The board, tourism, and chamber evenly share the cost of EDC staff salaries, payroll taxes, benefits, and other operating costs and expenses related to the general administration of the EDC. All other expenses of the EDC are shared based on usage allocations. Effective July 1, 2021, Montgomery County began allocating industrial development funding to the EDC through its annual budget process that had historically been allocated to the Board. This funding pays for the Board's allocation of the shared costs of the EDC, as well as industrial development initiatives and payroll expenses paid directly by the EDC. The audited financial statements of the EDC can be obtained from the VP of Finance and Administration, Clarksville- Montgomery County Economic Development Council, P. O. Box 883, Clarksville, Tennessee 37041-0883.

Use of Estimates - The board's financial statements are presented in accordance with accounting principles generally accepted in the United States of America which require the use of management's estimates and assumptions. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported revenues and expenses. Actual results could vary from these estimates in the near term and these variations can have a material effect on these financial statements.

Concentrations of Credit Risk - Financial instruments that potentially subject the board to significant concentrations of credit risk consist principally of cash and receivables. Custodial credit risk for the board's deposits is the risk that the board's deposits may not be returned in the event of a bank failure. As required by state statutes, the board's policy is to require that financial institutions

holding its deposits be members of the Tennessee Collateral Pool or pledge collateral for deposits in excess of federal depository insurance. The collateral is required to be held by the Board or its agent in the board's name. With respect to receivables, credit risk is primarily limited to amounts due from escrow agents in connection with the sale of property and from grantors including Aspire Clarksville and the State of Tennessee.

Government-wide and Fund Financial Statements - The government-wide financial statements (the governmental fund balance sheet/statement of net position and the statement of governmental fund revenues, expenditures, and changes in fund balance/statement of activities) report information on all of the nonfiduciary activities of the board.

The governmental fund financial statements are shown in combination with the government-wide financial statements.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct operating expenses are those that are clearly identifiable with a specific function or segment. Program revenues include: 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment; and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Subsidies and other items that are not properly included among program revenues are reported instead as general revenues.

Measurement Focus, Basis of Accounting, and Basis of Presentation - Measurement focus refers to what is being measured; basis of accounting refers to when revenues and expenditures are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurement made, regardless of the measurement focus applied.

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when the related liabilities are incurred, regardless of the timing of the related cash flow.

Governmental fund financial statements are reported using the current financial resources measurement focus and modified accrual basis of accounting. Revenues are recognized when they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Board considers revenues to be available if they are collectible within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting.

The board's only fund is the general fund. It accounts for all of the financial resources of the board.

Cash and Cash Equivalents - The board considers all highly liquid debt instruments purchased with maturities of 90 days or less to be cash equivalents. Restricted cash consists of funds set aside to pay retainage liabilities and notes payable.

Uncollectible Accounts - Receivables are reported net of an allowance for uncollectible accounts and revenues net of uncollectible accounts. The allowance was \$0 on June 30, 2025.

Capital Assets - Capital assets are valued at cost for assets purchased. All assets with an initial, individual cost of more than \$500 and an estimated useful life in excess of two years are capitalized. Depreciation of capital assets is provided over the estimated useful lives of the respective assets on a straight-line basis. Donated capital assets are recorded at their estimated fair value at the date of the donation. The cost of normal maintenance and repairs is not capitalized.

Property Held for Sale or Lease - Property held for sale or lease is recorded at cost or market, if lower. The cost of property sold is charged to expense using the specific identification method. If the property sold was originally contributed by the primary government, the value of the property sold is charged to expense.

Accrued Compensated Absences and Payroll-Related Expenses – The board has no employees. All employees are employed by the EDC. Payroll costs of personnel performing board activity are funded through Montgomery County’s allocation paid directly to the EDC. Therefore, EDC reports all payroll and related expenses.

Fund Balance - The board has implemented Governmental Accounting Standards Board (GASB) Codification 1800, “Classification and Terminology.” This code provides more clearly defined fund balance categories to make the nature and extent of the constraints placed on a government’s fund balances more transparent. The following classifications describe the relative strength of the spending constraints:

Nonspendable fund balance – amounts that are not in spendable form (such as inventory) or are required to remain intact.

Restricted fund balance – amounts constrained to specific purposes by their providers (such as grantors, bondholders, and higher levels of government), through constitutional provisions, or by enabling legislation.

Committed fund balance – amounts constrained to specific purposes by the Board’s governing body, using its highest level of decision-making authority (i.e., by majority vote of the board of directors at an official meeting). To be reported as committed, amounts cannot be used for any other purpose unless the board of directors takes the same highest level action to remove or change the constraint.

Assigned fund balance – amounts the board intends to use for a specific purpose. Intent can be expressed by management of the board.

Unassigned fund balance – amounts that are available for any purpose.

The details of the fund balances are included in the Governmental Fund Balance Sheet and in Note M.

It is the board’s policy to use restricted funds first as appropriate. Assigned funds are reduced to the extent that expenditure authority has been budgeted or the assignment has been changed by management. Decreases to fund balance first reduce unassigned fund balance; in the event that unassigned fund balance becomes zero, then assigned and committed fund balances are used in that order.

B. Cash and Cash Equivalents

Cash and other deposits are restricted to deposits with federally-insured institutions and must be approved by the board of directors. On June 30, 2025, cash and other deposits included bank balances totaling \$8,796,450, all of which were insured by the Federal Deposit Insurance Corporation (FDIC) or the State of Tennessee Bank Collateral Pool.

C. Investments and Other Deposits

Investments and other deposits are restricted by state law to deposits with financial institutions and certain obligations guaranteed by the United States government. Investments and other deposits are stated at cost or amortized cost, which approximates fair value on June 30, 2025. Following is a

summary of the board's certificates of deposits on June 30, 2025, all of which were insured by the FDIC or the State of Tennessee Bank Collateral Pool.

	Carrying Amount	Market Value
Certificates of Deposit	\$ 313,397	\$ 313,397

D. Long-term Notes Receivable

On June 1, 2021, the board entered into a ten-year lease agreement with a local corporation for the lease of real property. Based on this agreement, the board receives monthly payments of \$16,163 through May 2031. Since ownership is transferred at the lease termination, the contract meets the definition of a financed purchase under an installment sale. On May 1, 2023, the board entered into a ten-year lease agreement with a foreign corporation for the lease of property held for sale or lease. Monthly lease payments of \$10,183 begin January 2025 through December 2034. Ownership is transferred at the lease termination. Therefore, this lease is recorded as a financed sale. On June 30, 2025, the discount associated with this lease was \$25,027. On June 30, 2025, the board reported long-term note receivables of \$2,009,885 associated with these leases. During the year ended June 30, 2025, the board received \$255,047 in lease revenue which reduced the note receivable.

Future cash flows from this contract are expected to be as follows:

Year Ending June 30	Principal	Interest
2026	\$ 253,828	\$ 62,316
2027	260,654	55,490
2028	267,747	48,397
2029	275,121	41,023
2030	282,789	33,355
2031-2035	669,746	65,119
Total	\$ 2,009,885	\$ 305,700

E. Property Held for Sale or Lease

A summary of property held for sale or lease follows:

		At Cost
Land - Park Expansion	186.660 acres available	\$ 2,598,992
Goodpasture Property	9.500 acres available	56,566
Bell Property	30.420 acres available	111,952
Clarksville Business Park North	587 acres available	9,307,836
Clarksville Business Park East	420.000 acres available	18,947,876
Hamill Property	1.640 acres available	7,815
Hampton Station Property	3.360 acres available	111,724
Office Complex	90.545 acres available	4,461,152
Site 13B	21.295 acres available	1,665,533
Site 19B	0.000 acres available	183,367
Rail to Park Expansion	0.000 acres available	362,952
Total		\$ 37,815,765

Access property is included in the acres available shown above. All acres are approximate.

F. Capital Assets

A summary of changes in capital assets and accumulated depreciation follows:

	Balance 7-1-24	Additions	Deletions	Balance 6-30-25
Capital Assets				
Land	\$ 1,700,000	\$ 0	\$ 0	\$ 1,700,000
Equipment	39,298	1,693	0	40,991
Vehicles	40,866	66,461	(40,866)	66,461
Leasehold Improvements	48,793	0	0	48,793
Total	<u>\$ 1,828,957</u>	<u>\$ 68,154</u>	<u>\$ (40,866)</u>	<u>\$ 1,856,245</u>
	Balance 7-1-24	Additions	Deletions	Balance 6-30-25
Accumulated Depreciation				
Equipment	\$ 32,553	\$ 2,400	\$ 0	\$ 34,953
Vehicles	36,780	8,689	(38,823)	6,646
Leasehold Improvements	48,529	0	0	48,529
Total	<u>\$ 117,862</u>	<u>\$ 11,089</u>	<u>\$ (38,823)</u>	<u>\$ 90,128</u>

Land is not depreciated or amortized.

G. Construction in Progress

A summary of changes in construction in progress related to property held for sale or lease follows:

	Balance 7-1-24	Additions	Deletions	Balance 6-30-25
Aspire Way	\$ 962,999	\$ 0	\$ (962,999)	\$ 0
East Industrial Park	506,802	168,656	0	675,458
Access Roads	821,032	0	0	821,032
Parking Garage	2,523,255	15,437,113	0	17,960,368
Other	157,350	0	(157,350)	0
Total	<u>\$ 4,971,438</u>	<u>\$ 15,605,769</u>	<u>\$ (1,120,349)</u>	<u>\$ 19,456,858</u>

A summary of changes in construction in progress related to capital assets follows:

	Balance 7-1-24	Additions	Deletions	Balance 6-30-25
Franklin Street Office	\$ 0	\$ 1,595,259	\$ 0	\$ 1,595,259
Total	<u>\$ 0</u>	<u>\$ 1,595,259</u>	<u>\$ 0</u>	<u>\$ 1,595,259</u>

Except for Franklin Street Office, construction in progress represents costs incurred to prepare property for future sale or lease. Once completed, costs will be reclassified to Property Held for Sale or Lease. Franklin Street Office is under construction and will be used for office space when completed.

H. Land Sale Options

In February 2023, the board entered in a land sale agreement whereby a company will have the option to purchase a 15.00-acre tract for \$10 per acre for the specific purpose of constructing a hotel, conference center, central storm drainage and retention area. Also, the option to purchase a 23.21-acre tract for \$175,000 per acre for the specific purpose of constructing a Veterans Affairs Clinic. This option was set to expire July 2025, but the option was extended to expire March 2026.

I. Notes Payable

Notes payable consisted of the following:

First Federal Bank construction loan bearing interest at 3.0% as of June 30, 2025, secured by property held for sale or lease with a book value of \$4,461,152 as of June 30, 2025; interest only payments due monthly through November 2023, available to be drawn up to a maximum of \$8,000,000 for construction of an office complex. Beginning December 2023, monthly interest payments continue and annual principal payments of \$600,000 are payable through December 2025. Beginning January 2026, monthly payments of interest and principal are due. Note matures December 2042. In 2021, the County began funding the Board \$598,000 per year for 10 years toward the payment of the loan.	\$ 3,180,113
Regions Bank note, secured by property held for sale or lease with a book value of \$18,326,992 at June 30, 2025, payable in annual installments of \$100,000 to \$1,525,000 beginning June 1, 2025 to June 1, 2042, plus interest payable semi-annually on June 1 and December 1 at the Bloomberg Short-Term Bank Yield (BSBY) index rate plus 0.47%.	18,400,000
CF Coatmundi CKV LLC note, secured by property held for sale or lease with a book value of \$1,665,533 at June 30, 2025, payable in annual installments of \$85,180 to \$511,080 beginning December 31, 2025 to December 31, 2029.	1,703,600
Legends Bank construction loan bearing interest at 5.99% as of June 30, 2025, secured by real property with a book value of \$1,574,716 as of June 30, 2025; interest only payments due monthly through March 2026, available to be drawn up to a maximum of \$1,000,000 for the build-out of office space. Beginning April 2026, monthly payments of \$10,408 are payable through March 2027.	7,188
Total Note Payable	\$ 23,290,901
Less: Current Portion	(843,927)
Total Note Payable Excluding Current Portion	<u>\$ 22,446,974</u>

If the notes on the previous page are defaulted upon, any unpaid principal balance on the note becomes immediately due. The lenders may also enforce all liens on the collateral.

Changes in notes payable (including current portions) for the year ended June 30, 2025, were as follows:

	Balance 7-1-24	Increases	Decreases	Balance 6-30-25	Estimated Amount Due in Year Ending 6-30-26
Notes Payable	\$ 23,720,033	\$ 270,868	\$ (700,000)	\$ 23,290,901	\$ 843,927

Future payments on notes payable are as follows:

Year Ending June 30	Principal	Interest
2026	\$ 843,927	\$ 977,869
2027	1,250,953	966,814
2028	1,389,811	920,467
2029	1,588,961	871,569
2030	1,642,867	821,336
2031-2035	6,321,864	3,275,705
2036-2040	7,660,978	1,679,887
2041-2043	2,591,540	151,180
Total	\$ 23,290,901	\$ 9,664,827

J. Adjustments to Governmental Fund Statements

Governmental Fund Balance Sheet to the Statement of Net Position - When capital assets that are to be used in governmental activities are purchased or constructed, the costs of those assets are reported as expenditures in governmental funds. However, the statement of net position includes those capital assets among the assets of the board, net of related accumulated depreciation. The statement of net position also includes the debt related to the capital assets and other debt among the liabilities of the board.

Cost of Capital Assets	\$ 1,856,245
Less: Accumulated Depreciation	(90,128)
Net Capital Assets	<u>\$ 1,766,117</u>
Construction in progress related to capital assets	<u>\$ 1,595,259</u>
Long-term Notes Receivable	<u>\$ 2,009,885</u>
Current Portion of Notes Payable	\$ 843,927
Long-term Portion of Notes Payable	22,446,974
Total Debt	<u>\$ 23,290,901</u>

Statement of Governmental Fund Revenues, Expenditures, and Changes in Fund Balance to the Statement of Activities - Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. Proceeds from the sales of capital assets are excluded from the statement of activities since the proceeds are not a gain or loss associated with the sale. Governmental funds record borrowings as revenue and the principal portion of debt repayment as an expense, while the statement of net position records borrowings as a liability and the statement of activities records the interest portion of payments as an expense.

Depreciation Expense	\$ (11,089)
Capital Outlays	1,634,092
Principal Payments on Long-term Debt	700,000
Payments Received on Long-term Note Receivable	(255,048)
Discount Amortization on Long-term Note Receivable	25,027
Gain on sale of capital assets	27,279
Interest Income on Long-term Note Receivable	42,915
Proceeds from Notes Payable	(270,868)
	<u>\$ 1,892,308</u>

K. Related Party Transaction

The board had related party payables on June 30, 2025, totaling \$126,871, and related party receivables of \$117,619.

During the year ended June 30, 2025, the Board entered into an operating lease agreement with the EDC for office space. The lease became effective on January 8, 2025; however, the lease does not commence until the build-out of the office space is complete, which occurred after June 30, 2025. Accordingly, the underlying asset was not available for use, and the lease has not been recorded as of June 30, 2025.

L. Public-Private Partnership Arrangement for Parking Garage

During the year ended June 30, 2025, the board began construction of a parking garage in downtown Clarksville. The board, as the transferor, has granted a private operator operating rights once the garage is open. As part of the agreement, the operator will fund \$5million towards the construction of the garage. The operator has given the board a letter of credit to allow the IDB to draw down the \$5 million. Once the garage is open and operations begin, the operator will operate the garage for 40 years, with a 10 year renewal option. The operator will be responsible for determining the fees to charge for use of the garage. As of June 30, 2025, the board has drawn down \$2,603,251 on the letter of credit, all of which is recorded as deferred inflows of resources. The board has \$2,396,749 available to draw down as of June 30, 2025. Once the garage opens, the board will amortize the associated deferred inflows over 40 years. No revenue has been recorded during the year ended June 30, 2025. The garage is expected to be completed by June 30, 2026.

M. Fund Balance/Net Position

The board had unassigned fund balance of \$388,612, restricted fund balance of \$1,412,864 and nonspendable fund balance of \$57,272,623 on June 30, 2025. Restricted fund balance consists of funds given from the county for the debt service payments of notes payable described in Note H. Nonspendable fund balance consisted of the following:

Property Held for Sale or Lease	\$ 37,815,765
Construction in Progress	19,456,858
Total Nonspendable Fund Balance	<u>\$ 57,272,623</u>

N. Conduit Debt Obligations

The board has participated in several issues of Industrial Revenue Bonds to provide financial assistance to private-sector entities for the acquisition and construction of industrial and commercial facilities deemed to be in the public interest. The board is not obligated in any manner for repayment of the bonds. Accordingly, the bonds are not reported as liabilities in the financial statements. The principal balances outstanding as of June 30, 2025, totaled \$245,268,813.

O. Annual Budget Procedures

There is no requirement for the board to legally adopt a budget. However, an annual budget is prepared by management and approved by the board of directors. The budget is prepared using the cash basis of accounting and is primarily used as a cash management tool. The board members review the board's needs for the year as well as prior year expenditures to arrive at the current year budget. There is no requirement that the budget be amended for variances that are inconsequential, and which occur as the result of normal operations. The "encumbrance" method of budgeting and accounting for expenditures is not used.

P. Funding from Primary Government

During the year end June 30, 2025, funding from the primary government consisted of the following projects.

Office Park Development	\$ 598,000
Parking Garage	12,833,862
East Park Expansion	1,077,389
Total Funding from Montgomery County	<u>\$ 14,509,251</u>

Q. Commitments and Contingencies

Under terms of an interlocal agreement among the county, the City of Clarksville, Tennessee, and the board, the sales price of property held for sale or lease will be split 90% to the city and 10% to the board. Any revenue in excess of the first \$10,000 per acre (per transaction) will be split 45% to the city, 45% to the county and 10% to the board. The splitting of the proceeds will remain in effect until such time as either the city annexes the land being purchased for expansion or the city has recovered its investment, which shall include interest paid.

After such time as the city has either annexed the land being purchased or recovered its investment, the sale of the land shall be divided equally between the city and county after 10% is deducted for the board. During the year ended June 30, 2025, four parcels of land were sold for \$6,154,627 which fell under the agreement. The board paid the county and the city \$2,923,347 and \$2,592,308, respectively, related to the sales under this interlocal agreement.

During the year ended June 30, 2021, the board entered into a second interlocal agreement among the County, the EDC and the board. Under this agreement, the sales price of property held for sale or lease will be split 90% to the county and 10% to the EDC. During the year ended June 30, 2025, there were no sales which fell under the agreement.

During the year ended June 30, 2021, the board entered into a third interlocal agreement with the county regarding the sale of office complex site only. The proceeds from the sale of the site will pay off the related note payable balance, with the remaining proceeds remitted 100% to the county.

The board is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees and others; and natural disasters. The board, through its primary government, Montgomery County, has elected to obtain various insurance policies to transfer risk to a commercial insurance company either directly or through the Tennessee County Services Association Pool. Insurance settlements have not been in excess of insurance coverage in any of the prior three fiscal years. The Board has obtained commercial insurance for employees' health, unemployment compensation, and worker's compensation through the EDC.

The board is party to various lawsuits whose ultimate outcomes are not determinable. The board's management believes that the outcome of those proceedings will not have a materially adverse effect on the accompanying financial statements.

R. Subsequent Events

In December 2025, the board approved the sale of 71.15 acres of land to a manufacturing company for approximately \$9,735,000. The sale is expected to be finalized in January 2026 or later. The land is included in Property Held for Sale or Lease on June 30, 2025. The land has a book value of approximately \$1,150,611, and the sale is expected to generate a gain of approximately \$8,584,389.

In January 2025, the board, as lessor, entered into a lease agreement with the EDC, as lessee, for office space on Franklin Street. The office space requires significant build-out before the building can be occupied. The lease will not commence until the building is occupied, which will be in December 2025. The lease term is 11 years once the lease commences, with options to extend for five-year increments, up to 25 years total. Rent will be \$7,955 per month.

REQUIRED SUPPLEMENTARY INFORMATION SECTION

MONTGOMERY COUNTY, TENNESSEE**Schedule of Changes in Net Pension Liability (Asset) and Related Ratios Based on
Participation in the Public Employee Legacy Pension Plan of TCRS**

Primary Government

For the Fiscal Year Ended June 30

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Total Pension Liability										
Service Cost	\$ 5,781,524	\$ 5,973,457	\$ 6,572,627	\$ 6,662,671	\$ 6,140,553	\$ 5,746,683	\$ 5,495,490	\$ 5,726,887	\$ 5,713,211	\$ 5,479,779
Interest	15,453,553	16,294,055	17,141,116	18,018,915	19,437,675	20,319,332	21,570,801	22,745,003	25,463,894	26,621,583
Differences Between Actual and Expected Experience	(2,606,966)	(3,509,703)	(451,308)	1,770,004	(2,568,834)	3,043,571	(1,424,493)	25,954,926	2,250,323	6,912,176
Changes of benefit terms	0	0	0	3,319,525	0	0	0	0	0	0
Changes of Assumptions	0	0	5,472,654	0	0	0	26,262,799	0	0	0
Benefit Payments, Including Refunds of Employee Contributions	(7,416,482)	(7,810,221)	(8,315,453)	(9,357,724)	(10,002,068)	(10,907,414)	(12,286,070)	(13,116,486)	(15,150,060)	(16,936,038)
Net Change in Total Pension Liability	\$ 11,211,629	\$ 10,947,588	\$ 20,419,636	\$ 20,413,391	\$ 13,007,326	\$ 18,202,172	\$ 39,618,527	\$ 41,310,330	\$ 18,277,368	\$ 22,077,500
Total Pension Liability, Beginning	203,974,096	215,185,725	226,133,313	246,552,949	266,966,340	279,973,666	298,175,838	337,794,365	379,104,695	397,382,063
Total Pension Liability, Ending (a)	\$ 215,185,725	\$ 226,133,313	\$ 246,552,949	\$ 266,966,340	\$ 279,973,666	\$ 298,175,838	\$ 337,794,365	\$ 379,104,695	\$ 397,382,063	\$ 419,459,563
Plan Fiduciary Net Position										
Contributions - Employer	\$ 9,884,158	\$ 10,115,859	\$ 10,597,843	\$ 9,565,557	\$ 8,912,033	\$ 9,471,003	\$ 8,921,469	\$ 9,579,952	\$ 8,705,245	\$ 8,550,757
Contributions - Employee	9,073	20,647	28,082	8,119	13,774	9,904	613	1,105	90,587	537
Net Investment Income	6,354,345	5,701,037	25,280,451	20,703,256	20,066,883	14,292,508	77,350,566	(14,290,550)	23,805,562	36,158,760
Benefit Payments, Including Refunds of Employee Contributions	(7,416,482)	(7,810,221)	(8,315,453)	(9,357,724)	(10,002,068)	(10,907,414)	(12,286,070)	(13,116,486)	(15,150,060)	(16,936,038)
Administrative Expense	(121,228)	(188,418)	(206,927)	(210,657)	(173,674)	(157,056)	(145,272)	(144,745)	(179,852)	(214,785)
Other Changes	9,750	0	8,318	0	0	0	(103,512)	0	0	0
Net Change in Plan Fiduciary Net Position	\$ 8,719,616	\$ 7,838,904	\$ 27,392,314	\$ 20,708,551	\$ 18,816,948	\$ 12,708,945	\$ 73,737,794	\$ (17,970,724)	\$ 17,271,482	\$ 27,559,231
Plan Fiduciary Net Position, Beginning	205,465,659	214,185,275	222,024,179	249,416,493	270,125,044	288,941,992	301,650,937	375,388,731	357,418,007	374,689,489
Plan Fiduciary Net Position, Ending (b)	\$ 214,185,275	\$ 222,024,179	\$ 249,416,493	\$ 270,125,044	\$ 288,941,992	\$ 301,650,937	\$ 375,388,731	\$ 357,418,007	\$ 374,689,489	\$ 402,248,720
Net Pension Liability (Asset), Ending (a - b)	\$ 1,000,450	\$ 4,109,134	\$ (2,863,544)	\$ (3,158,704)	\$ (8,968,326)	\$ (3,475,099)	\$ (37,594,366)	\$ 21,686,688	\$ 22,692,574	\$ 17,210,843
Plan Fiduciary Net Position as a Percentage of Total Pension Liability	99.54%	98.18%	101.16%	101.18%	103.20%	101.17%	111.13%	94.28%	94.29%	95.90%
Covered Payroll	\$ 71,520,680	\$ 73,260,275	\$ 76,319,231	\$ 73,124,240	\$ 67,920,243	\$ 66,377,258	\$ 62,838,229	\$ 68,301,334	\$ 61,889,563	\$ 60,669,849
Net Pension Liability (Asset) as a Percentage of Covered Payroll	1.40%	5.61%	(3.75)%	(4.32)%	(13.20)%	(5.24)%	(59.83)%	31.75%	36.67%	28.37%

Note: The agent plan is a single plan reported under one account with the Tennessee Consolidated Retirement System. This plan covers employees of the primary government and non-certified employees of the discretely presented school system.

MONTGOMERY COUNTY, TENNESSEE**Schedule of Changes in Net Pension Liability (Asset) and Related Ratios Based on
Participation in the Public Employee Retirement Plan of TCRS**

Primary Government

For the Fiscal Year Ended June 30

	2017	2018	2019	2020	2021	2022	2023	2024
Total Pension Liability								
Service Cost	\$ 0	\$ 153,138	\$ 652,395	\$ 1,158,092	\$ 1,746,847	\$ 2,403,357	\$ 3,455,091	\$ 4,432,651
Interest	0	15,644	91,799	213,359	384,659	583,236	954,071	1,349,316
Differences Between Actual and Expected Experience	0	391,040	452,945	473,392	142,912	1,616,543	673,676	1,731,928
Changes of Assumptions	0	0	0	0	527,761	0	0	0
Changes of Benefit Terms	63,548	0	0	0	0	0	0	0
Benefit Payments, Including Refunds of Employee Contributions	0	(1,807)	(15,540)	(36,755)	(104,919)	(142,653)	(179,396)	(230,435)
Net Change in Total Pension Liability	\$ 63,548	\$ 558,015	\$ 1,181,599	\$ 1,808,088	\$ 2,697,260	\$ 4,460,483	\$ 4,903,442	\$ 7,283,460
Total Pension Liability, Beginning	0	63,548	621,563	1,803,162	3,611,250	6,308,510	10,768,993	15,672,435
Total Pension Liability, Ending (a)	\$ 63,548	\$ 621,563	\$ 1,803,162	\$ 3,611,250	\$ 6,308,510	\$ 10,768,993	\$ 15,672,435	\$ 22,955,895
Plan Fiduciary Net Position								
Contributions - Employer	\$ 31,282	\$ 329,323	\$ 238,121	\$ 553,527	\$ 669,617	\$ 971,305	\$ 1,594,600	\$ 2,290,974
Contributions - Employee	39,103	407,528	839,045	1,301,853	1,630,071	2,336,571	3,003,263	3,868,587
Net Investment Income	3,578	34,466	96,570	136,696	1,237,473	(328,336)	800,954	1,733,418
Benefit Payments, including refunds of employee contributions	0	(1,807)	(15,540)	(36,755)	(104,919)	(142,653)	(179,396)	(230,435)
Administrative Expense	(7,229)	(38,067)	(64,117)	(91,327)	(113,306)	(150,464)	(110,431)	(158,023)
Net Change in Plan Fiduciary Net Position	\$ 66,734	\$ 731,443	\$ 1,094,079	\$ 1,863,994	\$ 3,318,936	\$ 2,686,423	\$ 5,108,990	\$ 7,504,521
Plan Fiduciary Net Position, Beginning	0	66,734	798,177	1,892,256	3,756,250	7,075,186	9,761,609	14,870,599
Plan Fiduciary Net Position, Ending (b)	\$ 66,734	\$ 798,177	\$ 1,892,256	\$ 3,756,250	\$ 7,075,186	\$ 9,761,609	\$ 14,870,599	\$ 22,375,120
Net Pension Liability (Asset), Ending (a - b)	\$ (3,186)	\$ (176,614)	\$ (89,094)	\$ (145,000)	\$ (766,676)	\$ 1,007,384	\$ 801,836	\$ 580,775
Plan Fiduciary Net Position as a Percentage of Total Pension Liability	105.01%	128.41%	104.94%	104.02%	112.15%	90.65%	94.88%	97.47%
Covered Payroll	\$ 782,476	\$ 8,143,631	\$ 16,850,361	\$ 26,029,900	\$ 33,058,148	\$ 47,214,994	\$ 59,100,106	\$ 77,546,541
Net Pension Liability (Asset) as a Percentage of Covered Payroll	(0.41)%	(2.17)%	(0.53)%	(0.56)%	(2.32)%	2.13%	1.36%	0.75%

Note 1: Ten years of data will be presented when available.

Note 2: The agent plan is a single plan reported under one account with the Tennessee Consolidated Retirement System. This plan covers employees of the primary government and non-certified employees of the discretely presented school system.

MONTGOMERY COUNTY, TENNESSEE**Schedule of Contributions Based on Participation in the Public****Employee Legacy Pension Plan of TCRS**

Primary Government

For the Fiscal Year Ended June 30

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Actuarially Determined Contribution	\$ 10,115,859	\$ 10,597,843	\$ 9,565,557	\$ 8,912,033	\$ 9,471,003	\$ 8,921,469	\$ 9,579,952	\$ 8,705,245	\$ 8,550,757	\$ 8,717,275
Less: Contributions in Relation to the Actuarially Determined Contribution	(10,115,859)	(10,597,843)	(9,565,557)	(8,912,033)	(9,471,003)	(8,921,469)	(9,579,952)	(8,705,245)	(8,550,757)	(8,717,275)
Contribution Deficiency (Excess)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Covered Payroll	\$ 73,260,275	\$ 76,319,231	\$ 73,124,240	\$ 67,920,243	\$ 66,377,258	\$ 62,838,229	\$ 68,301,334	\$ 61,889,563	\$ 60,669,849	\$ 61,644,067
Contributions as a Percentage of Covered Payroll	13.81%	13.89%	13.08%	13.12%	14.27%	14.20%	14.03%	14.07%	14.09%	14.14%

Note 1: The agent plan is a single plan reported under one account with the Tennessee Consolidated Retirement System. This plan covers employees of the primary government and non-certified employees of the discretely presented school department, and POST-certified employees hired prior to January 1, 2017.

Note 2: In the audit reports prior to fiscal year 2019, information related to POST-certified employees was presented in a separate statement. As these employees are included in the same actuarial report as all other primary government employees and non-certified employees of the discretely-presented school system hired prior to January 1, 2017, they are presented together beginning in fiscal year 2019.

MONTGOMERY COUNTY, TENNESSEE
Schedule of Contributions Based on Participation in the Public
Employee Retirement Plan of TCRS
Primary Government
For the Fiscal Year Ended June 30

	2017	2018	2019	2020	2021	2022	2023	2024	2025
Actuarially Determined Contribution	\$ 31,282	\$ 329,323	\$ 238,121	\$ 553,527	\$ 669,617	\$ 971,305	\$ 1,594,600	\$ 2,290,974	\$ 3,339,899
Less: Contributions in Relation to the Actuarially Determined Contribution	(31,282)	(329,323)	(238,121)	(553,527)	(669,617)	(971,305)	(1,594,600)	(2,290,974)	(3,339,899)
Contribution Deficiency (Excess)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Covered Payroll	\$ 782,476	\$ 8,143,631	\$ 16,850,361	\$ 26,029,900	\$ 33,058,148	\$ 47,214,994	\$ 59,100,106	\$ 77,546,541	\$ 113,735,944
Contributions as a Percentage of Covered Payroll	4.00%	4.04%	1.41%	2.13%	2.03%	2.06%	2.70%	2.95%	2.94%

Note 1: Ten years of data will be presented when available.

Note 2: The agent plan is a single plan reported under one account with the Tennessee Consolidated Retirement System. This plan covers employees of the primary government, non-certified employees of the discretely presented school system, and POST-certified employees hired subsequent to December 31, 2016.

Note 3: In the audit reports prior to fiscal year 2019, information related to POST-certified employees was presented in a separate statement. As these employees are included in the same actuarial report as all other primary government employees and non-certified employees of the discretely-presented school system hired subsequent to December 31, 2016, they are presented together beginning in fiscal year 2019.

Note 4: Beginning in FY 2019, Montgomery County placed the actuarially determined contribution rate of covered payroll into the pension plan and placed the remainder of the four percent contractually required contribution into the Pension Stabilization Reserve Trust (SRT).

2019: Pension - 1.41%, SRT - 2.59%

2020: Pension - 2.13%, SRT - 1.87%

2021: Pension - 2.03%, SRT - 1.97%

2022: Pension - 2.06%, SRT - 1.94%

2023: Pension - 3.33%, SRT - 0.67%

2024: Pension - 3.72%, SRT - 0.28%

2025: Pension - 2.81%, SRT - 1.19%

MONTGOMERY COUNTY, TENNESSEE**Schedule of Contributions Based on Participation in the Teacher
Retirement Plan of TCRS**

Discretely Presented Clarksville-Montgomery County School System

For the Fiscal Year Ended June 30

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Contractually Required Contribution	\$ 732,918	\$ 1,081,379	\$ 1,527,293	\$ 938,341	\$ 1,158,864	\$ 1,277,763	\$ 1,406,457	\$ 2,414,039	\$ 3,016,912	\$ 3,384,987
Less: Contributions in Relation to the Contractually Required Contribution	(732,918)	(1,081,379)	(1,527,293)	(938,341)	(1,158,864)	(1,277,763)	(1,406,457)	(2,414,039)	(3,016,912)	(3,384,987)
Contribution Deficiency (Excess)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Covered Payroll	\$ 18,323,029	\$ 28,106,731	\$ 38,185,241	\$ 48,368,078	\$ 57,053,506	\$ 63,327,327	\$ 69,971,841	\$ 84,114,885	\$ 102,200,457	\$ 112,832,900
Contributions as a Percentage of Covered Payroll	4.00%	3.85%	4.00%	1.94%	2.03%	2.02%	2.01%	2.87%	2.95%	3.00%

Note: Beginning in FY 2019, the school department placed the actuarially determined contribution rate of covered payroll into the pension plan and placed the remainder of the four percent contractually required contribution into the Pension Stabilization Reserve Trust (SRT).

2019: Pension - 1.94%, SRT - 2.02%

2020: Pension - 2.03%, SRT - 1.97%

2021: Pension - 2.02%, SRT - 1.98%

2022: Pension - 2.01%, SRT - 1.99%

2023: Pension - 2.87%, SRT - 1.13%

2024: Pension - 2.95%, SRT - 1.05%

2025: Pension - 3.00%, SRT - 1.00%

MONTGOMERY COUNTY, TENNESSEE**Schedule of Contributions Based on Participation in the Teacher****Legacy Pension Plan of TCRS**

Discretely Presented Clarksville-Montgomery County School System

For the Fiscal Year Ended June 30

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Contractually Required Contribution	\$ 9,702,087	\$ 9,525,105	\$ 9,491,839	\$ 10,665,018	\$ 10,632,431	\$ 10,093,278	\$ 9,891,791	\$ 8,381,105	\$ 6,736,285	\$ 6,305,821
Less: Contributions in Relation to the Contractually Required Contribution	(9,702,087)	(9,525,105)	(9,491,839)	(10,665,018)	(10,632,431)	(10,093,278)	(9,891,791)	(8,381,105)	(6,736,285)	(6,305,821)
Contribution Deficiency (Excess)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Covered Payroll	\$ 107,324,025	\$ 105,366,326	\$ 104,535,539	\$ 101,942,706	\$ 100,010,084	\$ 98,209,660	\$ 96,037,827	\$ 96,412,703	\$ 98,917,639	\$ 99,148,129
Contributions as a Percentage of Covered Payroll	9.04%	9.04%	9.08%	10.46%	10.63%	10.28%	10.30%	8.69%	6.81%	6.36%

MONTGOMERY COUNTY, TENNESSEE**Schedule of Proportionate Share of the Net Pension Liability (Asset)
in the Teacher Retirement Plan of TCRS**

Discretely Presented Clarksville-Montgomery County School System

For the Fiscal Year Ended June 30

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
School System's Proportion of the Net Pension Liability (Asset)	3.826940%	4.164263%	4.118983%	4.369288%	4.570773%	4.523807%	4.382944%	4.097496%	4.228807%	4.353412%
School System's Proportionate Share of the Net Pension Liability (Asset)	\$ (153,956)	\$ (433,513)	\$ (1,086,727)	\$ (1,981,594)	\$ (2,580,139)	\$ (2,572,425)	\$ (4,747,657)	\$ (1,241,234)	\$ (1,793,157)	\$ (3,102,273)
Covered Payroll	\$ 7,951,405	\$ 18,323,029	\$ 28,106,731	\$ 38,185,241	\$ 48,368,078	\$ 57,053,506	\$ 63,327,327	\$ 69,971,841	\$ 84,114,885	\$ 102,200,457
School System's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of its Covered Payroll	(1.94)%	(2.37)%	(3.87)%	(5.19)%	(5.33)%	(4.51)%	(7.50)%	(1.77)%	(2.13)%	(3.04)%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability (Asset)	127.46%	121.88%	126.81%	126.97%	123.07%	116.52%	121.53%	104.55%	104.97%	106.49%

MONTGOMERY COUNTY, TENNESSEE**Schedule of Proportionate Share of the Net Pension Liability (Asset)
in the Teacher Legacy Pension Plan of TCRS**

Discretely Presented Clarksville-Montgomery County School System

For the Fiscal Year Ended June 30

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
School System's Proportion of the Net Pension Liability (Asset)	3.055886%	2.973129%	2.980699%	2.985305%	3.040729%	3.005262%	2.994336%	2.918220%	2.972080%	3.001094%
School System's Proportionate Share of the Net Pension Liability (Asset)	\$ 1,251,796	\$ 18,580,408	\$ (975,235)	\$ (10,505,037)	\$ (31,264,172)	\$ (22,917,336)	\$ (129,152,928)	\$ (35,789,205)	\$ (35,040,047)	\$ (51,704,697)
Covered Payroll	\$ 114,397,283	\$ 107,324,028	\$ 105,366,326	\$ 104,535,539	\$ 101,942,706	\$ 100,010,084	\$ 98,209,660	\$ 96,037,827	\$ 96,412,703	\$ 98,917,639
School System's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of its Covered Payroll	1.094253%	17.31%	(0.93)%	(10.05)%	(30.67)%	(22.92)%	(131.51)%	(37.27)%	(36.34)%	(52.27)%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability (Asset)	99.81%	97.14%	100.14%	101.49%	104.28%	103.09%	116.13%	104.42%	104.11%	105.76%

MONTGOMERY COUNTY, TENNESSEE**Schedule of Changes in the Total OPEB Liability and Related Ratios - Self-Insured Plan**

Primary Government

For the Fiscal Year Ended June 30

	2018	2019	2020	2021	2022	2023	2024	2025
Total OPEB Liability								
Service Cost	\$ 1,286,715	\$ 1,351,051	\$ 1,970,958	\$ 2,049,796	\$ 2,104,321	\$ 1,251,186	\$ 1,302,360	\$ 1,501,491
Interest	559,527	603,021	586,362	717,966	770,067	813,866	863,906	876,944
Differences Between Actual and Expected Experience	0	0	3,186,166	0	(6,445,970)	0	(2,236,761)	0
Changes in Assumptions	0	0	(78,223)	0	(3,710,828)	0	534,262	0
Benefit Payments /Refunds	(429,563)	(451,041)	(765,911)	(796,547)	(863,608)	(915,424)	(892,772)	(955,266)
Net Change in Total OPEB Liability	\$ 1,416,679	\$ 1,503,031	\$ 4,899,352	\$ 1,971,215	\$ (8,146,018)	\$ 1,149,628	\$ (429,005)	\$ 1,423,169
Total OPEB Liability, Beginning	17,918,909	19,335,588	20,838,619	25,737,971	27,709,186	19,563,168	20,712,796	20,283,791
Total OPEB Liability, Ending	\$ 19,335,588	\$ 20,838,619	\$ 25,737,971	\$ 27,709,186	\$ 19,563,168	\$ 20,712,796	\$ 20,283,791	\$ 21,706,960
Proportionate Share of Total OPEB Liability:								
Primary Government	\$ 15,197,250	\$ 16,573,278	\$ 21,607,460	\$ 23,359,374	\$ 16,726,824	\$ 17,745,848	\$ 17,411,602	\$ 18,658,898
Bi-County Solid Waste Management System	1,780,314	1,925,560	2,404,252	2,527,548	1,637,396	1,750,403	1,572,557	1,677,246
Clarksville-Montgomery County Public Library	522,890	540,908	490,379	519,391	320,306	352,228	446,971	494,788
Clarksville-Montgomery County Regional Planning Commission	559,158	542,621	514,217	509,496	289,947	290,522	259,862	241,108
Emergency Communications District of Montgomery County	1,275,976	1,256,252	721,663	793,377	588,695	573,795	592,799	634,920
Covered Employee Payroll:								
Primary Government	\$ 28,888,228	\$ 29,754,875	\$ 44,657,533	\$ 45,997,259	\$ 46,129,764	\$ 47,513,657	\$ 60,509,994	\$ 62,405,151
Bi-County Solid Waste Management System	3,016,398	3,106,890	3,440,521	3,543,737	3,153,374	3,247,975	5,462,463	5,611,817
Clarksville-Montgomery County Public Library	941,518	969,764	1,364,406	1,405,338	902,786	929,870	1,550,635	1,655,232
Clarksville-Montgomery County Regional Planning Commission	678,693	699,054	795,783	819,656	855,935	881,613	902,187	805,837
Emergency Communications District of Montgomery County	1,252,118	1,289,681	1,536,816	1,582,921	1,230,695	1,267,616	2,058,115	2,119,859
Net OPEB Liability as a Percentage of Covered Employee Payroll:								
Primary Government	52.61%	55.70%	48.38%	50.78%	36.26%	37.35%	28.77%	29.90%
Bi-County Solid Waste Management System	59.02%	61.98%	69.88%	71.32%	51.93%	53.89%	28.79%	29.89%
Clarksville-Montgomery County Public Library	55.54%	55.78%	35.94%	36.96%	35.48%	37.88%	28.83%	29.89%
Clarksville-Montgomery County Regional Planning Commission	82.39%	77.62%	64.62%	62.16%	33.87%	32.95%	28.80%	29.92%
Emergency Communications District of Montgomery County	101.91%	97.41%	46.96%	50.12%	47.83%	45.27%	28.80%	29.95%

Note 1: Ten years of data will be presented when available.

Note 2: Changes in assumptions. Changes in assumptions and other inputs reflect the effects of changes in the discount rate each period. The following are the discount rates used in each period:

2018	2.98%
2019	2.98%
2020	2.66%
2021	2.66%
2022	4.09%
2023	4.09%
2024	4.21%
2025	4.21%

Note 3: No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB Statement No. 75.

MONTGOMERY COUNTY, TENNESSEE**Schedule of Changes in the Total OPEB Liability and Related Ratios - Self-Insured Plan**

Discretely Presented Clarksville-Montgomery County School System

For the Fiscal Year Ended June 30

	2018	2019	2020	2021	2022	2023	2024	2025
Total OPEB Liability								
Service Cost	\$ 2,676,305	\$ 3,058,024	\$ 3,210,925	\$ 3,300,510	\$ 4,180,651	\$ 4,271,789	\$ 3,007,671	\$ 3,131,888
Interest	771,287	724,328	968,954	1,025,624	953,201	1,019,872	1,436,685	1,513,915
Differences Between Actual and Expected Experience	(100,334)	7,906,233	0	3,142,792	0	(8,771,350)	0	4,575,049
Changes in Assumptions	0	(817,915)	0	993,202	0	(4,950,652)	0	(199,270)
Benefit Payments /Refunds	(1,464,856)	(2,098,230)	(2,255,597)	(2,238,292)	(2,378,185)	(2,166,678)	(2,302,095)	(2,698,586)
Net Change in Total OPEB Liability	\$ 1,882,402	\$ 8,772,440	\$ 1,924,282	\$ 6,223,836	\$ 2,755,667	\$ (10,597,019)	\$ 2,142,261	\$ 6,322,996
Total OPEB Liability, Beginning	23,119,369	25,001,771	33,774,211	35,698,493	41,922,329	44,677,996	34,080,977	36,223,238
Total OPEB Liability, Ending	\$ 25,001,771	\$ 33,774,211	\$ 35,698,493	\$ 41,922,329	\$ 44,677,996	\$ 34,080,977	\$ 36,223,238	\$ 42,546,234
Covered Employee Payroll	\$ 158,826,770	\$ 135,946,083	\$ 140,024,465	\$ 147,659,989	\$ 152,089,789	\$ 165,386,651	\$ 170,348,251	\$ 208,278,652
Net OPEB Liability as a Percentage of Covered Employee Payroll	15.70%	24.80%	25.50%	28.40%	29.40%	20.60%	21.30%	20.40%

Note 1: Ten years of data will be presented when available.

Note 2: Changes in assumptions. Changes in assumptions and other inputs reflect the effects of changes in the discount rate each period. The following are the discount rates used in each period:

2018	3.17%
2019	2.79%
2020	2.79%
2021	2.18%
2022	2.18%
2023	4.13%
2024	4.13%
2025	4.81%

Note 3: No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB Statement No. 75.

MONTGOMERY COUNTY, TENNESSEE
NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION
For the Year Ended June 30, 2025

TENNESSEE CONSOLIDATED RETIREMENT SYSTEM

Valuation Date: Actuarially determined contribution rates for fiscal year 2025 were calculated based on the June 30, 2023, actuarial valuation.

Methods and assumptions used to determine contribution rates:

Public Employee Retirement Plan and Public Employee Legacy Pension Plan:

Actuarial Cost Method	Entry Age Normal
Amortization Method	Level Dollar, Closed (not to exceed 20 years)
Remaining Amortization Period	Varies by year
Asset Valuation	10-year Smoothed Within a 20% Corridor to Fair Value
Inflation	2.25%
Salary Increases	Graded Salary Ranges from 8.72% to 3.44% Based on Age, Including Inflation, Averaging 4%
Investment Rate of Return	6.75%, Net of Investment Expense, Including Inflation
Retirement Age	Pattern of Retirement Determined by Experience Study
Mortality	Customized Table Based on Actual Experience Including an Adjustment for some Anticipated Improvement
Cost of Living Adjustment	2.125%

Changes of assumptions. In 2021, the following assumptions were changed: decreased inflation rate from 2.5 percent to 2.25 percent; decreased the investment rate of return from 7.25 percent to 6.75 percent; decreased the cost-of-living adjustment from 2.25 percent to 2.125 percent; and modified mortality assumptions. In 2017, the following assumptions were changed: decreased inflation rate from 3 percent to 2.5 percent; decreased the investment rate of return from 7.5 percent to 7.25 percent; decreased the cost-of-living adjustment from 2.5 percent to 2.25 percent; decreased salary growth graded ranges from an average of 4.25 percent to an average of 4 percent; and modified mortality assumptions.

COMBINING AND INDIVIDUAL FUND FINANCIAL STATEMENTS AND SCHEDULES

NONMAJOR GOVERNMENTAL FUNDS

SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

Drug Control Fund – The Drug Control Fund is used to account for revenues received from drug-related fines, forfeitures, and seizures.

Constitutional Officers - Fees Fund – The Constitutional Officers - Fees Fund is used to account for operating expenses paid directly from the fee and commission accounts of the trustee, clerks, register of deeds, and sheriff.

Highway/Public Works Fund – The Highway/Public Works Fund is used to account for the transactions of the county's highway department.

MONTGOMERY COUNTY, TENNESSEE
Combining Balance Sheet - Nonmajor Governmental Funds
June 30, 2025

ASSETS

Cash
Equity in Pooled Cash and Investments
Accounts Receivable
Due from Other Governments
Property Taxes Receivable
Allowance for Uncollectible Property Taxes

Total Assets

LIABILITIES

Accounts Payable
Payroll Deductions Payable
Due to Litigants, Heirs, and Others
Other Current Liabilities
Current Liabilities Payable From Restricted Assets
Total Liabilities

Special Revenue Funds			Total Nonmajor Governmental Funds
Drug Control	Constitu - tional Officers - Fees	Highway / Public Works	
\$ 0	\$ 28,600	\$ 50	\$ 28,650
71,353	0	6,917,970	6,989,323
237	398,000	47,474	445,711
0	0	2,666,039	2,666,039
0	0	13,158,586	13,158,586
0	0	(410,800)	(410,800)
\$ 71,590	\$ 426,600	\$ 22,379,319	\$ 22,877,509
\$ 278	\$ 0	\$ 490,338	\$ 490,616
0	0	32,501	32,501
0	426,600	0	426,600
14,010	0	0	14,010
0	0	153,280	153,280
\$ 14,288	\$ 426,600	\$ 676,119	\$ 1,117,007

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Combining Balance Sheet - Nonmajor Governmental Funds (Cont.)****DEFERRED INFLOWS OF RESOURCES**

	Special Revenue Funds			Total Nonmajor Governmental Funds
	Drug Control	Constitu - tional Officers - Fees	Highway / Public Works	
Deferred Current Property Taxes	\$ 0	\$ 0	\$ 12,556,202	\$ 12,556,202
Deferred Delinquent Property Taxes	0	0	175,396	175,396
Other Deferred/Unavailable Revenue	0	0	858,589	858,589
Total Deferred Inflows of Resources	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 13,590,187</u>	<u>\$ 13,590,187</u>

FUND BALANCES

Restricted:				
Restricted for Public Safety	\$ 57,302	\$ 0	\$ 0	\$ 57,302
Restricted for Highways/Public Works	0	0	8,113,013	8,113,013
Total Fund Balances	<u>\$ 57,302</u>	<u>\$ 0</u>	<u>\$ 8,113,013</u>	<u>\$ 8,170,315</u>
Total Liabilities, Deferred Inflows of Resources, and Fund Balances	<u>\$ 71,590</u>	<u>\$ 426,600</u>	<u>\$ 22,379,319</u>	<u>\$ 22,877,509</u>

MONTGOMERY COUNTY, TENNESSEE**Combining Statement of Revenues, Expenditures, and Changes
in Fund Balances - Nonmajor Governmental Funds****For the Year Ended June 30, 2025**

	Special Revenue Funds			Total Nonmajor Governmental Funds
	Drug Control	Constitu - tional Officers - Fees	Highway / Public Works	
Revenues				
Local Taxes	\$ 0	\$ 0	\$ 14,298,679	\$ 14,298,679
Fines, Forfeitures, and Penalties	14,070	0	0	14,070
Charges for Current Services	0	68,514	0	68,514
Other Local Revenues	0	0	145,891	145,891
State of Tennessee	0	0	7,750,251	7,750,251
Other Governments and Citizens Groups	0	0	46,974	46,974
Total Revenues	<u>\$ 14,070</u>	<u>\$ 68,514</u>	<u>\$ 22,241,795</u>	<u>\$ 22,324,379</u>
Expenditures				
Current:				
Administration of Justice	\$ 0	\$ 68,514	\$ 0	\$ 68,514
Public Safety	23,677	0	0	23,677
Highways	0	0	22,362,949	22,362,949
Total Expenditures	<u>\$ 23,677</u>	<u>\$ 68,514</u>	<u>\$ 22,362,949</u>	<u>\$ 22,455,140</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>\$ (9,607)</u>	<u>\$ 0</u>	<u>\$ (121,154)</u>	<u>\$ (130,761)</u>
Other Financing Sources (Uses)				
Insurance Recovery	\$ 0	\$ 0	\$ 4,627	\$ 4,627
Total Other Financing Sources (Uses)	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 4,627</u>	<u>\$ 4,627</u>
Net Change in Fund Balances	\$ (9,607)	\$ 0	\$ (116,527)	\$ (126,134)
Fund Balance, July 1, 2024	<u>66,909</u>	<u>0</u>	<u>8,229,540</u>	<u>8,296,449</u>
Fund Balance, June 30, 2025	<u>\$ 57,302</u>	<u>\$ 0</u>	<u>\$ 8,113,013</u>	<u>\$ 8,170,315</u>

MONTGOMERY COUNTY, TENNESSEE
Schedule of Revenues, Expenditures, and Changes
in Fund Balance - Actual (Budgetary Basis) and Budget
Drug Control Fund
For the Year Ended June 30, 2025

	Actual (GAAP Basis)	Add: Encumbrances 6/30/2025	Actual Revenues/ Expenditures (Budgetary Basis)	Budgeted Amounts		Variance with Final Budget - Positive (Negative)
				Original	Final	
Revenues						
Fines, Forfeitures, and Penalties	\$ 14,070	\$ 0	\$ 14,070	\$ 10,000	\$ 13,087	\$ 983
Total Revenues	\$ 14,070	\$ 0	\$ 14,070	\$ 10,000	\$ 13,087	\$ 983
Expenditures						
Public Safety						
Sheriff's Department	\$ 23,677	\$ 8,874	\$ 32,551	\$ 46,350	\$ 46,281	\$ 13,730
Total Expenditures	\$ 23,677	\$ 8,874	\$ 32,551	\$ 46,350	\$ 46,281	\$ 13,730
Excess (Deficiency) of Revenues Over Expenditures	\$ (9,607)	\$ (8,874)	\$ (18,481)	\$ (36,350)	\$ (33,194)	\$ 14,713
Net Change in Fund Balance	\$ (9,607)	\$ (8,874)	\$ (18,481)	\$ (36,350)	\$ (33,194)	\$ 14,713
Fund Balance, July 1, 2024	66,909	0	66,909	57,408	66,909	0
Fund Balance, June 30, 2025	\$ 57,302	\$ (8,874)	\$ 48,428	\$ 21,058	\$ 33,715	\$ 14,713

MONTGOMERY COUNTY, TENNESSEE
Schedule of Revenues, Expenditures, and Changes
in Fund Balance - Actual (Budgetary Basis) and Budget
Highway/Public Works Fund
For the Year Ended June 30, 2025

	Actual (GAAP Basis)	Less: Encumbrances 7/1/2024	Add: Encumbrances 6/30/2025	Actual Revenues/ Expenditures (Budgetary Basis)	Budgeted Amounts		Variance with Final Budget - Positive (Negative)
					Original	Final	
Revenues							
Local Taxes	\$ 14,298,679	\$ 0	\$ 0	\$ 14,298,679	\$ 14,061,908	\$ 14,061,908	\$ 236,771
Other Local Revenues	145,891	0	0	145,891	20,000	20,000	125,891
State of Tennessee	7,750,251	0	0	7,750,251	8,726,345	10,226,345	(2,476,094)
Other Governments and Citizens Groups	46,974	0	0	46,974	0	0	46,974
Total Revenues	\$ 22,241,795	\$ 0	\$ 0	\$ 22,241,795	\$ 22,808,253	\$ 24,308,253	\$ (2,066,458)
Expenditures							
Highways							
Administration	\$ 928,761	\$ (8,063)	\$ 17,116	\$ 937,814	\$ 979,196	\$ 987,259	\$ 49,445
Highway and Bridge Maintenance	8,952,912	(583,374)	1,271,214	9,640,752	10,573,761	11,326,710	1,685,958
Operation and Maintenance of Equipment	1,630,390	(20,694)	37,811	1,647,507	1,797,100	1,817,794	170,287
Traffic Control	930,024	(20,240)	12,843	922,627	1,064,855	1,085,095	162,468
Other Charges	638,512	(1,585)	1,705	638,632	632,921	767,177	128,545
Employee Benefits	63,001	0	0	63,001	71,000	71,000	7,999
Capital Outlay	9,219,349	(987,977)	2,046,357	10,277,729	9,289,000	12,226,974	1,949,245
Total Expenditures	\$ 22,362,949	\$ (1,621,933)	\$ 3,387,046	\$ 24,128,062	\$ 24,407,833	\$ 28,282,009	\$ 4,153,947
Excess (Deficiency) of Revenues Over Expenditures	\$ (121,154)	\$ 1,621,933	\$ (3,387,046)	\$ (1,886,267)	\$ (1,599,580)	\$ (3,973,756)	\$ 2,087,489
Other Financing Sources (Uses)							
Insurance Recovery	\$ 4,627	\$ 0	\$ 0	\$ 4,627	\$ 3,000	\$ 3,000	\$ 1,627
Transfers Out	0	0	0	0	(132,671)	0	0
Total Other Financing Sources	\$ 4,627	\$ 0	\$ 0	\$ 4,627	\$ (129,671)	\$ 3,000	\$ 1,627
Net Change in Fund Balance	\$ (116,527)	\$ 1,621,933	\$ (3,387,046)	\$ (1,881,640)	\$ (1,729,251)	\$ (3,970,756)	\$ 2,089,116
Fund Balance, July 1, 2024	8,229,540	(1,621,933)	0	6,607,607	6,255,726	8,229,540	(1,621,933)
Fund Balance, June 30, 2025	\$ 8,113,013	\$ 0	\$ (3,387,046)	\$ 4,725,967	\$ 4,526,475	\$ 4,258,784	\$ 467,183

MAJOR GOVERNMENTAL FUNDS

GENERAL DEBT SERVICE FUND

The General Debt Service Fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest.

GENERAL CAPITAL PROJECTS FUND

The General Capital Projects Fund is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets.

MONTGOMERY COUNTY, TENNESSEE
Schedule of Revenues, Expenditures, and Changes
in Fund Balance - Actual and Budget
 General Debt Service Fund
For the Year Ended June 30, 2025

	Actual	Budgeted Amounts		Variance with Final Budget - Positive (Negative)
		Original	Final	
Revenues				
Local Taxes	\$ 46,251,330	\$ 47,030,615	\$ 47,030,615	\$ (779,285)
Other Local Revenues	10,855,592	10,000,000	10,000,000	855,592
Other Governments and Citizens Groups	1,215,600	0	1,160,000	55,600
Total Revenues	<u>\$ 58,322,522</u>	<u>\$ 57,030,615</u>	<u>\$ 58,190,615</u>	<u>\$ 131,907</u>
Expenditures				
Principal on Debt				
General Government	\$ 13,351,700	\$ 13,351,700	\$ 13,351,700	\$ 0
Education	22,698,653	21,641,269	22,698,653	0
Interest on Debt				
General Government	10,165,356	10,165,355	10,165,356	0
Education	10,485,357	10,382,742	10,485,358	1
Other Debt Service				
General Government	384,807	453,500	453,499	68,692
Education	490,782	678,000	678,000	187,218
Total Expenditures	<u>\$ 57,576,655</u>	<u>\$ 56,672,566</u>	<u>\$ 57,832,566</u>	<u>\$ 255,911</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>\$ 745,867</u>	<u>\$ 358,049</u>	<u>\$ 358,049</u>	<u>\$ 387,818</u>
Other Financing Sources (Uses)				
Transfers In	\$ 6,721,226	\$ 5,472,911	\$ 6,472,911	\$ 248,315
Total Other Financing Sources	<u>\$ 6,721,226</u>	<u>\$ 5,472,911</u>	<u>\$ 6,472,911</u>	<u>\$ 248,315</u>
Net Change in Fund Balance	\$ 7,467,093	\$ 5,830,960	\$ 6,830,960	\$ 636,133
Fund Balance, July 1, 2024	<u>32,529,742</u>	<u>31,562,924</u>	<u>32,529,742</u>	<u>0</u>
Fund Balance, June 30, 2025	<u><u>\$ 39,996,835</u></u>	<u><u>\$ 37,393,884</u></u>	<u><u>\$ 39,360,702</u></u>	<u><u>\$ 636,133</u></u>

MONTGOMERY COUNTY, TENNESSEE
Schedule of Revenues, Expenditures, and Changes
in Fund Balance - Actual (Budgetary Basis) and Budget
General Capital Projects Fund
For the Year Ended June 30, 2025

	Actual (GAAP Basis)	Less: Encumbrances 7/1/2024	Add: Encumbrances 6/30/2025	Actual Revenues/ Expenditures (Budgetary Basis)	Budgeted Amounts		Variance with Final Budget - Positive (Negative)
					Original	Final	
Revenues							
Local Taxes	\$ 22,314,166	\$ 0	\$ 0	\$ 22,314,166	\$ 21,932,000	\$ 21,932,000	\$ 382,166
Other Local Revenues	72,798	0	0	72,798	600,000	600,000	(527,202)
State of Tennessee	1,908,320	0	0	1,908,320	0	2,000,000	(91,680)
Federal Government	1,283,141	0	0	1,283,141	0	4,252,053	(2,968,912)
Other Governments and Citizens Groups	282,545	0	0	282,545	0	632,545	(350,000)
Total Revenues	<u>\$ 25,860,970</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 25,860,970</u>	<u>\$ 22,532,000</u>	<u>\$ 29,416,598</u>	<u>\$ (3,555,628)</u>
Expenditures							
Capital Projects							
General Administration Projects	\$ 30,813,607	\$ (12,107,284)	\$ 6,063,554	\$ 24,769,877	\$ 13,750,000	\$ 45,550,150	\$ 20,780,273
Public Safety Projects	8,609,904	(3,866,379)	2,691,426	7,434,951	6,997,896	13,439,028	6,004,077
Public Health and Welfare Projects	13,812,691	(14,244,972)	1,950,108	1,517,827	587,500	16,098,933	14,581,106
Social, Cultural, and Recreation Projects	9,167,357	(7,559,658)	3,342,582	4,950,281	3,590,000	14,006,682	9,056,401
Other General Government Projects	22,755	0	0	22,755	52,000	128,100	105,345
Highway and Street Capital Projects	15,332,925	(15,204,677)	7,517,841	7,646,089	6,441,500	46,203,474	38,557,385
Education Capital Projects	16,362,940	0	0	16,362,940	9,200,000	76,246,050	59,883,110
Total Expenditures	<u>\$ 94,122,179</u>	<u>\$ (52,982,970)</u>	<u>\$ 21,565,511</u>	<u>\$ 62,704,720</u>	<u>\$ 40,618,896</u>	<u>\$ 211,672,417</u>	<u>\$ 148,967,697</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>\$ (68,261,209)</u>	<u>\$ 52,982,970</u>	<u>\$ (21,565,511)</u>	<u>\$ (36,843,750)</u>	<u>\$ (18,086,896)</u>	<u>\$ (182,255,819)</u>	<u>\$ 145,412,069</u>
Other Financing Sources (Uses)							
Bonds Issued	\$ 0	\$ 0	\$ 0	\$ 0	\$ 23,000,000	\$ 63,000,000	\$ (63,000,000)
Insurance Recovery	250,000	0	0	250,000	0	0	250,000
Transfers Out	(5,471,911)	0	0	(5,471,911)	0	(5,471,911)	0
Total Other Financing Sources	<u>\$ (5,221,911)</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ (5,221,911)</u>	<u>\$ 23,000,000</u>	<u>\$ 57,528,089</u>	<u>\$ (62,750,000)</u>
Net Change in Fund Balance	<u>\$ (73,483,120)</u>	<u>\$ 52,982,970</u>	<u>\$ (21,565,511)</u>	<u>\$ (42,065,661)</u>	<u>\$ 4,913,104</u>	<u>\$ (124,727,730)</u>	<u>\$ 82,662,069</u>
Fund Balance, July 1, 2024	<u>142,128,101</u>	<u>(52,982,970)</u>	<u>0</u>	<u>89,145,131</u>	<u>23,067,293</u>	<u>142,128,101</u>	<u>(52,982,970)</u>
Fund Balance, June 30, 2025	<u><u>\$ 68,644,981</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ (21,565,511)</u></u>	<u><u>\$ 47,079,470</u></u>	<u><u>\$ 27,980,397</u></u>	<u><u>\$ 17,400,371</u></u>	<u><u>\$ 29,679,099</u></u>

PROPRIETARY FUNDS

Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the county, or to other governments, on a cost-reimbursement basis.

Self-Insurance Fund – The Self-Insurance Fund is used to account for transactions of the county's self-insured group medical plan.

Workers' Compensation Fund – The Workers' Compensation Fund is used to account for the county's self-insured workers' compensation and on-the-job injury programs.

Unemployment Compensation Fund – The Unemployment Compensation Fund is used to account for transactions of the county's self-insured unemployment compensation plan.

MONTGOMERY COUNTY, TENNESSEE
Combining Statement of Net Position - Proprietary Funds
June 30, 2025

	Internal Service Funds			
	Self- Insurance	Workers' Compensation	Unemployment Compensation	Total
ASSETS				
Current Assets:				
Cash	\$ 0	\$ 50,000	\$ 0	\$ 50,000
Equity in Pooled Cash and Investments	26,298,185	1,289,996	40,914	27,629,095
Accounts Receivable	2,475,640	0	7,001	2,482,641
Prepaid Items	571,710	0	0	571,710
Total Current Assets	<u>\$ 29,345,535</u>	<u>\$ 1,339,996</u>	<u>\$ 47,915</u>	<u>\$ 30,733,446</u>
Noncurrent Assets:				
Capital Assets:				
Buildings and Improvements	\$ 24,803	\$ 0	\$ 0	\$ 24,803
Accumulated Depreciation - Buildings and Improvements	(18,444)	0	0	(18,444)
Total Noncurrent Assets	<u>\$ 6,359</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 6,359</u>
Total Assets	<u>\$ 29,351,894</u>	<u>\$ 1,339,996</u>	<u>\$ 47,915</u>	<u>\$ 30,739,805</u>
LIABILITIES				
Current Liabilities:				
Accounts Payable	\$ 1,601,228	\$ 22,179	\$ 10,069	\$ 1,633,476
Payroll Deductions Payable	0	3,594	0	3,594
Claims and Judgments Payable	3,422,043	86,450	0	3,508,493
Total Current Liabilities	<u>\$ 5,023,271</u>	<u>\$ 112,223</u>	<u>\$ 10,069</u>	<u>\$ 5,145,563</u>
Noncurrent Liabilities:				
Claims and Judgments Payable	\$ 3,422,043	\$ 86,450	\$ 0	\$ 3,508,493
Total Noncurrent Liabilities	<u>\$ 3,422,043</u>	<u>\$ 86,450</u>	<u>\$ 0</u>	<u>\$ 3,508,493</u>
Total Liabilities	<u>\$ 8,445,314</u>	<u>\$ 198,673</u>	<u>\$ 10,069</u>	<u>\$ 8,654,056</u>
NET POSITION				
Unrestricted	<u>\$ 20,906,580</u>	<u>\$ 1,141,323</u>	<u>\$ 37,846</u>	<u>\$ 22,085,749</u>
Total Net Position	<u>\$ 20,906,580</u>	<u>\$ 1,141,323</u>	<u>\$ 37,846</u>	<u>\$ 22,085,749</u>

MONTGOMERY COUNTY, TENNESSEE
Combining Statement of Revenues, Expenses, and Changes
in Net Position - Proprietary Funds
For the Year Ended June 30, 2025

	Internal Service Funds			
	Self- Insurance	Workers' Compensation	Unemployment Compensation	Total
Operating Revenues				
Charges for Current Services	\$ 79,015,361	\$ 787,111	\$ 71,134	\$ 79,873,606
Total Operating Revenues	\$ 79,015,361	\$ 787,111	\$ 71,134	\$ 79,873,606
Operating Expenses				
Personnel Office	\$ 0	\$ 0	\$ 334	\$ 334
Register of Deeds	0	0	1,007	1,007
Risk Management	0	1,121,721	0	1,121,721
Data Processing	0	0	575	575
County Clerk	0	0	1,300	1,300
Circuit Court	0	0	3,900	3,900
Probation Services	0	0	3,900	3,900
Jail	0	0	1,535	1,535
Rabies and Animal Control	0	0	650	650
Ambulance/Emergency Medical Services	0	0	3,772	3,772
Other Local Health Services	0	0	1,979	1,979
Landfill Operation and Maintenance	0	0	3,257	3,257
Parks and Fair Boards	0	0	6,825	6,825
Depreciation	991	0	0	991
Other Charges	3,514,160	0	0	3,514,160
Employee Benefits	91,073,007	0	6,116	91,079,123
Highway and Bridge Maintenance	0	0	144	144
Instruction	0	0	35,841	35,841
Total Operating Expenses	\$ 94,588,158	\$ 1,121,721	\$ 71,135	\$ 95,781,014
Operating Income (Loss)	\$ (15,572,797)	\$ (334,610)	\$ (1)	\$ (15,907,408)
Nonoperating Revenues (Expenses)				
Investment Income	\$ 1,830,783	\$ 0	\$ 0	\$ 1,830,783
Insurance Recovery	11,377,071	0	0	11,377,071
Contributions and Gifts	60	0	0	60
Total Nonoperating Revenues (Expenses)	\$ 13,207,914	\$ 0	\$ 0	\$ 13,207,914
Changes in Net Position	\$ (2,364,883)	\$ (334,610)	\$ (1)	\$ (2,699,494)
Net Position, July 1, 2024	23,271,463	1,475,933	37,847	24,785,243
Net Position, June 30, 2025	\$ 20,906,580	\$ 1,141,323	\$ 37,846	\$ 22,085,749

MONTGOMERY COUNTY, TENNESSEE
Combining Statement of Cash Flows - Proprietary Funds
For the Year Ended June 30, 2025

	Internal Service Funds			
	Self- Insurance	Workers' Compensation	Unemployment Compensation	Total
Cash Flows from Operating Activities				
Receipts from Interfund Services Provided	\$ 75,992,921	\$ 787,111	\$ 74,903	\$ 76,854,935
Other Self-Insured Claims	(94,280,152)	(1,119,023)	(71,836)	(95,471,011)
Other Receipts (Payments)	11,377,131	0	0	11,377,131
Net Cash Provided By (Used In) Operating Activities	\$ (6,910,100)	\$ (331,912)	\$ 3,067	\$ (7,238,945)
Cash Flows from Investing Activities				
Investment Income	\$ 1,830,783	\$ 0	\$ 0	\$ 1,830,783
Net Cash Provided By (Used In) Investing Activities	\$ 1,830,783	\$ 0	\$ 0	\$ 1,830,783
Net Increase (Decrease) in Cash	\$ (5,079,317)	\$ (331,912)	\$ 3,067	\$ (5,408,162)
Cash, July 1, 2024	31,377,502	1,671,908	37,847	33,087,257
Cash, June 30, 2025	\$ 26,298,185	\$ 1,339,996	\$ 40,914	\$ 27,679,095
Reconciliation of Operating Income (Loss) to Net Cash Provided By (Used In) Operating Activities				
Operating Income (Loss)	\$ (15,572,797)	\$ (334,610)	\$ (1)	\$ (15,907,408)
Insurance Recovery	11,377,071	0	0	11,377,071
Contributions and Gifts	60	0	0	60
Adjustments to Reconcile Net Operating Income (Loss) to Net Cash Provided By (Used In) Operating Activities:				
Depreciation Expense	991	0	0	991
(Increase) Decrease in Accounts Receivable	(2,450,730)	0	3,769	(2,446,961)
(Increase) Decrease in Prepaid Items	(571,710)	0	0	(571,710)
Increase (Decrease) in Accounts Payable	(381,339)	9,609	(701)	(372,431)
Increase (Decrease) in Payroll Deductions Payable	0	1,589	0	1,589
Increase (Decrease) in Claims and Judgments Payable	688,354	(8,500)	0	679,854
Net Cash Provided By (Used In) Operating Activities	\$ (6,910,100)	\$ (331,912)	\$ 3,067	\$ (7,238,945)

CUSTODIAL FUNDS

Custodial Funds are used to account for assets held by the county in a custodial capacity or as an agent for individuals, private organizations, other governments, and/or other funds. Custodial Funds are reported using the economic resources measurement focus and the accrual basis of accounting. Custodial fund reporting focuses on net position and changes in net position. Custodial funds are distinguished from trust funds by the absence of a trust agreement or equivalent arrangement.

Cities - Sales Tax Fund – The Cities - Sales Tax Fund is used to account for the second half of the sales tax revenues collected inside incorporated cities of the county. These revenues are received by the county from the state of Tennessee and forwarded to the various cities on a monthly basis.

Constitutional Officers - Custodial Fund – The Constitutional Officers - Custodial Fund is used to account for amounts collected in a custodial capacity by the county clerk, circuit, general sessions and juvenile courts clerk, clerk and master, register of deeds, and sheriff. Such collections include amounts due to the state, cities, litigants, heirs, and others.

Judicial District Drug Fund – The Judicial District Drug Fund is used to account for state grants and other restricted revenues that are held for the benefit of the judicial district drug task force.

District Attorney General Fund – The District Attorney General Fund is used to account for restricted revenue held for the benefit of the Office of District Attorney General.

Port Authority Fund – The Port Authority Fund is used to account for restricted revenue held for the benefit of the port authority.

MONTGOMERY COUNTY, TENNESSEE
Combining Statement of Net Position - Custodial Funds
June 30, 2025

	Custodial Funds					
	Cities - Sales Tax	Constitu - tional Officers - Custodial	Judicial District Drug	District Attorney General	Port Authority	Total
ASSETS						
Cash	\$ 0	\$ 14,038,278	\$ 13,123	\$ 0	\$ 0	\$ 14,051,401
Equity in Pooled Cash and Investments	0	0	1,013,458	22,355	50,000	1,085,813
Accounts Receivable	0	63,846	1,012	776	0	65,634
Due from Other Governments	5,198,604	0	24,530	452	0	5,223,586
Total Assets	<u>\$ 5,198,604</u>	<u>\$ 14,102,124</u>	<u>\$ 1,052,123</u>	<u>\$ 23,583</u>	<u>\$ 50,000</u>	<u>\$ 20,426,434</u>
LIABILITIES						
Accounts Payable	\$ 0	\$ 0	\$ 1,022	\$ 154	\$ 0	\$ 1,176
Due to Other Taxing Units	5,198,604	0	0	0	0	5,198,604
Other Current Liabilities	0	0	97,642	0	0	97,642
Total Liabilities	<u>\$ 5,198,604</u>	<u>\$ 0</u>	<u>\$ 98,664</u>	<u>\$ 154</u>	<u>\$ 0</u>	<u>\$ 5,297,422</u>
NET POSITION						
Restricted for Individuals, Organizations, and Other Governments	\$ 0	\$ 14,102,124	\$ 953,459	\$ 23,429	\$ 50,000	\$ 15,129,012
Total Net Position	<u>\$ 0</u>	<u>\$ 14,102,124</u>	<u>\$ 953,459</u>	<u>\$ 23,429</u>	<u>\$ 50,000</u>	<u>\$ 15,129,012</u>

MONTGOMERY COUNTY, TENNESSEE
Combining Statement of Changes in Net Position - Custodial Funds
For the Year Ended June 30, 2025

	Custodial Funds					
	Cities - Sales Tax	Constitu - tional Officers - Custodial	Judicial District Drug	District Attorney General	Port Authority	Total
ADDITIONS						
Sales Tax Collections for Other Governments	\$ 30,421,953	\$ 0	\$ 0	\$ 0	\$ 0	\$ 30,421,953
Fines/Fees and Other Collections	0	79,457,024	0	0	0	79,457,024
Drug Task Force Collections	0	0	215,314	0	0	215,314
District Attorney General Collections	0	0	0	14,171	0	14,171
Total Additions	\$ 30,421,953	\$ 79,457,024	\$ 215,314	\$ 14,171	\$ 0	\$ 110,108,462
DEDUCTIONS						
Payment of Sales Tax Collections for Other Governments	\$ 30,421,953	\$ 0	\$ 0	\$ 0	\$ 0	\$ 30,421,953
Payments to State	0	32,391,863	0	0	0	32,391,863
Payments to City	0	18,028,908	0	0	0	18,028,908
Payments to Individuals and Others	0	27,943,370	0	0	0	27,943,370
Drug Task Force Expenses	0	0	123,665	0	0	123,665
District Attorney General Expenses	0	0	0	8,088	0	8,088
Total Deductions	\$ 30,421,953	\$ 78,364,141	\$ 123,665	\$ 8,088	\$ 0	\$ 108,917,847
Change in Net Position	\$ 0	\$ 1,092,883	\$ 91,649	\$ 6,083	\$ 0	\$ 1,190,615
Net Position July 1, 2024	0	13,009,241	861,810	17,346	50,000	13,938,397
Net Position June 30, 2025	\$ 0	\$ 14,102,124	\$ 953,459	\$ 23,429	\$ 50,000	\$ 15,129,012

CLARKSVILLE-MONTGOMERY COUNTY SCHOOL SYSTEM

This section presents combining and individual fund financial statements for the Clarksville-Montgomery County School System, a discretely presented component unit. The school system uses a General Fund, five Special Revenue Funds, and one Capital Projects Fund.

General Purpose School Fund – The General Purpose School Fund is used to account for general operations of the school system.

School Federal Projects Funds – The School Federal Projects Fund is used to account for restricted federal revenues, which must be expended on specific education programs.

Central Cafeteria Fund – The Central Cafeteria Fund is used to account for the cafeteria operations in each of the schools.

School Transportation Fund – The School Transportation Fund accounts for a local tax levy used to fund school transportation.

Extended School Program Fund – The Extended School Program Fund is used to account for transactions related to the after-school programs in the individual schools.

Internal School Fund – The Internal School Fund is used to account for funds held at the individual schools for internal school use such as the purchase of supplies, school clubs, and student activities.

Education Capital Projects Fund – The Education Capital Projects Fund is used to account for building construction and renovations of the school system.

MONTGOMERY COUNTY, TENNESSEE**Statement of Activities**

Discretely Presented Clarksville-Montgomery County School System

For the Year Ended June 30, 2025

Functions/Programs	Expenses	Program Revenues		Net (Expense) Revenue and Changes in Net Position
		Charges for Services	Operating Grants and Contributions	Total Governmental Activities
Governmental Activities:				
Instruction	\$ 272,566,966	\$ 700,757	\$ 27,947,828	\$ (243,918,381)
Support Services	201,481,822	10,930,110	5,960,838	(184,590,874)
Operation of Non-instructional Services	38,226,739	5,349,391	17,682,916	(15,194,432)
Total Governmental Activities	\$ 512,275,527	\$ 16,980,258	\$ 51,591,582	\$ (443,703,687)
General Revenues:				
Taxes:				
Property Taxes Levied for General Purposes				\$ 35,790,171
Local Option Sales Tax				94,449,360
Wheel Tax				5,516,129
Business Tax				1,575,491
Mixed Drink Tax				737,753
Grants and Contributions Not Restricted to Specific Programs				313,500,966
Unrestricted Investment Income				1,918,462
Miscellaneous				214,123
Sale of Equipment				1,039,898
Total General Revenues				\$ 454,742,353
Change in Net Position				\$ 11,038,666
Net Position, July 1, 2024				664,511,759
Restatement - See Note I.D.10.				(1,653,779)
Net Position, June 30, 2025				\$ 673,896,646

MONTGOMERY COUNTY, TENNESSEE**Balance Sheet - Governmental Funds**

Discretely Presented Clarksville-Montgomery County School System

June 30, 2025

	Major Funds		Nonmajor Funds	
	General Purpose School	Education Capital Projects	Other Govern- mental Funds	Total Governmental Funds
ASSETS				
Cash	\$ 115,538	\$ 0	\$ 6,737,961	\$ 6,853,499
Equity in Pooled Cash and Investments	121,709,494	4,588,185	30,996,829	157,294,508
Inventories	162,528	0	508,380	670,908
Accounts Receivable	605,971	0	216,789	822,760
Due from Other Governments	23,618,231	0	11,623,598	35,241,829
Due from Other Funds	738,345	0	309,785	1,048,130
Property Taxes Receivable	34,315,981	0	2,882,914	37,198,895
Allowance for Uncollectible Property Taxes	(1,040,745)	0	(87,434)	(1,128,179)
Other Current Assets	0	0	45,156	45,156
Restricted Assets	13,359,864	0	0	13,359,864
Total Assets	<u>\$ 193,585,207</u>	<u>\$ 4,588,185</u>	<u>\$ 53,233,978</u>	<u>\$ 251,407,370</u>
LIABILITIES				
Accounts Payable	\$ 2,070,682	\$ 0	\$ 749,020	\$ 2,819,702
Accrued Payroll	22,372,788	0	3,271,527	25,644,315
Payroll Deductions Payable	11,818,209	0	1,558,726	13,376,935
Contracts Payable	0	3,069,860	0	3,069,860
Retainage Payable	0	77,675	0	77,675
Due to Other Funds	309,785	0	738,345	1,048,130
Current Liabilities Payable From Restricted Assets	0	0	307,558	307,558
Total Liabilities	<u>\$ 36,571,464</u>	<u>\$ 3,147,535</u>	<u>\$ 6,625,176</u>	<u>\$ 46,344,175</u>

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Balance Sheet - Governmental Funds**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

	Major Funds		Nonmajor Funds	
	General Purpose School	Education Capital Projects	Other Govern- mental Funds	Total Governmental Funds
DEFERRED INFLOWS OF RESOURCES				
Deferred Current Property Taxes	\$ 32,803,940	\$ 0	\$ 2,755,886	\$ 35,559,826
Deferred Delinquent Property Taxes	428,319	0	35,984	464,303
Other Deferred/Unavailable Revenue	8,064,514	0	0	8,064,514
Total Deferred Inflows of Resources	<u>\$ 41,296,773</u>	<u>\$ 0</u>	<u>\$ 2,791,870</u>	<u>\$ 44,088,643</u>
FUND BALANCES				
Nonspendable:				
Inventory	\$ 162,528	\$ 0	\$ 508,380	\$ 670,908
Restricted:				
Restricted for Education	0	0	20,631,798	20,631,798
Restricted for Capital Projects	0	1,440,650	0	1,440,650
Restricted for Hybrid Retirement Stabilization Funds	13,359,864	0	0	13,359,864
Committed:				
Committed for Education	29,210,737	0	22,676,754	51,887,491
Assigned:				
Assigned for Education	10,796,032	0	0	10,796,032
Unassigned	62,187,809	0	0	62,187,809
Total Fund Balances	<u>\$ 115,716,970</u>	<u>\$ 1,440,650</u>	<u>\$ 43,816,932</u>	<u>\$ 160,974,552</u>
Total Liabilities, Deferred Inflows of Resources, and Fund Balances	<u>\$ 193,585,207</u>	<u>\$ 4,588,185</u>	<u>\$ 53,233,978</u>	<u>\$ 251,407,370</u>

MONTGOMERY COUNTY, TENNESSEE**Reconciliation of the Balance Sheet of Governmental Funds to the Statement of Net Position**

Discretely Presented Clarksville-Montgomery County School System

June 30, 2025

Amounts reported for governmental activities in the statement
of net position (Exhibit A) are different because:

Total fund balances - balance sheet - governmental funds (Exhibit K-2)		\$ 160,974,552
(1) Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental funds.		
Add: land	\$ 18,923,697	
Add: construction in progress	6,392,327	
Add: buildings and improvements net of accumulated depreciation	426,470,166	
Add: other capital assets net of accumulated depreciation	<u>27,076,301</u>	478,862,491
(2) Long-term liabilities are not due and payable in the current period and therefore are not reported in the governmental funds.		
Less: OPEB liability	\$ (42,546,234)	
Less: compensated absences payable	(5,204,492)	
Less: claims and judgments payable	(140,600)	
Less: net pension liability - public employee legacy pension plan	(8,407,497)	
Less: net pension liability - public employee retirement plan	<u>(353,518)</u>	(56,652,341)
(3) Amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions and OPEB will be amortized and recognized as components of pension and OPEB expense in future years.		
Add: deferred outflows of resources related to pensions	\$ 42,829,933	
Add: deferred outflows of resources related to OPEB	5,337,648	
Less: deferred inflows of resources related to pensions	(15,020,894)	
Less: deferred inflows of resources related to OPEB	<u>(5,770,530)</u>	27,376,157
(4) Net pension assets of the teacher retirement and legacy pension plans are not current financial resources and therefore are not reported in the governmental funds.		
Add: net pension asset - teacher retirement plan	\$ 3,102,273	
Add: net pension asset - teacher legacy pension plan	<u>51,704,697</u>	54,806,970
(5) Other long-term assets are not available to pay for current period expenditures and therefore are deferred in the governmental funds.		<u>8,528,817</u>
Net position of governmental activities (Exhibit A)		<u><u>\$ 673,896,646</u></u>

MONTGOMERY COUNTY, TENNESSEE**Statement of Revenues, Expenditures, and Changes****in Fund Balances - Governmental Funds**

Discretely Presented Clarksville-Montgomery County School System

For the Year Ended June 30, 2025

	Major Funds			Nonmajor Funds	
	General Purpose School	<i>Formerly Major Internal School</i>	Education Capital Projects	Other Govern- mental Funds	Total Governmental Funds
Revenues					
Local Taxes	\$ 135,816,197	\$ 0	\$ 0	\$ 2,831,411	\$ 138,647,608
Charges for Current Services	1,013,296	0	0	5,337,518	6,350,814
Other Local Revenues	2,460,476	0	0	11,330,789	13,791,265
State of Tennessee	271,106,714	0	0	24,092,810	295,199,524
Federal Government	3,552,930	0	0	47,029,286	50,582,216
Other Governments and Citizens Groups	2,244,455	0	16,362,940	0	18,607,395
Total Revenues	<u>\$ 416,194,068</u>	<u>\$ 0</u>	<u>\$ 16,362,940</u>	<u>\$ 90,621,814</u>	<u>\$ 523,178,822</u>
Expenditures					
Current:					
Instruction	\$ 254,221,399	\$ 0	\$ 0	\$ 13,816,928	\$ 268,038,327
Support Services	149,182,162	0	0	38,777,722	187,959,884
Operation of Non-Instructional Services	3,305,835	0	0	34,599,198	37,905,033
Capital Outlay	0	0	0	1,151,716	1,151,716
Debt Service:					
Other Debt Service	1,160,000	0	0	0	1,160,000
Capital Projects	0	0	19,100,511	0	19,100,511
Total Expenditures	<u>\$ 407,869,396</u>	<u>\$ 0</u>	<u>\$ 19,100,511</u>	<u>\$ 88,345,564</u>	<u>\$ 515,315,471</u>

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Statement of Revenues, Expenditures, and Changes****in Fund Balances - Governmental Funds**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

	Major Funds			Nonmajor Funds	
	General Purpose School	<i>Formerly Major Internal School</i>	Education Capital Projects	Other Govern- mental Funds	Total Governmental Funds
Excess (Deficiency) of Revenues Over Expenditures	\$ 8,324,672	\$ 0	\$ (2,737,571)	\$ 2,276,250	\$ 7,863,351
Other Financing Sources (Uses)					
Insurance Recovery	\$ 441,181	\$ 0	\$ 0	\$ 0	\$ 441,181
Transfers In	830,928	0	0	2,303,242	3,134,170
Transfers Out	(1,000,000)	0	0	(2,134,170)	(3,134,170)
Total Other Financing Sources (Uses)	\$ 272,109	\$ 0	\$ 0	\$ 169,072	\$ 441,181
Net Change in Fund Balances	\$ 8,596,781	\$ 0	\$ (2,737,571)	\$ 2,445,322	\$ 8,304,532
Change to or Within the Reporting Entity	0	(6,896,616)	0	6,896,616	0
Fund Balance, July 1, 2024	107,120,189	6,896,616	4,178,221	34,474,994	152,670,020
Fund Balance, June 30, 2025	\$ 115,716,970	\$ 0	\$ 1,440,650	\$ 43,816,932	\$ 160,974,552

MONTGOMERY COUNTY, TENNESSEE**Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances
of Governmental Funds to the Statement of Activities**

Discretely Presented Clarksville-Montgomery County School System

For the Year Ended June 30, 2025

Amounts reported for governmental activities in the statement
of activities (Exhibit B) are different because:

Net change in fund balances - total governmental funds (Exhibit K-4)		\$ 8,304,532
(1) Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of these assets is allocated over their useful lives and reported as depreciation expense. The difference between capital outlays and depreciation is itemized as follows:		
Add: capital assets purchased in the current period	\$ 30,774,928	
Less: current-year depreciation expense	<u>(18,412,745)</u>	12,362,183
(2) The net effect of various miscellaneous transactions involving capital assets (sales, trade-ins, and donations) is to decrease net position.		
Less: book value of capital assets disposed		(243,502)
(3) Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.		
Less: deferred delinquent property taxes and other deferred June 30, 2024	\$ (8,390,421)	
Add: deferred delinquent property taxes and other deferred June 30, 2025	<u>8,528,817</u>	138,396
(4) Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in the governmental funds.		
Change in other postemployment benefits liability	\$ (6,322,996)	
Change in compensated absences payable	(299,122)	
Change in claims and judgments payable	6,400	
Change in net pension asset/liability - public employee legacy pension plan	2,378,283	
Change in net pension asset/liability - public employee retirement plan	257,160	
Change in deferred outflows of resources related to pensions	(17,097,564)	
Change in deferred outflows of resources related to OPEB	1,982,427	
Change in deferred inflows of resources related to pensions	(11,098,553)	
Change in deferred inflows of resources related to OPEB	2,697,256	
Change in net pension asset - teacher retirement plan	1,309,116	
Change in net pension asset - teacher legacy pension plan	<u>16,664,650</u>	<u>(9,522,943)</u>
Change in net position of governmental activities (Exhibit B)		<u><u>\$ 11,038,666</u></u>

MONTGOMERY COUNTY, TENNESSEE**Combining Balance Sheet - Nonmajor Governmental Funds**

Discretely Presented Clarksville-Montgomery County School System

June 30, 2025

	Special Revenue Funds					Total Nonmajor Governmental Funds
	School Federal Projects	Central Cafeteria	School Transpor - tation	Extended School Program	Internal School	
ASSETS						
Cash	\$ 0	\$ 457,440	\$ 0	\$ 0	\$ 6,280,521	\$ 6,737,961
Equity in Pooled Cash and Investments	8,282,410	8,356,722	10,931,068	3,426,629	0	30,996,829
Inventories	0	508,380	0	0	0	508,380
Accounts Receivable	22,086	56,422	138,281	0	0	216,789
Due from Other Governments	2,856,050	4,848,596	0	3,918,952	0	11,623,598
Due from Other Funds	0	309,785	0	0	0	309,785
Property Taxes Receivable	0	0	2,882,914	0	0	2,882,914
Allowance for Uncollectible Property Taxes	0	0	(87,434)	0	0	(87,434)
Other Current Assets	0	0	0	0	45,156	45,156
Total Assets	\$ 11,160,546	\$ 14,537,345	\$ 13,864,829	\$ 7,345,581	\$ 6,325,677	\$ 53,233,978
LIABILITIES						
Accounts Payable	\$ 276,989	\$ 86,432	\$ 315,056	\$ 70,543	\$ 0	\$ 749,020
Accrued Payroll	987,890	0	12,948	2,270,689	0	3,271,527
Payroll Deductions Payable	486,155	21	7,791	1,064,759	0	1,558,726
Due to Other Funds	738,345	0	0	0	0	738,345

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Combining Balance Sheet - Nonmajor Governmental Funds**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

	Special Revenue Funds					Total Nonmajor Governmental Funds
	School Federal Projects	Central Cafeteria	School Transpor - tation	Extended School Program	Internal School	
LIABILITIES (Cont.)						
Current Liabilities Payable From Restricted Assets	\$ 0	\$ 307,558	\$ 0	\$ 0	\$ 0	\$ 307,558
Total Liabilities	\$ 2,489,379	\$ 394,011	\$ 335,795	\$ 3,405,991	\$ 0	\$ 6,625,176
DEFERRED INFLOWS OF RESOURCES						
Deferred Current Property Taxes	\$ 0	\$ 0	\$ 2,755,886	\$ 0	\$ 0	\$ 2,755,886
Deferred Delinquent Property Taxes	0	0	35,984	0	0	35,984
Total Deferred Inflows of Resources	\$ 0	\$ 0	\$ 2,791,870	\$ 0	\$ 0	\$ 2,791,870
FUND BALANCES						
Nonspendable:						
Inventory	\$ 0	\$ 508,380	\$ 0	\$ 0	\$ 0	\$ 508,380
Restricted:						
Restricted for Education	671,167	13,634,954	0	0	6,325,677	20,631,798
Committed:						
Committed for Education	8,000,000	0	10,737,164	3,939,590	0	22,676,754
Total Fund Balances	\$ 8,671,167	\$ 14,143,334	\$ 10,737,164	\$ 3,939,590	\$ 6,325,677	\$ 43,816,932
Total Liabilities, Deferred Inflows of Resources, and Fund Balances	\$ 11,160,546	\$ 14,537,345	\$ 13,864,829	\$ 7,345,581	\$ 6,325,677	\$ 53,233,978

MONTGOMERY COUNTY, TENNESSEE**Combining Statement of Revenues, Expenditures, and Changes
in Fund Balances - Nonmajor Governmental Funds**

Discretely Presented Clarksville-Montgomery County School System

For the Year Ended June 30, 2025

	Special Revenue Funds					
	School Federal Projects	Central Cafeteria	School Transpor - tation	Extended School Program	<i>Formerly Major Internal School</i>	Total Nonmajor Governmental Funds
Revenues						
Local Taxes	\$ 0	\$ 0	\$ 2,831,411	\$ 0	\$ 0	\$ 2,831,411
Charges for Current Services	0	5,337,518	0	0	0	5,337,518
Other Local Revenues	0	763,200	18,336	0	10,549,253	11,330,789
State of Tennessee	20,694	170,978	19,400,000	4,501,138	0	24,092,810
Federal Government	28,813,906	17,511,938	150,869	552,573	0	47,029,286
Total Revenues	\$ 28,834,600	\$ 23,783,634	\$ 22,400,616	\$ 5,053,711	\$ 10,549,253	\$ 90,621,814
Expenditures						
Current:						
Instruction	\$ 9,566,811	\$ 0	\$ 0	\$ 4,250,117	\$ 0	\$ 13,816,928
Support Services	15,546,516	0	22,613,539	617,667	0	38,777,722
Operation of Non-Instructional Services	32,081	23,260,377	0	186,548	11,120,192	34,599,198
Capital Outlay	1,151,716	0	0	0	0	1,151,716
Total Expenditures	\$ 26,297,124	\$ 23,260,377	\$ 22,613,539	\$ 5,054,332	\$ 11,120,192	\$ 88,345,564
Excess (Deficiency) of Revenues Over Expenditures	\$ 2,537,476	\$ 523,257	\$ (212,923)	\$ (621)	\$ (570,939)	\$ 2,276,250
Other Financing Sources (Uses)						
Transfers In	\$ 0	\$ 0	\$ 1,303,242	\$ 1,000,000	\$ 0	\$ 2,303,242
Transfers Out	(2,134,170)	0	0	0	0	(2,134,170)
Total Other Financing Sources (Uses)	\$ (2,134,170)	\$ 0	\$ 1,303,242	\$ 1,000,000	\$ 0	\$ 169,072
Net Change in Fund Balances	\$ 403,306	\$ 523,257	\$ 1,090,319	\$ 999,379	\$ (570,939)	\$ 2,445,322
Change to or Within the Reporting Entity	0	0	0	0	6,896,616	6,896,616
Fund Balance, July 1, 2024	8,267,861	13,620,077	9,646,845	2,940,211	0	34,474,994
Fund Balance, June 30, 2025	\$ 8,671,167	\$ 14,143,334	\$ 10,737,164	\$ 3,939,590	\$ 6,325,677	\$ 43,816,932

MONTGOMERY COUNTY, TENNESSEE**Schedule of Revenues, Expenditures, and Changes****in Fund Balance - Actual (Budgetary Basis) and Budget**

Discretely Presented Clarksville-Montgomery County School System

General Purpose School Fund

For the Year Ended June 30, 2025

	Actual (GAAP Basis)	Less: Encumbrances 7/1/2024	Add: Encumbrances 6/30/2025	Actual Revenues/ Expenditures (Budgetary Basis)	Budgeted Amounts		Variance with Final Budget - Positive (Negative)
					Original	Final	
Revenues							
Local Taxes	\$ 135,816,197	\$ 0	\$ 0	\$ 135,816,197	\$ 130,467,521	\$ 135,052,521	\$ 763,676
Charges for Current Services	1,013,296	0	0	1,013,296	707,854	891,254	122,042
Other Local Revenues	2,460,476	0	0	2,460,476	926,730	1,194,088	1,266,388
State of Tennessee	271,106,714	0	0	271,106,714	269,203,421	278,740,526	(7,633,812)
Federal Government	3,552,930	0	0	3,552,930	1,951,985	3,267,491	285,439
Other Governments and Citizens Groups	2,244,455	0	0	2,244,455	31,494	2,256,226	(11,771)
Total Revenues	\$ 416,194,068	\$ 0	\$ 0	\$ 416,194,068	\$ 403,289,005	\$ 421,402,106	\$ (5,208,038)
Expenditures							
Instruction							
Regular Instruction Program	\$ 186,875,203	\$ (94,926)	\$ 2,338,458	\$ 189,118,735	\$ 200,937,565	\$ 200,542,766	\$ 11,424,031
Alternative Instruction Program	1,487,397	0	0	1,487,397	1,740,816	1,741,087	253,690
Special Education Program	55,577,086	(2,737)	61,767	55,636,116	61,467,373	63,562,369	7,926,253
Career and Technical Education Program	10,281,713	(61,702)	0	10,220,011	16,163,674	12,007,765	1,787,754
Support Services							
Attendance	1,176,122	0	2,810	1,178,932	1,215,746	1,211,107	32,175
Health Services	3,314,136	0	0	3,314,136	3,620,598	3,626,197	312,061
Other Student Support	20,702,340	0	8,808	20,711,148	20,514,342	22,496,902	1,785,754
Regular Instruction Program	22,495,162	(150,711)	52,870	22,397,321	25,361,145	25,523,733	3,126,412

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Revenues, Expenditures, and Changes****in Fund Balance - Actual (Budgetary Basis) and Budget**

Discretely Presented Clarksville-Montgomery County School System

General Purpose School Fund (Cont.)

	Actual (GAAP Basis)	Less: Encumbrances 7/1/2024	Add: Encumbrances 6/30/2025	Actual Revenues/ Expenditures (Budgetary Basis)	Budgeted Amounts		Variance with Final Budget - Positive (Negative)
					Original	Final	
Expenditures (Cont.)							
Support Services (Cont.)							
Alternative Instruction Program	\$ 73,117	\$ 0	\$ 0	\$ 73,117	\$ 75,146	\$ 75,168	\$ 2,051
Special Education Program	6,495,734	(11,580)	5,907	6,490,061	6,529,763	6,859,259	369,198
Career and Technical Education Program	647,178	0	0	647,178	1,984,268	6,388,673	5,741,495
Technology	8,619,958	(127,533)	586,953	9,079,378	8,818,176	9,964,836	885,458
Adult Programs	248,952	0	0	248,952	257,362	257,422	8,470
Board of Education	6,292,569	(26,200)	119,500	6,385,869	6,509,080	7,886,327	1,500,458
Director of Schools	2,721,247	(4,515)	1,112	2,717,844	2,887,616	2,927,158	209,314
Office of the Principal	28,847,125	(47,765)	0	28,799,360	29,832,018	30,176,686	1,377,326
Fiscal Services	4,038,865	(38)	2,880	4,041,707	4,354,007	4,399,599	357,892
Human Services/Personnel	5,885,981	(85,032)	0	5,800,949	6,390,064	6,768,836	967,887
Operation of Plant	26,349,934	(1,441,399)	1,084,405	25,992,940	28,830,629	29,881,794	3,888,854
Maintenance of Plant	11,273,742	(556,601)	920,920	11,638,061	12,220,904	12,416,977	778,916
Operation of Non-Instructional Services							
Early Childhood Education	3,305,835	0	142	3,305,977	3,152,489	3,813,147	507,170
Principal on Debt							
Education	0	0	0	0	1,057,385	0	0
Interest on Debt							
Education	0	0	0	0	102,616	0	0

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Revenues, Expenditures, and Changes****in Fund Balance - Actual (Budgetary Basis) and Budget**

Discretely Presented Clarksville-Montgomery County School System

General Purpose School Fund (Cont.)

	Actual (GAAP Basis)	Less: Encumbrances 7/1/2024	Add: Encumbrances 6/30/2025	Actual Revenues/ Expenditures (Budgetary Basis)	Budgeted Amounts		Variance with Final Budget - Positive (Negative)
					Original	Final	
Expenditures (Cont.)							
Other Debt Service							
Education	\$ 1,160,000	\$ 0	\$ 0	\$ 1,160,000	\$ 0	\$ 1,160,001	\$ 1
Total Expenditures	\$ 407,869,396	\$ (2,610,739)	\$ 5,186,532	\$ 410,445,189	\$ 444,022,782	\$ 453,687,809	\$ 43,242,620
Excess (Deficiency) of Revenues Over Expenditures	\$ 8,324,672	\$ 2,610,739	\$ (5,186,532)	\$ 5,748,879	\$ (40,733,777)	\$ (32,285,703)	\$ 38,034,582
Other Financing Sources (Uses)							
Insurance Recovery	\$ 441,181	\$ 0	\$ 0	\$ 441,181	\$ 1,000	\$ 434,403	\$ 6,778
Transfers In	830,928	0	0	830,928	1,000,000	193,723	637,205
Transfers Out	(1,000,000)	0	0	(1,000,000)	0	(1,000,000)	0
Total Other Financing Sources	\$ 272,109	\$ 0	\$ 0	\$ 272,109	\$ 1,001,000	\$ (371,874)	\$ 643,983
Net Change in Fund Balance	\$ 8,596,781	\$ 2,610,739	\$ (5,186,532)	\$ 6,020,988	\$ (39,732,777)	\$ (32,657,577)	\$ 38,678,565
Fund Balance, July 1, 2024	107,120,189	(2,610,739)	0	104,509,450	72,639,406	93,864,753	10,644,697
Fund Balance, June 30, 2025	\$ 115,716,970	\$ 0	\$ (5,186,532)	\$ 110,530,438	\$ 32,906,629	\$ 61,207,176	\$ 49,323,262

MONTGOMERY COUNTY, TENNESSEE**Schedule of Revenues, Expenditures, and Changes****in Fund Balance - Actual and Budget**

Discretely Presented Clarksville-Montgomery County School System

School Federal Projects Fund

For the Year Ended June 30, 2025

	Budgeted Amounts		Variance with Final Budget - Positive (Negative)
	Actual	Original	Final
Revenues			
State of Tennessee	\$ 20,694	\$ 0	\$ 0
Federal Government	28,813,906	24,057,368	34,611,247
Total Revenues	<u>\$ 28,834,600</u>	<u>\$ 24,057,368</u>	<u>\$ 34,611,247</u>
Expenditures			
Instruction			
Regular Instruction Program	\$ 5,391,565	\$ 4,953,339	\$ 6,553,365
Special Education Program	3,870,727	3,511,966	4,745,384
Career and Technical Education Program	304,519	219,025	307,195
Support Services			
Health Services	22,865	12,300	22,865
Other Student Support	1,263,496	969,994	2,193,461
Regular Instruction Program	8,260,162	8,229,177	10,235,663
Special Education Program	2,243,325	1,920,387	3,383,377
Career and Technical Education Program	10,548	1,500	10,649
Technology	3,545,035	72,197	3,545,035
Office of the Principal	28,997	14,700	28,997
Fiscal Services	5,200	7,402	5,200
Human Services/Personnel	2,749	5,572	2,749
Operation of Plant	27,895	156,998	27,897
Transportation	136,244	1,504,967	158,433
Operation of Non-Instructional Services			
Food Service	31,243	117,410	31,243
Community Services	0	81,040	0
Early Childhood Education	838	4,875	838
Capital Outlay			
Regular Capital Outlay	1,151,716	1,353,425	1,151,719
Total Expenditures	<u>\$ 26,297,124</u>	<u>\$ 23,136,274</u>	<u>\$ 32,404,070</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>\$ 2,537,476</u>	<u>\$ 921,094</u>	<u>\$ 2,207,177</u>
Other Financing Sources (Uses)			
Transfers Out	\$ (2,134,170)	\$ (921,094)	\$ (2,207,177)
Total Other Financing Sources	<u>\$ (2,134,170)</u>	<u>\$ (921,094)</u>	<u>\$ (2,207,177)</u>
Net Change in Fund Balance	\$ 403,306	\$ 0	\$ 0
Fund Balance, July 1, 2024	<u>8,267,861</u>	<u>8,000,000</u>	<u>8,000,000</u>
Fund Balance, June 30, 2025	<u>\$ 8,671,167</u>	<u>\$ 8,000,000</u>	<u>\$ 8,000,000</u>

MONTGOMERY COUNTY, TENNESSEE**Schedule of Revenues, Expenditures, and Changes****in Fund Balance - Actual (Budgetary Basis) and Budget**

Discretely Presented Clarksville-Montgomery County School System

Central Cafeteria Fund

For the Year Ended June 30, 2025

	Actual (GAAP Basis)	Less: Encumbrances 7/1/2024	Actual Revenues/ Expenditures (Budgetary Basis)	Budgeted Amounts		Variance with Final Budget - Positive (Negative)
				Original	Final	
Revenues						
Charges for Current Services	\$ 5,337,518	\$ 0	\$ 5,337,518	\$ 5,736,516	\$ 5,773,424	\$ (435,906)
Other Local Revenues	763,200	0	763,200	42,264	699,887	63,313
State of Tennessee	170,978	0	170,978	157,834	170,979	(1)
Federal Government	17,511,938	0	17,511,938	17,742,292	18,147,306	(635,368)
Total Revenues	<u>\$ 23,783,634</u>	<u>\$ 0</u>	<u>\$ 23,783,634</u>	<u>\$ 23,678,906</u>	<u>\$ 24,791,596</u>	<u>\$ (1,007,962)</u>
Expenditures						
Operation of Non-Instructional Services						
Food Service	\$ 23,260,377	\$ (10,926)	\$ 23,249,451	\$ 27,876,268	\$ 27,936,918	\$ 4,687,467
Total Expenditures	<u>\$ 23,260,377</u>	<u>\$ (10,926)</u>	<u>\$ 23,249,451</u>	<u>\$ 27,876,268</u>	<u>\$ 27,936,918</u>	<u>\$ 4,687,467</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>\$ 523,257</u>	<u>\$ 10,926</u>	<u>\$ 534,183</u>	<u>\$ (4,197,362)</u>	<u>\$ (3,145,322)</u>	<u>\$ 3,679,505</u>
Net Change in Fund Balance	\$ 523,257	\$ 10,926	\$ 534,183	\$ (4,197,362)	\$ (3,145,322)	\$ 3,679,505
Fund Balance, July 1, 2024	<u>13,620,077</u>	<u>(10,926)</u>	<u>13,609,151</u>	<u>12,716,643</u>	<u>13,609,151</u>	<u>0</u>
Fund Balance, June 30, 2025	<u><u>\$ 14,143,334</u></u>	<u><u>\$ 0</u></u>	<u><u>\$ 14,143,334</u></u>	<u><u>\$ 8,519,281</u></u>	<u><u>\$ 10,463,829</u></u>	<u><u>\$ 3,679,505</u></u>

MONTGOMERY COUNTY, TENNESSEE
Schedule of Revenues, Expenditures, and Changes
in Fund Balance - Actual (Budgetary Basis) and Budget
Discretely Presented Clarksville-Montgomery County School System
School Transportation Fund
For the Year Ended June 30, 2025

	Actual (GAAP Basis)	Less: Encumbrances 7/1/2024	Add: Encumbrances 6/30/2025	Actual Revenues/ Expenditures (Budgetary Basis)	Budgeted Amounts		Variance with Final Budget - Positive (Negative)
					Original	Final	
Revenues							
Local Taxes	\$ 2,831,411	\$ 0	\$ 0	\$ 2,831,411	\$ 2,669,480	\$ 2,862,480	\$ (31,069)
Other Local Revenues	18,336	0	0	18,336	66,000	66,000	(47,664)
State of Tennessee	19,400,000	0	0	19,400,000	19,400,000	19,400,000	0
Federal Government	150,869	0	0	150,869	1,291,137	138,764	12,105
Total Revenues	<u>\$ 22,400,616</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 22,400,616</u>	<u>\$ 23,426,617</u>	<u>\$ 22,467,244</u>	<u>\$ (66,628)</u>
Expenditures							
Support Services							
Board of Education	\$ 56,872	\$ 0	\$ 0	\$ 56,872	\$ 80,000	\$ 80,000	\$ 23,128
Transportation	22,556,667	(1,966,353)	2,141,711	22,732,025	26,874,433	27,120,860	4,388,835
Total Expenditures	<u>\$ 22,613,539</u>	<u>\$ (1,966,353)</u>	<u>\$ 2,141,711</u>	<u>\$ 22,788,897</u>	<u>\$ 26,954,433</u>	<u>\$ 27,200,860</u>	<u>\$ 4,411,963</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>\$ (212,923)</u>	<u>\$ 1,966,353</u>	<u>\$ (2,141,711)</u>	<u>\$ (388,281)</u>	<u>\$ (3,527,816)</u>	<u>\$ (4,733,616)</u>	<u>\$ 4,345,335</u>
Other Financing Sources (Uses)							
Transfers In	\$ 1,303,242	\$ 0	\$ 0	\$ 1,303,242	\$ 0	\$ 1,303,242	\$ 0
Total Other Financing Sources	<u>\$ 1,303,242</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 1,303,242</u>	<u>\$ 0</u>	<u>\$ 1,303,242</u>	<u>\$ 0</u>
Net Change in Fund Balance	\$ 1,090,319	\$ 1,966,353	\$ (2,141,711)	\$ 914,961	\$ (3,527,816)	\$ (3,430,374)	\$ 4,345,335
Fund Balance, July 1, 2024	<u>9,646,845</u>	<u>(1,966,353)</u>	<u>0</u>	<u>7,680,492</u>	<u>4,604,813</u>	<u>7,680,492</u>	<u>0</u>
Fund Balance, June 30, 2025	<u>\$ 10,737,164</u>	<u>\$ 0</u>	<u>\$ (2,141,711)</u>	<u>\$ 8,595,453</u>	<u>\$ 1,076,997</u>	<u>\$ 4,250,118</u>	<u>\$ 4,345,335</u>

MONTGOMERY COUNTY, TENNESSEE**Schedule of Revenues, Expenditures, and Changes****in Fund Balance - Actual and Budget**

Discretely Presented Clarksville-Montgomery County School System

Extended School Program Fund

For the Year Ended June 30, 2025

		Budgeted Amounts		Variance with Final Budget - Positive (Negative)
	Actual	Original	Final	
Revenues				
State of Tennessee	\$ 4,501,138	\$ 1,055,057	\$ 5,587,701	\$ (1,086,563)
Federal Government	552,573	316,565	928,223	(375,650)
Total Revenues	<u>\$ 5,053,711</u>	<u>\$ 1,371,622</u>	<u>\$ 6,515,924</u>	<u>\$ (1,462,213)</u>
Expenditures				
Instruction				
Regular Instruction Program	\$ 4,250,117	\$ 1,012,233	\$ 4,877,826	\$ 627,709
Support Services				
Health Services	96,566	9,346	117,916	21,350
Other Student Support	76,850	30,000	80,000	3,150
Operation of Plant	37,913	17,579	85,704	47,791
Transportation	406,338	249,848	1,039,837	633,499
Operation of Non-Instructional Services				
Food Service	186,548	52,616	314,641	128,093
Total Expenditures	<u>\$ 5,054,332</u>	<u>\$ 1,371,622</u>	<u>\$ 6,515,924</u>	<u>\$ 1,461,592</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>\$ (621)</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ (621)</u>
Other Financing Sources (Uses)				
Transfers In	\$ 1,000,000	\$ 0	\$ 1,000,000	\$ 0
Total Other Financing Sources	<u>\$ 1,000,000</u>	<u>\$ 0</u>	<u>\$ 1,000,000</u>	<u>\$ 0</u>
Net Change in Fund Balance	\$ 999,379	\$ 0	\$ 1,000,000	\$ (621)
Fund Balance, July 1, 2024	<u>2,940,211</u>	<u>2,939,590</u>	<u>2,940,211</u>	<u>0</u>
Fund Balance, June 30, 2025	<u><u>\$ 3,939,590</u></u>	<u><u>\$ 2,939,590</u></u>	<u><u>\$ 3,940,211</u></u>	<u><u>\$ (621)</u></u>

MISCELLANEOUS SCHEDULES

MONTGOMERY COUNTY, TENNESSEE
Schedule of Changes in Long-term Other Loans and Bonds
For the Year Ended June 30, 2025

Description of Indebtedness	Original Amount of Issue	Interest Rate	Date of Issue	Last Maturity Date	Outstanding 7-1-24	Paid and/or Matured During Period	Outstanding 6-30-25
OTHER LOANS PAYABLE							
Payable through General Debt Service Fund							
Qualified School Construction Bonds	\$ 20,000,000	1.515 %	12-1-09	7-1-26	\$ 2,736,431	\$ 1,247,969	\$ 1,488,462
Laptops	4,334,421	4.74	12-15-22	12-15-25	2,164,889	1,057,384	1,107,505
Total Other Loans Payable					<u>\$ 4,901,320</u>	<u>\$ 2,305,353</u>	<u>\$ 2,595,967</u>
BONDS PAYABLE							
Payable through General Debt Service Fund							
General Obligation Public Improvement	13,200,000	3 to 5	8-29-13	4-1-28	\$ 4,800,000	\$ 1,200,000	\$ 3,600,000
General Obligation Refunding	50,155,000	2.5 to 5	5-15-14	4-1-26	14,390,000	7,250,000	7,140,000
General Obligation Schools	18,060,000	2 to 5	5-15-15	4-1-35	14,235,000	1,125,000	13,110,000
General Obligation Refunding and Improvement	19,120,000	2 to 5	11-5-15	4-1-35	10,980,000	1,625,000	9,355,000
General Obligation Public Improvement	17,600,000	3 to 4	11-30-16	4-1-36	11,100,000	890,000	10,210,000
General Obligation Refunding	48,825,000	4 to 5	9-20-17	4-1-37	41,975,000	6,715,000	35,260,000
General Obligation Public Improvement	14,630,000	4 to 5	11-14-18	6-30-38	11,565,000	600,000	10,965,000
General Obligation Public Improvement and Refunding	23,500,000	3 to 5	5-15-20	6-1-40	19,245,000	1,465,000	17,780,000
General Obligation Bonds	86,200,000	4 to 5	10-30-20	6-1-50	82,900,000	1,775,000	81,125,000
General Obligation Bonds	25,105,000	1.2 to 3	10-30-20	6-1-50	23,765,000	700,000	23,065,000
General Obligation Bonds	48,000,000	3 to 5	3-26-21	6-1-43	43,225,000	2,275,000	40,950,000
General Obligation Public Improvement and Refunding	118,680,000	3 to 5	4-29-22	6-30-44	100,495,000	6,910,000	93,585,000
General Obligation Bonds	29,000,000	4 to 5	8-26-22	4-1-42	27,000,000	1,000,000	26,000,000
General Obligation Bonds	51,000,000	4 to 5	6-23-23	6-1-44	51,000,000	0	51,000,000
General Obligation Bonds	50,000,000	4 to 5	11-3-23	6-1-44	50,000,000	0	50,000,000
Total Payable through General Debt Service Fund					<u>\$ 506,675,000</u>	<u>\$ 33,530,000</u>	<u>\$ 473,145,000</u>
Contributions Due by the Bi-County Solid Waste Management System to the General Debt Service Fund							
General Obligation Refunding and Improvement	1,240,000	2 to 5	11-5-15	4-4-25	\$ 145,000	\$ 145,000	\$ 0
General Obligation Refunding and Improvement	1,665,000	2.33	9-20-17	6-30-27	1,240,000	70,000	1,170,000
Total Contributions Due by the Bi-County Solid Waste Management System to the General Debt Service Fund					<u>\$ 1,385,000</u>	<u>\$ 215,000</u>	<u>\$ 1,170,000</u>
Total Bonds Payable					<u>\$ 508,060,000</u>	<u>\$ 33,745,000</u>	<u>\$ 474,315,000</u>

MONTGOMERY COUNTY, TENNESSEE
Schedule of Long-term Debt Requirements by Year

Year Ending June 30	Other Loans			
	Principal	Interest	Other Fees	Total
2026	\$ 2,478,319	\$ 355,495	\$ 20,000	\$ 2,853,814
2027	117,648	25,250	5,000	147,898
Total	\$ 2,595,967	\$ 380,745	\$ 25,000	\$ 3,001,712

Year Ending June 30	Bonds		
	Principal	Interest	Total
2026	\$ 34,350,000	\$ 18,808,097	\$ 53,158,097
2027	32,585,000	17,328,971	49,913,971
2028	32,375,000	15,803,984	48,178,984
2029	24,905,000	14,291,653	39,196,653
2030	23,520,000	13,135,778	36,655,778
2031	23,295,000	12,048,244	35,343,244
2032	23,265,000	11,069,791	34,334,791
2033	23,620,000	10,124,008	33,744,008
2034	24,050,000	9,266,934	33,316,934
2035	24,420,000	8,391,208	32,811,208
2036	22,495,000	7,500,676	29,995,676
2037	21,920,000	6,699,870	28,619,870
2038	20,245,000	5,918,230	26,163,230
2039	19,395,000	5,202,898	24,597,898
2040	19,620,000	4,515,363	24,135,363
2041	18,855,000	3,819,176	22,674,176
2042	19,090,000	3,137,887	22,227,887
2043	17,185,000	2,444,062	19,629,062
2044	15,080,000	1,822,517	16,902,517
2045	5,170,000	1,262,743	6,432,743
2046	5,365,000	1,071,693	6,436,693
2047	5,560,000	873,293	6,433,293
2048	5,770,000	667,468	6,437,468
2049	5,980,000	453,125	6,433,125
2050	6,200,000	230,745	6,430,745
Total	\$ 474,315,000	\$ 175,888,414	\$ 650,203,414

MONTGOMERY COUNTY, TENNESSEE
Schedule of Leases Receivable
 Primary Government
June 30, 2025

Description	Debtor	Original Amount of Lease	Date of Issue	Date of Maturity	Interest Rate		Balance 7-1-24	Deductions	Balance 6-30-25
PRIMARY GOVERNMENT									
General Fund									
MPEC Austin Peay Lease	Austin Peay State University	\$ 13,733,326	7-17-23	7-30-53	4.5	%	\$ 12,962,854	\$ 270,840	\$ 12,692,014
Total Leases Receivable							\$ 12,962,854	\$ 270,840	\$ 12,692,014

MONTGOMERY COUNTY, TENNESSEE**Schedule of Transfers**

Primary Government and Discretely Presented Clarksville-Montgomery County School System

For the Year Ended June 30, 2025

From Fund	To Fund	Purpose	Amount
PRIMARY GOVERNMENT			
General	General Debt Service	APSU MPEC debt	\$ 1,249,315
General Capital Projects	"	Debt retirement	<u>5,471,911</u>
Total Transfers Primary Government			<u><u>\$ 6,721,226</u></u>
DISCRETELY PRESENTED CLARKSVILLE-MONTGOMERY COUNTY SCHOOL SYSTEM			
General Purpose	Extended School Program	Operations	\$ 1,000,000
School Federal Projects	General Purpose School	Indirect costs	830,928
"	School Transportation	Salaries	<u>1,303,242</u>
Total Transfers Discretely Presented Clarksville-Montgomery County School System			<u><u>\$ 3,134,170</u></u>

MONTGOMERY COUNTY, TENNESSEE**Schedule of Salaries and Official Bonds of Principal Officials**

Primary Government and Discretely Presented Montgomery County School System

For the Year Ended June 30, 2025

Official	Salary	Authorization	Bond	Surety
County Mayor		Section 8-24-102, <i>TCA</i>	(1)	Local Government Property Casualty Fund
Base salary	\$ 203,991			
Vehicle allowance	1,867			
Total compensation	<u>\$ 205,858</u>			
Highway Supervisor		Section 8-24-102, <i>TCA</i>	(1)	Local Government Property Casualty Fund
Base salary	\$ 153,362			
Vehicle allowance	1,352			
Cell phone allowance	500			
Total compensation	<u>\$ 155,214</u>			
Director of Schools		State Board of Education and County Board of Education	\$ 100,000	Western Surety Company
Base salary	\$ 248,062			
Vehicle allowance	10,800			
Vacation payout	9,541			
Insurance/retirement	7,172			
Chief executive officer training supplement	1,000			
Total compensation	<u>\$ 276,575</u>			
Trustee		Section 8-24-102, <i>TCA</i>	12,800,430	Hartford Fire Insurance Company
Base salary/Total compensation	<u>\$ 139,420</u>			
Assessor of Property		Section 8-24-102, <i>TCA</i>	(1)	Local Government Property Casualty Fund
Base salary/Total compensation	<u>\$ 139,420</u>			
County Clerk		Section 8-24-102, <i>TCA</i>	(1)	Local Government Property Casualty Fund
Base salary	\$ 139,420			
Cell phone allowance	100			
Total compensation	<u>\$ 139,520</u>			
Circuit, General Sessions, and Juvenile Courts Clerk		Section 8-24-102, <i>TCA</i>	(1)	Local Government Property Casualty Fund
Base salary/Total compensation	<u>\$ 139,420</u>			
Clerk and Master		Section 8-24-102, <i>TCA</i>	(1)	Local Government Property Casualty Fund
Base salary	\$ 139,420			
Special commissioner fees	68,514			
Total compensation	<u>\$ 207,934</u>			
Register of Deeds		Section 8-24-102, <i>TCA</i>	(1)	Local Government Property Casualty Fund
Base salary/Total compensation	<u>\$ 139,420</u>			
Sheriff		Section 8-24-102, <i>TCA</i>	(1)	Local Government Property Casualty Fund
Base salary	\$ 153,362			
Superintendent of workhouse	9,193			
Law enforcement training supplement	1,600			
Total compensation	<u>\$ 164,155</u>			
Administrator of Elections		Section 2-12-208, <i>TCA</i>		
Base salary/Total compensation	<u>\$ 125,478</u>			
Director of Accounts and Budgets		County Commission	(1)	Local Government Property Casualty Fund
Base salary/Total compensation	<u>\$ 139,420</u>			
Purchasing Agent		County Commission	(1)	Local Government Property Casualty Fund
Base salary/Total compensation	<u>\$ 113,346</u>			
Employee Blanket Bonds:				
Employee Fidelity - County Departments			400,000	Local Government Property Casualty Fund
Employee Fidelity - School Department			500,000	Travelers Casualty & Surety Company

(1) Official is under the employee fidelity insurance coverage.

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Revenues -****All Governmental Fund Types****For the Year Ended June 30, 2025**

	Special Revenue Funds					Debt Service Fund
	General	Drug Control	American Rescue Plan Act	Constitutional Officers - Fees	Highway / Public Works	General Debt Service
Local Taxes						
County Property Taxes						
Current Property Tax	\$ 86,797,433	\$ 0	\$ 0	\$ 0	\$ 13,278,746	\$ 38,985,890
Trustee's Collections - Prior Year	1,209,462	0	0	0	181,202	540,090
Trustee's Collections - Bankruptcy	14,123	0	0	0	1,449	5,657
Circuit Clerk/Clerk and Master Collections - Prior Years	682,742	0	0	0	104,503	306,539
Interest and Penalty	450,805	0	0	0	68,908	202,430
Payments in-Lieu-of Taxes - T.V.A.	763	0	0	0	0	0
Payments in-Lieu-of Taxes - Local Utilities	1,620,808	0	0	0	0	0
Payments in-Lieu-of Taxes - Other	495,892	0	0	0	0	2,156,200
County Local Option Taxes						
Local Option Sales Tax	0	0	0	0	0	910,817
Hotel/Motel Tax	2,540,157	0	0	0	0	0
Wheel Tax	0	0	0	0	0	0
Litigation Tax - General	425,815	0	0	0	0	418,338
Litigation Tax - Special Purpose	90,244	0	0	0	0	0
Litigation Tax - Jail, Workhouse, or Courthouse	0	0	0	0	0	452,537
Business Tax	2,813,891	0	0	0	242,577	242,577
Mineral Severance Tax	0	0	0	0	363,900	0
Adequate Facilities/Development Tax	0	0	0	0	0	1,861,900

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Revenues -****All Governmental Fund Types (Cont.)**

	Special Revenue Funds					Debt Service Fund
	General	Drug Control	American Rescue Plan Act	Constitutional Officers - Fees	Highway / Public Works	General Debt Service
Local Taxes (Cont.)						
Statutory Local Taxes						
Bank Excise Tax	\$ 374,973	\$ 0	\$ 0	\$ 0	\$ 57,394	\$ 168,355
Wholesale Beer Tax	296,032	0	0	0	0	0
Total Local Taxes	<u>\$ 97,813,140</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 14,298,679</u>	<u>\$ 46,251,330</u>
Licenses and Permits						
Licenses						
Animal Registration	\$ 233,100	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Animal Vaccination	15,435	0	0	0	0	0
Cable TV Franchise	175,641	0	0	0	0	0
Permits						
Building Permits	988,122	0	0	0	0	0
Plumbing Permits	43,420	0	0	0	0	0
Other Permits	841,689	0	0	0	0	0
Total Licenses and Permits	<u>\$ 2,297,407</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Fines, Forfeitures, and Penalties						
Circuit Court						
Fines	\$ 35,394	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Revenues -****All Governmental Fund Types (Cont.)**

	General	Special Revenue Funds				Debt Service Fund
		Drug Control	American Rescue Plan Act	Constitutional Officers - Fees	Highway / Public Works	General Debt Service
Fines, Forfeitures, and Penalties (Cont.)						
Circuit Court (Cont.)						
Officers Costs	\$ 19,939	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Drug Court Fees	1,135	0	0	0	0	0
Veterans Treatment Court Fees	722	0	0	0	0	0
Data Entry Fee - Circuit Court	10,141	0	0	0	0	0
Courtroom Security Fee	7,854	0	0	0	0	0
Victims Assistance Assessments	4,710	0	0	0	0	0
General Sessions Court						
Fines	166,013	0	0	0	0	0
Fines for Littering	166	0	0	0	0	0
Officers Costs	328,166	0	0	0	0	0
Game and Fish Fines	1,660	0	0	0	0	0
Drug Court Fees	18,719	0	0	0	0	0
Veterans Treatment Court Fees	12,637	0	0	0	0	0
Jail Fees	301,542	0	0	0	0	0
DUI Treatment Fines	17,183	0	0	0	0	0
Data Entry Fee - General Sessions Court	64,376	0	0	0	0	0
Victims Assistance Assessments	52,095	0	0	0	0	0

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Revenues -****All Governmental Fund Types (Cont.)**

	Special Revenue Funds					Debt Service Fund
	General	Drug Control	American Rescue Plan Act	Constitutional Officers - Fees	Highway / Public Works	General Debt Service
Fines, Forfeitures, and Penalties (Cont.)						
Juvenile Court						
Fines	\$ 214	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Officers Costs	20,223	0	0	0	0	0
Jail Fees	26,729	0	0	0	0	0
Data Entry Fee - Juvenile Court	6,727	0	0	0	0	0
Chancery Court						
Officers Costs	42,174	0	0	0	0	0
Data Entry Fee - Chancery Court	8,887	0	0	0	0	0
Other Courts - In-county						
Fines	929	0	0	0	0	0
Drug Control Fines	0	12,458	0	0	0	0
Drug Court Fees	55,453	0	0	0	0	0
Other Fines, Forfeitures, and Penalties						
Proceeds from Confiscated Property	5,480	1,612	0	0	0	0
Other Fines, Forfeitures, and Penalties	20,616	0	0	0	0	0
Total Fines, Forfeitures, and Penalties	\$ 1,229,884	\$ 14,070	\$ 0	\$ 0	\$ 0	\$ 0

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Revenues -****All Governmental Fund Types (Cont.)**

	General	Drug Control	Special Revenue Funds			Highway / Public Works	Debt Service Fund
			American Rescue Plan Act	Constitu - tional Officers - Fees			
Charges for Current Services							
General Service Charges							
Patient Charges	\$ 8,325,250	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0
Zoning Studies	6,000	0	0	0	0	0	0
Other General Service Charges	72,492	0	0	0	0	0	0
Fees							
Recreation Fees	171,115	0	0	0	0	0	0
Copy Fees	11,175	0	0	0	0	0	0
Archives and Records Management Fee	491,566	0	0	0	0	0	0
Greenbelt Late Application Fee	900	0	0	0	0	0	0
Telephone Commissions	296,693	0	0	0	0	0	0
Vending Machine Collections	88,594	0	0	0	0	0	0
Additional Fees - Titling and Registration	204,918	0	0	0	0	0	0
Fingerprint Fees	3,330	0	0	0	0	0	0
Special Commissioner Fees/Special Master Fees	0	0	0	68,514	0	0	0
Data Processing Fee - Register	78,302	0	0	0	0	0	0
Probation Fees	10,708	0	0	0	0	0	0
Data Processing Fee - Sheriff	32,879	0	0	0	0	0	0
Sexual Offender Registration Fee - Sheriff	18,300	0	0	0	0	0	0
Data Processing Fee - County Clerk	24,774	0	0	0	0	0	0

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Revenues -****All Governmental Fund Types (Cont.)**

	Special Revenue Funds					Debt Service Fund
	General	Drug Control	American Rescue Plan Act	Constitutional Officers - Fees	Highway / Public Works	General Debt Service
Charges for Current Services (Cont.)						
Education Charges						
Other Charges for Services	\$ 20,820	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Charges for Current Services	<u>\$ 9,857,816</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 68,514</u>	<u>\$ 0</u>	<u>\$ 0</u>
Other Local Revenues						
Recurring Items						
Investment Income	\$ 5,919,979	\$ 0	\$ 1,163,422	\$ 0	\$ 0	\$ 10,855,592
Lease/Rentals/PPP	666,646	0	0	0	0	0
Sale of Recycled Materials	12,443	0	0	0	0	0
Miscellaneous Refunds	469,521	0	0	0	134,426	0
Nonrecurring Items						
Sale of Equipment	55,119	0	0	0	11,465	0
Sale of Property	2,050,151	0	0	0	0	0
Contributions and Gifts	5,000	0	0	0	0	0
Other Local Revenues						
Other Local Revenues	538,254	0	0	0	0	0
Total Other Local Revenues	<u>\$ 9,717,113</u>	<u>\$ 0</u>	<u>\$ 1,163,422</u>	<u>\$ 0</u>	<u>\$ 145,891</u>	<u>\$ 10,855,592</u>

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Revenues -****All Governmental Fund Types (Cont.)**

	Special Revenue Funds					Debt Service Fund
	General	Drug Control	American Rescue Plan Act	Constitutional Officers - Fees	Highway / Public Works	General Debt Service
Fees Received From County Officials						
Fees In-Lieu-of Salary						
County Clerk	\$ 2,662,088	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Circuit Court Clerk	760,395	0	0	0	0	0
General Sessions Court Clerk	1,926,671	0	0	0	0	0
Clerk and Master	498,879	0	0	0	0	0
Juvenile Court Clerk	182,893	0	0	0	0	0
Register	1,834,278	0	0	0	0	0
Sheriff	145,870	0	0	0	0	0
Trustee	5,853,242	0	0	0	0	0
Total Fees Received From County Officials	<u>\$ 13,864,316</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
State of Tennessee						
General Government Grants						
Juvenile Services Program	\$ 586,426	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Public Safety Grants						
Law Enforcement Training Programs	251,200	0	0	0	0	0
School Resource Officer Grants	3,075,000	0	0	0	0	0
Other Public Safety Grants	58,800	0	0	0	0	0

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Revenues -****All Governmental Fund Types (Cont.)**

	General	Drug Control	Special Revenue Funds			Highway / Public Works	Debt Service Fund General Debt Service
			American Rescue Plan Act	Constitu - tional Officers - Fees			
State of Tennessee (Cont.)							
Health and Welfare Grants							
Emergency Medical Services Training Programs	\$ 20,000	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	0
Other Health and Welfare Grants	402,142	0	0	0	0	0	0
Public Works Grants							
State Aid Program	0	0	0	0	2,907,581	0	0
Litter Program	76,698	0	0	0	0	0	0
Other Public Works Grants	33,960	0	0	0	0	0	0
Other State Revenues							
Beer Tax	17,752	0	0	0	0	0	0
Vehicle Certificate of Title Fees	27,059	0	0	0	0	0	0
Alcoholic Beverage Tax	391,206	0	0	0	0	0	0
Opioid Settlement Funds - TN Abatement Council	771,107	0	0	0	0	0	0
State Revenue Sharing - T.V.A.	2,121,091	0	0	0	0	0	0
State Revenue Sharing - Telecommunications	249,136	0	0	0	0	0	0
State Shared Sports Gaming Privilege Tax	116,556	0	0	0	0	0	0
Prisoner Transportation	6,661	0	0	0	0	0	0
Contracted Prisoner Boarding	877,338	0	0	0	0	0	0
Gasoline and Motor Fuel Tax	0	0	0	0	4,640,917	0	0
Hybrid/Electric Vehicle Registration Fee	0	0	0	0	55,939	0	0

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Revenues -****All Governmental Fund Types (Cont.)**

	Special Revenue Funds					Debt Service Fund
	General	Drug Control	American Rescue Plan Act	Constitutional Officers - Fees	Highway / Public Works	General Debt Service
State of Tennessee (Cont.)						
Other State Revenues (Cont.)						
Petroleum Special Tax	\$ 0	\$ 0	\$ 0	\$ 0	\$ 145,814	\$ 0
Registrar's Salary Supplement	15,164	0	0	0	0	0
Other State Grants	3,462,104	0	0	0	0	0
Other State Revenues	131,251	0	0	0	0	0
Total State of Tennessee	<u>\$ 12,690,651</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 7,750,251</u>	<u>\$ 0</u>
Federal Government						
Federal Through State						
Community Development	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Homeland Security Grants	170,917	0	0	0	0	0
American Rescue Plan Act Grant #1	0	0	337,500	0	0	0
American Rescue Plan Act Grant #2	0	0	1,077,026	0	0	0
Other Federal through State	91,494	0	0	0	0	0
Direct Federal Revenue						
Asset Forfeiture Funds	50,142	0	0	0	0	0
American Rescue Plan Act Grant #6	0	0	5,652,706	0	0	0
Other Direct Federal Revenue	42,687	0	0	0	0	0
Total Federal Government	<u>\$ 355,240</u>	<u>\$ 0</u>	<u>\$ 7,067,232</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Revenues -****All Governmental Fund Types (Cont.)**

	Special Revenue Funds					Debt Service Fund
	General	Drug Control	American Rescue Plan Act	Constitutional Officers - Fees	Highway / Public Works	General Debt Service
Other Governments and Citizens Groups						
Other Governments						
Paving and Maintenance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 46,974	\$ 0
Contributions	454,418	0	0	0	0	1,215,600
Contracted Services	383,407	0	0	0	0	0
Citizens Groups						
Donations	41,570	0	0	0	0	0
Other						
Other	0	0	0	0	0	0
Opioid Settlement Funds - Past Remediation	247,174	0	0	0	0	0
Total Other Governments and Citizens Groups	<u>\$ 1,126,569</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 46,974</u>	<u>\$ 1,215,600</u>
Total	<u><u>\$ 148,952,136</u></u>	<u><u>\$ 14,070</u></u>	<u><u>\$ 8,230,654</u></u>	<u><u>\$ 68,514</u></u>	<u><u>\$ 22,241,795</u></u>	<u><u>\$ 58,322,522</u></u>

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Revenues -****All Governmental Fund Types (Cont.)**

	Capital Projects Fund	
	General Capital Projects	Total
Local Taxes		
County Property Taxes		
Current Property Tax	\$ 11,510,622	\$ 150,572,691
Trustee's Collections - Prior Year	159,106	2,089,860
Trustee's Collections - Bankruptcy	1,604	22,833
Circuit Clerk/Clerk and Master Collections - Prior Years	90,568	1,184,352
Interest and Penalty	59,791	781,934
Payments in-Lieu-of Taxes - T.V.A.	0	763
Payments in-Lieu-of Taxes - Local Utilities	0	1,620,808
Payments in-Lieu-of Taxes - Other	0	2,652,092
County Local Option Taxes		
Local Option Sales Tax	0	910,817
Hotel/Motel Tax	2,540,159	5,080,316
Wheel Tax	7,902,575	7,902,575
Litigation Tax - General	0	844,153
Litigation Tax - Special Purpose	0	90,244
Litigation Tax - Jail, Workhouse, or Courthouse	0	452,537
Business Tax	0	3,299,045
Mineral Severance Tax	0	363,900
Adequate Facilities/Development Tax	0	1,861,900

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Revenues -****All Governmental Fund Types (Cont.)**

	Capital Projects Fund	
	General Capital Projects	Total
Local Taxes (Cont.)		
Statutory Local Taxes		
Bank Excise Tax	\$ 49,741	\$ 650,463
Wholesale Beer Tax	0	296,032
Total Local Taxes	<u>\$ 22,314,166</u>	<u>\$ 180,677,315</u>
Licenses and Permits		
Licenses		
Animal Registration	\$ 0	\$ 233,100
Animal Vaccination	0	15,435
Cable TV Franchise	0	175,641
Permits		
Building Permits	0	988,122
Plumbing Permits	0	43,420
Other Permits	0	841,689
Total Licenses and Permits	<u>\$ 0</u>	<u>\$ 2,297,407</u>
Fines, Forfeitures, and Penalties		
Circuit Court		
Fines	\$ 0	\$ 35,394

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Revenues -****All Governmental Fund Types (Cont.)**

	Capital Projects Fund		
	General Capital Projects		Total
Fines, Forfeitures, and Penalties (Cont.)			
Circuit Court (Cont.)			
Officers Costs	\$	0	\$ 19,939
Drug Court Fees		0	1,135
Veterans Treatment Court Fees		0	722
Data Entry Fee - Circuit Court		0	10,141
Courtroom Security Fee		0	7,854
Victims Assistance Assessments		0	4,710
General Sessions Court			
Fines		0	166,013
Fines for Littering		0	166
Officers Costs		0	328,166
Game and Fish Fines		0	1,660
Drug Court Fees		0	18,719
Veterans Treatment Court Fees		0	12,637
Jail Fees		0	301,542
DUI Treatment Fines		0	17,183
Data Entry Fee - General Sessions Court		0	64,376
Victims Assistance Assessments		0	52,095

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Revenues -****All Governmental Fund Types (Cont.)**

	Capital Projects Fund		
	General Capital Projects		Total
Fines, Forfeitures, and Penalties (Cont.)			
Juvenile Court			
Fines	\$	0	\$ 214
Officers Costs		0	20,223
Jail Fees		0	26,729
Data Entry Fee - Juvenile Court		0	6,727
Chancery Court			
Officers Costs		0	42,174
Data Entry Fee - Chancery Court		0	8,887
Other Courts - In-county			
Fines		0	929
Drug Control Fines		0	12,458
Drug Court Fees		0	55,453
Other Fines, Forfeitures, and Penalties			
Proceeds from Confiscated Property		0	7,092
Other Fines, Forfeitures, and Penalties		0	20,616
Total Fines, Forfeitures, and Penalties	\$	0	\$ 1,243,954

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Revenues -****All Governmental Fund Types (Cont.)**

	Capital Projects Fund		
	General Capital Projects		Total
Charges for Current Services			
General Service Charges			
Patient Charges	\$	0	\$ 8,325,250
Zoning Studies		0	6,000
Other General Service Charges		0	72,492
Fees			
Recreation Fees		0	171,115
Copy Fees		0	11,175
Archives and Records Management Fee		0	491,566
Greenbelt Late Application Fee		0	900
Telephone Commissions		0	296,693
Vending Machine Collections		0	88,594
Additional Fees - Titling and Registration		0	204,918
Fingerprint Fees		0	3,330
Special Commissioner Fees/Special Master Fees		0	68,514
Data Processing Fee - Register		0	78,302
Probation Fees		0	10,708
Data Processing Fee - Sheriff		0	32,879
Sexual Offender Registration Fee - Sheriff		0	18,300
Data Processing Fee - County Clerk		0	24,774

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Revenues -****All Governmental Fund Types (Cont.)**

	Capital Projects Fund	
	General Capital Projects	Total
Charges for Current Services (Cont.)		
Education Charges		
Other Charges for Services	\$ 0	\$ 20,820
Total Charges for Current Services	<u>\$ 0</u>	<u>\$ 9,926,330</u>
 Other Local Revenues		
Recurring Items		
Investment Income	\$ 72,798	\$ 18,011,791
Lease/Rentals/PPP	0	666,646
Sale of Recycled Materials	0	12,443
Miscellaneous Refunds	0	603,947
Nonrecurring Items		
Sale of Equipment	0	66,584
Sale of Property	0	2,050,151
Contributions and Gifts	0	5,000
Other Local Revenues		
Other Local Revenues	0	538,254
Total Other Local Revenues	<u>\$ 72,798</u>	<u>\$ 21,954,816</u>

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Revenues -****All Governmental Fund Types (Cont.)**

	Capital Projects Fund		
	General Capital Projects		Total
Fees Received From County Officials			
Fees In-Lieu-of Salary			
County Clerk	\$	0	\$ 2,662,088
Circuit Court Clerk		0	760,395
General Sessions Court Clerk		0	1,926,671
Clerk and Master		0	498,879
Juvenile Court Clerk		0	182,893
Register		0	1,834,278
Sheriff		0	145,870
Trustee		0	5,853,242
Total Fees Received From County Officials	<u>\$</u>	<u>0</u>	<u>\$ 13,864,316</u>
State of Tennessee			
General Government Grants			
Juvenile Services Program	\$	0	\$ 586,426
Public Safety Grants			
Law Enforcement Training Programs		0	251,200
School Resource Officer Grants		0	3,075,000
Other Public Safety Grants		0	58,800

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Revenues -****All Governmental Fund Types (Cont.)**

	Capital Projects Fund	
	General Capital Projects	Total
State of Tennessee (Cont.)		
Health and Welfare Grants		
Emergency Medical Services Training Programs	\$ 0	\$ 20,000
Other Health and Welfare Grants	0	402,142
Public Works Grants		
State Aid Program	0	2,907,581
Litter Program	0	76,698
Other Public Works Grants	0	33,960
Other State Revenues		
Beer Tax	0	17,752
Vehicle Certificate of Title Fees	0	27,059
Alcoholic Beverage Tax	0	391,206
Opioid Settlement Funds - TN Abatement Council	0	771,107
State Revenue Sharing - T.V.A.	0	2,121,091
State Revenue Sharing - Telecommunications	0	249,136
State Shared Sports Gaming Privilege Tax	0	116,556
Prisoner Transportation	0	6,661
Contracted Prisoner Boarding	0	877,338
Gasoline and Motor Fuel Tax	0	4,640,917
Hybrid/Electric Vehicle Registration Fee	0	55,939

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Revenues -****All Governmental Fund Types (Cont.)**

	Capital Projects Fund	
	General Capital Projects	Total
State of Tennessee (Cont.)		
Other State Revenues (Cont.)		
Petroleum Special Tax	\$ 0	\$ 145,814
Registrar's Salary Supplement	0	15,164
Other State Grants	1,908,320	5,370,424
Other State Revenues	0	131,251
Total State of Tennessee	<u>\$ 1,908,320</u>	<u>\$ 22,349,222</u>
 Federal Government		
Federal Through State		
Community Development	\$ 67,681	\$ 67,681
Homeland Security Grants	200,662	371,579
American Rescue Plan Act Grant #1	0	337,500
American Rescue Plan Act Grant #2	0	1,077,026
Other Federal through State	1,014,798	1,106,292
Direct Federal Revenue		
Asset Forfeiture Funds	0	50,142
American Rescue Plan Act Grant #6	0	5,652,706
Other Direct Federal Revenue	0	42,687
Total Federal Government	<u>\$ 1,283,141</u>	<u>\$ 8,705,613</u>

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Revenues -****All Governmental Fund Types (Cont.)**

	Capital Projects Fund	
	General Capital Projects	Total
Other Governments and Citizens Groups		
Other Governments		
Paving and Maintenance	\$ 0	\$ 46,974
Contributions	0	1,670,018
Contracted Services	0	383,407
Citizens Groups		
Donations	0	41,570
Other		
Other	282,545	282,545
Opioid Settlement Funds - Past Remediation	0	247,174
Total Other Governments and Citizens Groups	<u>\$ 282,545</u>	<u>\$ 2,671,688</u>
Total	<u><u>\$ 25,860,970</u></u>	<u><u>\$ 263,690,661</u></u>

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Revenues -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System

For the Year Ended June 30, 2025

	Special Revenue Funds					
	General Purpose School	School Federal Projects	Central Cafeteria	School Transpor - tation	Extended School Program	Internal School
Local Taxes						
County Property Taxes						
Current Property Tax	\$ 32,101,923	\$ 0	\$ 0	\$ 2,696,661	\$ 0	\$ 0
Trustee's Collections - Prior Year	526,367	0	0	45,046	0	0
Trustee's Collections - Bankruptcy	4,826	0	0	517	0	0
Circuit Clerk/Clerk and Master Collections - Prior Years	257,074	0	0	21,595	0	0
Interest and Penalty	169,730	0	0	14,268	0	0
Payments in-Lieu-of Taxes - Local Utilities	493,543	0	0	41,463	0	0
County Local Option Taxes						
Local Option Sales Tax	94,292,172	0	0	0	0	0
Wheel Tax	5,516,129	0	0	0	0	0
Business Tax	1,575,491	0	0	0	0	0
Mixed Drink Tax	737,753	0	0	0	0	0
Statutory Local Taxes						
Bank Excise Tax	141,189	0	0	11,861	0	0
Total Local Taxes	\$ 135,816,197	\$ 0	\$ 0	\$ 2,831,411	\$ 0	\$ 0

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Revenues -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

	Special Revenue Funds					
	General Purpose School	School Federal Projects	Central Cafeteria	School Transpor - tation	Extended School Program	Internal School
Charges for Current Services						
Fees						
Archives and Records Management Fee	\$ 9,816	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Education Charges						
Tuition - Summer School	300	0	0	0	0	0
Tuition - Other	187,140	0	0	0	0	0
Lunch Payments - Children	0	0	3,331,416	0	0	0
Lunch Payments - Adults	0	0	138,224	0	0	0
Income from Breakfast	0	0	536,961	0	0	0
A la Carte Sales	0	0	1,235,161	0	0	0
School Based Health Services - FFS	228,638	0	0	0	0	0
TBI Criminal Background Fee	48,157	0	0	0	0	0
Other Charges for Services	539,245	0	95,756	0	0	0
Total Charges for Current Services	<u>\$ 1,013,296</u>	<u>\$ 0</u>	<u>\$ 5,337,518</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Other Local Revenues						
Recurring Items						
Investment Income	\$ 1,191,600	\$ 0	\$ 726,862	\$ 0	\$ 0	\$ 0
Lease/Rentals/PPP	42,487	0	0	0	0	0

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Revenues -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

	Special Revenue Funds					
	General Purpose School	School Federal Projects	Central Cafeteria	School Transpor - tation	Extended School Program	Internal School
Other Local Revenues (Cont.)						
Recurring Items (Cont.)						
Sale of Materials and Supplies	\$ 0	\$ 0	\$ 11,873	\$ 141	\$ 0	\$ 0
Sale of Recycled Materials	5,158	0	0	58	0	0
Miscellaneous Refunds	103,099	0	10,449	17,354	0	0
Nonrecurring Items						
Sale of Equipment	1,025,903	0	13,995	0	0	0
Damages Recovered from Individuals	75,647	0	0	783	0	0
Contributions and Gifts	6,016	0	21	0	0	0
Other Local Revenues						
Other Local Revenues	10,566	0	0	0	0	10,549,253
Total Other Local Revenues	<u>\$ 2,460,476</u>	<u>\$ 0</u>	<u>\$ 763,200</u>	<u>\$ 18,336</u>	<u>\$ 0</u>	<u>\$ 10,549,253</u>
State of Tennessee						
State Education Funds						
Tennessee Investment in Student Achievement	\$ 262,543,601	\$ 0	\$ 0	\$ 19,400,000	\$ 0	\$ 0
TISA - On-behalf Payments	891,231	0	0	0	0	0
Early Childhood Education	2,885,166	0	0	0	0	0
School Food Service	0	0	170,978	0	0	0

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Revenues -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

	Special Revenue Funds					
	General Purpose School	School Federal Projects	Central Cafeteria	School Transpor - tation	Extended School Program	Internal School
State of Tennessee (Cont.)						
State Education Funds (Cont.)						
Other State Education Funds	\$ 1,361,644	\$ 0	\$ 0	\$ 0	\$ 4,501,138	\$ 0
Paid Parental Leave	920,219	20,694	0	0	0	0
Career Ladder Program	154,140	0	0	0	0	0
Other Vocational	2,350,713	0	0	0	0	0
Total State of Tennessee	<u>\$ 271,106,714</u>	<u>\$ 20,694</u>	<u>\$ 170,978</u>	<u>\$ 19,400,000</u>	<u>\$ 4,501,138</u>	<u>\$ 0</u>
Federal Government						
Federal Through State						
USDA School Lunch Program	\$ 0	\$ 0	\$ 11,760,891	\$ 0	\$ 0	\$ 0
USDA - Commodities	0	0	1,570,727	0	0	0
Breakfast	0	0	4,180,320	0	0	0
Vocational Education - Basic Grants to States	0	662,152	0	0	0	0
Title I Grants to Local Education Agencies	0	10,208,079	0	0	0	0
Special Education - Grants to States	996,407	7,664,226	0	150,869	0	0
Special Education Preschool Grants	0	196,674	0	0	0	0
English Language Acquisition Grants	0	197,496	0	0	0	0
Education for Homeless Children and Youth	0	168,030	0	0	0	0

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Revenues -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

	Special Revenue Funds					
	General Purpose School	School Federal Projects	Central Cafeteria	School Transpor - tation	Extended School Program	Internal School
Federal Government (Cont.)						
Federal Through State (Cont.)						
Eisenhower Professional Development State Grants	\$ 0	\$ 1,593,923	\$ 0	\$ 0	\$ 0	\$ 0
Disaster Relief	285,528	0	0	0	0	0
COVID-19 Grant D	0	73,000	0	0	0	0
American Rescue Plan Act Grant #1	0	5,958,702	0	0	0	0
American Rescue Plan Act Grant #4	0	198,691	0	0	0	0
Other Federal through State	0	642,933	0	0	552,573	0
Direct Federal Revenue						
Public Law 874 - Maintenance and Operation	1,246,803	0	0	0	0	0
ROTC Reimbursement	910,623	0	0	0	0	0
Other Direct Federal Revenue	113,569	1,250,000	0	0	0	0
Total Federal Government	<u>\$ 3,552,930</u>	<u>\$ 28,813,906</u>	<u>\$ 17,511,938</u>	<u>\$ 150,869</u>	<u>\$ 552,573</u>	<u>\$ 0</u>
Other Governments and Citizens Groups						
Other Governments						
Contributions	\$ 1,903,191	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Contracted Services	19,724	0	0	0	0	0
Other						
Other	321,540	0	0	0	0	0
Total Other Governments and Citizens Groups	<u>\$ 2,244,455</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Total	<u>\$ 416,194,068</u>	<u>\$ 28,834,600</u>	<u>\$ 23,783,634</u>	<u>\$ 22,400,616</u>	<u>\$ 5,053,711</u>	<u>\$ 10,549,253</u>

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Revenues -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

	Capital Projects Fund	
	Education Capital Projects	Total
Local Taxes		
County Property Taxes		
Current Property Tax	\$ 0	\$ 34,798,584
Trustee's Collections - Prior Year	0	571,413
Trustee's Collections - Bankruptcy	0	5,343
Circuit Clerk/Clerk and Master Collections - Prior Years	0	278,669
Interest and Penalty	0	183,998
Payments in-Lieu-of Taxes - Local Utilities	0	535,006
County Local Option Taxes		
Local Option Sales Tax	0	94,292,172
Wheel Tax	0	5,516,129
Business Tax	0	1,575,491
Mixed Drink Tax	0	737,753
Statutory Local Taxes		
Bank Excise Tax	0	153,050
Total Local Taxes	<u>\$ 0</u>	<u>\$ 138,647,608</u>

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Revenues -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

	Capital Projects Fund	
	Education Capital Projects	Total
Charges for Current Services		
Fees		
Archives and Records Management Fee	\$ 0	\$ 9,816
Education Charges		
Tuition - Summer School	0	300
Tuition - Other	0	187,140
Lunch Payments - Children	0	3,331,416
Lunch Payments - Adults	0	138,224
Income from Breakfast	0	536,961
A la Carte Sales	0	1,235,161
School Based Health Services - FFS	0	228,638
TBI Criminal Background Fee	0	48,157
Other Charges for Services	0	635,001
Total Charges for Current Services	<u>\$ 0</u>	<u>\$ 6,350,814</u>
 Other Local Revenues		
Recurring Items		
Investment Income	\$ 0	\$ 1,918,462
Lease/Rentals/PPP	0	42,487

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Revenues -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

	Capital Projects Fund	
	Education Capital Projects	Total
Other Local Revenues (Cont.)		
Recurring Items (Cont.)		
Sale of Materials and Supplies	\$ 0	\$ 12,014
Sale of Recycled Materials	0	5,216
Miscellaneous Refunds	0	130,902
Nonrecurring Items		
Sale of Equipment	0	1,039,898
Damages Recovered from Individuals	0	76,430
Contributions and Gifts	0	6,037
Other Local Revenues		
Other Local Revenues	0	10,559,819
Total Other Local Revenues	<u>\$ 0</u>	<u>\$ 13,791,265</u>
State of Tennessee		
State Education Funds		
Tennessee Investment in Student Achievement	\$ 0	\$ 281,943,601
TISA - On-behalf Payments	0	891,231
Early Childhood Education	0	2,885,166
School Food Service	0	170,978

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Revenues -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

	Capital Projects Fund	
	Education Capital Projects	Total
State of Tennessee (Cont.)		
State Education Funds (Cont.)		
Other State Education Funds	\$ 0	\$ 5,862,782
Paid Parental Leave	0	940,913
Career Ladder Program	0	154,140
Other Vocational	0	2,350,713
Total State of Tennessee	<u>\$ 0</u>	<u>\$ 295,199,524</u>
 Federal Government		
Federal Through State		
USDA School Lunch Program	\$ 0	\$ 11,760,891
USDA - Commodities	0	1,570,727
Breakfast	0	4,180,320
Vocational Education - Basic Grants to States	0	662,152
Title I Grants to Local Education Agencies	0	10,208,079
Special Education - Grants to States	0	8,811,502
Special Education Preschool Grants	0	196,674
English Language Acquisition Grants	0	197,496
Education for Homeless Children and Youth	0	168,030

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Revenues -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

	Capital Projects Fund	
	Education Capital Projects	Total
Federal Government (Cont.)		
Federal Through State (Cont.)		
Eisenhower Professional Development State Grants	\$ 0	\$ 1,593,923
Disaster Relief	0	285,528
COVID-19 Grant D	0	73,000
American Rescue Plan Act Grant #1	0	5,958,702
American Rescue Plan Act Grant #4	0	198,691
Other Federal through State	0	1,195,506
Direct Federal Revenue		
Public Law 874 - Maintenance and Operation	0	1,246,803
ROTC Reimbursement	0	910,623
Other Direct Federal Revenue	0	1,363,569
Total Federal Government	<u>\$ 0</u>	<u>\$ 50,582,216</u>
Other Governments and Citizens Groups		
Other Governments		
Contributions	\$ 16,362,940	\$ 18,266,131
Contracted Services	0	19,724
Other		
Other	0	321,540
Total Other Governments and Citizens Groups	<u>\$ 16,362,940</u>	<u>\$ 18,607,395</u>
Total	<u>\$ 16,362,940</u>	<u>\$ 523,178,822</u>

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types
For the Year Ended June 30, 2025

General Fund

General Government

County Commission

Secretary(ies)	\$	72,123	
Board and Committee Members Fees		150,300	
Social Security		13,528	
Pensions		5,633	
Life Insurance		50	
Employer Medicare		3,165	
Advertising		105	
Audit Services		96,830	
Legal Notices, Recording, and Court Costs		94	
Travel		26,009	
Tuition		5,825	
Other Contracted Services		1,525	
Office Supplies		289	
Other Supplies and Materials		270	
Total County Commission			\$ 375,746

Board of Equalization

Board and Committee Members Fees	\$	8,000	
Social Security		496	
Employer Medicare		116	
Total Board of Equalization			8,612

Beer Board

Board and Committee Members Fees	\$	4,600	
Social Security		285	
Employer Medicare		67	
Legal Notices, Recording, and Court Costs		573	
Total Beer Board			5,525

Other Boards and Committees

Board and Committee Members Fees	\$	4,000	
Social Security		243	
Employer Medicare		57	
Total Other Boards and Committees			4,300

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

General Government (Cont.)

County Mayor/Executive

County Official/Administrative Officer	\$	205,858	
Supervisor/Director		159,533	
Secretary(ies)		89,463	
Clerical Personnel		52,010	
Part-time Personnel		34,693	
Other Salaries and Wages		110,002	
Social Security		36,075	
Pensions		56,532	
Life Insurance		250	
Medical Insurance		42,257	
Employer Medicare		9,301	
Communication		3,028	
Dues and Memberships		600	
Maintenance and Repair Services - Vehicles		1,863	
Postal Charges		746	
Printing, Stationery, and Forms		1,363	
Rentals		2,000	
Travel		7,580	
Tuition		2,715	
Other Contracted Services		30,357	
Custodial Supplies		45	
Food Supplies		1,431	
Gasoline		3,916	
Library Books/Media		500	
Office Supplies		3,197	
Other Supplies and Materials		2,852	
Furniture and Fixtures		3,930	
Total County Mayor/Executive			\$ 862,097

Personnel Office

Assistant(s)	\$	109,327
Supervisor/Director		123,198
Accountants/Bookkeepers		170,723
Clerical Personnel		242,825
Overtime Pay		92
Other Salaries and Wages		80,250

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

General Government (Cont.)

Personnel Office (Cont.)

Social Security	\$	43,451	
Pensions		61,557	
Life Insurance		420	
Medical Insurance		83,151	
Unemployment Compensation		334	
Employer Medicare		10,162	
Communication		1,606	
Dues and Memberships		2,135	
Evaluation and Testing		10,011	
Postal Charges		1,011	
Rentals		2,508	
Travel		1,246	
Tuition		8,542	
Other Contracted Services		178,355	
Duplicating Supplies		38	
Instructional Supplies and Materials		71	
Office Supplies		1,986	
Other Supplies and Materials		9,626	
Indirect Cost		25,000	
Data Processing Equipment		22,253	
Furniture and Fixtures		142,122	
Total Personnel Office			\$ 1,332,000

County Attorney

Legal Services	\$	479,684	
Total County Attorney			479,684

Election Commission

Supervisor/Director	\$	125,478	
Clerical Personnel		238,911	
Temporary Personnel		33,171	
Overtime Pay		33,592	
Election Commission		10,820	
Election Workers		201,913	
Social Security		31,118	
Pensions		41,319	

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

General Government (Cont.)

Election Commission (Cont.)

Life Insurance	\$	283	
Medical Insurance		49,645	
Employer Medicare		7,278	
Communication		781	
Legal Notices, Recording, and Court Costs		4,683	
Maintenance and Repair Services - Office Equipment		34,661	
Postal Charges		25,000	
Printing, Stationery, and Forms		12,072	
Rentals		7,640	
Travel		1,068	
Other Contracted Services		26,200	
Office Supplies		11,321	
Other Supplies and Materials		28,394	
Voting Machines		17,420	
Total Election Commission			\$ 942,768

Register of Deeds

County Official/Administrative Officer	\$	139,420
Deputy(ies)		374,233
Overtime Pay		3,507
Social Security		30,427
Pensions		43,306
Life Insurance		398
Medical Insurance		75,825
Unemployment Compensation		1,007
Employer Medicare		7,116
Data Processing Services		110,450
Dues and Memberships		2,617
Postal Charges		297
Rentals		2,992
Travel		6,797
Tuition		3,682
Other Contracted Services		11,469
Data Processing Supplies		836
Duplicating Supplies		1,977
Other Supplies and Materials		11,862

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

General Government (Cont.)

Register of Deeds (Cont.)

Data Processing Equipment	\$	17,027	
Furniture and Fixtures		72,700	
Total Register of Deeds			\$ 917,945

Planning

Contributions	\$	542,515	
Total Planning			542,515

Building

Assistant(s)	\$	55,527	
Supervisor/Director		139,881	
Other Salaries and Wages		319,699	
Social Security		30,874	
Pensions		54,859	
Life Insurance		250	
Medical Insurance		74,060	
Employer Medicare		7,220	
Communication		1,957	
Dues and Memberships		816	
Licenses		140	
Maintenance and Repair Services - Vehicles		1,170	
Postal Charges		15	
Rentals		839	
Travel		4,782	
Tuition		2,430	
Other Contracted Services		41,032	
Gasoline		1,646	
Office Supplies		472	
Other Supplies and Materials		1,579	
Motor Vehicles		41,405	
Total Building			780,653

Codes Compliance

Assistant(s)	\$	758,297	
Supervisor/Director		128,527	
Clerical Personnel		162,741	

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

General Government (Cont.)

Codes Compliance (Cont.)

Social Security	\$	61,713	
Pensions		124,958	
Life Insurance		736	
Medical Insurance		199,385	
Employer Medicare		14,433	
Communication		10,557	
Contracts with Private Agencies		2,100	
Dues and Memberships		2,500	
Legal Notices, Recording, and Court Costs		1,565	
Maintenance and Repair Services - Vehicles		7,265	
Postal Charges		1,155	
Rentals		1,482	
Travel		2,133	
Tuition		5,095	
Permits		3,460	
Other Contracted Services		365	
Gasoline		14,314	
Library Books/Media		2,569	
Office Supplies		1,727	
Uniforms		2,666	
Other Supplies and Materials		1,797	
Motor Vehicles		40,643	
Total Codes Compliance			\$ 1,552,183

Geographical Information Systems

Contracts with Government Agencies	\$	303,252	
Total Geographical Information Systems			303,252

County Buildings

Supervisor/Director	\$	69,837	
Maintenance Personnel		242,259	
Overtime Pay		7,409	
Other Salaries and Wages		200	
Social Security		13,652	
Pensions		27,668	
Life Insurance		295	

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

General Government (Cont.)

County Buildings (Cont.)

Medical Insurance	\$	66,001	
Employer Medicare		4,304	
Communication		1,554	
Maintenance Agreements		10,222	
Maintenance and Repair Services - Buildings		17,281	
Maintenance and Repair Services - Equipment		1,209	
Maintenance and Repair Services - Vehicles		3,367	
Pest Control		480	
Rentals		23,430	
Other Contracted Services		16,736	
Custodial Supplies		14,389	
Diesel Fuel		244	
Drugs and Medical Supplies		1,583	
Electricity		81,104	
Equipment Parts - Light		159	
Gasoline		2,560	
Natural Gas		1,615	
Propane Gas		1,434	
Tires and Tubes		751	
Uniforms		2,256	
Water and Sewer		8,618	
Other Supplies and Materials		15,388	
Building Improvements		12,604	
Heating and Air Conditioning Equipment		37,300	
Total County Buildings			\$ 685,909

Other Facilities

Assistant(s)	\$	64,825
Supervisor/Director		240,810
Secretary(ies)		58,714
Clerical Personnel		33,159
Custodial Personnel		593,544
Maintenance Personnel		772,209
Part-time Personnel		1,296
Overtime Pay		6,185
Other Salaries and Wages		100

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

General Government (Cont.)

Other Facilities (Cont.)

Social Security	\$	105,356	
Pensions		179,291	
Life Insurance		1,643	
Medical Insurance		253,641	
Employer Medicare		24,640	
Communication		11,434	
Maintenance Agreements		168,840	
Maintenance and Repair Services - Buildings		51,501	
Maintenance and Repair Services - Equipment		63,411	
Maintenance and Repair Services - Vehicles		2,781	
Pest Control		5,208	
Rentals		4,265	
Travel		3,990	
Tuition		5,066	
Disposal Fees		15,265	
Other Contracted Services		242,401	
Custodial Supplies		62,288	
Electricity		645,149	
Food Supplies		1,301	
Gasoline		16,404	
Natural Gas		217,000	
Office Supplies		355	
Propane Gas		6,233	
Salt		3,640	
Small Tools		2,888	
Uniforms		8,722	
Water and Sewer		196,528	
Other Supplies and Materials		88,752	
Indirect Cost		25,000	
Heating and Air Conditioning Equipment		14,743	
Motor Vehicles		127,163	
Other Equipment		46,653	
Total Other Facilities			\$ 4,372,394

Other General Administration

Supervisor/Director	\$	96,897
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(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

General Government (Cont.)

Other General Administration (Cont.)

Other Salaries and Wages	\$	129,839	
Social Security		13,580	
Pensions		22,899	
Life Insurance		133	
Medical Insurance		24,591	
Employer Medicare		3,176	
Communication		1,141	
Contracts with Other Public Agencies		1,256,739	
Dues and Memberships		1,342	
Travel		3,091	
Tuition		5,707	
Other Contracted Services		40,604	
Office Supplies		270	
Other Supplies and Materials		3,398	
Data Processing Equipment		3,239	
Other Equipment		11,000	
Total Other General Administration			\$ 1,617,646

Preservation of Records

Supervisor/Director	\$	76,840	
Clerical Personnel		235,345	
Part-time Personnel		17,480	
Board and Committee Members Fees		800	
Social Security		20,185	
Pensions		24,382	
Life Insurance		300	
Medical Insurance		22,401	
Employer Medicare		4,721	
Data Processing Services		19,633	
Dues and Memberships		5,743	
Maintenance and Repair Services - Office Equipment		9,400	
Rentals		8,082	
Travel		3,362	
Tuition		1,786	
Other Contracted Services		3,542	
Library Books/Media		1,218	

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

General Government (Cont.)

Preservation of Records (Cont.)

Office Supplies	\$	14,945	
Other Supplies and Materials		1,314	
Total Preservation of Records			\$ 471,479

Finance

Accounting and Budgeting

County Official/Administrative Officer	\$	139,420	
Supervisor/Director		115,334	
Accountants/Bookkeepers		384,225	
Clerical Personnel		20,254	
Part-time Personnel		13,692	
Other Salaries and Wages		124,014	
Social Security		46,595	
Pensions		81,696	
Life Insurance		433	
Medical Insurance		99,641	
Employer Medicare		11,029	
Communication		3,386	
Data Processing Services		4,588	
Dues and Memberships		1,779	
Postal Charges		7,357	
Rentals		1,575	
Travel		3,525	
Tuition		2,190	
Other Contracted Services		56,076	
Data Processing Supplies		4,490	
Library Books/Media		398	
Office Supplies		1,339	
Other Supplies and Materials		8,418	
Total Accounting and Budgeting			1,131,454

Purchasing

County Official/Administrative Officer	\$	113,346
Purchasing Personnel		64,154
Clerical Personnel		90,026
Social Security		15,793

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

Finance (Cont.)

Purchasing (Cont.)

Pensions	\$	27,502	
Life Insurance		200	
Medical Insurance		50,356	
Employer Medicare		3,694	
Communication		1,200	
Dues and Memberships		1,774	
Maintenance and Repair Services - Equipment		497	
Maintenance and Repair Services - Vehicles		1,524	
Postal Charges		289	
Rentals		28,990	
Travel		2,030	
Tuition		1,050	
Other Contracted Services		5,419	
Gasoline		1,287	
Other Supplies and Materials		7,044	
Total Purchasing			\$ 416,175

Property Assessor's Office

County Official/Administrative Officer	\$	139,420
Deputy(ies)		1,319,045
Clerical Personnel		59,889
Part-time Personnel		27,231
Overtime Pay		10,100
Other Salaries and Wages		75
Social Security		90,686
Pensions		152,325
Life Insurance		1,091
Medical Insurance		222,836
Employer Medicare		21,604
Audit Services		84,300
Communication		8,725
Data Processing Services		196,522
Dues and Memberships		5,846
Lease/SBITA Payments		1,465
Legal Notices, Recording, and Court Costs		84
Maintenance and Repair Services - Vehicles		3,781

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

Finance (Cont.)

Property Assessor's Office (Cont.)

Postal Charges	\$	15,713	
Printing, Stationery, and Forms		7,585	
Rentals		480	
Travel		14,316	
Tuition		7,460	
Other Contracted Services		7,395	
Gasoline		3,330	
Library Books/Media		170	
Office Supplies		4,386	
Other Supplies and Materials		4,992	
Motor Vehicles		75,634	
Total Property Assessor's Office			\$ 2,486,486

County Trustee's Office

County Official/Administrative Officer	\$	139,420
Supervisor/Director		105,711
Deputy(ies)		343,613
Accountants/Bookkeepers		52,124
Part-time Personnel		4,418
Overtime Pay		1,803
Board and Committee Members Fees		1,000
Social Security		38,369
Pensions		60,200
Life Insurance		470
Medical Insurance		114,547
Employer Medicare		8,973
Audit Services		29,040
Bank Charges		19,242
Communication		1,115
Dues and Memberships		3,147
Legal Notices, Recording, and Court Costs		2,185
Postal Charges		40,132
Printing, Stationery, and Forms		3,394
Rentals		6,425
Travel		7,158
Tuition		8,344

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

Finance (Cont.)

County Trustee's Office (Cont.)

Other Contracted Services	\$	24,787	
Office Supplies		4,657	
Periodicals		371	
Other Supplies and Materials		1,564	
Premiums on Corporate Surety Bonds		8,827	
Other Capital Outlay		4,893	
Total County Trustee's Office			\$ 1,035,929

County Clerk's Office

County Official/Administrative Officer	\$	139,420	
Supervisor/Director		199,169	
Deputy(ies)		2,451,396	
Part-time Personnel		131,250	
Overtime Pay		955	
Social Security		168,537	
Pensions		300,967	
Life Insurance		2,397	
Medical Insurance		599,436	
Unemployment Compensation		1,300	
Employer Medicare		39,886	
Communication		1,800	
Maintenance and Repair Services - Equipment		21,832	
Postal Charges		95,297	
Rentals		8,507	
Travel		4,905	
Other Contracted Services		7,058	
Data Processing Supplies		78,489	
Office Supplies		23,205	
Other Supplies and Materials		17,371	
Other Charges		25,000	
Building Improvements		72,492	
Total County Clerk's Office			4,390,669

Data Processing

Assistant(s)	\$	108,573
Supervisor/Director		138,716

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

Finance (Cont.)

Data Processing (Cont.)

Computer Programmer(s)	\$	810,866	
Data Processing Personnel		532,652	
Secretary(ies)		65,650	
Part-time Personnel		35,573	
Other Salaries and Wages		200	
Social Security		101,441	
Pensions		176,548	
Life Insurance		894	
Medical Insurance		221,530	
Unemployment Compensation		575	
Employer Medicare		23,724	
Communication		126,468	
Data Processing Services		2,144,137	
Freight Expenses		150	
Maintenance and Repair Services - Equipment		5,108	
Maintenance and Repair Services - Vehicles		364	
Postal Charges		78	
Rentals		1,534	
Travel		20,006	
Tuition		39,882	
Other Contracted Services		26,216	
Data Processing Supplies		217,893	
Food Supplies		259	
Gasoline		985	
Office Supplies		1,410	
Other Supplies and Materials		3,398	
Data Processing Equipment		82,595	
Other Equipment		351,732	
Total Data Processing			\$ 5,239,157

Other Finance

Legal Notices, Recording, and Court Costs	\$	15,399	
Postal Charges		18,810	
Total Other Finance			34,209

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

Administration of Justice

Circuit Court

County Official/Administrative Officer	\$	139,420	
Assistant(s)		204,752	
Supervisor/Director		354,623	
Deputy(ies)		2,816,114	
Accountants/Bookkeepers		119,111	
Overtime Pay		5,200	
Other Salaries and Wages		750	
Jury and Witness Expense		58,270	
Social Security		213,007	
Pensions		377,411	
Life Insurance		3,214	
Medical Insurance		695,557	
Unemployment Compensation		3,900	
Employer Medicare		49,817	
Communication		1,715	
Data Processing Services		74,327	
Dues and Memberships		1,381	
Legal Notices, Recording, and Court Costs		530	
Maintenance and Repair Services - Office Equipment		2,024	
Postal Charges		32,338	
Printing, Stationery, and Forms		16,919	
Rentals		5,718	
Travel		672	
Tuition		175	
Other Contracted Services		3,251	
Custodial Supplies		143	
Data Processing Supplies		7,499	
Drugs and Medical Supplies		47	
Duplicating Supplies		7,428	
Food Supplies		1,115	
Library Books/Media		1,535	
Office Supplies		7,741	
Other Supplies and Materials		4,678	
Communication Equipment		364	
Data Processing Equipment		6,638	
Other Construction		1,716	
Total Circuit Court			\$ 5,219,100

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

Administration of Justice (Cont.)

General Sessions Court

Judge(s)	\$	638,820	
Social Security		32,175	
Pensions		62,307	
Life Insurance		150	
Medical Insurance		41,619	
Employer Medicare		9,113	
Dues and Memberships		5,437	
Travel		1,890	
Tuition		2,727	
Other Contracted Services		113	
Office Supplies		6,700	
Other Supplies and Materials		119	
Total General Sessions Court			\$ 801,170

Drug Court

Other Salaries and Wages	\$	6,512	
Social Security		404	
Employer Medicare		94	
Communication		503	
Dues and Memberships		720	
Evaluation and Testing		35,531	
Rentals		947	
Travel		5,645	
Other Contracted Services		41,711	
Office Supplies		2,807	
Other Supplies and Materials		7,196	
Total Drug Court			102,070

Chancery Court

County Official/Administrative Officer	\$	139,420	
Deputy(ies)		606,511	
Other Salaries and Wages		250	
Social Security		44,173	
Pensions		81,112	
Life Insurance		494	
Medical Insurance		123,720	

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

Administration of Justice (Cont.)

Chancery Court (Cont.)

Employer Medicare	\$	10,331	
Dues and Memberships		2,091	
Legal Notices, Recording, and Court Costs		5,589	
Maintenance and Repair Services - Office Equipment		270	
Postal Charges		7,340	
Printing, Stationery, and Forms		1,672	
Rentals		3,945	
Travel		422	
Tuition		911	
Other Contracted Services		9,148	
Data Processing Supplies		10,076	
Duplicating Supplies		3,778	
Library Books/Media		3,308	
Office Supplies		6,101	
Other Supplies and Materials		5,609	
Premiums on Corporate Surety Bonds		169	
Furniture and Fixtures		3,569	
Total Chancery Court			\$ 1,070,009

Juvenile Court

Judge(s)	\$	212,940
Supervisor/Director		111,490
Probation Officer(s)		280,590
Youth Service Officer(s)		503,519
Clerical Personnel		91,366
Overtime Pay		5,364
Other Salaries and Wages		71,340
Social Security		74,926
Pensions		135,517
Life Insurance		885
Medical Insurance		113,238
Employer Medicare		18,039
Communication		9,480
Dues and Memberships		1,340
Lease/SBITA Payments		1,246
Postal Charges		771

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

Administration of Justice (Cont.)

Juvenile Court (Cont.)

Travel	\$	30,384	
Tuition		14,580	
Other Contracted Services		221,972	
Office Supplies		4,500	
Other Supplies and Materials		2,145	
Total Juvenile Court			\$ 1,905,632

District Attorney General

Other Salaries and Wages	\$	80,384	
Social Security		4,913	
Pensions		6,278	
Life Insurance		67	
Medical Insurance		3,791	
Employer Medicare		1,149	
Contributions		3,200	
Dues and Memberships		95	
Legal Notices, Recording, and Court Costs		45	
Travel		54,811	
Other Contracted Services		35,332	
Custodial Supplies		656	
Food Supplies		2,344	
Office Supplies		836	
Other Supplies and Materials		3,748	
Total District Attorney General			197,649

Office of Public Defender

Communication	\$	208	
Travel		2,735	
Other Contracted Services		2,618	
Total Office of Public Defender			5,561

Judicial Commissioners

Part-time Personnel	\$	94,037	
Overtime Pay		9,180	
Other Salaries and Wages		208,721	
Social Security		18,386	

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

Administration of Justice (Cont.)

Judicial Commissioners (Cont.)

Pensions	\$	26,204	
Life Insurance		150	
Medical Insurance		30,247	
Employer Medicare		4,418	
Communication		503	
Rentals		1,348	
Other Contracted Services		1,216	
Office Supplies		799	
Total Judicial Commissioners			\$ 395,209

Probate Court

Assistant(s)	\$	141,475	
Supervisor/Director		87,741	
Youth Service Officer(s)		213,819	
Clerical Personnel		51,790	
Part-time Personnel		6,031	
Social Security		29,776	
Pensions		43,437	
Life Insurance		379	
Medical Insurance		65,172	
Employer Medicare		6,964	
Communication		3,310	
Contributions		5,989	
Dues and Memberships		255	
Evaluation and Testing		1,062	
Lease/SBITA Payments		1,295	
Printing, Stationery, and Forms		408	
Travel		34,074	
Tuition		3,908	
Other Contracted Services		77,320	
Office Supplies		2,760	
Other Supplies and Materials		31,350	
Furniture and Fixtures		16,271	
Total Probate Court			824,586

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

Administration of Justice (Cont.)

Other Administration of Justice

Supervisor/Director	\$	88,264	
Social Security		5,361	
Pensions		12,039	
Life Insurance		50	
Medical Insurance		7,564	
Employer Medicare		1,254	
Communication		560	
Contracts with Private Agencies		431,135	
Dues and Memberships		769	
Postal Charges		531	
Travel		4,871	
Tuition		180	
Instructional Supplies and Materials		1,879	
Other Supplies and Materials		586	
Other Capital Outlay		6,892	
Total Other Administration of Justice			\$ 561,935

Probation Services

Assistant(s)	\$	45,859
Supervisor/Director		124,807
Probation Officer(s)		338,753
Clerical Personnel		49,410
Overtime Pay		31
Other Salaries and Wages		350,732
Social Security		54,680
Pensions		96,063
Life Insurance		691
Medical Insurance		96,031
Unemployment Compensation		3,900
Employer Medicare		12,788
Communication		553
Dues and Memberships		108
Evaluation and Testing		12,024
Licenses		811
Postal Charges		391
Rentals		1,003

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

Administration of Justice (Cont.)

Probation Services (Cont.)

Travel	\$	13,631	
Tuition		6,040	
Other Contracted Services		22,800	
Duplicating Supplies		122	
Instructional Supplies and Materials		7,843	
Office Supplies		3,918	
Other Supplies and Materials		8,774	
Total Probation Services			\$ 1,251,763

Public Safety

Sheriff's Department

County Official/Administrative Officer	\$	153,362	
Assistant(s)		425,171	
Supervisor/Director		273,787	
Deputy(ies)		6,331,322	
Investigator(s)		1,444,004	
Captain(s)		450,617	
Lieutenant(s)		546,427	
Sergeant(s)		1,404,915	
Clerical Personnel		579,265	
Overtime Pay		661,077	
Other Salaries and Wages		2,175	
In-service Training		251,200	
Social Security		743,745	
Pensions		3,712,010	
Life Insurance		8,885	
Medical Insurance		2,102,365	
Employer Medicare		173,941	
Communication		163,199	
Contracts with Government Agencies		2,680	
Data Processing Services		47,629	
Dues and Memberships		6,499	
Evaluation and Testing		18,677	
Licenses		24,748	
Maintenance Agreements		13,793	
Maintenance and Repair Services - Equipment		8,377	

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

Public Safety (Cont.)

Sheriff's Department (Cont.)

Maintenance and Repair Services - Vehicles	\$	205,774	
Postal Charges		7,473	
Printing, Stationery, and Forms		7,023	
Rentals		58,284	
Towing Services		12,065	
Transportation - Other than Students		21,934	
Travel		145,596	
Tuition		128,103	
Veterinary Services		2,462	
Other Contracted Services		23,374	
Animal Food and Supplies		627	
Custodial Supplies		265	
Data Processing Supplies		20,368	
Drugs and Medical Supplies		999	
Duplicating Supplies		4,601	
Food Supplies		3,329	
Gasoline		322,611	
Law Enforcement Supplies		193,348	
Library Books/Media		2,814	
Office Supplies		7,202	
Tires and Tubes		56,129	
Uniforms		132,322	
Vehicle Parts		4,837	
Other Supplies and Materials		21,250	
Indirect Cost		68,712	
Premiums on Corporate Surety Bonds		80	
Workers' Compensation Insurance		8,304	
Data Processing Equipment		21,359	
Law Enforcement Equipment		309,892	
Motor Vehicles		1,814,336	
Other Equipment		44,122	
Other Capital Outlay		4,316	
Total Sheriff's Department			\$ 23,203,781
Special Patrols			
Deputy(ies)	\$	3,599,068	

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

Public Safety (Cont.)

Special Patrols (Cont.)

Lieutenant(s)	\$	91,491	
Sergeant(s)		511,665	
Overtime Pay		2,221	
Bonus Payments		43,200	
Other Salaries and Wages		650	
Social Security		249,401	
Pensions		504,136	
Life Insurance		3,108	
Medical Insurance		853,690	
Employer Medicare		58,327	
Communication		540	
Evaluation and Testing		4,743	
Maintenance and Repair Services - Equipment		2,123	
Maintenance and Repair Services - Vehicles		47,418	
Travel		113,721	
Tuition		10,398	
Other Contracted Services		1,626	
Gasoline		66,173	
Law Enforcement Supplies		75,577	
Tires and Tubes		8,981	
Uniforms		43,215	
Vehicle Parts		1,407	
Other Supplies and Materials		3,577	
Law Enforcement Equipment		46,176	
Other Capital Outlay		45,150	
Total Special Patrols			\$ 6,387,782

Drug Enforcement

Audit Services	\$	1,524	
Communication		12,438	
Licenses		334	
Maintenance and Repair Services - Vehicles		2,398	
Rentals		480	
Tuition		400	
Other Contracted Services		8,518	
Gasoline		16,946	
Total Drug Enforcement			43,038

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

Public Safety (Cont.)

Administration of the Sexual Offender Registry

Communication	\$	1,664	
Rentals		559	
Other Supplies and Materials		753	
Total Administration of the Sexual Offender Registry			\$ 2,976

Jail

Assistant(s)	\$	133,443
Supervisor/Director		118,977
Deputy(ies)		5,432,140
Captain(s)		103,120
Lieutenant(s)		270,513
Sergeant(s)		921,045
Accountants/Bookkeepers		48,831
Clerical Personnel		971,591
Maintenance Personnel		341,066
Overtime Pay		688,567
Other Salaries and Wages		1,150
Board and Committee Members Fees		1,000
Social Security		534,734
Pensions		985,349
Life Insurance		7,255
Medical Insurance		1,439,252
Unemployment Compensation		1,535
Employer Medicare		125,302
Communication		15,061
Evaluation and Testing		62,333
Licenses		1,785
Maintenance Agreements		127,443
Maintenance and Repair Services - Buildings		74,844
Maintenance and Repair Services - Equipment		41,317
Maintenance and Repair Services - Vehicles		5,323
Medical and Dental Services		3,441,433
Pest Control		8,025
Printing, Stationery, and Forms		4,412
Rentals		5,550
Travel		32,260

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

Public Safety (Cont.)

Jail (Cont.)

Tuition	\$	24,911	
Veterinary Services		6,951	
Disposal Fees		15,520	
Other Contracted Services		769,403	
Animal Food and Supplies		1,232	
Custodial Supplies		15,619	
Data Processing Supplies		3,772	
Duplicating Supplies		4,858	
Electricity		367,764	
Equipment and Machinery Parts		13,698	
Gasoline		18,722	
Law Enforcement Supplies		87,719	
Library Books/Media		2,714	
Natural Gas		45,745	
Office Supplies		3,815	
Prisoners Clothing		71,972	
Tires and Tubes		1,953	
Uniforms		56,948	
Water and Sewer		120,576	
Other Supplies and Materials		100,417	
Indirect Cost		43,058	
Other Equipment		7,774	
Total Jail			\$ 17,729,797

Workhouse

County Official/Administrative Officer	\$	9,193
Deputy(ies)		887,494
Sergeant(s)		72,536
Overtime Pay		99,920
Other Salaries and Wages		75
Social Security		63,467
Pensions		102,462
Life Insurance		833
Medical Insurance		133,877
Employer Medicare		14,843
Communication		3,644

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

Public Safety (Cont.)

Workhouse (Cont.)

Maintenance Agreements	\$	3,679	
Maintenance and Repair Services - Buildings		7,945	
Maintenance and Repair Services - Vehicles		2,757	
Medical and Dental Services		500,000	
Pest Control		418	
Rentals		2,212	
Other Contracted Services		150,263	
Custodial Supplies		6,083	
Diesel Fuel		2,661	
Electricity		12,615	
Equipment and Machinery Parts		901	
Gasoline		505	
Law Enforcement Supplies		2,490	
Natural Gas		2,737	
Prisoners Clothing		13,214	
Tires and Tubes		100	
Uniforms		3,501	
Water and Sewer		1,362	
Other Supplies and Materials		3,750	
Total Workhouse			\$ 2,105,537

Correctional Incentive Program Improvements

Supervisor/Director	\$	126,007
Probation Officer(s)		383,836
Overtime Pay		1,967
Other Salaries and Wages		250
Social Security		30,469
Pensions		60,188
Life Insurance		399
Medical Insurance		60,843
Employer Medicare		7,126
Communication		3,707
Maintenance and Repair Services - Vehicles		2,678
Postal Charges		170
Printing, Stationery, and Forms		303
Rentals		46,852

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

Public Safety (Cont.)

Correctional Incentive Program Improvements (Cont.)

Travel	\$	3,313	
Tuition		3,920	
Other Contracted Services		15,784	
Duplicating Supplies		123	
Electricity		1,748	
Gasoline		1,305	
Other Supplies and Materials		11,647	
Liability Insurance		36	
Vehicle and Equipment Insurance		1,618	
Total Correctional Incentive Program Improvements			\$ 764,289

Juvenile Services

Supervisor/Director	\$	84,837	
Probation Officer(s)		60,336	
Medical Personnel		129,855	
Social Security		16,090	
Pensions		26,426	
Life Insurance		203	
Medical Insurance		57,937	
Employer Medicare		3,763	
Communication		954	
Data Processing Services		3,205	
Dues and Memberships		1,000	
Travel		4,092	
Tuition		200	
Other Contracted Services		107,643	
Food Supplies		293	
Office Supplies		368	
Other Supplies and Materials		35,039	
Total Juvenile Services			532,241

Fire Prevention and Control

Supervisor/Director	\$	112,496	
Secretary(ies)		47,723	
Overtime Pay		16,953	
Other Salaries and Wages		212,524	

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

Public Safety (Cont.)

Fire Prevention and Control (Cont.)

Board and Committee Members Fees	\$	3,700	
In-service Training		15,600	
Other Per Diem and Fees		269,893	
Social Security		41,210	
Pensions		39,579	
Life Insurance		206	
Medical Insurance		50,125	
Employer Medicare		9,651	
Communication		37,106	
Licenses		11,289	
Maintenance and Repair Services - Equipment		34,137	
Maintenance and Repair Services - Vehicles		15,228	
Medical and Dental Services		974	
Postal Charges		64	
Travel		14,231	
Other Contracted Services		44,106	
Diesel Fuel		24,796	
Equipment and Machinery Parts		3,465	
Food Supplies		338	
Gasoline		13,588	
Instructional Supplies and Materials		282	
Uniforms		27,823	
Utilities		44,711	
Chemicals		739	
Other Supplies and Materials		67,173	
Liability Insurance		6,611	
Other Equipment		212,015	
Total Fire Prevention and Control			\$ 1,378,336

Civil Defense

Supervisor/Director	\$	128,200
Secretary(ies)		23,179
Overtime Pay		911
Other Salaries and Wages		182,941
Social Security		20,184
Pensions		40,628

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

Public Safety (Cont.)

Civil Defense (Cont.)

Life Insurance	\$	181	
Medical Insurance		21,210	
Employer Medicare		4,720	
Communication		2,463	
Maintenance and Repair Services - Vehicles		793	
Rentals		79,992	
Travel		1,247	
Other Contracted Services		10,425	
Gasoline		4,011	
Uniforms		550	
Utilities		47,758	
Other Supplies and Materials		8,700	
Liability Insurance		829	
Total Civil Defense			\$ 578,922

Other Emergency Management

Other Contracted Services	\$	11,065	
Other Supplies and Materials		1,221	
Other Equipment		82,705	
Total Other Emergency Management			94,991

County Coroner/Medical Examiner

Medical and Dental Services	\$	522,840	
Other Contracted Services		28,600	
Total County Coroner/Medical Examiner			551,440

Public Health and Welfare

Local Health Center

Medical Personnel	\$	160,114	
Social Security		9,816	
Pensions		17,802	
Life Insurance		100	
Medical Insurance		7,564	
Employer Medicare		2,296	
Communication		11,482	
Rentals		2,354	

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

Public Health and Welfare (Cont.)

Local Health Center (Cont.)

Travel	\$	1,418	
Tuition		925	
Other Contracted Services		2,942	
Electricity		75,081	
Other Supplies and Materials		1,819	
Total Local Health Center			\$ 293,713

Rabies and Animal Control

Supervisor/Director	\$	105,991
Medical Personnel		104,868
Clerical Personnel		201,249
Custodial Personnel		35,597
Overtime Pay		41,896
Other Salaries and Wages		791,384
Board and Committee Members Fees		4,700
Social Security		76,754
Pensions		108,245
Life Insurance		1,203
Medical Insurance		192,864
Unemployment Compensation		650
Employer Medicare		17,951
Communication		25,979
Maintenance and Repair Services - Buildings		6,930
Maintenance and Repair Services - Equipment		2,099
Maintenance and Repair Services - Vehicles		17,645
Printing, Stationery, and Forms		2,631
Rentals		4,172
Tuition		2,125
Veterinary Services		33,976
Other Contracted Services		40,937
Animal Food and Supplies		9,895
Custodial Supplies		23,388
Drugs and Medical Supplies		54,243
Gasoline		26,873
Office Supplies		2,975
Uniforms		4,611

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

Public Health and Welfare (Cont.)

Rabies and Animal Control (Cont.)

Other Supplies and Materials	\$	41,609	
Motor Vehicles		45,918	
Other Equipment		224,003	
Other Capital Outlay		29,179	
Total Rabies and Animal Control			\$ 2,282,540

Ambulance/Emergency Medical Services

Assistant(s)	\$	375,236
Captain(s)		452,199
Lieutenant(s)		1,017,963
Accountants/Bookkeepers		237,713
Medical Personnel		9,650,261
Part-time Personnel		102,641
Overtime Pay		568,816
Other Salaries and Wages		122,200
Board and Committee Members Fees		5,300
In-service Training		20,000
Social Security		749,546
Pensions		1,308,583
Life Insurance		6,544
Medical Insurance		1,505,949
Unemployment Compensation		3,772
Employer Medicare		175,665
Communication		40,054
Contracts with Private Agencies		342,494
Contributions		39,907
Data Processing Services		16,950
Debt Collection Services		25,766
Dues and Memberships		1,075
Janitorial Services		4,595
Licenses		9,279
Maintenance and Repair Services - Buildings		17,426
Maintenance and Repair Services - Equipment		22,881
Maintenance and Repair Services - Vehicles		81,131
Medical and Dental Services		6,513
Pest Control		1,080

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

Public Health and Welfare (Cont.)

Ambulance/Emergency Medical Services (Cont.)

Postal Charges	\$	312	
Printing, Stationery, and Forms		478	
Rentals		6,453	
Travel		7,887	
Tuition		96,061	
Disposal Fees		6,789	
Other Contracted Services		40,290	
Custodial Supplies		14,808	
Diesel Fuel		7,515	
Drugs and Medical Supplies		773,583	
Duplicating Supplies		951	
Electricity		86,761	
Food Supplies		1,752	
Gasoline		221,873	
Instructional Supplies and Materials		12,041	
Natural Gas		16,345	
Office Supplies		769	
Propane Gas		6,912	
Tires and Tubes		41,407	
Uniforms		127,825	
Vehicle Parts		13,902	
Water and Sewer		12,603	
Other Supplies and Materials		275,494	
Indirect Cost		47,687	
Other Charges		307,080	
Building Improvements		31,568	
Furniture and Fixtures		2,983	
Heating and Air Conditioning Equipment		18,000	
Health Equipment		247,782	
Total Ambulance/Emergency Medical Services			\$ 19,339,450

Other Local Health Services

Social Workers	\$	535,334
Medical Personnel		725,087
Clerical Personnel		797,820
Educational Assistants		49,436

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

Public Health and Welfare (Cont.)

Other Local Health Services (Cont.)

Other Salaries and Wages	\$	750	
Social Security		123,940	
Pensions		208,972	
Life Insurance		2,101	
Medical Insurance		424,459	
Unemployment Compensation		1,979	
Employer Medicare		28,986	
Communication		3,611	
Janitorial Services		14,400	
Travel		12,654	
Liability Insurance		31,085	
Total Other Local Health Services			\$ 2,960,614

Appropriation to State

Contributions	\$	153,473	
Total Appropriation to State			153,473

Other Local Welfare Services

Pauper Burials	\$	19,500	
Total Other Local Welfare Services			19,500

Social, Cultural, and Recreational Services

Libraries

Contributions	\$	3,103,037	
Total Libraries			3,103,037

Parks and Fair Boards

Assistant(s)	\$	124,569	
Supervisor/Director		130,637	
Clerical Personnel		155,241	
Maintenance Personnel		874,721	
Part-time Personnel		97,075	
Overtime Pay		283	
Other Salaries and Wages		322,840	
Social Security		100,949	
Pensions		136,937	

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

Social, Cultural, and Recreational Services (Cont.)

Parks and Fair Boards (Cont.)

Life Insurance	\$	1,423	
Medical Insurance		272,087	
Unemployment Compensation		6,825	
Employer Medicare		23,609	
Communication		16,950	
Dues and Memberships		3,487	
Maintenance and Repair Services - Vehicles		15,245	
Postal Charges		82	
Rentals		34,280	
Travel		21,508	
Tuition		23,378	
Disposal Fees		12,196	
Other Contracted Services		538,432	
Custodial Supplies		24,646	
Electricity		147,652	
Fertilizer, Lime, and Seed		36,192	
Gasoline		36,898	
Office Supplies		1,252	
Propane Gas		3,492	
Sand		9,159	
Uniforms		10,306	
Water and Sewer		79,706	
Gravel and Chert		4,427	
Top Soil		4,710	
Fencing		629	
Other Supplies and Materials		286,669	
Indirect Cost		2,500	
Furniture and Fixtures		4,105	
Maintenance Equipment		69,931	
Other Capital Outlay		5,767	
Total Parks and Fair Boards			\$ 3,640,795

Other Social, Cultural, and Recreational

Maintenance and Repair Services - Vehicles	\$	80	
Gasoline		3,583	
Vehicle and Equipment Insurance		895	
Total Other Social, Cultural, and Recreational			4,558

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

Agriculture and Natural Resources

Agricultural Extension Service

Board and Committee Members Fees	\$	2,600	
Social Security		157	
Employer Medicare		37	
Contributions		510,105	
Maintenance and Repair Services - Vehicles		1,441	
Rentals		3,009	
Travel		11,344	
Other Contracted Services		77,955	
Gasoline		1,606	
Office Supplies		1,415	
Total Agricultural Extension Service			\$ 609,669

Forest Service

Contributions	\$	2,000	
Total Forest Service			2,000

Soil Conservation

Secretary(ies)	\$	46,238	
Social Security		2,585	
Pensions		3,611	
Life Insurance		50	
Medical Insurance		17,760	
Employer Medicare		604	
Travel		1,471	
Other Contracted Services		1,069	
Other Supplies and Materials		518	
Total Soil Conservation			73,906

Storm Water Management

Other Contracted Services	\$	46,170	
Total Storm Water Management			46,170

Other Operations

Tourism

Contracts with Government Agencies	\$	628,850	
Contracts with Other Public Agencies		1,886,549	
Total Tourism			2,515,399

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

Other Operations (Cont.)

Industrial Development

Contributions	\$ 747,058	
Other Contracted Services	<u>1,675,389</u>	
Total Industrial Development		\$ 2,422,447

Airport

Contributions	\$ 591,310	
Total Airport		591,310

Veterans' Services

Assistant(s)	\$ 402,186	
Supervisor/Director	96,136	
Secretary(ies)	138,048	
Other Salaries and Wages	200	
Board and Committee Members Fees	2,100	
Social Security	38,608	
Pensions	66,109	
Life Insurance	487	
Medical Insurance	55,290	
Employer Medicare	9,029	
Communication	920	
Data Processing Services	853	
Dues and Memberships	450	
Postal Charges	306	
Printing, Stationery, and Forms	848	
Rentals	3,675	
Travel	10,232	
Other Contracted Services	5,319	
Food Supplies	1,669	
Gasoline	66	
Library Books/Media	312	
Other Supplies and Materials	<u>5,790</u>	
Total Veterans' Services		838,633

Other Charges

Contributions	\$ 55,431	
Building and Contents Insurance	1,779,461	

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Fund (Cont.)

Other Operations (Cont.)

Other Charges (Cont.)

Liability Insurance	\$	94,591	
Trustee's Commission		2,087,951	
Workers' Compensation Insurance		654,440	
Liability Claims		11,408	
Other Charges		<u>2,949</u>	
Total Other Charges			\$ 4,686,231

Contributions to Other Agencies

Contracts with Other Public Agencies	\$	2,005,412	
Contributions		484,948	
Dues and Memberships		<u>81,386</u>	
Total Contributions to Other Agencies			2,571,746

Employee Benefits

Handling Charges and Administrative Costs	\$	8,015	
Medical Insurance		374,305	
Disability Insurance		326,840	
Unemployment Compensation		24	
Other Fringe Benefits		<u>37,395</u>	
Total Employee Benefits			746,579

Miscellaneous

Other Contracted Services	\$	8,355	
Other Supplies and Materials		<u>5,455</u>	
Total Miscellaneous			13,810

Highways

Litter and Trash Collection

Deputy(ies)	\$	123,683	
Social Security		7,087	
Pensions		21,436	
Life Insurance		99	
Medical Insurance		33,783	
Employer Medicare		1,657	
Other Supplies and Materials		<u>26,370</u>	
Total Litter and Trash Collection			<u>214,115</u>

Total General Fund \$ 142,826,296

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

Drug Control Fund

Public Safety

Sheriff's Department

Veterinary Services	\$	13,119	
Animal Food and Supplies		2,731	
Law Enforcement Supplies		250	
Trustee's Commission		107	
Law Enforcement Equipment		7,470	
Total Sheriff's Department			\$ 23,677

Total Drug Control Fund \$ 23,677

American Rescue Plan Act Grant Fund

Other Operations

American Rescue Plan Act Grant #1

Other Contracted Services	\$	27,490	
Building Construction		22,029	
Data Processing Equipment		3,211	
Land		225,000	
Motor Vehicles		1,624,472	
Health Equipment		2,892	
Other Capital Outlay		3,652,398	
Total American Rescue Plan Act Grant #1			\$ 5,557,492

American Rescue Plan Act Grant #2

Other Capital Outlay	\$	1,087,455	
Total American Rescue Plan Act Grant #2			1,087,455

American Rescue Plan Act Grant #3

Other Contracted Services	\$	4,412	
Total American Rescue Plan Act Grant #3			4,412

American Rescue Plan Act Grant #4

Other Contracted Services	\$	3,000	
Other Supplies and Materials		30,103	
Total American Rescue Plan Act Grant #4			33,103

American Rescue Plan Act Grant #5

Other Capital Outlay	\$	337,500	
Total American Rescue Plan Act Grant #5			337,500

Total American Rescue Plan Act Grant Fund 7,019,962

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

Constitutional Officers - Fees Fund

Administration of Justice

Chancery Court

Special Commissioner Fees/Special Master Fees	\$ 68,514	
Total Chancery Court		\$ 68,514

Total Constitutional Officers - Fees Fund		\$ 68,514
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Highway/Public Works Fund

Highways

Administration

County Official/Administrative Officer	\$ 153,362	
Assistant(s)	108,284	
Accountants/Bookkeepers	90,566	
Secretary(ies)	53,962	
Clerical Personnel	105,634	
Overtime Pay	4,789	
Other Salaries and Wages	51,712	
Board and Committee Members Fees	5,600	
Social Security	33,849	
Pensions	52,909	
Life Insurance	341	
Medical Insurance	98,507	
Employer Medicare	7,916	
Retirement - Hybrid Stabilization	5,038	
Communication	10,150	
Dues and Memberships	11,846	
Printing, Stationery, and Forms	411	
Rentals	376	
Travel	27,701	
Other Contracted Services	54,287	
Drugs and Medical Supplies	2,543	
Office Supplies	1,389	
Other Supplies and Materials	47,589	
Total Administration		\$ 928,761

Highway and Bridge Maintenance

Foremen	\$ 596,728	
Mechanic(s)	118,664	

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

Highway/Public Works Fund (Cont.)

Highways (Cont.)

Highway and Bridge Maintenance (Cont.)

Equipment Operators - Heavy	\$	978,570	
Equipment Operators - Light		259,209	
Truck Drivers		982,323	
Laborers		354,166	
Temporary Personnel		21,675	
Overtime Pay		259,209	
Other Salaries and Wages		340,342	
Social Security		230,738	
Pensions		387,642	
Life Insurance		3,318	
Medical Insurance		764,448	
Unemployment Compensation		144	
Employer Medicare		54,006	
Retirement - Hybrid Stabilization		28,183	
Rentals		134,777	
Other Contracted Services		492,581	
Asphalt - Hot Mix		1,855,254	
Asphalt - Liquid		79,768	
Concrete		67,278	
Crushed Stone		298,442	
Fertilizer, Lime, and Seed		4,689	
Pipe - Metal		47,277	
Salt		493,780	
Sand		1,387	
Small Tools		13,715	
Structural Steel		8,615	
Other Supplies and Materials		75,984	
Total Highway and Bridge Maintenance			\$ 8,952,912

Operation and Maintenance of Equipment

Foremen	\$	79,755
Mechanic(s)		345,589
Truck Drivers		42,891
Clerical Personnel		46,683
Overtime Pay		13,619
Other Salaries and Wages		100

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

Highway/Public Works Fund (Cont.)

Highways (Cont.)

Operation and Maintenance of Equipment (Cont.)

Social Security	\$	30,774	
Pensions		57,159	
Life Insurance		435	
Medical Insurance		114,662	
Employer Medicare		7,197	
Retirement - Hybrid Stabilization		3,000	
Lease/SBITA Payments		4,488	
Maintenance and Repair Services - Equipment		12,520	
Maintenance and Repair Services - Vehicles		62,445	
Other Contracted Services		18,597	
Diesel Fuel		276,001	
Equipment and Machinery Parts		183,378	
Garage Supplies		3,381	
Gasoline		91,626	
Lubricants		21,650	
Small Tools		17,232	
Tires and Tubes		74,582	
Vehicle Parts		80,435	
Other Supplies and Materials		42,191	
Total Operation and Maintenance of Equipment			\$ 1,630,390

Traffic Control

Foremen	\$	142,860
Equipment Operators - Heavy		238,794
Laborers		66,132
Overtime Pay		41,829
Social Security		29,080
Pensions		52,514
Life Insurance		410
Medical Insurance		83,155
Employer Medicare		6,801
Retirement - Hybrid Stabilization		2,507
Dues and Memberships		8,050
Other Contracted Services		11,268
Electricity		42,143
Road Signs		99,502

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

Highway/Public Works Fund (Cont.)

Highways (Cont.)

Traffic Control (Cont.)

Small Tools	\$	1,590	
Uniforms		4,477	
Other Supplies and Materials		98,912	
Total Traffic Control			\$ 930,024

Other Charges

Communication	\$	16,469	
Licenses		713	
Electricity		10,106	
Natural Gas		5,656	
Water and Sewer		6,196	
Building and Contents Insurance		100,062	
Indirect Cost		36,878	
Trustee's Commission		329,761	
Workers' Compensation Insurance		132,671	
Total Other Charges			638,512

Employee Benefits

Medical Insurance	\$	63,001	
Total Employee Benefits			63,001

Capital Outlay

Engineering Services	\$	320,132	
Other Contracted Services		42,685	
Bridge Construction		368,211	
Building Improvements		26,255	
Data Processing Equipment		2,252	
Highway Equipment		2,603,645	
Motor Vehicles		2,183,319	
State Aid Projects		3,415,850	
Other Equipment		257,000	
Total Capital Outlay			9,219,349

Total Highway/Public Works Fund \$ 22,362,949

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Debt Service Fund

Principal on Debt

General Government

Principal on Bonds	\$ 13,351,700	
Total General Government		\$ 13,351,700

Education

Principal on Bonds	\$ 20,393,300	
Principal on Other Loans	2,305,353	
Total Education		22,698,653

Interest on Debt

General Government

Interest on Bonds	\$ 10,165,356	
Total General Government		10,165,356

Education

Interest on Bonds	\$ 10,079,741	
Interest on Other Loans	405,616	
Total Education		10,485,357

Other Debt Service

General Government

Trustee's Commission	\$ 381,060	
Other Debt Service	3,747	
Total General Government		384,807

Education

Trustee's Commission	\$ 465,740	
Other Debt Service	25,042	
Total Education		490,782

Total General Debt Service Fund \$ 57,576,655

General Capital Projects Fund

Capital Projects

General Administration Projects

Architects	\$ 1,000	
Contracts with Private Agencies	27,000	

(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Capital Projects Fund (Cont.)

Capital Projects (Cont.)

General Administration Projects (Cont.)

Contributions	\$ 12,062,226	
Other Contracted Services	210,276	
Other Supplies and Materials	54,317	
Trustee's Commission	342,874	
Building Construction	9,328,466	
Building Improvements	4,535,253	
Data Processing Equipment	8,470	
Land	1,310,282	
Right-of-Way	2,759,009	
Other Equipment	7,119	
Other Capital Outlay	167,315	
Total General Administration Projects		\$ 30,813,607

Public Safety Projects

Other Contracted Services	\$ 14,836	
Building Construction	2,984,872	
Building Improvements	49,742	
Communication Equipment	1,908,320	
Motor Vehicles	56,900	
Other Equipment	3,449,609	
Other Construction	145,625	
Total Public Safety Projects		8,609,904

Public Health and Welfare Projects

Other Contracted Services	\$ 103,004	
Building Construction	12,870,038	
Building Improvements	386,806	
Data Processing Equipment	10,692	
Land	1,267	
Motor Vehicles	27,837	
Other Equipment	234,131	
Other Capital Outlay	178,916	
Total Public Health and Welfare Projects		13,812,691

Social, Cultural, and Recreation Projects

Architects	\$ 21,293	
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(Continued)

MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Expenditures -
All Governmental Fund Types (Cont.)

General Capital Projects Fund (Cont.)

Capital Projects (Cont.)

Social, Cultural, and Recreation Projects (Cont.)

Contributions	\$ 211,264	
Other Contracted Services	11,057	
Building Construction	7,052,855	
Building Improvements	36,979	
Land	3,176	
Other Construction	1,696,650	
Other Capital Outlay	134,083	
Total Social, Cultural, and Recreation Projects		\$ 9,167,357

Other General Government Projects

Contributions	\$ 22,755	
Total Other General Government Projects		22,755

Highway and Street Capital Projects

Other Contracted Services	\$ 427,701	
Building Construction	10,789,348	
Highway Construction	3,016,167	
Right-of-Way	312,250	
Traffic Control Equipment	33,465	
Other Construction	188,233	
Other Capital Outlay	565,761	
Total Highway and Street Capital Projects		15,332,925

Education Capital Projects

Contributions	\$ 16,362,940	
Total Education Capital Projects		16,362,940

Total General Capital Projects Fund	\$ 94,122,179
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Total Governmental Funds - Primary Government	\$ 324,000,232
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MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Expenditures -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System

For the Year Ended June 30, 2025**General Purpose School Fund**

Instruction

Regular Instruction Program

Teachers	\$ 122,832,629	
Career Ladder Program	72,680	
Homebound Teachers	253,321	
Salary Supplements	420,616	
Educational Assistants	5,160,802	
Overtime Pay	197	
Other Salaries and Wages	139,029	
Certified Substitute Teachers	429,137	
Non-certified Substitute Teachers	3,187,780	
Social Security	7,803,266	
Pensions	9,457,086	
Life Insurance	88,931	
Medical Insurance	19,582,209	
Employer Medicare	1,839,441	
Maintenance and Repair Services - Equipment	11,232	
Tuition	294,919	
Other Contracted Services	2,182,725	
Basic Skills Materials	30,240	
Instructional Supplies and Materials	2,131,410	
Textbooks - Electronic	2,676,817	
Textbooks - Bound	1,715,943	
Fee Waivers	63,799	
TISA - On-behalf Payments	502,344	
Regular Instruction Equipment	5,998,650	
Total Regular Instruction Program		\$ 186,875,203

Alternative Instruction Program

Teachers	\$ 1,076,025
Educational Assistants	81,783
Other Salaries and Wages	29,094
Social Security	66,185
Pensions	81,050
Life Insurance	659
Medical Insurance	132,899
Employer Medicare	16,599

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Expenditures -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

General Purpose School Fund (Cont.)

Instruction (Cont.)

Alternative Instruction Program (Cont.)

Rentals	\$	1,276	
Instructional Supplies and Materials		1,827	
Total Alternative Instruction Program			\$ 1,487,397

Special Education Program

Teachers	\$	20,980,703	
Career Ladder Program		21,266	
Homebound Teachers		286,128	
Salary Supplements		15,000	
Educational Assistants		15,075,234	
Speech Pathologist		4,110,429	
Overtime Pay		36	
Other Salaries and Wages		160,113	
Certified Substitute Teachers		49,964	
Non-certified Substitute Teachers		404,365	
Social Security		2,413,209	
Pensions		3,160,865	
Life Insurance		31,974	
Medical Insurance		6,420,391	
Employer Medicare		568,052	
Contracts with Other Public Agencies		38,800	
Contracts with Private Agencies		806,586	
Other Contracted Services		194,737	
Instructional Supplies and Materials		245,779	
Textbooks - Electronic		17,498	
Software		798	
Other Supplies and Materials		105,000	
TISA - On-behalf Payments		388,886	
Special Education Equipment		81,273	
Total Special Education Program			55,577,086

Career and Technical Education Program

Teachers	\$	5,665,417	
Career Ladder Program		3,000	
Salary Supplements		83,372	

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Expenditures -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

General Purpose School Fund (Cont.)

Instruction (Cont.)

Career and Technical Education Program (Cont.)

Other Salaries and Wages	\$	96,557	
Certified Substitute Teachers		11,104	
Non-certified Substitute Teachers		102,988	
Social Security		355,101	
Pensions		433,276	
Life Insurance		3,331	
Medical Insurance		803,935	
Employer Medicare		83,124	
Other Contracted Services		1,774	
Gasoline		338	
Instructional Supplies and Materials		548,896	
T&I Construction Materials		289,999	
Software		46,079	
Other Supplies and Materials		120,965	
Vocational Instruction Equipment		1,632,457	
Total Career and Technical Education Program			\$ 10,281,713

Support Services

Attendance

Supervisor/Director	\$	239,002	
Career Ladder Program		1,000	
Pupil Personnel		657,172	
Secretary(ies)		36,088	
Social Security		51,303	
Pensions		59,231	
Life Insurance		420	
Medical Insurance		98,310	
Employer Medicare		13,212	
Travel		6,742	
Office Supplies		5,189	
Other Supplies and Materials		2,750	
In Service/Staff Development		5,703	
Total Attendance			1,176,122

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Expenditures -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

General Purpose School Fund (Cont.)

Support Services (Cont.)

Health Services

Supervisor/Director	\$	52,009	
Medical Personnel		2,348,316	
Overtime Pay		25	
Social Security		141,358	
Pensions		210,073	
Life Insurance		1,600	
Medical Insurance		426,654	
Employer Medicare		33,059	
Other Contracted Services		5,486	
Other Supplies and Materials		27,995	
In Service/Staff Development		4,091	
Other Charges		324	
Health Equipment		63,146	
Total Health Services			\$ 3,314,136

Other Student Support

Career Ladder Program	\$	3,000	
Guidance Personnel		7,814,157	
Psychological Personnel		306,353	
Social Workers		951,098	
Salary Supplements		2,321,276	
Clerical Personnel		712,244	
Educational Assistants		297,175	
Other Salaries and Wages		987,780	
Social Security		792,258	
Pensions		962,007	
Life Insurance		7,309	
Medical Insurance		1,752,689	
Employer Medicare		185,741	
Dues and Memberships		156	
Evaluation and Testing		96,021	
Internet Connectivity		1,893,812	
Travel		2,241	
Other Contracted Services		1,212,181	
Food Supplies		777	

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Expenditures -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

General Purpose School Fund (Cont.)

Support Services (Cont.)

Other Student Support (Cont.)

Office Supplies	\$ 2,277	
Other Supplies and Materials	22,505	
In Service/Staff Development	91,143	
Other Charges	4,125	
Other Equipment	284,015	
Total Other Student Support		\$ 20,702,340

Regular Instruction Program

Supervisor/Director	\$ 2,338,326
Career Ladder Program	18,166
Librarians	3,398,255
Instructional Computer Personnel	2,861,796
Salary Supplements	654,549
Secretary(ies)	160,699
Clerical Personnel	140,211
Educational Assistants	1,238,557
Instructional Coaches	2,424,143
Overtime Pay	2,365
Other Salaries and Wages	1,743,245
In-service Training	9,360
Social Security	893,687
Pensions	1,157,735
Life Insurance	7,790
Medical Insurance	2,031,429
Employer Medicare	209,497
Contributions	101,558
Dues and Memberships	3,205
Travel	54,900
Other Contracted Services	669,860
Food Supplies	7,828
Gasoline	306
Library Books/Media	481,888
Office Supplies	16,184
Periodicals	25,406
Other Supplies and Materials	711,779

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Expenditures -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

General Purpose School Fund (Cont.)

Support Services (Cont.)

Regular Instruction Program (Cont.)

In Service/Staff Development	\$ 770,125	
Other Charges	42,071	
Other Equipment	320,242	
Total Regular Instruction Program		\$ 22,495,162

Alternative Instruction Program

Clerical Personnel	\$ 54,937	
Social Security	3,286	
Pensions	6,496	
Life Insurance	47	
Medical Insurance	7,583	
Employer Medicare	768	
Total Alternative Instruction Program		73,117

Special Education Program

Supervisor/Director	\$ 395,588	
Psychological Personnel	1,692,915	
Secretary(ies)	31,265	
Clerical Personnel	64,929	
Instructional Coaches	242,183	
Other Salaries and Wages	2,340,769	
Social Security	283,660	
Pensions	346,672	
Life Insurance	2,193	
Medical Insurance	601,776	
Employer Medicare	66,340	
Contracts with Private Agencies	113,568	
Dues and Memberships	220	
Travel	36,486	
Other Contracted Services	135,618	
Office Supplies	3,964	
Other Supplies and Materials	122,690	
In Service/Staff Development	14,898	
Total Special Education Program		6,495,734

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Expenditures -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

General Purpose School Fund (Cont.)

Support Services (Cont.)

Career and Technical Education Program

Supervisor/Director	\$	139,880	
Accountants/Bookkeepers		25,905	
Secretary(ies)		43,156	
Instructional Coaches		62,901	
Other Salaries and Wages		37,807	
Social Security		18,241	
Pensions		23,607	
Life Insurance		133	
Medical Insurance		47,504	
Employer Medicare		4,266	
Travel		5,160	
Other Contracted Services		95,953	
Gasoline		423	
Office Supplies		600	
Vehicle Parts		152	
Other Supplies and Materials		17,745	
In Service/Staff Development		4,032	
Building Improvements		119,713	
Total Career and Technical Education Program			\$ 647,178

Technology

Supervisor/Director	\$	999,446
Computer Programmer(s)		518,816
Secretary(ies)		50,835
Temporary Personnel		23,648
Overtime Pay		17
Other Salaries and Wages		407,735
Social Security		119,801
Pensions		242,611
Life Insurance		823
Medical Insurance		210,834
Employer Medicare		28,234
Dues and Memberships		5,185
Internet Connectivity		375,477
Travel		53,661

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Expenditures -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

General Purpose School Fund (Cont.)

Support Services (Cont.)

Technology (Cont.)

Other Contracted Services	\$ 2,365,134	
Data Processing Supplies	554,604	
Equipment and Machinery Parts	255,166	
Food Supplies	3,379	
Office Supplies	589	
Cabling	236,002	
Software	1,654,237	
Other Supplies and Materials	46,801	
In Service/Staff Development	10,642	
Data Processing Equipment	416,333	
Other Equipment	39,948	
Total Technology		\$ 8,619,958

Adult Programs

Supervisor/Director	\$ 110,357	
Guidance Personnel	18,322	
Other Salaries and Wages	84,258	
Social Security	13,009	
Pensions	12,295	
Life Insurance	86	
Medical Insurance	7,583	
Employer Medicare	3,042	
Total Adult Programs		248,952

Board of Education

Secretary to Board	\$ 35,173	
Board and Committee Members Fees	36,500	
Social Security	3,943	
Pensions	4,798	
Life Insurance	16	
Medical Insurance	3,792	
Disability Insurance	741,400	
Unemployment Compensation	35,840	
Employer Medicare	1,024	
Other Fringe Benefits	781,158	

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Expenditures -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

General Purpose School Fund (Cont.)

Support Services (Cont.)

Board of Education (Cont.)

Audit Services	\$	102,400	
Dues and Memberships		20,809	
Legal Services		304,530	
Liability Insurance		373,296	
Premiums on Corporate Surety Bonds		4,720	
Trustee's Commission		1,733,596	
Workers' Compensation Insurance		473,194	
Liability Claims		1,075,367	
Other Self-insured Claims		80,233	
In Service/Staff Development		26,135	
Criminal Investigation of Applicants - TBI		67,389	
Other Charges		387,256	
Total Board of Education			\$ 6,292,569

Director of Schools

County Official/Administrative Officer	\$	275,575	
Assistant(s)		207,114	
Career Ladder Program		1,000	
Education Media Personnel		184,321	
Secretary(ies)		109,803	
Clerical Personnel		274,498	
Overtime Pay		399	
Other Salaries and Wages		815,090	
Social Security		105,659	
Pensions		161,886	
Life Insurance		641	
Medical Insurance		200,126	
Employer Medicare		26,177	
Dues and Memberships		20,739	
Postal Charges		32,142	
Travel		2,823	
Other Contracted Services		156,995	
Duplicating Supplies		54,032	
Food Supplies		11,594	
Office Supplies		3,426	

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Expenditures -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

General Purpose School Fund (Cont.)

Support Services (Cont.)

Director of Schools (Cont.)

Other Supplies and Materials	\$	3,153	
In Service/Staff Development		47,953	
Other Equipment		26,101	
Total Director of Schools			\$ 2,721,247

Office of the Principal

Principals	\$	5,481,359	
Career Ladder Program		7,000	
Accountants/Bookkeepers		2,662,882	
Assistant Principals		9,332,174	
Clerical Personnel		4,297,800	
Overtime Pay		1,602	
Social Security		1,288,566	
Pensions		1,729,842	
Life Insurance		11,335	
Medical Insurance		3,579,913	
Employer Medicare		301,955	
Dues and Memberships		2,860	
Other Contracted Services		48,719	
In Service/Staff Development		13,352	
Administration Equipment		87,766	
Total Office of the Principal			28,847,125

Fiscal Services

Supervisor/Director	\$	598,643	
Accountants/Bookkeepers		1,814,792	
Purchasing Personnel		117,342	
Overtime Pay		1,661	
Other Salaries and Wages		351,999	
Social Security		171,619	
Pensions		326,900	
Life Insurance		1,238	
Medical Insurance		388,062	
Employer Medicare		40,137	
Advertising		261	

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Expenditures -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

General Purpose School Fund (Cont.)

Support Services (Cont.)

Fiscal Services (Cont.)

Bank Charges	\$	23,031	
Dues and Memberships		2,842	
Travel		2,461	
Other Contracted Services		76,757	
Office Supplies		26,181	
Uniforms		647	
In Service/Staff Development		89,355	
Administration Equipment		4,268	
Other Equipment		669	
Total Fiscal Services			\$ 4,038,865

Human Services/Personnel

Supervisor/Director	\$	797,451	
Secretary(ies)		1,163,238	
Other Salaries and Wages		136,213	
Other Per Diem and Fees		2,235,259	
Social Security		260,630	
Pensions		382,357	
Life Insurance		878	
Medical Insurance		302,122	
Employer Medicare		61,175	
Advertising		13,575	
Dues and Memberships		2,962	
Travel		8,130	
Other Contracted Services		198,250	
Food Supplies		472	
Office Supplies		8,248	
Other Supplies and Materials		20,055	
In Service/Staff Development		27,569	
Other Charges		3,706	
Administration Equipment		1,515	
Other Equipment		262,176	
Total Human Services/Personnel			5,885,981

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Expenditures -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

General Purpose School Fund (Cont.)

Support Services (Cont.)

Operation of Plant

Supervisor/Director	\$	568,039	
Salary Supplements		39,310	
Foremen		158,104	
Secretary(ies)		51,642	
Custodial Personnel		7,790,704	
Overtime Pay		25,613	
Other Salaries and Wages		275,421	
Social Security		522,470	
Pensions		880,838	
Life Insurance		6,691	
Medical Insurance		1,778,936	
Employer Medicare		122,483	
Evaluation and Testing		13,162	
Laundry Service		10,897	
Licenses		8,376	
Travel		22	
Disposal Fees		97,005	
Other Contracted Services		808,694	
Custodial Supplies		644,587	
Electricity		7,022,166	
Fertilizer, Lime, and Seed		156,353	
Food Supplies		336	
Fuel Oil		7,918	
Gasoline		21,225	
Natural Gas		489,515	
Office Supplies		5,563	
Uniforms		72,901	
Vehicle Parts		2,467	
Water and Sewer		1,225,526	
Gravel and Chert		65,200	
Other Supplies and Materials		127,358	
Building and Contents Insurance		1,866,336	
In Service/Staff Development		5,452	
Furniture and Fixtures		1,336,777	
Plant Operation Equipment		117,121	
Other Equipment		24,726	
Total Operation of Plant			\$ 26,349,934

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Expenditures -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

General Purpose School Fund (Cont.)

Support Services (Cont.)

Maintenance of Plant

Supervisor/Director	\$	207,382	
Foremen		102,185	
Secretary(ies)		122,637	
Maintenance Personnel		3,857,861	
Temporary Personnel		4,000	
Social Security		253,898	
Pensions		470,651	
Life Insurance		2,297	
Medical Insurance		768,113	
Employer Medicare		59,379	
Communication		583,534	
Laundry Service		8,834	
Maintenance and Repair Services - Buildings		174,984	
Maintenance and Repair Services - Equipment		301,243	
Maintenance and Repair Services - Vehicles		2,844	
Rentals		6,715	
Other Contracted Services		1,766,478	
Food Supplies		401	
Gasoline		144,109	
Lubricants		4,516	
Office Supplies		3,384	
Tires and Tubes		17,096	
Uniforms		23,208	
Vehicle Parts		91,668	
Chemicals		77,059	
Other Supplies and Materials		1,754,251	
Vehicle and Equipment Insurance		124,724	
In Service/Staff Development		4,118	
Communication Equipment		700	
Maintenance Equipment		335,473	
Total Maintenance of Plant			\$ 11,273,742

Operation of Non-Instructional Services

Early Childhood Education

Teachers	\$	1,448,563
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(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Expenditures -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

General Purpose School Fund (Cont.)

Operation of Non-Instructional Services (Cont.)

Early Childhood Education (Cont.)

Career Ladder Program	\$	500	
Educational Assistants		690,371	
Instructional Coaches		208,064	
Other Salaries and Wages		118,483	
Certified Substitute Teachers		2,504	
Non-certified Substitute Teachers		39,915	
Social Security		149,565	
Pensions		187,711	
Life Insurance		1,635	
Medical Insurance		384,344	
Employer Medicare		35,021	
Travel		2,729	
Food Supplies		4,998	
Instructional Supplies and Materials		22,358	
Other Supplies and Materials		4,852	
In Service/Staff Development		4,222	
Total Early Childhood Education			\$ 3,305,835

Other Debt Service

Education

Debt Service Contribution to Primary Government	\$	1,160,000	
Total Education			1,160,000

Total General Purpose School Fund \$ 407,869,396

School Federal Projects Fund

Instruction

Regular Instruction Program

Teachers	\$	1,026,401	
Salary Supplements		646,841	
Educational Assistants		1,170,482	
Other Salaries and Wages		627,045	
Certified Substitute Teachers		28,722	
Non-certified Substitute Teachers		160,364	
Social Security		219,491	

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Expenditures -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

School Federal Projects Fund (Cont.)

Instruction (Cont.)

Regular Instruction Program (Cont.)

Pensions	\$	257,880	
Life Insurance		2,010	
Medical Insurance		371,355	
Employer Medicare		51,501	
Other Contracted Services		6,704	
Instructional Supplies and Materials		485,698	
Software		228,605	
Other Supplies and Materials		21,842	
Other Charges		1,145	
Regular Instruction Equipment		85,479	
Total Regular Instruction Program			\$ 5,391,565

Special Education Program

Teachers	\$	330,295	
Educational Assistants		2,050,745	
Speech Pathologist		109,550	
Overtime Pay		354	
Other Salaries and Wages		33,830	
Social Security		140,593	
Pensions		230,513	
Life Insurance		2,400	
Medical Insurance		462,938	
Employer Medicare		34,095	
Contracts with Private Agencies		146,975	
Evaluation and Testing		17,012	
Other Contracted Services		51,101	
Instructional Supplies and Materials		44,759	
Other Supplies and Materials		67,179	
Other Charges		8,700	
Special Education Equipment		139,688	
Total Special Education Program			3,870,727

Career and Technical Education Program

Other Salaries and Wages	\$	7,900	
Certified Substitute Teachers		3,460	

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Expenditures -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

School Federal Projects Fund (Cont.)

Instruction (Cont.)

Career and Technical Education Program (Cont.)

Non-certified Substitute Teachers	\$	18,926	
Social Security		1,791	
Pensions		566	
Employer Medicare		439	
Maintenance and Repair Services - Equipment		121	
Other Contracted Services		4,995	
Instructional Supplies and Materials		88,892	
Other Supplies and Materials		109,833	
Vocational Instruction Equipment		67,596	
Total Career and Technical Education Program			\$ 304,519

Support Services

Health Services

Other Salaries and Wages	\$	19,674	
Social Security		1,220	
Pensions		1,686	
Employer Medicare		285	
Total Health Services			22,865

Other Student Support

Guidance Personnel	\$	85,104	
Clerical Personnel		34,056	
Other Salaries and Wages		532,792	
Social Security		38,883	
Pensions		54,676	
Life Insurance		412	
Medical Insurance		76,736	
Employer Medicare		9,095	
Communication		1,400	
Postal Charges		8,821	
Travel		74,470	
Other Contracted Services		29,401	
Other Supplies and Materials		180,908	
In Service/Staff Development		48,075	
Other Charges		88,667	
Total Other Student Support			1,263,496

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Expenditures -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

School Federal Projects Fund (Cont.)

Support Services (Cont.)

Regular Instruction Program

Supervisor/Director	\$	528,738	
Secretary(ies)		20,096	
Instructional Coaches		3,151,343	
Other Salaries and Wages		1,688,531	
Certified Substitute Teachers		664	
Non-certified Substitute Teachers		599	
Social Security		322,045	
Pensions		373,729	
Life Insurance		2,530	
Medical Insurance		684,780	
Employer Medicare		75,370	
Travel		235	
Other Contracted Services		261,715	
Library Books/Media		7,151	
Other Supplies and Materials		484,123	
In Service/Staff Development		656,079	
Other Equipment		2,434	
Total Regular Instruction Program			\$ 8,260,162

Special Education Program

Psychological Personnel	\$	689,673
Medical Personnel		140,946
Secretary(ies)		66,415
Other Salaries and Wages		668,327
Social Security		92,950
Pensions		120,258
Life Insurance		667
Medical Insurance		219,383
Employer Medicare		21,738
Contracts with Private Agencies		40,623
Evaluation and Testing		4,063
Travel		6,178
Other Contracted Services		84,127
Other Supplies and Materials		43,672
In Service/Staff Development		28,267

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Expenditures -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

School Federal Projects Fund (Cont.)

Support Services (Cont.)

Special Education Program (Cont.)

Other Charges	\$ 2,040	
Other Equipment	13,998	
Total Special Education Program		\$ 2,243,325

Career and Technical Education Program

Travel	\$ 1,326	
In Service/Staff Development	9,222	
Total Career and Technical Education Program		10,548

Technology

Other Salaries and Wages	\$ 30,152	
Social Security	1,869	
Pensions	215	
Employer Medicare	437	
Communication	6,152	
Internet Connectivity	38,070	
Software	10,595	
Other Supplies and Materials	26,266	
Other Equipment	3,431,279	
Total Technology		3,545,035

Office of the Principal

Assistant Principals	\$ 12,829	
Other Salaries and Wages	12,270	
Social Security	1,541	
Pensions	1,989	
Life Insurance	7	
Employer Medicare	361	
Total Office of the Principal		28,997

Fiscal Services

Other Supplies and Materials	\$ 432	
In Service/Staff Development	4,083	
Administration Equipment	685	
Total Fiscal Services		5,200

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Expenditures -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

School Federal Projects Fund (Cont.)

Support Services (Cont.)

Human Services/Personnel

Secretary(ies)	\$	2,380	
Social Security		148	
Pensions		186	
Employer Medicare		35	
Total Human Services/Personnel			\$ 2,749

Operation of Plant

Supervisor/Director	\$	6,341	
Other Salaries and Wages		17,176	
Social Security		1,455	
Pensions		2,583	
Employer Medicare		340	
Total Operation of Plant			27,895

Transportation

Other Salaries and Wages	\$	2,670	
Social Security		166	
Pensions		196	
Employer Medicare		39	
Travel		3,143	
Other Contracted Services		10,860	
Diesel Fuel		42,332	
Other Supplies and Materials		62,823	
Other Charges		11,795	
Transportation Equipment		2,220	
Total Transportation			136,244

Operation of Non-Instructional Services

Food Service

Other Salaries and Wages	\$	24,530	
Social Security		1,521	
Pensions		2,526	
Employer Medicare		356	
Food Supplies		2,310	
Total Food Service			31,243

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Expenditures -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

School Federal Projects Fund (Cont.)

Operation of Non-Instructional Services (Cont.)

Early Childhood Education

Other Salaries and Wages	\$	720	
Social Security		45	
Pensions		63	
Employer Medicare		10	
Total Early Childhood Education			\$ 838

Capital Outlay

Regular Capital Outlay

Building Improvements	\$	201,476	
Plant Operation Equipment		950,240	
Total Regular Capital Outlay			<u>1,151,716</u>

Total School Federal Projects Fund			\$ 26,297,124
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Central Cafeteria Fund

Operation of Non-Instructional Services

Food Service

Supervisor/Director	\$	240,652	
Truck Drivers		90,746	
Secretary(ies)		199,700	
Cafeteria Personnel		5,451,331	
Custodial Personnel		630,262	
Overtime Pay		21,933	
Other Salaries and Wages		715,339	
Social Security		432,022	
Pensions		772,480	
Life Insurance		7,197	
Medical Insurance		1,481,590	
Employer Medicare		101,038	
Retirement - Hybrid Stabilization		47,116	
Audit Services		4,000	
Communication		4,902	
Dues and Memberships		636	
Licenses		3,282	
Maintenance and Repair Services - Vehicles		398	

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Expenditures -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

Central Cafeteria Fund (Cont.)

Operation of Non-Instructional Services (Cont.)

Food Service (Cont.)

Travel	\$	20,353	
Disposal Fees		16,992	
Other Contracted Services		753,815	
Equipment and Machinery Parts		101,620	
Food Supplies		9,034,446	
Gasoline		14,703	
Lubricants		592	
Office Supplies		21,822	
Uniforms		3,632	
Utilities		579,304	
Vehicle Parts		8,884	
USDA - Commodities		1,570,727	
Software		41,155	
Other Supplies and Materials		749,824	
Workers' Compensation Insurance		921	
In Service/Staff Development		15,403	
Other Charges		367	
Administration Equipment		9,310	
Food Service Equipment		111,883	
Total Food Service			<u>\$ 23,260,377</u>

Total Central Cafeteria Fund

\$ 23,260,377

School Transportation Fund

Support Services

Board of Education

Trustee's Commission	\$	56,872	
Total Board of Education			\$ 56,872

Transportation

Supervisor/Director	\$	274,025	
Salary Supplements		399,338	
Mechanic(s)		1,093,237	
Bus Drivers		6,486,428	
Dispatchers/Radio Operators		300,084	

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Expenditures -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

School Transportation Fund (Cont.)

Support Services (Cont.)

Transportation (Cont.)

Secretary(ies)	\$	263,296	
Overtime Pay		612,884	
Other Salaries and Wages		2,958,350	
Social Security		727,856	
Pensions		1,221,992	
Life Insurance		10,425	
Medical Insurance		2,327,776	
Employer Medicare		170,925	
Retirement - Hybrid Stabilization		84,724	
Communication		163,501	
Dues and Memberships		2,791	
Laundry Service		8,469	
Licenses		1,315	
Maintenance and Repair Services - Equipment		22,323	
Maintenance and Repair Services - Vehicles		2,530	
Medical and Dental Services		48,664	
Transportation - Other than Students		273,140	
Other Contracted Services		77,048	
Diesel Fuel		611,874	
Food Supplies		5,625	
Fuel Oil		225,161	
Garage Supplies		12,544	
Gasoline		47,845	
Lubricants		30,459	
Office Supplies		21,106	
Tires and Tubes		135,139	
Vehicle Parts		435,483	
Software		63,107	
Other Supplies and Materials		31,912	
Vehicle and Equipment Insurance		221,733	
In Service/Staff Development		25,605	
Communication Equipment		253,432	
Transportation Equipment		2,904,521	
Total Transportation			\$ 22,556,667

Total School Transportation Fund

\$ 22,613,539

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Expenditures -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

Extended School Program Fund

Instruction

Regular Instruction Program

Teachers	\$	3,283,513	
Educational Assistants		379,175	
Social Security		227,087	
Pensions		273,854	
Employer Medicare		53,023	
Retirement - Hybrid Stabilization		25,716	
Instructional Supplies and Materials		7,749	
Total Regular Instruction Program			\$ 4,250,117

Support Services

Health Services

Other Salaries and Wages	\$	82,697	
Social Security		5,127	
Pensions		6,831	
Employer Medicare		1,199	
Retirement - Hybrid Stabilization		712	
Total Health Services			96,566

Other Student Support

Other Contracted Services	\$	76,850	
Total Other Student Support			76,850

Operation of Plant

Custodial Personnel	\$	31,734	
Social Security		1,967	
Pensions		3,371	
Employer Medicare		460	
Retirement - Hybrid Stabilization		211	
Custodial Supplies		170	
Total Operation of Plant			37,913

Transportation

Bus Drivers	\$	229,873	
Other Salaries and Wages		68,956	
Social Security		18,273	

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Expenditures -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

Extended School Program Fund (Cont.)

Support Services (Cont.)

Transportation (Cont.)

Pensions	\$	28,446	
Employer Medicare		4,333	
Retirement - Hybrid Stabilization		2,395	
Maintenance and Repair Services - Vehicles		25,095	
Diesel Fuel		28,967	
Total Transportation			\$ 406,338

Operation of Non-Instructional Services

Food Service

Other Salaries and Wages	\$	144,760	
Social Security		8,975	
Pensions		14,561	
Employer Medicare		2,099	
Retirement - Hybrid Stabilization		1,111	
Food Supplies		15,042	
Total Food Service			186,548

Total Extended School Program Fund			\$ 5,054,332
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Internal School Fund

Operation of Non-Instructional Services

Community Services

Other Charges	\$	11,120,192	
Total Community Services			\$ 11,120,192

Total Internal School Fund			11,120,192
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Education Capital Projects Fund

Capital Projects

Education Capital Projects

Architects	\$	1,124,204	
Engineering Services		25,806	
Building Construction		4,762,381	
Building Improvements		6,787,351	
Data Processing Equipment		592,766	

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Expenditures -****All Governmental Fund Types**

Discretely Presented Clarksville-Montgomery County School System (Cont.)

Education Capital Projects Fund (Cont.)

Capital Projects (Cont.)

Education Capital Projects (Cont.)

Land	\$ 3,116,337	
Plant Operation Equipment	1,383,407	
Site Development	1,165,202	
Other Capital Outlay	<u>143,057</u>	
Total Education Capital Projects		<u>\$ 19,100,511</u>

Total Education Capital Projects Fund	<u>\$ 19,100,511</u>
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Total Governmental Funds - Clarksville-Montgomery County School System	<u><u>\$ 515,315,471</u></u>
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MONTGOMERY COUNTY, TENNESSEE
Schedule of Detailed Revenues and Expenses - All Proprietary Funds
For the Year Ended June 30, 2025

	Internal Service Funds			
	Self- Insurance	Workers' Compensation	Unemployment Compensation	Total
Revenues				
Operating Revenues				
Charges for Current Services				
Self-Insurance Premiums/Contributions	\$ 71,895,952	\$ 787,111	\$ 71,134	\$ 72,754,197
Other Employee Benefit Charges	4,653,070	0	0	4,653,070
Other Charges for Services	111,467	0	0	111,467
Retirees' Insurance Payments	2,354,872	0	0	2,354,872
Total Operating Revenues	\$ 79,015,361	\$ 787,111	\$ 71,134	\$ 79,873,606
Nonoperating Revenues				
Investment Income	\$ 1,830,783	\$ 0	\$ 0	\$ 1,830,783
Insurance Recovery	11,377,071	0	0	11,377,071
Contributions and Gifts	60	0	0	60
Total Nonoperating Revenues	\$ 13,207,914	\$ 0	\$ 0	\$ 13,207,914
Total Revenues	\$ 92,223,275	\$ 787,111	\$ 71,134	\$ 93,081,520
Expenses				
Operating Expenses				
Risk Management				
Supervisor/Director	\$ 0	\$ 109,816	\$ 0	\$ 109,816
Clerical Personnel	0	72,675	0	72,675
Other Salaries and Wages	0	123,937	0	123,937
Social Security	0	18,020	0	18,020
Pensions	0	34,571	0	34,571
Life Insurance	0	175	0	175
Medical Insurance	0	53,278	0	53,278
Employer Medicare	0	4,214	0	4,214
Retirement - Hybrid Stabilization	0	1,475	0	1,475
Communication	0	2,032	0	2,032
Consultants	0	4,400	0	4,400
Contracts with Private Agencies	0	31,065	0	31,065
Dues and Memberships	0	785	0	785
Medical and Dental Services	0	304,147	0	304,147
Postal Charges	0	27	0	27
Travel	0	6,872	0	6,872
Tuition	0	4,913	0	4,913
Other Contracted Services	0	293,260	0	293,260
Data Processing Supplies	0	459	0	459
Drug and Medical Supplies	0	12,843	0	12,843
Instructional Supplies and Materials	0	548	0	548
Office Supplies	0	250	0	250
Other Supplies and Materials	0	2,767	0	2,767
Furniture and Fixtures	0	39,192	0	39,192
Total Risk Management	\$ 0	\$ 1,121,721	\$ 0	\$ 1,121,721

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Revenues and Expenses - All Proprietary Funds (Cont.)**

	Internal Service Funds			Total
	Self-Insurance	Workers' Compensation	Unemployment Compensation	
Expenses (Cont.)				
Personnel Office				
Unemployment Compensation	\$ 0	\$ 0	\$ 334	\$ 334
Total Personnel Office	\$ 0	\$ 0	\$ 334	\$ 334
Register of Deeds				
Unemployment Compensation	\$ 0	\$ 0	\$ 1,007	\$ 1,007
Total Register of Deeds	\$ 0	\$ 0	\$ 1,007	\$ 1,007
County Clerk's Office				
Unemployment Compensation	\$ 0	\$ 0	\$ 1,300	\$ 1,300
Total County Clerk's Office	\$ 0	\$ 0	\$ 1,300	\$ 1,300
Data Processing				
Unemployment Compensation	\$ 0	\$ 0	\$ 575	\$ 575
Total Data Processing	\$ 0	\$ 0	\$ 575	\$ 575
Circuit Court				
Unemployment Compensation	\$ 0	\$ 0	\$ 3,900	\$ 3,900
Total Circuit Court	\$ 0	\$ 0	\$ 3,900	\$ 3,900
Probation Services				
Unemployment Compensation	\$ 0	\$ 0	\$ 3,900	\$ 3,900
Total Probation Services	\$ 0	\$ 0	\$ 3,900	\$ 3,900
Jail				
Unemployment Compensation	\$ 0	\$ 0	\$ 1,535	\$ 1,535
Total Jail	\$ 0	\$ 0	\$ 1,535	\$ 1,535
Rabies and Animal Control				
Unemployment Compensation	\$ 0	\$ 0	\$ 650	\$ 650
Total Rabies and Animal Control	\$ 0	\$ 0	\$ 650	\$ 650
Ambulance/Emergency Medical Services				
Unemployment Compensation	\$ 0	\$ 0	\$ 3,772	\$ 3,772
Total Ambulance/Emergency Medical Services	\$ 0	\$ 0	\$ 3,772	\$ 3,772
Other Local Health Services				
Unemployment Compensation	\$ 0	\$ 0	\$ 1,979	\$ 1,979
Total Other Local Health Services	\$ 0	\$ 0	\$ 1,979	\$ 1,979
Landfill Operation and Maintenance				
Unemployment Compensation	\$ 0	\$ 0	\$ 3,257	\$ 3,257
Total Landfill Operation and Maintenance	\$ 0	\$ 0	\$ 3,257	\$ 3,257
Parks and Fair Boards				
Unemployment Compensation	\$ 0	\$ 0	\$ 6,825	\$ 6,825
Total Parks and Fair Boards	\$ 0	\$ 0	\$ 6,825	\$ 6,825

(Continued)

MONTGOMERY COUNTY, TENNESSEE**Schedule of Detailed Revenues and Expenses - All Proprietary Funds (Cont.)**

	Internal Service Funds			Total
	Self-Insurance	Workers' Compensation	Unemployment Compensation	
Employee Benefits				
Unemployment Compensation	\$ 0	\$ 0	\$ 6,116	\$ 6,116
Total Employee Benefits	\$ 0	\$ 0	\$ 6,116	\$ 6,116
Highway and Bridge Maintenance				
Unemployment Compensation	\$ 0	\$ 0	\$ 144	\$ 144
Total Highway and Bridge Maintenance	\$ 0	\$ 0	\$ 144	\$ 144
Other Charges				
Medical Personnel	\$ 1,886,263	\$ 0	\$ 0	\$ 1,886,263
Clerical Personnel	396,451	0	0	396,451
Social Security	136,634	0	0	136,634
Pensions	162,810	0	0	162,810
Life Insurance	21,397	0	0	21,397
Medical Insurance	287,000	0	0	287,000
Employer Medicare	31,955	0	0	31,955
Retirement - Hybrid Stabilization	15,488	0	0	15,488
Communication	2,801	0	0	2,801
Travel	329	0	0	329
Other Contracted Services	290,352	0	0	290,352
Other Supplies and Materials	191,155	0	0	191,155
Liability Insurance	26,108	0	0	26,108
Depreciation	991	0	0	991
In-Service/Staff Development	5,794	0	0	5,794
Other Charges	52,976	0	0	52,976
Data Processing Equipment	4,840	0	0	4,840
Health Equipment	1,807	0	0	1,807
Total Other Charges	\$ 3,515,151	\$ 0	\$ 0	\$ 3,515,151
Employee Benefits				
Life Insurance	\$ 251,463	\$ 0	\$ 0	\$ 251,463
Contracts with Private Agencies	4,109,187	0	0	4,109,187
Medical and Dental Services	3,257,662	0	0	3,257,662
Other Contracted Services	1,169,360	0	0	1,169,360
Drugs and Medical Supplies	12,904	0	0	12,904
Other Supplies and Materials	24,229	0	0	24,229
Medical Claims	81,980,129	0	0	81,980,129
Other Charges	268,073	0	0	268,073
Total Employee Benefits	\$ 91,073,007	\$ 0	\$ 0	\$ 91,073,007
Other				
Unemployment Compensation	\$ 0	\$ 0	\$ 35,841	\$ 35,841
Total Other	\$ 0	\$ 0	\$ 35,841	\$ 35,841
Total Expenses	\$ 94,588,158	\$ 1,121,721	\$ 71,135	\$ 95,781,014

SINGLE AUDIT SECTION



JASON E. MUMPOWER
Comptroller

Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*

Montgomery County Mayor and
Board of County Commissioners
Montgomery County, Tennessee

To the County Mayor and Board of County Commissioners:

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Montgomery County, Tennessee, as of and for the year ended June 30, 2025, and the related notes to the financial statements, which collectively comprise Montgomery County's basic financial statements, as listed in the table of contents, and have issued our report thereon dated February 3, 2026. Our report includes a reference to other auditors who audited the financial statements of the discretely presented Industrial Development Board of the County of Montgomery and the Internal School Fund of Clarksville-Montgomery County School System (a discretely presented component unit), as described in our report on Montgomery County's financial statements. This report does not include the results of the other auditors' testing of internal control over financial reporting or compliance and other matters that are reported on separately by those auditors.

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Montgomery County's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Montgomery County's internal control. Accordingly, we do not express an opinion on the effectiveness of Montgomery County's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified. However, as described in the accompanying Schedule of Findings and Questioned Costs, we identified certain deficiencies in internal control that we consider to be material weaknesses and significant deficiencies.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. We consider the following deficiency, described in the accompanying Schedule of Findings and Questioned Costs, to be a material weakness: 2025-002.

A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. We consider the following deficiency, described in the accompanying Schedule of Findings and Questioned Costs, to be a significant deficiency: 2025-001.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether Montgomery County's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed an instance of noncompliance or other matter that is required to be reported under *Government Auditing Standards* and is described in the accompanying Schedule of Findings and Questioned Costs as item: 2025-003.

Montgomery County's Responses to Findings

Government Auditing Standards requires the auditor to perform limited procedures on Montgomery County's responses to the findings identified in our audit and described in the accompanying Schedule of Findings and Questioned Costs. Montgomery County's responses were not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on the responses.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Montgomery County's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Very truly yours,



Jason E. Mumpower
Comptroller of the Treasury
Nashville, Tennessee

February 3, 2026

JEM/gc



JASON E. MUMPOWER
Comptroller

Independent Auditor's Report on Compliance for Each Major Federal Program; Report on Internal Control Over Compliance; and Report on the Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

Montgomery County Mayor and
Board of County Commissioners
Montgomery County, Tennessee

To the County Mayor and Board of County Commissioners:

Report on Compliance for Each Major Federal Program

Opinion on Each Major Federal Program

We have audited Montgomery County's compliance with the types of compliance requirements identified as subject to audit in the *OMB Compliance Supplement* that could have a direct and material effect on each of Montgomery County's major federal programs for the year ended June 30, 2025. Montgomery County's major federal programs are identified in the summary of auditor's results section of the accompanying Schedule of Findings and Questioned Costs.

In our opinion, Montgomery County complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2025.

Basis for Opinion on Each Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of Montgomery County, Tennessee, and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of Montgomery County's compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules and provisions of contracts or grant agreements applicable to Montgomery County's federal programs.

Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on Montgomery County's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for noncompliance resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material, if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about Montgomery County's compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance, we:

- exercise professional judgment and maintain professional skepticism throughout the audit.
- identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding Montgomery County's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- obtain an understanding of Montgomery County's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of Montgomery County's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control Over Compliance

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal

control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that have not been identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

We have audited the financial statements of the governmental activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of Montgomery County, Tennessee, as of and for the year ended June 30, 2025, and the related notes to the financial statements, which collectively comprise Montgomery County's basic financial statements. We issued our report thereon dated February 3, 2026, which contained unmodified opinions on those financial statements. Our audit was performed for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements. The accompanying Schedule of Expenditures of Federal Awards is presented for purposes of additional analysis as required by the Uniform Guidance and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the Schedule of Expenditures of Federal Awards is fairly stated in all material respects in relation to the basic financial statements as a whole.

Very truly yours,



Jason E. Mumpower
Comptroller of the Treasury
Nashville, Tennessee

February 3, 2026

JEM/gc

MONTGOMERY COUNTY, TENNESSEE, AND THE CLARKSVILLE-MONTGOMERY COUNTY SCHOOL SYSTEM
Schedule of Expenditures of Federal Awards and State Grants (1) (2) (3) (6)
For the Year-Ended June 30, 2025

Federal/Pass-through Agency/State Grantor Program Title	Assistance Listing Number	Pass-through Entity Identifying Number	Amount Passed-through to Subrecipients	Expenditures
U.S. Department of Agriculture:				
Passed-through State Department of Education:				
Child Nutrition Cluster: (4)				
School Breakfast Program	10.553	(3)	\$ 0	\$ 4,180,320
National School Lunch Program	10.555	(3)	0	11,760,891 (5)
Passed-through State Department of Agriculture:				
Child Nutrition Cluster: (4)				
National School Lunch Program (Commodities - Noncash Assistance)	10.555	(3)	0	1,570,727 (5)
Total U.S. Department of Agriculture				<u>\$ 17,511,938</u>
U.S. Department of Defense:				
Direct Programs:				
Army Youth Programs in Your Neighborhood	12.U01	N/A	0	\$ 846,857
Department of Defense Impact Aid	12.558	N/A	0	113,569
Total U.S. Department of Defense				<u>\$ 960,426</u>
U.S. Department of Housing and Urban Development:				
Passed-through State Department of Economic and Community Development:				
Community Development Block Grants/State's Program and Non-Entitlement Grants in Hawaii	14.228	(3)	0	\$ 67,681
Total U.S. Department of Housing and Urban Development				<u>\$ 67,681</u>
U.S. Department of Justice:				
Direct Programs:				
State Criminal Alien Assistance Program	16.606	N/A	0	\$ 40,287
Equitable Sharing Program	16.922	N/A	0	50,142
Passed-through State Department of Finance and Administration:				
Crime Victim Assistance	16.575	(3)	0	35,000
Passed-through City of Clarksville:				
Edward Byrne Memorial Justice Assistance Grant Program	16.738	(3)	0	21,359
Total U.S. Department of Justice				<u>\$ 146,788</u>
U.S. Department of Transportation:				
Passed-through State Department of Transportation:				
Highway Planning and Construction	20.205	140194	0	\$ 1,014,798
Passed-through State Department of Safety and Homeland Security:				
Highway Safety Cluster: (4)				
State and Community Highway Safety	20.600	(3)	0	25,366
Passed-through State Department of Military:				
Interagency Hazardous Materials Public Sector Training and Planning Grants	20.703	693JK32240044HMEP	0	7,767
Total U.S. Department of Transportation				<u>\$ 1,047,931</u>
U.S. Department of the Treasury:				
Direct Program:				
COVID 19 - Coronavirus State And Local Fiscal Recovery Funds	21.027	N/A	0	\$ 5,652,706 (5)
Passed-through State Department of Health:				
COVID 19 - Coronavirus State And Local Fiscal Recovery Funds	21.027	(3)	0	337,500 (5)
Passed-through State Department of Environment and Conservation:				
COVID 19 - Coronavirus State And Local Fiscal Recovery Funds	21.027	(3)	(7) 1,077,026	1,077,026 (5)
Passed-through State Department of Education:				
COVID 19 - Coronavirus State And Local Fiscal Recovery Funds	21.027	(3)	0	552,573 (5)
Total U.S. Department of the Treasury				<u>\$ 7,619,805</u>

(Continued)

MONTGOMERY COUNTY, TENNESSEE, AND THE CLARKSVILLE-MONTGOMERY COUNTY SCHOOL SYSTEM
Schedule of Expenditures of Federal Awards and State Grants (1) (2) (3) (6) (Cont.)

Federal/Pass-through Agency/State Grantor Program Title	Assistance Listing Number	Pass-through Entity Identifying Number	Amount Passed-through to Subrecipients	Expenditures
U.S. Department of Education:				
Direct Program:				
Impact Aid	84.041	N/A	\$ 0	\$ 1,246,803
Passed-through State Department of Education:				
Title I Grants to Local Educational Agencies	84.010	(3)	0	10,205,948
Special Education Cluster (IDEA): (4)				
Special Education - Grants to States	84.027	(3)	0	8,811,502
Special Education - Preschool Grants	84.173	(3)	0	196,674
Career and Technical Education - Basic Grants to States	84.048	(3)	0	662,152
Education for Homeless Children and Youth	84.196	(3)	0	168,030
English Language Acquisition State Grants	84.365	(3)	0	198,479
Supporting Effective Instruction State Grants	84.367	(3)	0	1,557,722
Student Support and Academic Enrichment Program	84.424	(3)	0	680,116
COVID 19 - American Rescue Plan - Education Stabilization Fund - Homeless Children and Youth	84.425W	(3)	0	198,691 (5)
COVID 19 - Education Stabilization Fund Program - Elementary and Secondary School Emergency Relief Fund (ESSER II)	84.425D	(3)	0	73,000 (5)
COVID 19 - Education Stabilization Fund Program - Elementary and Secondary School Emergency Relief Fund (ESSER ARP)	84.425U	(3)	0	5,958,702 (5)
Total U.S. Department of Education				<u>\$ 29,957,819</u>
U.S. Election Assistance Commission:				
Passed-through Tennessee Secretary of State:				
HAVA Election Security Grants	90.404	(3)	0	\$ 2,002
Total U.S. Election Assistance Commission				<u>\$ 2,002</u>
U.S. Department of Homeland Security:				
Passed-through State Department of Military:				
Disaster Grants - Public Assistance	97.036	(3)	0	\$ 285,528
Hazard Mitigation Grant	97.039	(3)	0	200,662
Emergency Management Performance Grants	97.042	(3)	0	74,814
Homeland Security Grant Program	97.067	(3)	0	96,103
Total U.S. Department of Homeland Security				<u>\$ 657,107</u>
Total Expenditures of Federal Grants				<u>\$ 57,971,497</u>

(Continued)

MONTGOMERY COUNTY, TENNESSEE, AND THE CLARKSVILLE-MONTGOMERY COUNTY SCHOOL SYSTEM
Schedule of Expenditures of Federal Awards and State Grants (1) (2) (3) (6) (Cont.)

State Grants	Assistance Listing Number	Contract Number	Expenditures
Supplement Juvenile Court Improvement Funds - State Commission on Children and Youth	N/A	(3)	\$ 13,500
Animal Friendly-Spay/Neuter Grant - State Department of Agriculture	N/A	(3)	1,100
Child Advocacy Center - State Department of Children's Services	N/A	(3)	52,000
Child and Family Intervention Services - State Department of Children's Services	N/A	(3)	68,291
Teen Learning Center - State Department of Children's Services	N/A	(3)	431,135
Community Correction Grant - State Department of Corrections	N/A	(3)	455,665
Innovative School Models - State Department of Education	N/A	(3)	2,350,713
Public School Security Grant - State Department of Education	N/A	(3)	1,271,363
State Special Education Preschool Grant - State Department of Education	N/A	(3)	1,026,241
Summer Learning Camps - State Department of Education	N/A	(3)	4,094,799
Summer Learning Camps Transportation - State Department of Education	N/A	(3)	406,339
Voluntary Pre-K - State Department of Education	N/A	(3)	1,858,925
Essential Equipment Grant - State Department of Health	N/A	(3)	114,164
Rural Local Health Services - State Department of Health	N/A	(3)	2,739,186
TN Mental Health Court Program - State Department of Mental Health & Substance Abuse Services	N/A	(3)	179,904
Drug Court Program - State Department of Mental Health and Substance Abuse Services	N/A	82928	93,437
Veterans Treatment Court Initiative - State Department of Mental Health and Substance Abuse Services	N/A	(3)	106,974
Volunteer Firefighter Equipment and Training Grant Program - State Department of Commerce and Insurance	N/A	(3)	33,960
School Resource Officer Grant - State Department of Safety and Homeland Security	N/A	(3)	3,075,000
Litter Program - State Department of Transportation	N/A	Z25LIT063	76,698
HAVA Election Security Grants - Tennessee Secretary of State	N/A	(3)	401
VCIF Formula Based Grant - Tennessee Office of Criminal Justice Programs	N/A	77241	1,908,320
Forensic Child Interviews - State Department of Children's Services	N/A	(3)	35,000
Total State Grants			<u>\$ 20,393,115</u>

ALN = Assistance Listing Number

N/A = Not Applicable

(1) Presented in conformity with generally accepted accounting principles using the modified accrual basis of accounting.

(2) Montgomery County elected not to use the 10% de minimis cost rate permitted in the Uniform Guidance.

(3) Information not available.

(4) Child Nutrition Cluster total \$17,511,938; Highway Safety Cluster total \$25,366; Special Education Cluster (IDEA) total \$9,008,176.

(5) Total for ALN 10.555 is \$13,331,618; Total for ALN 21.027 is \$7,619,805; Total for ALN 84.425 is \$6,230,393.

(6) CONSOLIDATED ADMINISTRATION

The following amounts were consolidated for administration purposes:

Program Title	ALN	Amount Provided to Consolidated Administration
Title 1 Grants to Local Education Agencies	84.010	\$ 663,719
English Language Acquisition State Grants	84.365	2,321
Supporting Effective Instruction State Grants	84.367	23,211
Student Support and Academic Enrichment Program	84.424	4,642
Total amounts consolidated for administration purposes		<u>\$ 693,893</u>

(7) SUBRECIPIENT AMOUNTS

The following amounts were paid to recipients from the Coronavirus State And Local Fiscal Recovery Funds:

Subrecipients	ALN	Amount Provided to Subrecipients
Cunningham Utility District	21.027	\$ 24,545
Woodlawn Utility District	21.027	974,977
Cumberland Heights Utility District	21.027	77,504
Total amounts provided to subrecipients		<u>\$ 1,077,026</u>

MONTGOMERY COUNTY, TENNESSEE
Summary Schedule of Prior-year Findings
For the Year Ended June 30, 2025

Government Auditing Standards require auditors to report the status of uncorrected findings from prior audits. In addition, OMB's Uniform Guidance requires auditees to report the status of all prior-year findings whether corrected or not. Presented below are financial statement findings along with their current status from the Annual Financial Report for Montgomery County, Tennessee, for the year ended June 30, 2025.

Prior-year Financial Statement Findings

Fiscal Year	Page Number	Finding Number	Title of Finding	ALN	Current Status
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OFFICE OF ACCOUNTS AND BUDGETS

2024	253	2024-001	The office had deficiencies in budget operations.	N/A	Corrected
2024	254	2024-002	Montgomery County did not comply with the reporting requirements for coronavirus state and local fiscal recovery funds.	N/A	Corrected

OFFICE OF DIRECTOR OF SCHOOLS

2024	255	2024-003	Competitive bids were not solicited for roofing projects.	N/A	Corrected
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Prior-year Federal Awards Findings

2024	256	2024-004	Montgomery County did not comply with the reporting requirements for coronavirus state and local fiscal recovery funds.	21.027	Corrected
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MONTGOMERY COUNTY, TENNESSEE
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
For the Year Ended June 30, 2025

PART I, SUMMARY OF AUDITOR'S RESULTS

Financial Statements:

1. Our report on the financial statements of Montgomery County is unmodified.
2. Internal Control Over Financial Reporting:
 - * Material weakness identified? **YES**
 - * Significant deficiency identified? **YES**
3. Noncompliance material to the financial statements noted? **NO**

Federal Awards:

4. Internal Control Over Major Federal Programs:
 - * Material weakness identified? **NO**
 - * Significant deficiency identified? **NONE REPORTED**
5. Type of report auditor issued on compliance for major programs. **UNMODIFIED**
6. Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)? **NO**
7. Identification of Major Federal Programs:
 - * Assistance Listing Number: 21.027 COVID 19 - Coronavirus State and Local Fiscal Recovery Funds
 - * Assistance Listing Numbers: 84.027 and 84.173 Special Education Cluster (IDEA)- Grants to States and Preschool Grants
8. Dollar threshold used to distinguish between Type A and Type B Programs. **\$1,739,145**
9. Auditee qualified as low-risk auditee? **YES**

PART II, FINDINGS RELATING TO THE FINANCIAL STATEMENTS

Findings and recommendations, as a result of our audit, are presented below. We reviewed these findings and recommendations with management to provide an opportunity for their response. Written responses for all findings are paraphrased and presented following each finding and recommendation. Management's corrective action plans, whether related to the financial statements or federal awards, are presented separately in the Management's Corrective Action Plan in the Single Audit Section of this report. Findings relating specifically to the audit of federal awards, if any, are separately presented under Part III, Findings and Questioned Costs for Federal Awards.

OFFICE OF ACCOUNTS AND BUDGETS

FINDING 2025-001

AN ACH PAYMENT OF \$412,728 WAS MADE TO A FICTITIOUS COMPANY AS THE RESULT OF A PHISHING SCHEME

(Internal Control – Significant Deficiency Under *Government Auditing Standards*)

On May 14, 2025, the Office of Accounts and Budgets initiated an ACH payment in the amount of \$412,728 as the result of a phishing email requesting a change in payment method for a vendor doing work for the county engineer's office. The email included information denoting bank routing and account numbers. On May 19, the county engineer's office informed Accounts and Budgets that the payment had not been received by the vendor. It was determined that the email address from the vendor had been intercepted using a fake email address instead of the real email address. Accounts and Budgets did not have an internal control policy in place to ensure that changes in payment methods are properly verified, resulting in the loss of funds. Montgomery County officials reported the fraud to the Comptroller's Office via a fraud reporting form as required by state statute.

The county filed a claim with their insurance company and received \$250,000, leaving a cash shortage balance of \$162,728 on June 30, 2025. This cash shortage resulted from a lack of management oversight.

RECOMMENDATION

Internal control policies related to changes in payment methods should be established to ensure proper approval and verification is obtained before disbursements are made.

MANAGEMENT'S RESPONSE – DIRECTOR OF ACCOUNTS AND BUDGETS

We concur with this finding.

Unfortunately, a vendor's email system was hacked, allowing the opportunity for a cybercriminal to monitor emails between the vendor, a contractor, and Montgomery County staff. This was not a routine or low-level phishing attack. A vendor email compromise attack is a sophisticated and targeted form of phishing that allows the cybercriminal to monitor emails and activity for a period of time. The cybercriminal created a lookalike domain, intercepted existing correspondence between county staff and the contractor, and set up email rules in the vendor's email system to hide their fraudulent correspondence and replies from the vendor. County staff had previously discussed the potential for switching the contractor to being paid by ACH, and the cybercriminal sent in the request to switch the payment method and provided a bank letter from the altered email address that appeared to be legitimate.

Upon discovery of this attack, the Director of Accounts and Budgets reported this attack to the Comptroller's Office, the county's Information Technology Department, and the Montgomery County Sheriff's Office.

The Accounts and Budgets department immediately implemented a more thorough verification process for any new vendors or any change requests to existing vendor information. This process includes contacting a known contact by phone to confirm the ACH information submitted. The new controls implemented prevented a secondary attack by the same cybercriminals.

The written policy and procedures will be fully finalized and implemented by February 27, 2026. The policy which will outline the appropriate steps for enrolling vendors in ACH payments, how ACH information changes will be processed,

and how to perform the independent verification process. The policy includes an updated ACH form and a verification checklist to be completed by Accounts and Budgets staff and reviewed by the Director, or designee, prior to initiating changes to existing ACH information or adding any new ACH payment information. All Accounts and Budgets staff involved in this process will sign a policy acknowledgement form.

The Accounts and Budgets department is working with Information Technology department to review cost-effective options for collecting and verifying ACH payment information from vendors to further strengthen internal controls around this process.

OFFICE OF DIRECTOR OF SCHOOLS

FINDING 2025-002

MATERIAL AUDIT ADJUSTMENTS WERE REQUIRED FOR PROPER FINANCIAL STATEMENT PRESENTATION

(Internal Control – Material Weakness Under *Government Auditing Standards*)

On June 30, 2025, certain general ledger account balances in the Education Capital Projects Fund were not materially correct, and audit adjustments for accounts payable totaling \$1,275,747 were required for the financial statements to be materially correct at year-end. Generally accepted accounting principles require the school system to have adequate internal controls over the maintenance of its accounting records. Material audit adjustments were required because the county's financial reporting system did not prevent, detect, or correct potential misstatements in the accounting records. It is a strong indicator of a material weakness in internal controls if the school system has ineffective controls over the maintenance of its accounting records, which are used to prepare the financial statements, including the related notes to the financial statements. This deficiency is the result of a lack of management oversight. We presented audit adjustments to management that they approved and posted to properly present the financial statements in this report.

RECOMMENDATION

The school system should have appropriate processes in place to ensure its general ledgers are materially correct.

MANAGEMENT'S RESPONSE – DIRECTOR OF SCHOOLS

We concur with this finding. For the capital project in question, none of the invoices – except one – were received by the accounting department until after August 31, 2025. At that point, the accounting records had already been closed, and the financial data had been reported to TDOE through ePlan. The single invoice received in the accounting department prior to August 31 was not material; however, it was not recorded correctly in FY2025 due to being informed by the operations department that the work was not satisfactorily completed by the vendor and was instructed not to process payment. The accounting director was not aware of this issue or the other invoices that weren't received in time until it was brought to his attention by the auditor.

FINDING 2025-003

ACCOUNTING RECORDS WERE NOT CLOSED AND AVAILABLE FOR AUDIT BY AUGUST 31, 2025

(Noncompliance Under *Government Auditing Standards*)

Accounting records of the school system were not closed and available for audit by August 31, 2025, as required by Section 9-2-102, *Tennessee Code Annotated*. The actuarial report for other postemployment benefits was made available to auditors on January 16, 2026. This deficiency can be attributed to a lack of management oversight. The failure to properly maintain and close accounting records on a current basis diminishes the usefulness of the financial records as a management tool, results in the loss of budgetary and accounting controls, and increases the risk that errors will not be discovered and corrected timely.

RECOMMENDATION

Management should close its accounting records for the fiscal year ended June 30 and have those records available for audit by the following August 31.

MANAGEMENT'S RESPONSE – DIRECTOR OF SCHOOLS

We concur that the OPEB actuarial study performed by an independent third party was not made available by August 31, 2025. The delay in completing the actuarial study is due to timing constraints inherent in the data collection process. Based on discussions with the auditors this year, management understands that potential adjustments to the date requested by the third-party actuary will be necessary in order to complete the report prior to the auditor's review of the financial statements.

PART III, FINDINGS AND QUESTIONED COSTS FOR FEDERAL AWARDS

There were no findings and questioned costs related to federal awards for the year ended June 30, 2025.

MONTGOMERY COUNTY, TENNESSEE
MANAGEMENT'S CORRECTIVE ACTION PLAN
For the Year Ended June 30, 2025

We reviewed the financial statement and federal award findings and recommendations with management to provide an opportunity for their response as required by the auditee requirements within Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Management's corrective action plans for all financial statement findings and federal award findings are presented in this section and have been indexed below. The corrective action plans were prepared by management and have been presented as they were submitted.

Finding Number	Title of Finding	Corrective Action Plan Page Number
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OFFICE OF ACCOUNTS AND BUDGETS

2025-001	An ACH payment of \$412,728 was made to a fictitious company as the result of a phishing scheme.	279
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OFFICE OF DIRECTOR OF SCHOOLS

2025-002	Material audit adjustments were required for proper financial statement presentation.	281
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2025-003	Accounting records were not closed and available for audit by August 31, 2025.	283
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FINDING: 2025-001

AN ACH OF \$412,728 WAS MADE TO A FICTITIOUS COMPANY AS THE RESULT OF A PHISHING SCHEME

Response and Corrective Action Plan Prepared by:

Cassie Wheeler, Director of Accounts & Budgets

Person Responsible for Implementing the Corrective Action:

Cassie Wheeler, Director of Accounts & Budgets

Anticipated Completion Date of Corrective Action:

February 27, 2026

Repeat Finding:

No

Reason Corrective Action was Not Taken in the Prior Year:

N/A

Planned Corrective Action:

Unfortunately, a vendor's email system was hacked, allowing the opportunity for a cybercriminal to monitor emails between the vendor, a contractor, and Montgomery County staff. This was not a routine or low-level phishing attack. A vendor email compromise attack is a sophisticated and targeted form of phishing that allows the cybercriminal to monitor emails and activity for a period of time. The cybercriminal created a lookalike domain, intercepted existing correspondence between county staff and the contractor, and set up email rules in the vendor's email system to hide their fraudulent correspondence and replies from the vendor. County staff had previously discussed the potential for switching the contractor to being paid by ACH, and the cybercriminal sent in the request to switch the payment method and provided a bank letter from the altered email address that appeared to be legitimate.

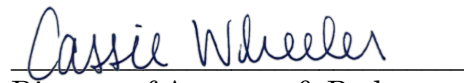
Upon discovery of this attack, the Director of Accounts & Budgets reported this attack to the Comptroller's Office, the county's Information Technology Department, and the Montgomery County Sheriff's Office.

The Accounts & Budgets department immediately implemented a more thorough verification process for any new vendors or any change requests to existing vendor information. This process includes contacting a known contact by phone to confirm the ACH information submitted. The new controls implemented prevented a secondary attack by the same cybercriminals.

The written policy and procedures will be fully finalized and implemented by February 27, 2026. The policy which will outline the appropriate steps for enrolling vendors in ACH payments, how ACH information changes will be processed, and how to perform the

independent verification process. The policy includes an updated ACH form and a verification checklist to be completed by Accounts & Budgets staff and reviewed by the Director, or designee, prior to initiating changes to existing ACH information or adding any new ACH payment information. All Accounts & Budgets staff involved in this process will sign a policy acknowledgement form.

The Accounts & Budgets department is working with Information Technology department to review cost-effective options for collecting and verifying ACH payment information from vendors to further strengthen internal controls around this process.


Director of Accounts & Budgets

Corrective Action Plan

FINDING: 2025-001

**MATERIAL AUDIT ADJUSTMENTS WERE REQUIRED FOR PROPER
FINANCIAL STATEMENT PRESENTATION**

Response and Corrective Action Plan Prepared by:

Jessica Whitfield, Finance Director
Gregory Allen, Accounting Director

Person(s) Responsible for Implementing Corrective Action:

Jeffrey Taylor, Chief Financial Officer
Jessica Whitfield, Finance Director
Gregory Allen, Accounting Director
District Accounting Technicians and Accountants
Operation Department Leadership

Anticipated Completion Date of Corrective Action:

August 2026 (for all steps)

Repeat Finding:

No

Reason Corrective Action was Not Taken in the Prior Year:

n/a

Planned Corrective Action:

The Accounting Director will retrain Accounting Technicians and the Accountants to ensure they understand that any invoices received but not paid related to a prior fiscal year must be discussed with the Accounting Director so the expense and payable can be recorded in the correct fiscal year. This training will occur in February 2026, with a reminder provided in July 2026 as part of the annual fiscal year-end training.

The Accounting Director will also review and enhance the process for analyzing Accounts Payable payments, including payments made after August 31, to ensure transactions are recorded in the proper fiscal year. If an error is identified and it is too late to make corrections based on the reporting timeline to TDOE, the Accounting Director and Finance Director will notify the auditors immediately, in accordance with auditor guidance. The documented process for analyzing and recording transactions in the correct fiscal year will be completed by March 2026 by the Accounting Director and shared with the Finance Director and Chief Financial Officer.

Additionally, the Accounting Director will train an accountant to serve as a secondary reviewer of payables and receivables, alongside the Accounting Director, for both prior-year and current-year transactions to ensure accuracy in financial reporting. This review process will begin in July 2026 and be fully implemented no later than August 2026, with the intent that both individuals continue the review beyond that date.

The Accounting Director will also coordinate meetings with the Business Affairs Department leadership and all other department leaders and administrative staff to evaluate the advantages and disadvantages of the Accounting Department receiving invoices directly versus routing them through individual departments. Agreed-upon processes will be established and communicated by the Accounting Director to ensure compliance with proper fiscal-year recording of payables, regardless of payment timing. These meetings will begin in February 2026 and conclude by March 2026. A year-end reminder outlining required information will be sent to all department leaders and administrative staff no later than June 2026.


Dr. Jean Luna-Vedder

2-3-2026
Date

Corrective Action Plan

FINDING: 2025-002

**ACCOUNTING RECORDS WERE NOT CLOSED AND AVAILABLE FOR
AUDIT BY AUGUST 31, 2025 FOR THE ACTUARIAL REPORT FOR OTHER
POSTEMPLOYMENT BENEFITS**

Response and Corrective Action Plan Prepared by:

Jessica Whitfield, Finance Director

Person(s) Responsible for Implementing Corrective Action:

Jeffrey Taylor, Chief Financial Officer

Jessica Whitfield, Finance Director

Anticipated Completion Date of Corrective Action:

February 2026

Repeat Finding:

Yes (2023-001)

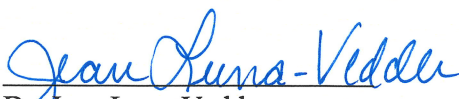
Reason Corrective Action was Not Taken in the Prior Year:

The steps outlined in the Corrective Action Plan were completed; however, due to the nature and timing of the data requested by the independent third party—which impacted the accuracy and timeliness of the OPEB study—it was not possible to have the report finalized by August 31, as discussed with the auditors during the FY2023 audit.

Planned Corrective Action:

The Finance Director will schedule a meeting in February 2026 with the independent third party that prepares the OPEB study to discuss potential changes to their data requests that would not compromise the integrity or accuracy of the study. Initial discussions on this matter took place in January 2026 but a more in-depth discussion needs to take place.

In addition, the Finance Director will reach out to other school districts to determine whether they experience similar challenges with the timing of data required for the OPEB study and how they have addressed these issues with their independent third parties. We will evaluate whether any of these approaches can be applied in working with our independent third party.



Dr. Jean Luna-Vedder

2-3-2026
Date

BEST PRACTICE

Accounting literature describes a best practice as a recommended policy, procedure, or technique that aids management in improving financial performance. Historically, a best practice has consistently shown superior results over conventional methods.

The Division of Local Government Audit strongly believes that the item noted below is a best practice that should be adopted by the governing body as a means of significantly improving accountability and the quality of services provided to the citizens of Montgomery County.

MONTGOMERY COUNTY SHOULD ADOPT A CENTRAL SYSTEM OF ACCOUNTING, BUDGETING, AND PURCHASING

Montgomery County does not have a central system of accounting, budgeting, and purchasing. Sound business practices dictate that establishing a central system would significantly improve internal controls over the accounting, budgeting, and purchasing processes. The absence of a central system of accounting, budgeting, and purchasing has been a management decision by the county commission resulting in decentralization and some duplication of effort. The Division of Local Government Audit strongly believes that the adoption of a central system of accounting, budgeting, and purchasing is a best practice that would significantly improve accountability and the quality of services provided to the citizens of Montgomery County. Therefore, we recommend the adoption of the County Financial Management System of 1981 or a private act, which would provide for a central system of accounting, budgeting, and purchasing covering all county departments.